

**Meeting**

**Cabinet**

**Date and time**

**Tuesday 6TH FEBRUARY, 2024**

**At 7.00 PM**

**Venue**

**Hendon TOWN HALL, THE BURROUGHS, LONDON NW4 4BQ**

**To: Members of Cabinet (Quorum 3)**

Chair: Councillor Barry Rawlings  
Vice Chair: Councillor Ross Houston

**Councillors**

Zahra Beg	Ammar Naqvi	Pauline Coakley Webb
Paul Edwards	Anne Clarke	Alison Moore
Alan Schneiderman	Sara Conway	

Details on how to participate in Cabinet meetings can be found by visiting the link: [Take part in a meeting](#)

**You are requested to attend the above meeting for which an agenda is attached.**

Andrew Charlwood – Head of Governance

Governance Service contact: Salar Rida - [Salar.Rida@Barnet.gov.uk](mailto:Salar.Rida@Barnet.gov.uk)

Media Relations Contact: Tristan Garrick 020 8359 2454 [Tristan.Garrick@Barnet.gov.uk](mailto:Tristan.Garrick@Barnet.gov.uk)

**Assurance Group**

**Recording of Meetings**

Members of the public have the right to film, record or photograph public meetings. You may be asked to stop filming, photographing or recording a meeting if the Chair feels that the activity is disrupting the meeting.

The meeting may be broadcast live or recorded for later transmission by the Council. Recordings may be available live or viewed for twelve months afterwards.

## Order of Business

Item No	Title of Report	Pages
	<b>Agenda Part 1 (Public)</b>	
1.	Minutes of the Previous Meeting	5 - 12
2.	Absence of Members (if any)	
3.	Declaration of Members' Interests and Dispensations (if any)	
4.	Questions from non-Executive Members (if any)	
5.	Petitions (if any)	
6.	Deputations (if any)	
7.	Public Questions and Comments (if any)	
8.	Matters referred to the Executive (if any)	
9.	Consideration of reports from the Overview and Scrutiny Committee or Scrutiny sub-committees (if any)	
10.	Business Planning 2024-2030	13 - 314
11.	Chief Finance Officer Report - 2023/24 Quarter 3 Financial Forecast and 2023/24 Budget Management	315 - 340
12.	Brent Cross Cabinet Report	341 - 356
13.	Homeless Action in Barnet, 36b Woodhouse Road, London N12 ORG - New Lease	357 - 366
14.	Procurement to support Housing Regulatory Services to ensure the safety of residential premises	367 - 372
15.	Pan London Vehicle for Children's Complex Commissioning Ltd	373 - 380
16.	Opendoor Homes Acquisitions	381 - 406

17.	Touchpoint Housing LBB Portfolio Purchase	407 - 430
18.	Small Sites Programme - Former Nightingale Nursery	431 - 438
19.	Cabinet Forward Plan - Key Decision Schedule <a href="https://barnet.moderngov.co.uk/mgListPlans.aspx?RPId=1010&amp;RD=0">https://barnet.moderngov.co.uk/mgListPlans.aspx?RPId=1010&amp;RD=0</a>	
20.	Urgent Business (if any)	
21.	Motion to Exclude the Press and Public	
	<b>Agenda Part 2 (Exempt)</b>	
22.	Small Sites Programme - Former Nightingale Nursery (Exempt)	439 - 444

#### **Facilities for people with disabilities**

Hendon Town Hall has access for wheelchair users including lifts and toilets. If you wish to let us know in advance that you will be attending the meeting, please contact Salar Rida. People with hearing difficulties who have a text phone, may telephone our minicom number on 020 8203 8942. All of our Committee Rooms also have induction loops.

#### **Fire/emergency evacuation procedure**

If the fire alarm sounds continuously, or if you are instructed to do so, you must leave the building by the nearest available exit. You will be directed to the nearest exit by uniformed custodians. It is vital you follow their instructions.

You should proceed calmly; do not run and do not use the lifts.

Do not stop to collect personal belongings

Once you are outside, please do not wait immediately next to the building, but move some distance away and await further instructions.

Do not re-enter the building until told to do so.

This page is intentionally left blank

## Decisions of the Cabinet

16 January 2024

Record of decisions taken at the above meeting

AGENDA ITEM 1

Members Present:

Councillor Barry Rawlings (Chair)	Leader and Cabinet Member – Resources & Effective Council
Councillor Ross Houston	Deputy Leader and Cabinet Member – Homes & Regeneration
Councillor Paul Edwards	Cabinet Member – Adult Social Care
Councillor Ammar Naqvi	Cabinet Member – Culture, Leisure, Arts and Sports
Councillor Anne Clarke	Cabinet Member – Community Wealth Building
Councillor Sara Conway	Cabinet Member – Community Safety and Participation
Councillor Pauline Coakley Webb	Cabinet Member – Family Friendly Barnet
Councillor Alison Moore	Cabinet Member – Health and Wellbeing
Councillor Alan Schneiderman	Cabinet Member – Environment and Climate Change
Councillor Zahra Beg	Cabinet Member – Equalities, Voluntary and Community Sector

Also in attendance

Councillor Daniel Thomas  
Councillor Peter Zinkin  
Councillor David Longstaff

### 1. MINUTES OF THE PREVIOUS MEETING

Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources and Effective Council welcomed all attendees to the meeting.

**It was RESOLVED that the minutes of the meeting held on 12 December 2023 be approved as a correct record.**

### 2. ABSENCE OF MEMBERS (IF ANY)

None.

### 3. DECLARATION OF MEMBERS' INTERESTS AND DISPENSATIONS (IF ANY)

None.

### 4. QUESTIONS FROM NON-EXECUTIVE MEMBERS (IF ANY)

Councillor Dan Thomas, Councillor Peter Zinkin and Councillor David Longstaff asked questions referring to items 12 and 13 and the relevant Cabinet Members responded.

### 5. PETITIONS (IF ANY)

None.

### 6. DEPUTATIONS (IF ANY)

None.

**7. PUBLIC QUESTIONS AND COMMENTS (IF ANY)**

None.

**8. MATTERS REFERRED TO THE EXECUTIVE (IF ANY)**

None.

**9. CONSIDERATION OF REPORTS FROM THE OVERVIEW AND SCRUTINY COMMITTEE OR SCRUTINY SUB-COMMITTEES (IF ANY)**

None.

**10. ANNUAL REVIEW OF RENTS AND SERVICE CHARGES AND TEMPORARY ACCOMMODATION RENTS FOR 2024/5**

Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes and Regeneration introduced the report.

**DECISION:**

**RESOLVED that Cabinet:**

- 1. That Cabinet approve a rent increase of 7.7% for all social rented homes. (Para 1.7)**
- 2. That Cabinet also approve a rent increase of 7.7% for all Affordable rented homes. (Para 1.9)**
- 3. That Cabinet approve an increase to all service charges, except heating and hot water, by 7.7%. (Para1.11)**
- 4. That Cabinet approve an average increase of £8.22 for heating and hot water charges. (Para 1.12)**
- 5. That Cabinet approve an increase in temporary accommodation rents to LHA limits (Para 1.16)**

**11. AMENDMENT TO THE BARNET GROUP ARTICLES**

Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes and Regeneration introduced the report.

**DECISION:**

**RESOLVED that Cabinet:**

- 1. Note the report and The Barnet Group Covering Note at Appendix A.**
- 2. Delegate authority for approval of the amendments to The Barnet Group Articles as set out in Appendix B to the Deputy Chief Executive.**
- 3. Delegate broader authority to the Deputy Chief Executive to act as the shareholder representative for The Barnet Group to consider and agree**

reserved matters (set out in Schedule 2 of the Shareholder's Agreement dated 2<sup>nd</sup> February 2016) on behalf of the Council.

**12. BARNET COMMUNITY PARTICIPATION STRATEGY. YEAR 1 PROGRESS REPORT**

Councillor Sara Conway Cabinet Member for Community Safety and Participation introduced the report. Members thanked Officers for their work on this strategy.

**DECISION:**

**RESOLVED** that Cabinet note the progress described in this report in delivering the Community Participation Strategy.

**13. SERIOUS VIOLENCE STRATEGY 2024-27**

Councillor Sara Conway - Cabinet Member for Community Safety and Participation and Councillor Pauline Coakley Webb – Cabinet Member for Family Friendly Barnet, introduced the report.

**DECISION:**

**RESOLVED** that Cabinet note and agree:

- 1. The Serious Violence Strategy 2023-27 at Appendix 1.**
- 2. The Serious Violence Strategic Needs Assessment 2023 at Appendix 2**
- 3. Outline Violence & Vulnerability Action Plan 2023 at Appendix 3**

**14. SCHOOL FUNDING REPORT**

Councillor Pauline Coakley Webb - Cabinet Member for Family Friendly Barnet introduced the report.

**DECISION:**

**RESOLVED** that Cabinet:

- 1. Note the annual report on school funding in Barnet.**
- 2. Approve the formula funding to be used in the Authority Proforma Tool (which specifies the authority's funding formula for schools) on the basis of paragraphs 1.18 to 1.24, which includes a Minimum Funding Guarantee of +0.5% and means that every primary and secondary school will receive an increase in funding per pupil of at least this percentage in 2024/25, (through the pupil-led element of the schools funding formula), while any schools gaining from the introduction of the National Funding Formula will not have their gains capped.**
- 3. Authorises the Executive Director for Children's Services, in consultation with the Lead Member and Executive Director for Strategy and Resources, to approve the final Authority Proforma Tool for submission to the DfE.**

**15. ANNUAL PROCUREMENT FORWARD PLAN (APFP) 2024-25 UPDATE**

Councillor Barry Rawlings Leader of the Council and Cabinet Member for Resources & Effective Council introduced the report.

Cath Shaw, Deputy Chief Executive, agreed to circulate a briefing on the Procurement Act 2023 via email to all Cabinet Members.

**DECISION:**

**RESOLVED that Cabinet:**

1. **Approve the update to the Annual Procurement Forward Plan (APFP) to enable commencement of procurement activity for 2024/25 – 2026/27 (as identified in Appendix 1 updated line entries identified at 12 December 2023 Cabinet meeting.**
2. **Note the requirements for procurement activity to be subject to service confirmation of continued requirement, any additional approvals required under the Council's Constitution, including the Contract Procedure Rules, and authorisation of a Procurement Launch Document including identification of approved budget source as set out in Appendix 1.**

**16. APPROVAL AND ADOPTION OF BARNET'S SUSTAINABLE DRAINAGE STRATEGY (SUDS) AND LONG-TERM HIGHWAYS SUDS PROGRAMME**

Councillor Alan Schneiderman, Cabinet Member for Environment and Climate Change introduced the report.

**DECISION:**

**RESOLVED that Cabinet:**

1. **Notes the pending enactment of Schedule 3 to The Flood and Water Management Act 2010 with the additional responsibilities placed upon the Authority to administer.**
2. **Approve, subject to recommendation 4, the proposed Barnet Sustainable Drainage (SuDS) Strategy (Appendix A) and its associated vision to encourage the implementation of SuDS throughout the borough.**
3. **Subject to recommendation 4, adopts the long-term highway SuDS programme developed across seven priority bands over more than ten years to progress into feasibility studies.**
4. **Authorises the Cabinet Member for Environment and Climate Change, in consultation with the Director of Highways and Transportation, to progress a public consultation with regards the proposed Barnet Sustainable Drainage (SuDS) Strategy and consider the consultation responses before finalising and implementing the Barnet Sustainable Drainage (SuDS) Strategy with any material changes reported back to Cabinet.**

**17. PROPOSED BARNET LAND DRAINAGE BYELAWS FOR FLOOD RISK MANAGEMENT**

Councillor Alan Schneiderman, Cabinet Member for Environment and Climate Change introduced the report.



Cabinet noted and agreed an amendment to recommendation 3 in that the name of the government department listed in Recommendation 3 should be the Department of Environment, Food and Rural Affairs.

**DECISION:**

**RESOLVED that Cabinet:**

1. Note the proposal to make land drainage byelaws.
2. Approve the commencing of the stakeholder consultation and process as set out in the report.
3. Approve the delegation of authority to the Director of Highways and Transportation, in consultation with the Cabinet Member for Environment and Climate Change, to progress the stakeholder consultation process including liaising with the Department of Environment, Food and Rural Affairs and other regulatory/statutory bodies and consider making any amendments to the proposed byelaws.
4. Delegate authority to the Leader to consider the stakeholder consultation and any amendments to the draft byelaws and to make recommendations to Council whether to adopt the byelaws.

**18. OAK HILL BOWLS CLUB - LEASE RENEWAL**

Councillor Barry Rawlings Leader of the Council and Cabinet Member for Resources & Effective Council introduced the report.

Cabinet agreed to amend the wording in Recommendation 2 from 'That Cabinet approves granting of the aforementioned lease as being the intention of the Environment and Climate Change Committee when it met in January 2017' to 'That Cabinet approves granting of the aforementioned lease further to the decision of the Environment Committee when it met in January 2017.'

**DECISION:**

**RESOLVED that Cabinet:**

1. Note the exempt report.
2. Approve the grant of a lease to the Oak Hill Bowls Club for a term of 25 years at a peppercorn rent, subject to the Club taking full responsibility for all maintenance and repair of the club house, pavilion, and bowls greens, together with all and any ancillary land and buildings on the site.
3. Approve the granting of the aforementioned lease further to the decision of the Environment Committee when it met in January 2017.
4. Delegate authority to the Head of Property and Portfolio Management, to (1) advertise the proposed lease if required under section 123 Local Government Act 1972 and take into account any responses received and (2) finalise the lease terms and instruct the Council's legal advisors, having taken advice, to prepare the necessary documentation to put the proposed lease into effect.

**19. CABINET FORWARD PLAN - KEY DECISION SCHEDULE**

**Cabinet noted the Forward Plan – Key Decision Schedule.**

**20. URGENT BUSINESS (IF ANY)**

None.

The meeting finished at 8.41 pm

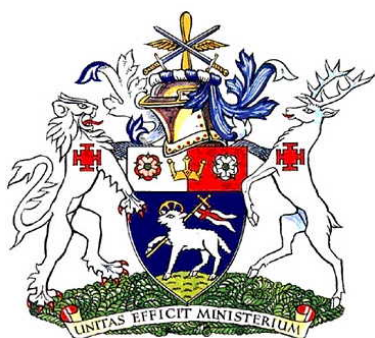
Proper Officer

This document outlines the decisions taken at the above Cabinet meeting. Unless otherwise indicated, executive decisions listed in this document will come into force and may then be implemented 5 clear working days after publication of this document unless the decision is called in.

Five Members of the Council can call in a decision of the Cabinet, which has been taken but not implemented. For matters impacting a particular ward, a ward Councillor must be included in the 5 signatures. Call-in must be by notification to the Monitoring Officer or Head of Governance in writing signed by all five Members ([Part 3C - Committee Procedure Rules of the Council's Constitution](#)).

<b>Date of Publication:</b>	17 January 2024
<b>Last Date for Call-In:</b>	24 January 2024, 5PM (Please note that Call-in may not apply to all decisions).
<b>Date decision can be implemented if not called in:</b>	25 January 2024
<b>Contact:</b>	Head of Governance: <a href="mailto:Andrew.Charlwood@barnet.gov.uk">Andrew.Charlwood@barnet.gov.uk</a>

This page is intentionally left blank



**AGENDA ITEM 10**  
**Cabinet**

**Title** Business Planning 2024-2030

**Date of meeting** 6<sup>th</sup> February 2024

**Report of** Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council

**Wards** All

**Status** Public

**Key** Key

**Urgent** No

**Appendices** Appendix A – Medium Term Financial Strategy (MTFS)  
Appendix B – 2024/25 Council Tax Resolution  
Appendix C – Detailed Revenue Budgets, Savings and Income Generation, Pressures and Council Tax Summary  
Appendix D – Breakdown of service pressures  
Appendix E – Summary of Savings & Income generation Proposals  
Appendix F – Fees and Charges  
Appendix G – Final Budget Consultation Report  
Appendix H – Cumulative Equalities Impact Analysis – *To follow*  
Appendix I1 – Capital Strategy  
Appendix I2 – Proposed Capital Programme  
Appendix J – Treasury Management Strategy Statement (TMSS)  
Appendix K – Housing Revenue Account Business Plan  
Appendix L – Reserves & Balances Policy  
Appendix M – Debt Management Policy  
Appendix N - Green Waste Charges proposals (subject to consultation and EQIA)

**Lead Officer** Anisa Darr – Executive Director of Strategy & Resources (Section 151 Officer) [Anisa.Darr@barnet.gov.uk](mailto:Anisa.Darr@barnet.gov.uk)  
Jyotika Dabasia – Assistant Director of Finance  
[Jyotika.Dabasia@barnet.gov.uk](mailto:Jyotika.Dabasia@barnet.gov.uk)

## Summary

This report sets out the proposed budget for 2024/25 and the council's Medium Term Financial Strategy (MTFS) which include the assumptions for 2024-30 with regards to council tax, other funding, expenditure forecasts and the savings and income generation plans necessary to set a balanced budget. This helps to ensure resources are aligned to the strategic outcomes set out in Our Plan for Barnet.

The revised MTFS for 2024-30 reports a total savings requirement of £87.428m with savings identified of £69.743m, leaving a savings gap of £17.685m to be identified. The proposed MTFS includes a contribution to reserves of £2m from 2025/26 onwards in order to build up financial resilience thereby increasing the gap to 2029/30 to £19.685m.

Consultation on the budget and the contents of the December 2023 Cabinet paper took place between 21 December 2023 and 21 January 2024. Results from the consultation have been fed back to lead officers within the council and are provided to Cabinet to inform decision making.

The revised Capital Programme, Treasury Management Strategy Statement s25(TMSS), and other appendices linked to budget setting are included with this report for approval.

This report recommends the 2024/25 budget to Full Council for approval and it is a legal requirement for a balanced budget to be set. These proposals have been consulted on, and if approved by Cabinet will be referred on to Council so that Council can approve the budget envelope and set the Council Tax.

## Recommendations

### That Cabinet:

#### **In respect of the Budget and Council Tax for 2024/25 and the MTFS 2024-30 taking into account the equality impact assessment and consultation findings:**

1. Recommends to Council for approval the MTFS, attached as Appendix A, and the detailed revenue budgets in Appendix C, including the proposed savings and funding for pressures in 2024/25;
2. Recommends to Council for approval that the budget 2024/25 is prepared on the basis of a 2.98% increase for the general element of Council Tax in 2024/25 as discussed in paragraph 3.14 to 3.21;
3. Recommends to Council for approval that the budget for 2024/25 is prepared on the basis of an increase of 2% for the Social Care Precept, to help fund social care as detailed in paragraph 3.14 to 3.21;
4. Recommends to Council for the approval the resolutions relating to Council Tax contained within Appendix B;
5. Notes a change in legislation relating to council tax premiums chargeable on unoccupied dwellings as set out in para 3.22-3.25.
6. Recommend to Council for the approval of application of the Council Tax Premiums (under Section 11C of the Local Government Finance Act 1992) with effect 1<sup>st</sup> of April 2025 (as set out in para 3.24).
7. Recommend to Full Council to agree not to amend the Barnet Council Tax Support Scheme as set out in para 3.26.

8. Recommends to Council for approval, on the advice of the Chief Finance Officer, that it determines that the council's basic amount of Council Tax for 2024/25 as set out in Council Tax resolution Appendix B, 2(iv) is not excessive in accordance with the principles approved under section 52ZB and 52ZC of the Local Government Finance Act 1992, set out in the Referendums relating to Council Tax increases (Principles)(England) Report 2024/25;
9. Recommends to Council that in accordance with Section 38(2) of the Local Government Finance Act 1992 the Chief Executive be instructed to place a notice in the local press of the amounts set under recommendation 9 above within a period of 21 days following the Council's decision; and
10. Approve delegation of any further allocations from the transformation reserve to the Leader of the Council as set out in Section 4.
11. Approves consultation on an increased Garden Waste fee as set out in paragraph 1.6 to 1.8 and delegate to the Cabinet Member for Environment & Climate Change in consultation with the Chief Officer for Customer & Place to consider the consultation responses and equality impact assessment and make a decision regarding the fee.

**In respect of Capital Strategy and the proposed capital programme:**

12. Recommend to Council the approval of the Capital Strategy as set out in Appendix I1; and
13. Recommend to Council for approval the Capital Programme as set out in Appendix I2 and set out in Section 7;

**In respect of the Treasury Management Strategy Statement (TMSS):**

14. Recommend to Council the approval of the TMSS for 2024/25 as set out in Appendix J.

**In respect of Housing Revenue Account (HRA) and Temporary Accommodation (TA):**

15. Recommend to Council the approval of the HRA Business Plan (at Appendix K).

## **1 Reasons for the Recommendations**

- 1.1 Business planning and strategic financial management enable the council to plan its future direction on the basis of the best strategic fit between the resources available to meet stakeholder needs and expectations, the priorities of the Administration, and the environmental conditions which prevail.
- 1.2 The council is legally obliged to set a balanced budget each year, which must balance service expenditure against available resources. It is also a key element of effective financial management for the council to put together a financial forward plan to ensure that it is well placed to meet future challenges, particularly in the context of reductions to local authority funding, increasing market pressures, demographic increases and legislative changes.
- 1.3 The MTFS sets out the estimated overall financial position of the council over a period of time. This report gives an overview of the work undertaken towards a balanced budget for 2024/25 and to reduce the gap savings requirement for 2025/26 to 2029/30. This ensures that Councillors and the public are informed of this work, supporting good governance.
- 1.4 This report also sets out further options that are being explored to address the remaining budget gap to 2029/30.

- 1.5 An overview of the process and progress to date was presented to Overview and Scrutiny (O&S) Committee on 21 November 2023.
- 1.6 Environment Committee approved the introduction of an annual garden waste collection charges of £70 from April 2020 at its meeting of 20 January 2020. The charges for this service have remained static since its launch in May 2020. Council resolved at its meeting of 01 November 2022 to not raise the price of the service for the remainder of the municipal term. Circumstances have changed since this resolution was made and an increase of £27 is proposed to the existing £70 charge to account for inflationary pressures and other budgetary impacts since service inception such as increased overheads e.g., fuel, staffing and garden waste processing costs and to support service delivery more widely. Benchmarking data indicates that raising this charge will also bring Barnet in line with other like London Boroughs e.g., London Borough of Enfield £100 and London Borough of Ealing £90.40 per annum.
- 1.7 A new discounted garden waste charge is proposed for those residents who currently receive Council Tax support. A discounted charge of £70 per annum is suggested for those in receipt of this benefit type. It is intended that the current arrangements for a lower charge being available at the half year point of the service will be retained. The MTFS recommended to this Cabinet assumes £1m income will be generated from these increased charges. The increased charges will be consulted on and presented to a later Cabinet for approval. Details of the proposed increases are shown in Appendix N.
- 1.8 The Council is allowed under the Controlled Waste Regulations 2012 to charge a reasonable fee for the collection of garden waste. The provision of a garden waste collection service is consistent with Barnet's Reduction and Recycling Plan and its sustainability and net zero commitments. Any surplus arising from the application of this charge will be invested back into environmental functions and service delivery more generally. Decisions of this nature are delegated to Cabinet under the governance model implemented in May 2023.
- 1.9 The revisions to the capital programme discussed in this report ensure that the council's financial planning accurately reflects what is happening with scheme delivery. This ensures that the council can make effective decisions on the deployment of its scarce resources.

## **2 Business Planning for the years 2024-2030**

### **The National Landscape**

- 2.1 On 20 October 2023, the Local Government Association (LGA) warned that local government councils in England face a widening gap in their finances that threatens cuts to services in towns and cities as inflation worsens an existing shortfall in funding.
- 2.2 It warned that England's local councils collectively are £4billion short of what they need to maintain services at current levels over the next two years. The estimated gap has risen by a third from £3billion in July 2023 due to updated national inflation forecasts.
- 2.3 It further highlighted that councils have seen a 27% real terms cut in core spending power since 2010, when the Government began an austerity drive following the global financial crisis.
- 2.4 The sharp spike in inflation and energy prices is an unprecedented crisis and councils now face continuing increases in the demand for services just as the price of providing them is also escalating dramatically. This risks hampering the council's efforts to help level up communities and support residents through the cost-of-living crisis.



- 2.5 The LGA report called on the Government to ensure councils have the resources they need to meet these unprecedented costs and protect the services that are helping communities recover from the pandemic and residents cope through the cost-of-living crisis.
- 2.6 It further highlighted that only with adequate long term funding – to cover increased cost pressures and invest in local services – and the right powers, can councils deliver for our communities, tackle the climate emergency, and level up all parts of the country.

### **The London Picture**

- 2.7 The many recent warnings of financial pressure by authorities across the sector shows local government is undergoing a period of extreme financial stress. This is particularly acute in London with the growing homelessness crisis, and significant overspends caused by increases in demand and high-cost statutory services in adult and children’s social care.
- 2.8 Nine in ten boroughs expect to overspend on budgets in 2023/24 by over £600m in total. Nearly a quarter forecast overspends of over £20m and savings of almost £2bn are required over the next four years to balance the books. Outer London boroughs – as the lowest funded per capita in the country – face particularly tough choices going forward.
- 2.9 To highlight the serious financial challenges currently facing London local government, London Councils have, on behalf of all 32 London Boroughs and the City of London, made representations to the Government ahead of the Autumn Statement on 22 November 2023.
- 2.10 Their submission was set out in three sections:
- A. The first section set out the scale of the financial challenge facing London local government and the services facing the most acute financial pressure, namely: housing; adult social care; children’s services; and pressures driven by London’s higher level of asylum seekers and refugees;
  - B. The second section outlined the need to invest in London local government to protect the economy and deliver sustainable growth; and
  - C. The final section considered what the Government should do to reform local government funding to deliver more efficient and effective local public services in a tight fiscal environment.
- 2.11 Their submission highlighted that pressure on budgets in 2023-24 are worse than at any point since the height of austerity in 2016 with councils being much leaner and having less capacity to deal with the current period of sustained high inflation which is driving higher costs and more demand from residents struggling with the cost-of-living crisis.
- 2.12 In 2023/24, London boroughs’ overall resources remain around 18% lower than 2010-11 in real terms whilst over the same period, London’s population has grown by almost 800,000 increasing demand for services. London boroughs’ continue to see latent demand following the pandemic with persistent high inflation driving up prices for care.
- 2.13 New burdens and responsibilities that have been given to local government without requisite funding have also added to pressures including Council Tax Support schemes, underfunding for implementing the fair cost of care, and the shortfall in the costs of concessionary fares.
- 2.14 London Councils launched its key priorities for the Autumn Statement 2023, which included:

- An overall funding increase of at least 9% (in line with what was received in 2023/24).
- Investment to reduce homelessness, including through uplifting the Local Housing Allowance and Homelessness Prevent Grant.
- Reforms to the broken local government finance system, such as giving councils longer-term funding settlements and more devolved powers.

2.15 The full Representation made by London Councils can be found in the background papers to this report.

### **Autumn Statement**

2.16 The Chancellor of the Exchequer delivered the 2023 Autumn Statement on 22nd November 2023 and gave the usual updates on the state of public finances and the performance of the economy. The Chancellor organised his policies into five key areas:

1. reducing debt;
2. cutting tax and rewarding hard work;
3. backing British business;
4. building domestic and sustainable energy; and
5. delivering world-class education.

### **Key Headlines:**

#### 2.17 Local Government Funding:

- At the Autumn Statement, no new funding was announced for local government for 2024-25 for adult or children's social care or any general local government funding, beyond what was announced last year.
- However, on the 24 January 2024, the Secretary of State for DLUHC announced an additional £500m for social care authorities, aimed at children's social care and distributed through the social care grant. Allocations for Barnet will not be known until the Final Local Government Settlement is published in February 2024 but an estimate of £3m (based on previous SC Grant allocations) has been included in the MTFs.

#### 2.18 Housing and Homelessness:

- Local Housing Allowance rates will be raised to a level covering 30% of local market rents;
- Additional funding of £120m in 2024/25 was announced for homelessness prevention. This allocation is UK-wide and no details of individual allocations were announced;
- The Local Authority Housing Fund is to be extended with a third round worth £450m to deliver new housing units and temporary accommodation for Afghan refugees;
- For the Housing Revenue Account, there is a rate extension of £5m to June 2025 of the Public Works Loan Board policy margin announced in Spring 2023;
- Plans to allow local authorities to be able to fully recover the cost of planning fees for major planning applications if decisions are made within certain timelines were announced but no specific details given; and
- Local Planning Authorities are to receive £32m to tackle planning backlogs, again no details were given.

#### 2.19 Impact on businesses:

- The standard business rate multiplier will increase by September CPI (6.7%) and the small business rate multiplier will be frozen for a fourth consecutive year; and
- The 75% Retail, Hospitality and Leisure relief will be extended for 2024-25;

Local authorities will be fully compensated for the loss of income because of these two measures and will receive new burdens funding for administrative and IT costs.

## 2.20 Local Government Pension Schemes (LGPS):

- Reforms to the LGPS, including confirmation of guidance that will implement a 10% allocation ambition for investments in private equity, and establish a March 2025 deadline for the accelerated consolidation of LGPS assets into pools.

## 2.21 National Living Wage and Benefits:

- From April 2024, the National Living Wage will increase by 9.8% to £11.44 an hour and lower the age threshold from 23 to 21 years old; and.
- The triple-lock for pensions will be “honoured in full” (an increase of 8.5%) and benefits will increase in line with the September CPI (6.7%).

## **Provisional Local Government Finance Settlement (PLGFS) 2023**

2.22 Since December’s Cabinet meeting, the PLGFS has been published which provided detailed allocation per borough of grants for 2024/25 only. As far as possible, this is reflected in the MTFS, however some grant allocations are still not known. For example, the Public Health grant is paid to local authorities from the Department for Health and Social Care (DHSC) budget and is not announced until early March. The MTFS, assumes that the Public Health Grant will remain unchanged from 23/24 allocations. As the grant is ring-fenced, Public Health expenditure will be grossed up by any increase in the grant thereby having a net nil impact on the overall 23/24 budget.

2.23 The PLGFS announced an extra £1.2m in grants which have been built into the MTFS.

2.24 The announcement on 24<sup>th</sup> January 2024 announced an additional £3m in social care grant which has been built into the MTFS.

## **3 Medium Term Financial Strategy MTFS**

3.1 The MTFS provides a way to plan resource allocation decisions by taking into account both current and future levels of resources. It allows adequate time to align wider organisational priorities with resource allocation decisions, and to test previous resource allocation decisions in the light of current financial performance.

3.2 In putting together the MTFS due regard has been given to the CIPFA Code of Financial Management (the ‘CIPFA FM Code’ published in 2019 and recommended for adoption by all councils from April 2021). This MTFS complies with the relevant sections of the FM code.

3.3 The organisational objectives in setting the MTFS are as follows:

- We will set a legal budget, balancing recurrent expenditure with estimated income within the medium term in order that the council has a sustainable financial position;
- We will plan over a medium term of at least 3 years in order that the council is fully informed as to future scenarios and can prepare appropriate action;
- A level of sustainable reserves will be maintained, this will be defined by the Section 151 officer during the budget setting process, considering prevailing risks and opportunities. For 2024, this has been identified as £15m for general fund balance and £40m for earmarked non-ringfenced revenue reserves;
- We will seek to build resilience to economic shocks and insulate from the requirement for sudden cuts to vital services;
- We will use reserves to invest in one-off investment or transformation requirements but not to the point of the organisation being in distress;

- We will ensure we have sufficient funding for on-going transformation and long term changes;
- We will provide a realistic amount of funding to support increasing demand, quickly addressing ongoing financial pressures with a permanent solution, reducing the instances where one off solutions are used;
- We will achieve the best possible outcomes within the funding available;
- We will ensure that budgets are aligned to Our Plan for Barnet and that we will actively disinvest where this is not the case;
- We will understand the implications of growth and ensure that both the reward and the increased costs to services are recognised, and;
- We will act lawfully and protect the integrity of regulations, ring fences and accounting rules.

3.4 In December 2023, Cabinet received a report identifying a base case forecast for expenditure and resources and presented a 2024/25 gap of £12.159m as below:

MTFS Summary	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Resources vs. Expenditure	£m	£m	£m	£m	£m	£m
Expenditure	431.494	463.789	493.445	523.010	552.848	582.978
Resources	(385.299)	(402.015)	(420.659)	(440.592)	(461.906)	(484.696)
Cumulative (Surplus)/Shortfall to Balanced Budget	46.195	61.774	72.786	82.418	90.942	98.283
In Year Budget Gap before Savings	46.195	27.738	31.614	38.408	39.938	39.712
Efficiencies and Income Generation options Proposed	(34.036)	(7.135)	(2.838)	(6.994)	(7.566)	(6.200)
(Surplus)/Shortfall to Balanced Budget	12.159	20.603	28.776	31.414	32.372	33.512

3.5 Since December 2023 Cabinet further work has been undertaken to address the budget gap for 2024/25 and the MTFS presented to this Cabinet shows a balanced position for 2024/25 with no use of reserves.

MTFS Summary	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Resources vs. Expenditure	£m	£m	£m	£m	£m	£m
Expenditure	428.227	460.057	491.982	521.547	551.385	581.515
Resources	(389.220)	(412.254)	(432.308)	(449.823)	(471.216)	(494.087)
Cumulative (Surplus)/Shortfall to Balanced Budget	39.008	47.803	59.674	71.724	80.168	87.428
In Year Budget Gap before Savings	39.008	8.795	13.530	22.742	24.192	23.885
Efficiencies and Income Generation options Proposed	(39.008)	(7.136)	(2.838)	(6.995)	(7.566)	(6.200)
(Surplus)/Shortfall to Balanced Budget	0.000	1.659	10.692	15.748	16.626	17.685
Contribution to/(from) reserves	0.000	2.000	2.000	2.000	2.000	2.000
(Surplus)/Shortfall after Reserves	0.000	3.659	12.692	17.748	18.626	19.685

### Key assumptions

3.6 The key assumptions included in the MTFS are:

Item	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Business Rates Multiplier (CPI)	6.64%	3.00%	1.60%	1.60%	1.60%	1.60%
Council Tax Increase	2.98%	2.98%	2.98%	2.98%	2.98%	2.98%
Social Care Precept Increase	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Increase in CTax Base (No of Band D Equivalents)	2,755	3,272	3,341	3,411	3,483	3,556
Revenue Support Grant (£m)	8.657	8.831	9.007	9.187	9.371	9.559

Expenditure Inflation	4.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Employee Pay Award	4.00%	2.00%	2.00%	2.00%	2.00%	2.00%

## **Pressures**

- 3.7 As part of the budget setting process, council services were consulted on the pressures that they expect to either carry forward or to emerge over the MTFS period. These include on-going un-funded 2023/24 pressures. £40.590m pressures have been built into the MTFS for 2024/25 and £50.146m across the MTFS. Further details are included in Appendix D.
- 3.8 Since 31 March 2022 there has been a seismic shift in the macro-economic environment with high inflation and high interest rates. This is twinned with latent demand from Covid, increases in demand for social care and reductions in income on parking. This is further exacerbated by the 2023/24 in year overspend which was forecast to be £26m at Month 6.
- 3.9 There are a number of national and local factors driving this position:
- Inflation: When the 2023/24 budget was set, the Bank of England, Office for National Statistics and other forecasting organisations were estimating inflation to be around 5-6% in 2023. Based on this intelligence the council budgeted for non-pay inflation to be just under 8%. The average non-pay inflation across contracts (including fuel, electricity and social care contracts factoring London Living Wage) was just under 10%;
  - Interest rates: while interest rates are slowly decreasing, the Bank of England base rate rose to 5.25% in August 2023, this means externalising internal borrowing at a time of decreasing cash reserves is expensive;
  - Contingency hotels: Barnet has 5 hotels in the borough being used by the Home Office to house approx. 1,600 asylum seekers. The Home Office's change in procedure for discontinuation of asylum support for those who have received a decision – from 28 / 21 days to 7 days and pursuing hotel maximisation through room sharing, means that more people on receiving their right to remain could become eligible for housing within the borough. Good quality, housing at Local Housing Allowance (LHA) rate is in low supply and therefore increases costs for the council. Also the Housing Benefit Subsidy is only claimable for temporary accommodation at 90% and landlords are charging rates over LHA rates;
  - Changes to tax benefits for landlords: The Government's changes to tax benefits to landlords and increasing mortgage rates has seen a number of them exit the market further reducing the supply of housing available;
  - Adult social care: assumptions were made around the increase in demand and actuals have exceeded this.
    - Discharges from hospitals – Since 2019 and the implementation of the national discharge to assess model, Barnet has consistently had a discharge rate a third higher than the London average, and currently has the highest number of individuals being discharged from hospital in London. 80% of all reablement and 60% of homecare is impacted by hospital discharge;
  - Independent Fostering Agencies (IFA): more IFA placements are needed for sibling groups and children with more complex behaviours. Delays within the court system have meant existing placements have had to be extended, compounding the issue;
  - Increase in solo provision placements: while exceptional in nature, these placements - for the safety of the child and / or others – are very high. Placements for six young person this year have resulted in an overspend of about £1.7m;
  - Special Parking Account: changes in parking and travel behaviours associated with cost of living crisis and increased prevalence of working from home has resulted in reduced parking income. This

year the deficit is estimated to be £3m, this is on top of funded deficits in the previous two years of similar amounts.

3.10 In addition to identified pressures, the MTFS allows for unforeseen pressures totalling £65.444m across the MTFS bringing the total non-inflationary pressures allowance to £115.590m.

Department	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Assurance	495	0	0	0	0	0	495
Children and Family Services	7,427	639	869	0	0	0	8,935
Communities, Adults and Health	22,423	87	0	0	0	0	22,509
Customer & Place	5,867	2,503	3,192	659	412	69	12,702
Public Health	600	0	0	0	0	0	600
Strategy & Resources	3,778	420	438	240	29	0	4,905
<b>Sub-total</b>	<b>40,590</b>	<b>3,649</b>	<b>4,499</b>	<b>899</b>	<b>441</b>	<b>69</b>	<b>50,146</b>
Additional pressures	0	11,351	10,501	14,101	14,559	14,931	65,444
<b>TOTAL</b>	<b>40,590</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>115,590</b>

3.11 Allocations of the additional £65.444m provided for 2025-2030 will be assessed in future years dependant of service pressures and risks but indicative allocations are shown below:

Indicative allocations	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Children and Family Services	1,361	1,131	2,000	2,000	2,000	8,492
Communities, Adults and Health	8,000	8,000	10,000	10,000	10,000	46,000
Customer & Place (Temporary Accommodation)	1,000	1,000	1,000	1,000	1,000	5,000
Other Pressures	990	370	1,101	1,559	1,932	5,952
<b>TOTAL</b>	<b>11,351</b>	<b>10,501</b>	<b>14,101</b>	<b>14,559</b>	<b>14,931</b>	<b>65,444</b>

### Savings & income generation

3.12 To address the budget gap 2024-30, services have identified £39.008m savings in 2024/25 and £69.743m across the MTFS. Further details are given in Appendix E.

Department	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Assurance	(577)	(50)	(50)	0	0	0	(677)
Children and Family Services	(3,416)	(453)	(835)	(725)	(725)	(725)	(6,879)
Communities, Adults and Health	(11,030)	(630)	(3,000)	(3,000)	(3,000)	(3,000)	(23,660)
Customer & Place	(10,397)	(4,752)	(4,934)	(3,250)	(3,822)	(2,459)	(29,614)
Public Health	(54)	(20)	(20)	(20)	(20)	(15)	(149)
Strategy & Resources	(7,535)	(830)	6,400	0	0	0	(1,965)
Cross-Council	(6,000)	(400)	(400)	0	0	0	(6,800)
<b>Sub-total</b>	<b>(39,008)</b>	<b>(7,136)</b>	<b>(2,838)</b>	<b>(6,995)</b>	<b>(7,566)</b>	<b>(6,200)</b>	<b>(69,743)</b>

3.13 A summary of savings by type is shown below:

Saving Category	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
-----------------	------------------	------------------	------------------	------------------	------------------	------------------	----------------

Cashable efficiency	(22,197)	(7,347)	(1,046)	(6,274)	(6,021)	(5,986)	(48,871)
Cost avoidance	(1,263)	(364)	(492)	(150)	0	0	(2,269)
Income generation	(4,560)	(2,276)	(1,100)	(300)	(1,321)	(199)	(9,756)
Other external funding	(5,756)	2,852	(201)	(271)	(224)	(15)	(3,614)
Other external funding (CIL)	(5,233)	0	0	0	0	0	(5,233)
<b>TOTAL</b>	<b>(39,008)</b>	<b>(7,135)</b>	<b>(2,838)</b>	<b>(6,994)</b>	<b>(7,566)</b>	<b>(6,200)</b>	<b>(69,743)</b>

## Council Tax

3.14 The Council has the largest (billable) tax base in London, consistent with having the highest population of any London borough.

3.15 The budget for the overall level of council tax receipts is based on the expected number of bills raised and the amount of the charge. The number of bills raised is the assessed level of the council tax 'base'. Assessment of the council tax base has regard for:

- The total number of dwellings created from one year to the next;
- The number of dwellings which may be subject to council tax support; and
- The overall rate of collection (currently 98% over 4 years).

3.16 Taking those factors into account the historic tax base growth has been 1-2% per year. The budget for the current year (2023/24) assumed growth of 1.50%, with 1.80% assumed for 2024/25. This position is kept under review during the year and current results indicate that these forecasts will be achieved.

3.17 The council has the flexibility to raise council tax by up to 2.99% before a referendum and apply a social care precept of up to 2.00% to fund pressures in adult social care. The MTFs assumes a 2.98% general increase and a 2.00% increase in Social Care precept.

3.18 Calculating the Council Tax base is an important step towards setting the basic amount of Council Tax. The detailed Council Tax base schedule is included in Appendix C. The Chief Finance Officer, under delegated powers, has determined the 2024/25 Council Tax base to be 155,829 (Band D equivalents), the calculations are show in the following table:

	2023/24	2024/25
<b>Band D Equivalents</b>	<b>Band D Equivalents</b>	<b>Band D Equivalents</b>
<b>Total Properties</b>	<b>182,427</b>	<b>184,280</b>
Exemptions, disabled relief, discounts and premiums	(16,294)	(17,101)
Ministry of Defence Contributions	4	4
Council Tax Support Scheme Discount	(14,457)	(14,154)
<b>Adjustments (projections):</b>		
New properties	4,635	6,072
Exemptions (Students)	(119)	(91)
Non-collection @ 2.0%	(3,124)	(3,180)
<b>Total Council Tax Base and Yield (£)</b>	<b>153,073</b>	<b>155,829</b>

3.19 The provisional Greater London Authority (GLA) precept is £73,457,578 making the total estimated demand on the Collection Fund and Council Tax requirement £302,812,960.

Council Tax Requirement Summary	2023/24	2023/24	2024/25
---------------------------------	---------	---------	---------

	Original	Current	Original
<b>Total Service Expenditure</b>	<b>369,686,186</b>	<b>368,823,189</b>	<b>389,219,236</b>
Contribution to / (from) Specific Reserves	0	0	0
<b>Net Expenditure</b>	<b>369,686,186</b>	<b>368,823,189</b>	<b>389,219,236</b>
Other Grants	(66,204,554)	(65,341,555)	(73,314,330)
<b>Budget Requirement</b>	<b>303,481,632</b>	<b>303,481,632</b>	<b>315,904,906</b>
Business Rates Retention	(57,278,212)	(57,278,212)	(52,850,593)
Business rates top-up	(22,132,016)	(22,132,016)	(22,513,759)
Business Rates & authority pool income	(1,700,000)	(1,700,000)	(2,028,000)
<b>Business Rates Income</b>	<b>(81,110,228)</b>	<b>(81,110,228)</b>	<b>(77,392,352)</b>
RSG	(7,758,994)	(7,758,994)	(8,657,442)
<b>Barnet's Element of Council Tax Requirement</b>	<b>214,612,410</b>	<b>214,612,410</b>	<b>229,855,382</b>
Greater London Authority – Precept	66,455,212	66,455,212	73,457,578
<b>Total Council Tax Requirement</b>	<b>281,067,622</b>	<b>281,067,622</b>	<b>303,312,960</b>

Barnet's Council Tax Requirement	£229,855,382
Greater London Authority	73,457,578
<b>Total Requirement for Council Tax</b>	<b>£303,312,960</b>

3.20 Should the proposed 2.98% increase in general council tax and the 2.00% increase in Social Care Precept be applied, the Council Tax for Barnet each category of dwelling will be:

Council Tax Band	Barnet (£)	GLA (£)	Total (£)
A	981.22	314.27	1,295.49
B	1,144.77	366.64	1,511.41
C	1,308.30	419.02	1,727.32
D	1,471.84	471.40	1,943.24
E	1,798.91	576.16	2,375.07
F	2,125.99	680.91	2,806.90
G	2,453.06	785.67	3,238.73
H	2,943.68	942.80	3,886.48

3.21 Components of the Band D Council Tax rate are shown below:

Components of Band D Council Tax Rate (£)	2023/24	2024/25
Mayor's Office for Policing and Crime	292.13	305.13
London Fire & Emergency Planning Authority and Mayor, Administration, Transport for London, Olympic Games and Boroughs' Collection Fund balances.	142.01	166.27
<b>GLA Precept</b>	<b>434.14</b>	<b>471.40</b>
<b>London Borough of Barnet</b>	<b>1,402.02</b>	<b>1,471.84</b>
<b>Total Council Tax Rate (£) Band D Equivalent</b>	<b>1,836.16</b>	<b>1,943.24</b>

### **Council Tax Premium**

3.22 The Levelling-up and Regeneration Act 2023 has amended the Local Government Finance Act 1992 by amending section 11B and introducing section 11C.



- 3.23 Section 11B has been amended by reducing the period a council tax dwelling has to be unoccupied and substantially unfurnished from 2 years to 1 for a 100% premium to be charged. This means that from 1st April 2024 the 100% premium on these unoccupied dwellings will commence 1 year after they first became unoccupied and substantially unfurnished. It does not matter whether the unoccupied period starts prior to the 1st of April 2024, the 1 year clock will commence from the date it was unoccupied and substantially unfurnished. Barnet already apply this premium from the 2 year period so the change to 1 year requires no formal decision from council.
- 3.24 Section 11C has been introduced for dwellings where there is no resident, and the dwelling is substantially furnished. This addition to the 1992 Act requires billing authorities to have decided to apply this premium at least one year before the beginning of the financial year to which it relates. Cabinet is therefore asked to note that a recommendation will go to full council this financial year with for a determination be made to apply this premium with effect 1st of April 2025. The charging of a premium will be in line with any regulations made by the Secretary of State relating to classes of dwelling where the premium may not apply. The final scheme will be referred to Full Council for approval once the regulations are published.
- 3.25 The MTFS assumes an additional £0.5m Council Tax income will be generated for 24/25 as a result of the change in Section 11B detailed above.

#### **Council Tax Support Scheme**

- 3.26 A review of the Barnet Council Tax Support Scheme was undertaken and a recommendation not to amend will go to full council. If agreed the current scheme will continue into 2024/25, the cost of which is included within the council tax setting process.

#### **Business Rate Pooling**

- 3.27 The provisional LGFS approved the 8-authority London pool with City of London (as lead authority) and seven other London authorities, including Barnet. The group will act as a pool for 2024/25 only, in order that the levy that City of London and Tower Hamlets would normally pay to central Government can be retained.
- 3.28 The group of authorities have come together based on their geography (a condition of the pool is that they are neighbouring), the size of their business rates base and the low level of risk they would bring to the pool.
- 3.29 As with all business rates pool there is a risk that the pool could make a loss. However, this pool has been designed to be low risk. The basis of the distribution of the retained business rates are still being discussed but if successful, Barnet could seek to benefit from a one-off payment of £2.028m in 2024/25. The MTFS assumes that this benefit will be realised in 2024/25.

#### **Community Infrastructure Levy (CIL) Funding**

- 3.30 Under the regulations A charging authority must apply borough CIL to funding [the provision, improvement, replacement, operation or maintenance of] infrastructure to support the development of its area. Infrastructure” includes—
- a) roads and other transport facilities,
  - b) flood defences,
  - c) schools and other educational facilities,
  - d) medical facilities,
  - e) sporting and recreational facilities,
  - f) open spaces

3.31 Different rules apply to neighbourhood CIL.

3.32 The MTFS proposals assume £7.533m of eligible revenue funding will be paid for from CIL contributions thereby freeing up the equivalent amount of revenue to help balance the budget and deliver services.

3.33 CIL funding has been allocated only to expenditure that meets the requirement for CIL and has been allocated to ensure that there is sufficient CIL remaining over the MTFS period to meet existing commitments and Capital expenditure that is expected to be funded from CIL. There is the risk that CIL receipts for future years will fall short of those anticipated in the modelling but this will be reviewed as part of future years' MTFS.

**Balancing the MTFS: 24/25 onwards**

3.34 The table below shows the budget gap, while 2024/25 is balanced, there is still a gap in future years:

MTFS budget gap	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	£'000	£'000	£'000	£'000	£'000	£'000
Cumulative Savings requirement	39.008	47.803	59.674	71.724	80.168	87.428
In year Savings requirement	39.008	8.795	13.530	22.742	24.192	23.885
Savings & income generation proposed	(39.008)	(7.136)	(2.838)	(6.995)	(7.566)	(6.200)
Remaining budget gap	0.000	1.659	10.692	15.748	16.626	17.685
Contribution to/(from) reserves	0.000	2.000	2.000	2.000	2.000	2.000
(Surplus)/Shortfall after Reserves	0.000	3.659	12.692	17.748	18.626	19.685

3.35 Given the uncertain future funding position for Local Government, the refreshed MTFS shown in section 3.5 makes indicative estimates of what funding could look like over the MTFS period. The main assumptions are:

- The flexibility to raise council tax by up to 3.00% will remain. The MTFS assumes General council tax increases of 2.98% each year from 2024/25 onwards;
- The flexibility to raise the Adult Social Care precept by 2.00% will remain. The MTFS assumes Adult Social Care increases of 2.00% each year from 2023/24 onwards;
- New Homes Bonus (NHB) no longer exists;
- Grant funding amounts specified in the Dec 22 LGFS, are assumed to remain unchanged; and
- For 25/26 onwards, the Revenue Support Grant, ASC Market Sustainability & Improvement Fund, Better Care Fund & Social Care Grant all increase by 2% p.a. All other Government grants will remain the same.

3.36 The future gap is challenging, particularly as there is uncertainty around funding reforms and how this will impact local government finances. Officers have begun to look at the MTFS process and options to balance future years. A review of proposals and future plans will be brought to Cabinet in the new financial year.

3.37 It is also important we have a long term plan to balance the whole medium term financial strategy as well as balance the 2024/25 position. There are a number of programmes and initiatives that will contribute to this, the most significant being:

- **Adults transformation** – demand for social care has been increasing significantly over recent years, driven particularly by discharges from hospital as well as significant increases in the number of supported living placements we provide for younger adults. There is a saving of £3m per annum from 2026 onwards which is predicated on reducing the pressure in the budget for adult social care, which is currently budgeted at £10m per annum. This will involve reducing

the costs of placements as well as increasing the numbers of older people and younger adults supported to live independently.

- **Digital transformation** – a saving of £3m in 2024/25 and £2m per annum after 2025 associated with increasing income and reducing costs as a result of better use of technology.
- **Asset utilisation, housing and development** – a programme of work to release surplus land and assets for development will target increasing income for future years.
- **Children’s placements** – a saving of £725k per annum is included in the MTFs associated with developing more in house fostering, semi-independent living and external placements to reduce the significantly increased costs associated with delivering these services in the current market.
- **Reviewing staffing and internal functions** – further work will take place throughout 2024 to identify opportunities to reduce costs or de-prioritise and re-focus our internal spend.

3.38 The transformation team will work with Members and services to provide capacity and support to ensure these initiatives are delivered. Savings associated with these programmes are already embedded into the MTFs and reduce future budget gaps significantly. However, there remains a gap for future years (as shown below) and any additional savings or income from these programmes will ensure services and priorities can be protected into the future.

3.39 In developing the MTFs for future years, there are a range of service specific issues and risks that have been considered including:

#### Adults and Health

3.40 There remain significant levels of uncertainty regarding future levels of demand across all settings for adult social care with upward increase in activity and costs associated homecare, supported living and nursing care. Overall activity and costs will continue to be monitored through the coming years, and these budget proposals are based on a reasonable assessment of likely levels of demand and costs.

3.41 2023/24 discharges from hospital are on track to exceed 2022/23 levels where statistics show that Barnet is now the 2nd highest in London (887/100k, London average: 687/100k). There are increasing numbers of people with learning disabilities being supported by adult social care, the majority of whom enter adult social care from Family Services and who have complex needs. Barnet now supports the highest number of people with learning disabilities of any London borough. These demand drivers are expected to continue to increase resulting in pressures on social care and staffing budgets.

3.42 Scarcity of care provider capacity, especially for those with complex needs, is also a driver for increased market rates. Care providers have also faced significant inflationary pressures due to the economic conditions and increased staffing costs due to increases in the national living wage. This is expected to continue into 2024/25, where as well as wider inflation, the national living wage will increase by 10% in April 2024, and hence providers are expected to face significant increases in operating costs. The service is working closely with the market and other north London councils to mitigate this impact.

3.43 The service is attempting to mitigate any further rises in costs by:

- Reviewing large packages of care that may be eligible for NHS funding.
- Robust negotiation with providers on rates
- Optimal use of the enablement offer
- Increased prevention services at the first point of entry to social care
- Higher levels of authorisation for all new and amended care & support plans, including post-discharge (from hospital) packages of care.

3.44 Communities, Adults and Health has continued to review and identify opportunities to support the delivery of a sustainable MTFS. Appendix E, proposals 'Adult Social Care 30, 31 and 32' are three opportunities recently identified following benchmarking of our fees and charges for Adult Social Care against that of other councils. The three proposals relate to: Reviewing options for the introduction of charging for assistive technology; Reviewing options to introduce an annual fee of £375 for acting as an appointee, to bring us into line with charges for deputyship; and reviewing charges for respite care. Our charge rates are currently lower than many other local authorities. Where a proposal requires a change to existing policies, consultation will be undertaken ahead of any introduction of charges. A separate report will be brought back to Cabinet once proposals have been developed further.

#### Customer and Place

3.45 Key areas of uncertainty include general fund housing services, particularly temporary accommodation and anticipated levels of demand as the impact on households experiencing financial constraints become clearer. These budget proposals include provision for future demand increases and resources to support families and households as necessary.

3.46 The macro-economic environment is to remain challenging for businesses and personal households as inflation risks continue. Increases in energy and utilities costs, may cause Temporary Accommodation (TA) demand to rise, if more households are evicted due to inability to pay rents and mortgages.

3.47 Across London, market forces are applying upwards pressure to the costs of TA, making it more difficult for the council to secure affordable, good quality housing. This includes the availability of properties in the private rented sector, and the increasing cost of nightly-paid, short term TA.

#### Children's and Family Services

3.48 Placement budgets continue to be under pressure as the number of children and young persons with complex mental health needs and complex behavioural needs requiring solo provision and Deprivation of Liberty has increased.

3.49 There continues to be pressure in education services arising from demand for services for pupils with special educational needs and disabilities (SEND) and increasing numbers with education and health care plans (EHCP).

#### Strategy & Resources

3.50 In Revenues & Benefits service, there is risk around the potential shortfall of Housing Benefit Subsidy relating to temporary and short-term accommodation. The subsidy paid by DWP is capped at 90% of Local Housing Allowance rates and does not cover the full costs of placing residents in temporary and short-term accommodation.

3.51 There is also risk around capital financing arising from increased costs of borrowing. A review of the capital programme has been undertaken and the output of this has been fed into the Capital Programme as set out in this report.

#### Sustainability and Climate Change

3.52 We recognise that the council faces pressures on both revenue and capital budgets around achieving its sustainability targets of being a net zero council by 2030 and a net zero borough by 2042. To address

this, the MTFs has been extended out to 2030 to ensure that it aligns with the council’s sustainability strategy and the resources required to deliver it. Expected pressures include decarbonising, adapting and retrofitting council properties.

### **Fees and Charges**

3.53 Revised fees and charges will be effective from January 2024. Cabinet in September 2023 delegated the approval of the executive side fees and charges to the Cabinet Member for Resources & Effective Council once they had been subject to consultation and EQIA. These have now been approved and the revised fees and charges are attached at Appendix F for information.

### **Reserves**

3.54 The council holds reserves to deal with future pressures where the value or the timing of the pressure is uncertain, or where the funding can only be spent on specific objectives (e.g., grant funding). Reserves are divided into ‘ringfenced’ reserves, where the spending objective is known with some clarity, and ‘committed’ reserves, intended to mitigate the impact of wholly unforeseeable costs. The levels of reserves are set out under Section 25 of the Local Government Act and prudent levels are determined by the Chief Finance Officer (CFO). Ringfenced reserves are usually held by specific services, while committed reserves are held corporately. The council’s reserves and balance policy is attached at Appendix L.

3.55 The use of reserves is not intended to replace savings or income generation opportunities as part of the MTFs. Reserves can only be used once and then they are gone. Any use of reserves to replace savings or income generation opportunities is a delaying action, storing up pressures into future years. This could be part of investing in transformational service delivery and is the ultimate last resort during budget setting when a gap cannot be bridged despite best efforts.

3.56 At the end of 2022/23, the council’s earmarked reserves were £126.7m. Of this:

- £17m are forecast to be drawn down in 2023/24. This is before draw down to cover any 2023/24 overspend); at Month 9, there is a forecast overspend of £19.8m. Any overspend at the end of the year that has not been reduced by mitigating actions will need to be drawn down from reserves.
- £24m are CIL reserves to finance new infrastructure;
- £33m relate to grants that have to be used for the purpose stated otherwise could be clawed back; and
- £52m while earmarked, could all be re-purposed.

3.57 The table below includes a drawdown from the Financial Resilience reserve to fund the current forecast outturn position for 2023/24 and other known or expected plans in order to create a forecast of the council’s reserves position over the MTFs period. This table assumes that the funding deficits in future years of the MTFs are resolved and that there is no call on reserves through an unbalanced budget or overspend in each of the years.

3.58 The proposed MTFs includes no reserves funding in 2024/25 towards getting to a balanced budget but includes a £2m contribution to reserves from 2025/26 onwards in order to build up financial resilience.

	Balance at 31 March 2023	Mar-24	Mar-25	Mar-26	Mar-27	Mar-28	Mar-29	Mar-30
	£000	£000	£000	£000	£000	£000	£000	£000

Capital - Community Infrastructure Levy	24,699	30,135	23,135	16,135	16,135	16,135	16,135	16,135
Revenue implications of capital	3,569	0	0	0	0	0	0	0
<b>Total Capital Reserves</b>	<b>28,268</b>	<b>30,135</b>	<b>23,135</b>	<b>16,135</b>	<b>16,135</b>	<b>16,135</b>	<b>16,135</b>	<b>16,135</b>
Public Health	1,603	883	883	683	483	483	483	283
Dedicated Schools Grant	9,711	8,618	7,118	5,618	4,118	2,618	1,118	1,118
Special Parking Account	1,311	1,311	0	0	0	0	0	0
Earmarked Revenue Grants	5,503	4,038	4,038	4,038	4,038	4,038	4,038	4,038
Brent Cross Designated Area S31	13,449	6,000	6,000	0	0	0	0	0
Insurance	2,768	1,668	1,668	1,668	1,668	1,668	1,668	1,668
Council tax and NNDR smoothing	2,822	0	0	0	0	0	0	0
<b>Total Ringfenced Reserves</b>	<b>37,167</b>	<b>22,518</b>	<b>19,707</b>	<b>12,007</b>	<b>10,307</b>	<b>8,807</b>	<b>7,307</b>	<b>7,107</b>
Local Welfare Provision	4,084	4,404	2,404	0	0	0	0	0
Service Specific Revenue Reserves	14,737	14,957	13,457	11,957	10,457	10,457	10,457	8,957
Climate change	1,543	727	227	0	0	0	0	0
Transformation Reserve	6,177	9,160	3,860	2,860	1,860	860	0	0
Residents Support Fund	2,369	1,579	579	0	0	0	0	0
Financial Resilience Reserve	32,356	15,617*	17,617	19,617	21,617	23,617	25,617	27,617
<b>Total Committed Reserves</b>	<b>61,266</b>	<b>46,444</b>	<b>38,144</b>	<b>34,434</b>	<b>33,934</b>	<b>34,934</b>	<b>36,074</b>	<b>36,574</b>
<b>Total Earmarked Reserves</b>	<b>126,701</b>	<b>99,097</b>	<b>80,986</b>	<b>62,576</b>	<b>60,376</b>	<b>59,876</b>	<b>59,516</b>	<b>59,816</b>

\*includes a drawdown of £19.763m to fund the M9 forecast overspend position for 2023/24

3.59 In terms of financial sustainability, the Committed Reserves is the key measure. This is due to reduce over the MTFS with 2025/26 being the year in which the council is expected to no longer be able to maintain the £40m minimum balance that the Chief Financial Officer has assessed that the level of non-ringfenced revenue reserves should not fall below. This is set out in the Reserves and Balances policy at Appendix L.

3.60 The council maintains general balances of £15m and is not anticipating going below that over the MTFS.

3.61 Although several of the reserves appear to maintain a steady balance (e.g. Capital – CIL and Service Specific Revenue Reserves) there will be movements in and out throughout the year. The assumption is that income will offset expenditure in each year.

## 4 Transformation

4.1 Members have previously authorised the establishment of a Transformation Reserve. The forecast transformation reserve as at 1st April 2024 is £9.160m as shown by the table below.

Reserves use	Reserve at start of 2023/24	In year Expenditure	Reserve movements	Reserve c/fwd to 2024/25
	£m	£m	£m	£m
Transformation Reserve	6.177	(3.017)	6.000	9.160

4.2 The purpose of the Reserve is to provide one-off funding to facilitate the implementation of council priorities, as set out in Our Plan for Barnet. The primary focus of this funding is now on supporting the delivery of budget savings and reducing the impact of budget pressures, through an “invest to save” approach. The proposed use of the transformation reserve for 24/25 is outlined in the table below:

Description	2024/25
-------------	---------

	£m
<b>Pay</b>	<b>0.950</b>
<b>Non-Pay</b>	<b>1.000</b>
<b>Themed Spend:</b>	-
<i>Financially Responsible - Adults MTFS Programme</i>	1.343
<i>Financially Responsible - Healthy Child Programme</i>	0.455
<i>Financially Responsible – Children and Family Services MTFS Programme</i>	0.700
<i>Financially Responsible – Highways Service Improvement</i>	0.120
<i>To be allocated - theme spend</i>	0.732
<b>Subtotal: Theme Spend</b>	<b>3.350</b>
<b>Total Transformation Programme</b>	<b>5.300</b>

4.3 The approval of individual spending decisions is subject to the standard scheme of financial delegation – in this case the relevant Chief Officer is the Transformation Director and the relevant Cabinet Member is the Leader. However, in view of the cross-cutting nature of the programme, these delegations will in practice be exercised through ongoing consultation with other Chief Officers and Cabinet.

4.4 It is recommended that Cabinet delegate to The Leader approval of any further allocations from this reserve, subject to an appropriate business case, within the overall value of the reserve.

## 5 S25 Statement: View of Section 151 Officer

### Robustness of the budget and assurance from Chief Finance Officer

5.1 In order to comply with Section 25(1) of the Local Government Act 2003, the Section 151 Officer (the Executive Director of Strategy and Resources) is required to report on the robustness of the estimates made for the purposes of the budget calculations and the adequacy of the proposed reserves. Section 25(2) of the same Act requires the authority to have regard to this report of the Section 151 officer when making decisions about the budget and the level of council tax.

5.2 Developing the budget estimates for a given financial year is an ongoing, iterative process within the medium-term financial planning cycle. This is a council-wide process involving all spending departments whereby estimates are worked up, challenged, and refined as further information becomes available. It considers the most recently available budget monitoring information and the latest assumptions for the forthcoming financial year. In particular, the proposed savings have been reviewed and signed off as deliverable by key stakeholders across the organisation. The thoroughness of this process is a source of assurance in determining that overall estimates in the budget are robust and that financial reserves, whilst needing to be significantly strengthened over the medium term, are adequate for the 2024/25 budget.

5.3 The 2024/25 budget report and MTFS has been compiled against a backdrop of continued and significant macro-economic uncertainty with the national cost-of-living crisis continuing to severely impact residents and the council. High inflation has remained for a period beyond initial government forecasts. This has impacted pay inflation, major contract inflation costs and other costs of service provision. Alongside this has been an unprecedented level of service demand in key services such as social care and homelessness. Further, there have been significant challenges in income budgets partly due to the sustained economic downturn, with parking income particularly badly impacted in the 2023/24 in-year financial position. The latest (Q2) forecast is a £26m gross general fund overspend in 2023/24. This will impact the council's budget in 2024/25 and over the medium term. In addition, any residual overspend at the end of 2023/24 will be a drain on the council's earmarked reserves.

- 5.4 The Council has undertaken a robust process to produce its MTFS in order to address the changing budget pressures and the risks mentioned above (as far as possible). The Council's Management Team and Cabinet have considered regular budget updates, including analysis of on-going service and demand pressures. Additionally, Cabinet receive regularly refreshed Business Planning reports.
- 5.5 While the Council Management Team and Cabinet meet to ensure the over-arching issues are robustly considered, a full schedule of meetings are arranged at various levels within the council to ensure that the MTFS process and savings proposals are understood.
- 5.6 An overview of the process and progress to date is presented to Overview and Scrutiny (O&S) Committee and any recommendations from O&S are fed through the MTFS process. In addition, in-year monitoring reports are presented to O&S Committee for challenge and scrutiny.
- 5.7 These processes are necessary to ensure all budget proposals are:
- aligned to Our Plan for Barnet;
  - fully evaluated for any legal, HR equality and procurement issues;
  - assessed thoroughly to ensure if stakeholder consultations are needed and if so to ensure these are completed in time; and
  - appropriately challenged to ensure they are feasible.
- 5.8 Following the Autumn Statement and settlement, with expected real-terms funding cuts (and potentially cash cuts) for unprotected departmental spending, including most of local government there is real uncertainty for the sector over its medium term financial sustainability. Added to this are potential government funding reforms (including 'fair funding' and a business rates reset) on the horizon that could have a significant, negative impact on funding levels in the next Spending Review period (commencing 2025/26). All of this means that additional government funding in the short term is highly unlikely to be a route to restoring the council to a sustainable financial footing and therefore multiple strands of action are required as set out in this report (i.e. focus on prevention, digital transformation and working in partnership with residents, voluntary sector, other councils and Government).

### **Robustness of Balances and Reserves**

- 5.9 The forecast of the level of earmarked reserves to the end of the current MTFS period (2030) is detailed in section 3.56 . Although there is a risk that the level of non-ringfenced revenue reserves may fall below £40m during the MTFS period, the Section 151 Officer considers the current level of reserves sufficient to manage financial sustainability and will be actively working to replenish some of the previous years' drawdowns. The proposed MTFS includes a contribution to reserves of £2m from 2025/26 onwards in order to build up financial resilience thereby increasing the gap to 2029/30 to £19.685m.

### **Risks:**

#### **General Fund:**

- 5.10 For 2023/24, the council is forecasting a significant overspend against its revenue budget. As far as possible, officers have taken actions to mitigate the 2023/24 forecast overspend and the possible impact of this pressure going into 2024/25.
- 5.11 The council's service related risks include:
- **Adults Social Care:** Demand has grown in adult social care following the pandemic, wider pressures on the NHS and an increase in complexity of need . Key risks relate to growing numbers of people with complex learning disabilities, high demand from hospital discharge, and inflationary pressures for providers outstripping the funding available. The council reviews its



minimum sustainable price for residential and nursing care and uplift offers for other types of care each year, but there is a growing risk nationally of providers exiting the local authority market.

- **Children's social care:** costs are higher due to a dysfunctional market, as confirmed by the Competitions and Market Agency. Demand of specialist provision like solo provision is also higher than before the pandemic because of the impact of lockdown, child welfare and mental health. Growing complexity of needs and a lack of sufficient capacity in the London market is also driving higher costs.
- **Housing services:** Demand for TA continues to rise with the uncertainty around the impact of increases in energy costs and rising rents.

#### 5.12 Other revenue related risks include:

- General operational risks relating to service delivery;
- Changes in legislation;
- Risk of non-delivery of savings;
- Future funding uncertainty;
- Interest rate risk;
- Inflation is a clear risk and the council will continue to review the latest data, both overall and in different sectors (e.g. construction materials).
- Unfunded operational pressures on waste collection based on borough growth;
- Housing Support Fund has been announced to cease in 2023/24 and there is a risk that while this funding will cease, the demand doesn't;
- One off pressures which are intended to be funded from reserves in 2024/25 that will have an adverse impact on reserves:
  - Car parking income until it recovers (from the Special parking Account Reserve);
  - Your Choice Barnet operational deficit (from general reserves);
  - Sexual Health Services increasing contract cost and Agenda for Change (from the Public Health Reserve); and
  - Substance misuse service increase in Tier 4 treatment (from the Public Health Reserve).

5.13 Taking account of all of the above considerations, the S151 Officer is of the view that the proposed 2024/25 budget is robust and can be managed within the council's existing resources.

5.14 Council should note that limited assurance can be given regarding the council's medium term financial position until the Government has set out the future of Local Government funding. Until this funding is confirmed the S151 Officer cannot confirm that any medium term financial strategy is robust and achievable. Despite the funding uncertainty, the S151 Officer can confirm that the council is taking all measures to ensure its future financial sustainability is viable by investing in housing and digital transformation, reducing costs in demand led services like social care and homelessness and working alongside neighbouring boroughs and London Councils to ensure best practice is being adopted.

5.15 Risks related to pensions and treasury are specifically addressed and discussed separately in the Treasury Management Strategy Statement.

#### **Housing Revenue Account:**

5.16 The current inflation and interest rate environment putting chronic pressure on HRA's across London and the diminishing ability for HRA's to self-fund (through rental income) sustainably into the future. The current outlook would indicate this may be the situation with the HRA and thus it will likely require General Fund support in 2/3 years.

5.17 Balancing the HRA budget has become more challenging due to the turbulent macro-economic environment, changing legislative requirements, government restrictions on the council's ability to increase rents, and the growing demand for increasingly costly resources.

5.18 Significant on-going financial and operational challenges include:

- Increased cost of repairs/ major repairs due to the inflationary cost of labour/ materials significantly above CPI
- The current high interest rate environment affecting affordability of capital investment and development programmes, as well as meeting our statutory duties – e.g. Damp and Mould, Fire Safety, building safety regulations on Regeneration sites.
- Increasing cost of utilities rising above prior assumptions, meaning higher subsidy by the council for some households
- Increasing damp and mould costs, beyond the significant originally estimated investment the council has previously committed.
- Potential cap on Rents. For 2023/24, Central Government applied a 7% cap on rent, which was significantly lower than the increased cost of repairs. Central Government has not yet notified local authorities of a cap for 2024/25.

5.19 The council and The Barnet Group are working through mitigations to ensure the viability of the HRA through the 30-year Business Plan period:

- Looking at internal operations, a review of the management fee process
- Networking with neighbouring boroughs and London Councils to identify best practice and opportunities across the sector.

5.20 The revised HRA Business Plan for 2024/25 is being presented to this Cabinet ahead of Full Council for final approval on 27th February 2024.

**Dedicated Schools Grant (DSG):**

5.21 Schools across the country are facing significant challenges in balancing their budgets and some of the key factors contributing to this are:

- Rising staff costs;
- Increasing energy bills and building maintenance costs;
- Increase in the number of pupils with SEND; and
- Fall in pupil numbers.

5.22 As a result, more and more schools are using their reserves to stay afloat and, where there is no such cushion, are going into deficit. The council supports LA maintained schools facing financial difficulties by providing challenge and scrutiny on proposed recovery plans should a school be unable to set a balanced budget, and by agreeing cash advances for schools that have cash flow difficulties, subject to agreement on a recovery plan.

5.23 The DSG reserve brought forward balance into 2023/24 was £9.711m. The Schools' Forum has agreed to use up to £1m of reserves to fund the Hong Kong & Afghanistan Refugees and Asylum Seekers from one of the five dedicated hotels, joining our schools in Barnet. A further £1m is earmarked for therapies (High Needs) and £1.129m of Early Years is confirmed and subject to DfE clawback due to a smaller number of children at Early Years.

5.24 This has resulted in a forecast DSG reserve carry forward of £8.618m as shown below:

	B/Fwd	Use of Reserve	Top Up Reserve	C/Fwd
	£'000	£ '000	£'000	£ '000

DSG Reserve	9,711	(2,916)	1,823	8,618
-------------	-------	---------	-------	-------

### **Robustness of estimates**

- 5.25 Budget estimates are exactly that – estimates of spending and income made at a point in time. This statement about the robustness of estimates cannot give a guaranteed assurance about the budget, but instead gives Members reasonable assurances that the budget has been based on the best available information and assumptions.
- 5.26 The council is a going concern and the budget process is part of a continuous service planning and financial cycle. Therefore, knowledge and understanding of the previous and current national and local financial and economic environments are used to make informed assumptions and judgement about the future. This activity seeks to establish a robust budget which is appropriate and realistic having taken a practical assessment of risks.
- 5.27 The financial planning process has been managed at senior officer level through the Council Management Team meetings. This Executive level group has overseen the process for financial planning, including medium-term resource projections, the strategic context for the borough, and the quantification of new pressures on resources, and the identification of potential budget savings.
- 5.28 Consideration has been given to the known and possible future financial pressures to ensure that changes to the budget are made where this is appropriate.
- 5.29 Extensive consultation has taken place in respect of the budget proposals in general, and also in respect of specific planned changes. Consultation feedback has been taken into consideration as final proposals to the council have been formulated.
- 5.30 The Capital Programme presents the council with a significant challenge in terms of delivery and affordability. The cost of borrowing is accounted for based on the current plans however any overestimation in spend leads to overestimation of capital financing requirement and any underachievement of its capital receipts expectations will require either an increase in borrowing, with associated revenue implications, or the deletion of schemes.

### **Robustness of Budget Setting Process**

- 5.31 The process that has been undertaken to set the budget has included engagement of officers from service departments throughout the year, regular reporting of financial and service issues to Cabinet, consultation with the public, along with due consideration of statutory duties, particularly in respect of equalities.
- 5.32 As part of the monthly monitoring cycle, officers undertake an assessment of the council's ability to deliver the savings required for the MTFs with particular emphasis on in-year savings. Where there is a risk of non-achievement of savings, adequate mitigations are put in place in order to ensure a legal budget is set and that value for money is achieved from public funds.
- 5.33 For these reasons, it can be confirmed that the budget setting process has been robust.

### **Effectiveness of Budget Management**

- 5.34 The council has robust arrangements for managing budgets and performance. Close attention will continue to be paid to increasing service and demand pressures, implementation of agreed savings and monitoring of the Council's current position, with regular reporting to Cabinet.

5.35 The council has a legal responsibility to set a balanced budget which can include the planned use of its reserves. The council does not anticipate using reserves in order to fund recurrent expenditure in 2024/25. The council, however, maintains reserves to ensure financial sustainability and for other, non-recurrent purposes such as, work on sustainability and transformation, expenditure linked to previous grant receipts or for unplanned one-off items.

5.36 The Section 151 Officer considers the current level of reserves sufficient to manage those items and is actively working to replenish some of the previous years' drawdowns.

## **6 HRA Balances and Business Plan**

6.1 The council projects the HRA position over a 30-year period, considering changes in stock, capital programme requirements, and anticipated policy changes.

6.2 A summary of the proposed updated HRA forecast for 2023/24 and Capital Programme are included in Appendix K.

6.3 Over the last few years (and particularly the last 24 months) the HRA has seen various adverse factors affecting the financial viability and sustainability of the Business Plan.

- Additional legislation regarding fire safety in buildings over 11 metres, has meant additional costs per annum of £2.2m
- Interest rate levels have more than doubled meaning additional interest costs to deliver the capital programs that have been agreed.
- The rent cap for 2023/24 and sub-CPI increases for 4 years between 2016 and 202. This has reduced revenues by £6.2m per annum.
- Limiting utility costs for residents on estates where large panel or communal heating systems are in place, to equate rate rises to other residents (annual cost of between £1m to £2m depending on procurement prices). The business plan has assumed that full cost recovery will be achieved in 2024/25, but it does mean above inflation increases for residents of these blocks.
- Inflation for repairs being double (and higher) than CPI, and also additional costs relating to disrepair claims promoted by legal services (£1.2m per annum) and finally the extra costs for managing and remediating damp and mould cases is costing £2.2m of revenue and approximately £1m of capital costs.
- Significant increases in replacement major works, so as example bathrooms have increased in price by 70% in the last 3 years, with significant inflation in development costs as well.

6.4 The result of all the above challenges means that the current business plan will not be able to sustain the current policy of the minimum Reserve position increasing by CPI each year. In fact the current business plan can only remain viable (after utilising existing reserves until 2026/27. This position assumes the other Cabinet paper regarding rents and services charges is implemented, i.e. rents increased by 7.7% and full recovery of utility costs for properties on communal heating systems.

6.5 Further collaboration between Council and Barnet Homes is planned to try and develop plans to ensure the financial viability of the Housing Revenue Account in the longer term; though this is likely to require a change in the approach to funding social housing by central Government. Barnet is working with other London Boroughs and external parties to identify opportunities to raise these issues with Government as many other boroughs have similar financial issues with their HRA.

## 7 Capital Programme

### Capital Programme 2023-2028

- 7.1 The council has a significant capital programme across both the General Fund and the Housing Revenue Account (HRA). Capital projects are considered within the council's overall medium to long term priorities, and the preparation of the capital programme is an integral part of the financial planning process. This includes taking account of the revenue implications of the projects in the revenue budget setting process.
- 7.2 The summary of the revised capital programme for Cabinet approval broken down by Portfolio is as follows:

#### Summary of Proposed Capital Programme after changes

Cabinet	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Total
	£000	£000	£000	£000	£000	£000	£000
Adults and Social Care	5,760	4,882	3,885	3,885	3,885	1,000	23,295
Homes and Regeneration (Brent Cross)	47,419	89,379	43,202	6,500	0	0	186,500
Family Friendly Barnet	9,215	16,623	5,431	5,821	0	0	37,091
Culture, Leisure, Arts and Sports	1,837	508	0	0	0	0	2,345
Environment and Climate Change	39,940	49,549	29,382	20,145	20,237	19,400	178,653
Homes and Regeneration	88,879	91,513	50,498	49,987	1,837	8,617	291,332
Resources and Effective Council	16,380	9,293	816	310	0	0	26,799
<b>Total - General Fund</b>	<b>209,430</b>	<b>261,746</b>	<b>133,215</b>	<b>86,648</b>	<b>25,958</b>	<b>29,017</b>	<b>746,014</b>
Housing Revenue Account	172,026	115,700	75,229	65,333	53,020	9,798	491,108
<b>Total - All Services</b>	<b>381,456</b>	<b>377,446</b>	<b>208,444</b>	<b>151,981</b>	<b>78,979</b>	<b>38,815</b>	<b>1,237,122</b>

- 7.3 A more detailed breakdown of the capital programme is shown in Appendix I2 to this report.

### Slippage/Acceleration

- 7.4 The net slippage/accelerated spend reported at month 9 was £39.729m with £54.914m spend being slipped out of the 2023/24 financial year into future years and £15.186m accelerated into 2023/24.

#### Capital program changes since December 2023 Cabinet

Budget Movement Type	2023-24 Budget	2024-25 Budget	2025-26 Budget	2026-27 Budget	2027-28 Budget	2028-29 Budget	Total Budget
	£000	£000	£000	£000	£000	£000	£000
Reported Capital Budget - December 2023	425,171	261,174	146,523	51,701	15,817	0	900,387
Slippage/Acceleration	(39,729)	10,211	11,146	12,360	(2,608)	8,618	0
Transfer	(6,790)	(2,536)	(9,456)	9,326	9,457	0	0
Additions	21,724	140,787	65,934	79,013	56,312	30,197	393,966
Deletions	(18,919)	(32,190)	(5,702)	(420)	0	0	(57,231)
<b>Reported Capital Budget - February 2024 Revised Programme</b>	<b>381,457</b>	<b>377,446</b>	<b>208,445</b>	<b>151,981</b>	<b>78,979</b>	<b>38,815</b>	<b>1,237,122</b>

- 7.5 As the council progresses through the financial year, estimates of slippage, and accelerated spend will become more accurate. As such, any capital financing adjustments will be presented to Cabinet with outturn adjustments undertaken by the Chief Financial Officer at year end, in accordance with financial regulations.

7.6 The breakdown of net slippage and acceleration by Cabinet is shown below:

Summary of Net Slippage			
Cabinet	Net Slippage	Net Acceleration	Net Slippage/Acceleration
	£000	£000	£000
Adults and Social Care	0	0	0
Culture, Leisure, Arts and Sports	(9)	0	(9)
Environment and Climate Change	(7,789)	37	(7,752)
Family Friendly Barnet	(543)	0	(543)
Homes and Regeneration	(19,578)	50	(19,528)
Homes and Regeneration (Brent Cross)	(11,753)	178	(11,575)
Resources and Effective Council	(1,499)	0	(1,499)
<b>Total - General Fund</b>	<b>(41,171)</b>	<b>265</b>	<b>(40,906)</b>
Housing Revenue Account	(13,743)	14,920	1,177
<b>Total - All Services</b>	<b>(54,914)</b>	<b>15,186</b>	<b>(39,729)</b>

### Additions

7.7 Additions to the capital programme are shown below:

- Disabled Facilities Grants Programme (£8.963m) addition across 2023-24 to 2027-28 to bring the programme in line with the expected grant funding for each financial year, and to bring the current year in line with available funding received.
- Drainage Schemes (£2.820m) addition in line with grants awarded.
- Housing acquisitions Open Door (£19.000m) addition to ODH acquisition programme to supporting funding of new 300 ODH acquisitions.
- Timber houses fire safety (£13.072m) addition to implement fire safety in timber framed houses.
- Roads, Drainage & Pavements (£97.600m) profiled evenly across 5 years for the replacement of existing highways programmes and additions to future years in line with the highway's strategy.
- Graham Park NE (£22.420) addition to existing programme to bring forward regeneration within the estate.
- Land Acquisitions (£0.040m) addition to support the development of Brent Cross
- Development Portfolio (£0.600m) addition to support acquisitions within the programme
- GF Void Adaptations (£0.400m) addition to support accessible and wheelchair adaptations in void properties
- Development Investment Partnership (£7.339m) addition to support the progression of four Council owned sites through RIBA stage 1-3 & to securing planning. The funding will further support the discharging of planning conditions to enable a start on site for which a separate bid will be required.
- EVCP - Lamp Column Project (0.794m) to support the installation of additional electric vehicle charging points.
- Colindale Station Works (£0.987m) addition as part of the Council's contribution to the costs of rebuilding Colindale Station.
- Community Equipment and Assistive Technology (£5.000m) addition for telecare equipment for adult social care clients to enable residents to continue to live in their own homes.
- BX Plot 1 Loan (£100.000m) Plot 1 Brent Cross Town – short term loan of £100m to the Related Argent development subsidiary which is constructing the first commercial building at BXT (and thereby secure Sheffield Hallam University for the scheme).

- Modular (GF) (£10.336m) addition will support the planning & delivery of four Council owned (small) sites contributing to c.40 social rented homes. These are manufactured off site using modern methods of construction and align with our sustainability agenda of achieving Net Zero Carbon.
- Modular (HRA) (£2.485m) addition will support the planning & delivery of four Council owned (small) sites contributing to c.40 social rented homes. These are manufactured off site using modern methods of construction and align with our sustainability agenda of achieving Net Zero Carbon.
- HRA Additions & Deletions in line with HRA 30-year business plan - The HRA Capital programme has been updated to reflect the next 5 years of the revised 30-year HRA Business plan. The forecast for HRA developments has been updated to reflect the latest delivery requirements in terms of cost, profiling and forecast funding for the next 5 years.

## **Deletions**

7.8 Deletions to the capital programme are shown below:

- Highways programmes (£24.434m) combination of existing highways programmes which have been replaced by the Roads, Drainage & Pavements addition in line with the highway's strategy.
- Trojan Phase 2 EV Project (£2.402m) deletion in relation to private sector funded elements.
- Jolt Town Centre EV Project (£1.400m) deletion in relation to private sector funded elements.
- The Burroughs, Hendon (£6.157m) deletion post a gateway review; a revised FBC will be completed and presented in 2024.
- Depot Relocation (£7.481m) as a result of potential changes to lease arrangements at the Oakleigh Road depot, a recommendation has been made to descope the works planned for the former Biel Brothers site that were proposed in the full business case and approved at Committee in February 2023, the reduction in works will allow for a saving of £7.481m; a revised sum of £1.575m is now profiled for 24/25, which will ensure business continuity for an interim period whilst longer term options are considered.

7.9 The funding for the capital programme is set out below:

### **Financing of the Proposed Capital Programme**

Cabinet	Grants	S106	Capital Receipts	RCCO/MRA	CIL	Borrowing (MEEF)	Borrowing (PWLb)	Total
Adults and Social Care	15,681	0	0	0	7,471	0	143	23,295
Homes & Regeneration (Brent Cross)	59,476	0	17,517	1,011	0	0	108,496	186,500
Family Friendly Barnet	32,517	1,644	116	0	268	0	2,546	37,091
Culture, Leisure, Arts and Sports	387	118	38	0	1,745	0	57	2,345
Environment and Climate Change	16,383	7,525	382	0	116,157	0	38,206	178,653
Homes and Regeneration	58,341	7,093	9,144	0	30,953	4,720	181,079	291,332
Resources and Effective Council	1	45	54	0	0	0	26,699	26,799
<b>Total - General Fund</b>	<b>182,786</b>	<b>16,426</b>	<b>27,251</b>	<b>1,011</b>	<b>156,595</b>	<b>4,720</b>	<b>357,225</b>	<b>746,014</b>
Housing Revenue Account	42,015	3,550	44,145	74,798	0	0	326,599	491,108
<b>Total - All Services</b>	<b>224,802</b>	<b>19,976</b>	<b>71,396</b>	<b>75,810</b>	<b>156,595</b>	<b>4,720</b>	<b>683,825</b>	<b>1,237,122</b>

\*MEEF – Mayor's Energy Efficiency Fund

## **Borrowing**

7.10 £683.825m of the total capital programme will be funded from borrowing of which £125.312m is on-lent to Opendoor Homes for the acquisition or delivery of new housing.

7.11 Borrowing is typically, Public Works Loan Board loans to support capital expenditure; this type of capital funding has revenue implications (i.e. interest and provision to pay back loan).

7.12 Included in the total Capital programme, is £4.720m borrowing from the Mayor's Energy Efficiency Fund. This borrowing is cheaper than PWLB borrowing and is only eligible to use on projects intended to achieve net zero.

### **Capital Receipts**

7.13 The council has previously highlighted a risk in the level of capital receipts that it currently holds or forecasts to receive. Capital Receipts are proceeds of capital sales (land, buildings, etc.) and are re-invested into purchasing other capital assets.

7.14 £71.396m of the above capital programme is planned to be funded by capital receipts. Of the £71.396m, £44.145m will be funded from HRA capital receipt (RTB Receipts) and £27.251m from General Fund Receipts.

7.15 Current receipts are standing at £49.779m with £40.389m being HRA receipts and the remaining £9.390m General Fund receipts. The current disposal programme estimates General Fund disposals of £1.070m in 23/24 and £15.825m in 24/25.

7.16 Assuming no further General Fund disposals there would be a shortfall of capital receipts which would be replaced by borrowing and would result in additional interest and MRP costs.

7.17 HRA funding will also finance Open Door New Build Housing (£7.24m of which £2.67m is expected to be funded from capital receipts), which is shown in the above table under the Homes and Regeneration Portfolio. Current HRA capital receipt balances plus future estimates suggest that there will be enough HRA capital receipts to fund the relevant projects.

### **Capital Grants & Contributions**

7.18 The current capital programme shows £224.802m will be funded from Capital Grants. S106 and CIL are standing at £19.976m and £156.595m, respectively.

7.19 Capital grants are mainly received from central government departments (such as the Brent Cross grant from MHCLG) or other partners or funding agencies (such Transport for London, Education Funding Authority).

7.20 S106 contributions are a developer contribution towards infrastructure; confined to specific area and to be used within specific timeframe.

7.21 Community Infrastructure Levy (CIL) funds are developer contribution towards infrastructure; they can be used borough wide but still have time restrictions on use.

7.22 Current capital programme forecasts plus future estimates suggest that there will be enough S106 contributions to fund the relevant projects.

## **8 Post Decision Implementation**

8.1 Savings proposals along with the council tax requirement will then be taken to the Full Council meeting on 27 February 2024.

8.2 Following approval of the recommendations in this report, budget changes will be processed in the financial accounting system and reflected against service areas for 2024/25 for revenue and capital.



## 9 Corporate Priorities, Performance and Other Considerations

### Corporate Plan

- 9.1 This supports the council's corporate priorities as expressed through Our Plan for Barnet which sets out our vision and strategy for the borough. This includes the outcomes we want to achieve for the borough, the priorities we will focus limited resources on and, our approach for how we will deliver this.

### Corporate Performance / Outcome Measures

- 9.2 None in the context of this report

### Sustainability

- 9.3 None in the context of this report

### Corporate Parenting

- 9.4 In line with Children and Social Work Act 2017, the council has a duty to consider Corporate Parenting Principles in decision-making across the council. The outcomes and priorities in Our Plan for Barnet 2023-2026, reflect the council's commitment to the Corporate Parenting duty to ensure the most vulnerable are protected and the needs of children are considered in everything that the council does. To this end, great attention has been paid to the needs of children in care and care leavers when approaching business planning, to ensure decisions are made through the lens of what a reasonable parent would do for their own child.

- 9.5 Council, in setting its budget, considers the Corporate Parenting Principles both in terms of savings and investment proposals. The council's proposals seek to protect front-line social work and services to children in care and care leavers and in some cases, has invested in them.

### Risk Management

- 9.6 The council has taken steps to improve its risk management processes by integrating the management of financial and other risks facing the organisation. The allocation of an amount to contingency is a step to mitigate the pressures that had yet to be quantified during the budget setting process.
- 9.7 The allocation of budgets from contingency seeks to mitigate financial risks which have materialised.

### Insight

- 9.8 The MTFS already makes use of data and models from different sources and these include Central Government projections e.g. forecasts from the Office of Budget Responsibility on CPI inflation, in-year trend data on changes to Council Tax as a basis for future estimates and models of budget spend e.g. on capital and the resulting impact on financing. The MTFS process for the upcoming year will place an increase focus on a data-led approach to support estimates of pressures and savings offered.

### Social Value

- 9.9 None that are applicable to this report, however the council must take into account the requirements of the Public Services (Social Value) Act 2012 to try to maximise the social and local economic value it derives from its procurement spend. The Barnet living wage is an example of where the council has considered its social value powers.

## **10 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)**

10.1 The report considers strategic financial matters and refreshes the current position of the council's MTFS. Plans will be enacted to work and identify savings and ensure they go through the appropriate governance process to set a legal budget in March 2024.

10.2 The proposed changes to the capital programme will have an impact on the cost of borrowing and therefore support the council's revenue budget.

## **11 Legal and Constitutional References**

11.1 Section 151 of the Local Government Act 1972 states that: "without prejudice to section 111, every local authority shall make arrangements for the proper administration of their financial affairs and shall secure that one of their officers has responsibility for the administration of those affairs". Section 111 of the Local Government Act 1972, relates to the subsidiary powers of local authorities.

11.2 Under Section 114 of the Local Government Finance Act 1988, the chief finance officer (S151 Officer) of a relevant authority shall make a report under this section if it appears to them that the expenditure of the authority incurred (including expenditure it proposes to incur) in a financial year is likely to exceed the resources (including sums borrowed) available to it to meet that expenditure.

11.3 Part 2 D of the Council's Constitution sets out the Terms of Reference and Delegation of Duties to the Cabinet which include:

➤ To be responsible for:

- Development of proposals for the budget (including the capital and revenue budgets, the fixing of the Council Tax Base, and the level of Council Tax) and the financial strategy for the Council;
- Monitoring the implementation of the budget and financial strategy;
- Recommending major new policies (and amendments to existing policies) to the Council for approval as part of the council's Policy Framework and implementing those approved by Council;
- Approving policies that are not part of the policy framework;
- Management of the council's Capital Programme;

➤ All key decisions - namely:

- an executive decision which is likely to result in the council incurring expenditure which is, or the making of savings which are, significant having regard to the budget for the service or function to which the decision relates; or
- an executive decision which is likely to be significant in terms of its effects on communities living or working in an area of two or more wards of the Borough;
- a decision is significant for the purposes of above if it involves expenditure or the making of savings of an amount in excess of £1m for capital expenditure or £500,000 for revenue expenditure or, where expenditure or savings are less than the amounts specified above, they constitute more than 50% of the budget attributable to the service in question;
- award of contracts over £500,000 and all matters reserved to the Executive under the Contract Procedure Rules this may be done via the Procurement Forward Plan;
- virements between budgets as required by the Financial Regulations;
- making all non-key decisions which are referred to the Executive by the relevant Portfolio Holder or Director;

- Determination of recommendations and references from the Council or any of its Committees or sub-committees and which the Cabinet considers are appropriate for collective decision;
- Approval of HRA Rents.

11.4 Article 2a of the council’s constitution sets out the role of Full Council as “approving or adopting the policy framework and the budget, including setting council tax, determining borrowing limits, approval of the capital programme”. Council will set the budget and Cabinet will work within that set budget subject to the rules on virements contained in the Financial Regulations.

11.5 The Council’s Constitution, Part 4A sets out the financial regulations part 2.5.4 states that the relevant committee (for example, Licensing and General Purposes Committee) or Cabinet can approve in-year changes to fees and charges subject to them being reported to Council and any requirements relating to public consultation and equality impact assessments being undertaken.

## **12 Consulting and Engagement**

12.1 As a matter of public law, the duty to consult with regards to proposals to vary, reduce or withdraw services will arise in four circumstances:

- where there is a statutory requirement in the relevant legislative framework;
- where the practice has been to consult, or, where a policy document states the council will consult, then the council must comply with its own practice or policy;
- exceptionally, where the matter is so important that there is a legitimate expectation of consultation;
- where consultation is required to complete an equalities impact assessment.

12.2 Consultation is also recommended in other circumstances, for example to identify the impact of proposals or to assist with complying with the council’s equalities duties.

12.3 Regardless of whether the council has a duty to consult, if it chooses to consult, such consultation must be carried out fairly. In general, a consultation can only be considered as proper consultation if:

- Comments are genuinely invited at the formative stage;
- The consultation documents include sufficient reasons for the proposal to allow those being consulted to be properly informed and to give an informed response;
- There is adequate time given to the consultees to consider the proposals;
- There is a mechanism for feeding back the comments and those comments are considered by the decision-maker / decision-making body when making a final decision;
- The degree of specificity with which, in fairness, the public authority should conduct its consultation exercise may be influenced by the identity of those whom it is consulting;
- Where relevant and appropriate, the consultation is clear on the reasons why and extent to which alternatives and discarded options have been discarded. The more intrusive the decision, the more likely it is to attract a higher level of procedural fairness.

### **General Budget Consultation 2024/25**

12.4 The general budget consultation began after Cabinet on 12 December 2024 where the Cabinet agreed to consult on the council’s budget proposals for 2024/25.

12.5 The consultation opened on 21 December 2023 and concluded on 21 January 2024.

12.6 In terms of service-specific consultations the council has a duty to consult with service users where there are proposals to vary, reduce or withdraw services. Where appropriate, separate service-specific consultations have already taken place. The outcomes of these consultations are being reported into the cabinet decision making process.

12.7 A public consultation exercise will be undertaken on the outcome of the review of garden waste collection charges and the proposal to introduce a discounted rate for those who receive council tax support. The consultation material will be designed and agreed with the Portfolio Holder for Environment and Climate Change prior to publication.

12.8 The following paragraphs set out the headline findings from the general budget consultation for 2024/25 which is presented to this Cabinet and then will be recommended to Full Council on 27 February 2024. The detailed findings can be found in Appendix G.

### **Summary of consultation approach**

12.9 The 2024/25 general budget consultation asked for views on the:

- Overall budget, and savings and income generation proposals for 2024/25;
- Proposal to increase General Council Tax by 2.98% in 2024/25; and
- Proposal to apply an Adult Social Care Precept on Council Tax of 2% to help pay for adult social care.

12.10 The consultation approach is outlined below:

- the consultation consisted of an online questionnaire and summary consultation document which was published on [engage.barnet.gov.uk](https://engage.barnet.gov.uk).
- paper copies and an easy-read version of the consultation were also made available on request.
- as part of the council's statutory duty to consult with National Non-Domestic Rate (NNDR) payers, letters were sent out to all the council's NNDR payers inviting them to take part in the consultation.
- the consultation was widely promoted via the council's residents' weekly e newsletter, Barnet First resident's paper magazine delivered to all household in the boroughs; Barnet Together newsletter, the website; and Twitter.

### **Summary of key findings**

#### **Views on the overall budget for 2024/25**

12.11 Around a quarter of respondents agree (24%, 27 out of 114 respondents) with the council's proposed budget for 2024/25 (4%, 4 out of 114 respondents strongly agree, and 20%, 23 out of 114 respondents tend to agree).

12.12 Under half disagree (47%, 53 out of 114 respondents) with the council's proposed budget for 2024/25 (24%, 27 out of 114 respondents tend to disagree, and 23%, 26 out of 114 respondents strongly disagree).

12.13 The remainder were either neutral (19%, 22 out of 114 respondents) or said they did not know or were not sure (11%, 12 out of 114 respondents).

#### **Views on the council's Council Tax proposals for 2024/25**

12.14 Overall, over half of respondents (55%, 41 out of 75 respondents who completed this question, support some sort of Council Tax increase to help fund the budget gap in 2024/25 - a third (32%) support both council tax increases. However, under half of respondents do not support any increases in Council Tax in 2024/25 (45%, 34 out of 75 respondents):

- Around a third of respondents (32%, 24 out of 75 respondents) support both the council's proposals on Council Tax: the proposal to increase general Council Tax by 2.98% and the proposal to apply a further 2.0% Social Care Precept in 2024/25
- Around one in seven respondents (15%, 11 out of 75 respondents) support only the proposal to increase general Council Tax by 2.98% in 2024/25
- Around one in twelve respondents (8%, 6 out of 75 respondents) support only the proposal to apply a 2% Adult Social Care Precept to Council Tax in 2024/25
- Under half of respondents (45%, 34 out of 75 respondents) do not support either of the council's proposals to increase Council Tax in 2024/25: neither the proposal to increase general Council Tax by 2.98% nor the proposal to apply an Adult Social Care Precept on Council Tax of 2% in 2024/25.

### Views on Directorate saving and income proposals for 2024/25

12.15 Respondents were asked to what extent they agree or disagree with the savings and income proposals identified for each of the theme committees in 2024/25:

- **The Public Health (PH) Directorate:** around a third of respondents (32%, 24 out of 76 respondents) agreed with the savings and income proposals identified within this directorate for 2024/25. Just under a third of respondents (30%, 23 out of 76 respondents) disagree with the savings identified within this directorate. Around a fifth of respondents indicated they were neutral (21%, 16 out of 76 respondents). The remainder said they did not know, (11%, 8 out of 76) or had no comments to make about the PH savings (8%, 5 out of 76).
- **The Communities, Adults and Health (CA&H) Directorate:** just over quarter of respondents (27%, 21 out of 77 respondents) agree with the saving and income proposals identified within this directorate for 2024/25. However, more respondents, with around two fifths of respondents (43%, 32 out of 77 respondents), indicated they disagree with the saving and income proposals identified within this directorate. The remainder indicated they were either neutral (14%, 11 out of 77), they did not know (9%, 7 out of 77), or did not wish to comment on these savings (9%, 6 out of 77 respondents).
- **The Children and Family Services (C&FS) Directorate:** around a quarter of respondents (26%, 20 out of 76 respondents) agreeing with the saving and income proposals identified within this directorate for 2024/25. Around two fifths of respondents (38%, 29 out of 76 respondents), indicated they disagree with the saving and income proposals identified within this directorate. The remainder were either neutral (17%, 13 out of 76), or indicated they did not know (9%, 7 out of 76), or did not wish to comment on these savings (9%, 7 out of 76).
- **The Customer and Place (C&P) Directorate:** around a quarter of respondents (24%, 18 out of 76 respondents) agreeing with the saving and income proposals identified within this directorate for 2024/25. A third of respondents (33%, 25 out of 76 respondents), indicated they disagree with the saving and income proposals identified within this directorate. The remainder were either neutral (22%, 17 out of 76), or indicated they did not know (9%, 7 out of 76), or they did not wish to comment on these savings (12%, 9 out of 76).
- **The Strategy and Resources (S&R) Directorate:** just under a quarter of respondents (23%, 18 out of 77 respondents) agreeing with the saving and income proposals identified within this directorate for 2024/25. Just over a third of respondents (35%, 27 out of 77 respondents) indicated they disagree with the saving and income proposals identified within this directorate. The remainder were either neutral (17%, 13 out of 77), or said they did not know (12%, 9 out of 77), or they did not wish to comment on these savings (12%, 9 out of 77 respondents).

- **The cross-cutting council savings:** around a quarter of respondents (26%, 20 out of 77 respondents) agree with the saving and income proposals identified for 2024/25. Just under a quarter (23%, 18 out of respondents) disagree with the saving and income proposals within this directorate. The remainder were either neutral (13%, 10 out of 77 respondents) said they did not know (16%, 12 out of 77), or they did not want to comment on these savings (22%, 17 out of 77).
- **The Assurance Directorate:** around a fifth of respondents (21%, 16 out of 77 respondents) agree with the savings and income proposals identified within this directorate for 2024/25. However, similar to CA&H, C&FS C&P and S&R), more respondents (30%, 23 out of 77 respondents) indicated they disagree with the saving and income proposals identified within the directorate. The remainder were either neutral (19%, 15 out of 77), said they did not know (13%, 10 out of 77), or indicated they did not wish to comment on these savings (17%, 13 out of 77 respondents).

### **Further comments on Directorate saving and income proposals for 2024/25**

12.16 Respondents were also asked if they had any comments to make about the saving and income proposals identified for each Directorate for 2024/25. Of those who responded to the consultation, 31 out of 114 gave a response to this question.

12.17 The responses to this question were varied and a summary of the most common themes, with a response of three comments or more, have been summarised below.

12.18 Further details of the type comments received are provided in table 6 over the page.

- Comments on Adult Social Care: (Six comments)
- Would like more details of the of the savings / Further breakdown of savings required / Not enough detail provided on specific savings in plain English: (Six comments)
- Disagree with Council Tax increases / Total increase in Council Tax is unaffordable for people and families struggling more than ever: (Four comments)
- Comments on funding to Strategy and Resources: (Four comments)
- More savings should be made: (Three comments)

12.19 Further details of the types of comments received can be found in section three of Appendix G.

### **Additional further comments on the proposed budget for 2024/25**

12.20 Respondents were also asked if they had any further comments to make about the council's proposed budget for 2024/25. Of those who responded to the consultation, 40 out of 114 gave a response to this question.

12.21 Again, the responses to this question were varied and the most common themes, with a response of three comments or more have been summarised over the page.

- I do not agree with the Council Tax increase/ it is too big: (Fifteen Comments).
- Central government should provide more funding to local: (Four comments).
- Council should ensure there is no expenditure wastage: (Three comments).
- I support a greater increase in Council tax: (Three comments)

12.22 Further details of the types of comments received can be found in Appendix G, Section Three.

12.23 In terms of service specific consultations, the council has a duty to consult with residents and service users in a number of different situations including proposals to significantly vary, reduce or withdraw services. Consultation is also needed in other circumstances, for example to identify the impact of proposals or to assist with complying with the council's equality duties, where there is a legitimate expectation or legislative requirement to consult. Service specific consultations will take place where necessary in line with timescales for any changes to be implemented.

12.24 Where appropriate, separate service specific consultations have already taken place or will be taking place for the 2024/25 savings. The outcomes of these consultations have or will feed into committee decision making process.

12.25 There are no direct consultation implications from the decisions recommended within this report.

## **13 Equalities and Diversity**

13.1 Equality and diversity issues are a mandatory consideration in the decision-making of the council.

13.2 Decision makers should have due regard to the public-sector equality duty in making their decisions. The equalities duties are continuing duties they are not duties to secure a particular outcome. The equalities impact will be revisited on each of the proposals as they are developed. Consideration of the duties should precede the decision. It is important that Council has regard to the statutory grounds in the light of all available material such as consultation responses. The statutory grounds of the public-sector equality duty are found at section 149 of the Equality Act 2010 and are as follows below.

13.3 A public authority must, in the exercise of its functions, have due regard to the need to:

- a. eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act;
- b. advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;
- c. Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

13.4 Having due regard to the need to advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to:

- d. remove or minimise disadvantages suffered by persons who share a relevant protected characteristic that are connected to that characteristic;
- e. take steps to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it;
- f. Encourage persons who share a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

13.5 The steps involved in meeting the needs of disabled persons that are different from the needs of persons who are not disabled include, in particular, steps to take account of disabled persons' disabilities.

13.6 Having due regard to the need to foster good relations between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to:

- g. Tackle prejudice, and
- h. Promote understanding.

13.7 Compliance with the duties in this section may involve treating some persons more favourably than others; but that is not to be taken as permitting conduct that would otherwise be prohibited by or under this Act. The relevant protected characteristics are:

- Age
- Disability
- Gender reassignment
- Pregnancy and maternity
- Race,
- Religion or belief
- Sex
- Sexual orientation
- Marriage and Civil partnership

13.8 If deemed appropriate, a project may be subject to future individual portfolio or Cabinet decision once the budget envelope has been set by Council. The equality impacts will be updated for these decisions. Reserves may be used to avoid adverse equality impacts.

13.9 To allow the council to demonstrate that it has met the Public Sector Equalities Duty as outlined above, each year the council undertake a planned and consistent approach to business planning. This assesses the equality impact of relevant budget proposals for the current year (affecting staff and/or service delivery) across services and identifies any mitigation to ease any negative impact on particular groups of residents. This process is refined as proposals develop and for the Council meeting it includes the assessment of any cumulative impact on any particular group.

13.10 All human resources implications of the budget savings proposals will be managed in accordance with the council's Managing Organisational Change policy that supports the council's Human Resources Strategy and meets statutory equalities duties and current employment legislation.

13.11 This is set out in the council's Equalities Policy together with our Strategic Equalities Objective - as set out in Our Plan - that citizens will be treated equally with understanding and respect; have equal opportunities and receive quality services provided to best value principles.

13.12 Progress against the performance measures we use is published on our website at <https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25>

## 14 Background Papers

14.1 Business Planning 2024-2030 and In-Year Budget Management 2023/24 – Cabinet. Item 11: [Agenda for Cabinet on Tuesday 12th December, 2023, 7.00 pm \(modern.gov.co.uk\)](#)

14.2 Business Planning and Medium Term Financial Strategy 2024-2030 - Overview & Scrutiny Committee, Item 7: <https://barnet.moderngov.co.uk/ieListDocuments.aspx?Cid=1004&Mid=11562&Ver=4>

14.3 Autumn Statement 2023 – Representation by London Councils: [LC AS2023 representation to HMT - FINAL.pdf](#)



- 14.4 Council – Feb 2023; Agenda item 11.1 [Agenda for Council on Tuesday 28th February, 2023, 7.00 pm \(moderngov.co.uk\)](#)
- 14.5 Council – Feb 2023; Agenda item 11.1 [Agenda for Environment and Climate Change Committee on Monday 20th January, 2020, 7.00 pm \(moderngov.co.uk\)](#)

This page is intentionally left blank

Appendix A - MTFS

2023/24	MTFS Summary	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
£m	Resources vs. Expenditure	£m	£m	£m	£m	£m	£m
380.885	Expenditure	428.227	460.057	491.981	521.547	551.384	581.515
(369.686)	Resources	(389.219)	(412.254)	(432.308)	(449.823)	(471.216)	(494.087)
11.199	Cumulative (Surplus)/Shortfall to Balanced Budget	39.008	47.803	59.673	71.724	80.168	87.428
11.199	In Year Budget Gap before Savings	39.008	8.795	13.530	22.742	24.192	23.885
(11.199)	Efficiencies and Income Generation options Proposed	(39.008)	(7.136)	(2.838)	(6.995)	(7.566)	(6.200)
0.000	(Surplus)/Shortfall to Balanced Budget	(0.000)	1.659	10.692	15.748	16.625	17.684
0.000	Contribution to/(from) reserves	0.000	2.000	2.000	2.000	2.000	2.000
0.000	(Surplus)/Shortfall after Reserves	(0.000)	3.659	12.692	17.748	18.625	19.684
11.199	In year savings requirement	39.008	8.795	11.871	12.051	8.444	7.259

Expenditure (Cumulative)							
336.380	Base Expenditure Budget	368.823	428.227	460.057	491.981	521.547	551.384
13.284	Inflation - Non Pay	7.444	3.871	3.948	4.027	4.108	4.190
4.461	Inflation - Pay	4.639	2.412	2.461	2.510	2.560	2.611
0.500	North London Waste Authority levy	(0.500)	1.500	1.500	2.000	2.000	2.000
(1.570)	Capital Financing (MRP & Interest)	0.312	2.413	1.242	0.518	0.655	0.809
0.000	Pensions: Employer Contribution and Deficit Recovery	0.000	0.000	0.505	0.510	0.515	0.520
16.675	Statutory / Cost Drivers Sub Total	11.895	10.196	9.656	9.565	9.838	10.130
17.680	Service Pressures and Investments	40.190	15.000	15.000	15.000	15.000	15.000
7.090	Contingency	5.444	5.000	5.000	5.000	5.000	5.000
1.599	Concessionary Fares (Freedom Pass)	2.022	1.634	2.269	0.000	0.000	0.000
26.369	Service Expenses sub total	47.655	21.634	22.269	20.000	20.000	20.000
1.461	Public Health Grant expenditure increase	0.000	0.000	0.000	0.000	0.000	0.000
0.000	Local Council Tax Support Administration Grant	0.012	0.000	0.000	0.000	0.000	0.000
0.000	Housing Benefit Administration Subsidy Grant	(0.158)	0.000	0.000	0.000	0.000	0.000
1.461	Grant Income grossed up	(0.147)	0.000	0.000	0.000	0.000	0.000
380.885	Forecast Expenditure (Before Savings)	428.227	460.057	491.981	521.547	551.384	581.515
(11.199)	Approved Savings/ Further Efficiencies	(39.008)	(7.136)	(2.838)	(6.995)	(7.566)	(6.200)
369.686	Forecast Expenditure (After Savings)	389.219	452.922	489.143	514.552	543.818	575.314

Forecast Resources (Calculated year by year)							
Core Spending Power							
(57.278)	Business Rates (inc. core S31 Grants)	(52.851)	(30.636)	(31.126)	(31.126)	(31.126)	(31.126)
(22.132)	Business Rates (Top Up) / Tariff	(22.514)	(52.649)	(53.492)	(53.492)	(53.492)	(53.492)
(7.759)	Revenue Support Grant	(8.657)	(8.831)	(9.007)	(9.187)	(9.371)	(9.559)
(1.700)	Business Rates 8 authority pool income	(2.028)	0.000	0.000	0.000	0.000	0.000
(88.869)	Total Settlement Funding Assessment	(86.050)	(92.116)	(93.625)	(93.805)	(93.989)	(94.177)
(210.478)	Council Tax - General Element	(224.986)	(241.150)	(258.477)	(277.047)	(296.952)	(318.287)
(4.135)	Council Tax - Social Care Precept	(4.369)	(4.684)	(5.019)	(5.380)	(5.768)	(6.181)
0.000	Additional empty homes premium	(0.500)	(0.500)	(0.500)	(0.500)	(0.500)	(0.500)
(214.612)	Council Tax Income	(229.855)	(246.334)	(263.996)	(282.927)	(303.220)	(324.968)
(9.622)	Improved Better Care Fund Grant	(9.622)	(9.814)	(10.010)	(10.210)	(10.415)	(10.623)
(2.281)	Services Grant	(0.374)	0.000	0.000	0.000	0.000	0.000
(20.801)	Social Care Grant	(27.266)	(27.811)	(28.367)	(28.935)	(29.513)	(30.103)
(1.389)	New Homes Bonus Grant	(2.496)	(2.496)	(2.496)	0.000	0.000	0.000
(34.093)	Government Grants	(39.757)	(40.121)	(40.873)	(39.145)	(39.928)	(40.726)
(337.574)	Core Spending Power Resources	(355.662)	(378.570)	(398.495)	(415.878)	(437.137)	(459.871)
(19.779)	Public Health Grant	(18.915)	(18.915)	(18.915)	(18.915)	(18.915)	(18.915)
(4.795)	Homelessness Grant	(4.258)	(4.258)	(4.258)	(4.258)	(4.258)	(4.258)
(0.556)	Local Council Tax Support Administration Grant	(0.567)	(0.567)	(0.567)	(0.567)	(0.567)	(0.567)
(1.357)	Housing Benefit Administration Subsidy Grant	(1.249)	(1.249)	(1.249)	(1.249)	(1.249)	(1.249)
(2.235)	PFI Credit Grant	(2.235)	(2.235)	(2.235)	(2.235)	(2.235)	(2.235)
(3.390)	ASC Market Sustainability and Improvement Fund	(6.333)	(6.459)	(6.589)	(6.720)	(6.855)	(6.992)
(32.112)	Other Grants outside core spending power	(33.557)	(33.684)	(33.813)	(33.945)	(34.079)	(34.216)
(369.686)	Total Resources	(389.219)	(412.254)	(432.308)	(449.823)	(471.216)	(494.087)

This page is intentionally left blank

**Appendix B 2024/25 Council Tax Resolution**  
**Statutory Determination of Council Tax 2024/25 by London Borough of Barnet**

The Council is recommended, in accordance with the Local Government Finance Act 1992, to:

1) Note that the Chief Finance Officer, under their delegated powers in accordance with the financial regulations, has calculated **155,829** (Band D equivalent) as the amount for the Council Tax Base for the year 2024/25 [item T in the formula in Section 31B (1) of the Local Government Finance Act 1992, as amended (the “Act”)]

2) Recommend to Council for approval, the following amounts, calculated for 2024/25 in accordance with Sections 31A, 31B and 34 to 36 of the Act:

i) **£1,086,567,324** as the aggregate of the amounts that the Council estimates for the items set out in Section 31A (2) (a) to (f) of the Act;

ii) **£856,711,942** the aggregate of the amounts that the Council estimates for the items set out in Section 31A (3) (a) to (d) of the Act;

iii) **£229,855,382** as the Council Tax Requirement in accordance with Section 31A (4) of the Act, being the amount by which the aggregate at 2i) above exceeds the aggregate at 2ii) above. (Item R in the formula section 31B (1) of the Act;

iv) **£1,471.84** as the basic amount of Council Tax for the year, being the Council Tax Requirement at 2iii) above (Item R), divided by the Council Tax Base set out at 1 above (Item T), in accordance with Section 31B (1) of the Act;

3) Recommend to Council, on the advice of the Chief Finance Officer, that it determines that the council’s basic amount of Council Tax for 2024/25 as set out in 2(iv) above is not excessive in accordance with the principles approved under section 52ZB and 52ZC of the Local Government Finance Act 1992, set out in the Referendums relating to Council Tax increases (Principles)(England) Report 2024/25.

4) Note that the table below sets out the amounts of Council Tax for 2024/25 calculated by multiplying the amount at 2 (iv) above by the number which, in the proportion set out in Section 5(1) of the Local Government Finance Act 1992, is applicable to dwellings listed in a particular valuation band divided by the number which in that proportion is applicable to dwellings listed in valuation band D, calculated by the Council, in accordance with Section 36(1) of the Local Government Finance Act 1992, as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands:

Council Tax Band	Barnet (£)
A	981.22
B	1,144.77
C	1,308.30
D	1,471.84
E	1,798.91
F	2,125.99
G	2,453.06
H	2,943.68

5) Note that for the year 2024/25, the Greater London Authority has issued precepts to the Council in respect of the functional bodies under its control, in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwellings as shown below:

Council Tax Band	GLA (£)
A	314.27
B	366.64
C	419.02
D	471.40
E	576.16
F	680.91
G	785.67
H	942.80

6) Agree that having calculated the aggregate in each case of the amounts at 4 with the amounts at 5 above, the Council, in accordance with Sections 30(2) and 36 of the Act, hereby sets the following amounts as the amounts of Council Tax for 2024/25 for each of the categories of dwellings as shown below:

Council Tax Band	Total (£)
A	1,295.49
B	1,511.41
C	1,727.32
D	1,943.24
E	2,375.07
F	2,806.90
G	3,238.73
H	3,886.48

<b>Summary General Fund Revenue Budget</b>			
<b>Council Services - Directorate Summary</b>	<b>2023/24 Original Budget</b>	<b>2023/24 Current Budget</b>	<b>2024/25 Proposed Budget</b>
	£	£	£
Communities, Adults and Health	131,913,061	135,680,603	146,998,095
Public Health	20,356,124	19,598,540	20,144,540
Assurance	9,519,980	12,050,015	11,916,753
Children and Family Services	73,735,006	81,515,462	85,526,418
Customer & Place	55,247,439	62,844,593	57,914,945
Strategy & Resources	78,914,576	57,133,976	71,718,486
Cross-Council	0	0	(5,000,000)
<b>Total Service Expenditure Budget</b>	<b>369,686,186</b>	<b>368,823,189</b>	<b>389,219,236</b>

**Revenue Budget - Council Tax Summary Information**

<b>Property values (Based on 1 April 1991 valuations)</b>	<b>2023/24 Rate (£)</b>	<b>2024/25 Rate (£)</b>	<b>2024/25 Tax Yield £</b>
Band A: Up to £40,000	1,224.11	1,295.49	3,379,597
Band B: Over £40,000 & Up To £52,000	1,428.12	1,511.41	9,075,911
Band C: Over £52,000 & Up To £68,000	1,632.14	1,727.32	40,212,321
Band D: Over £68,000 & Up To £88,000	1,836.16	1,943.24	65,745,354
Band E: Over £88,000 & Up To £120,000	2,244.20	2,375.07	68,151,874
Band F: Over £120,000 & Up To £160,000	2,652.23	2,806.90	51,071,405
Band G: Over £160,000 & Up To £320,000	3,060.27	3,238.73	49,679,009
Band H: Over £320,000	3,672.32	3,886.48	15,997,490
<b>Total</b>			<b>303,312,960</b>

	<b>2023/24</b>	<b>2024/25</b>	<b>2024/25</b>
<b>Band D Equivalents</b>	<b>Band D</b>	<b>Band D</b>	<b>Tax Yield £</b>
	<b>Equivalents</b>	<b>Equivalents</b>	
<b>Total Properties</b>	<b>182,427</b>	<b>184,280</b>	<b>358,099,619</b>
Exemptions, disabled relief, discounts and premiums	(16,294)	(17,101)	(32,731,083)
Ministry of Defence Contributions	4	4	7,190
Council Tax Support Scheme Discount	(14,457)	(14,154)	(27,504,675)
<b>Adjustments (projections):</b>			
New properties	4,635	6,072	11,798,608
Exemptions (Students)	(119)	(91)	(176,835)
Non-collection @ 2.0%	(3,124)	(3,180)	(6,179,864)
<b>Total Council Tax Base and Yield (£)</b>	<b>153,073</b>	<b>155,829</b>	<b>303,312,960</b>



<b>Revenue Budget - Council Tax Requirement Summary</b>			
<b>Council Tax Requirement Summary</b>	<b>2023/24 Original</b>	<b>2023/24 Current</b>	<b>2024/25 Original</b>
	£	£	£
<b>Total Service Expenditure</b>	<b>369,686,186</b>	<b>368,823,189</b>	<b>389,219,236</b>
Contribution to / (from) Specific Reserves	0	0	0
<b>Net Expenditure</b>	<b>369,686,186</b>	<b>368,823,189</b>	<b>389,219,236</b>
Other Grants	(66,204,554)	(65,341,555)	(73,314,330)
<b>Budget Requirement</b>	<b>303,481,632</b>	<b>303,481,632</b>	<b>315,904,906</b>
Business Rates Retention	(57,278,212)	(57,278,212)	(52,850,593)
Business rates top-up	(22,132,016)	(22,132,016)	(22,513,759)
Business Rates & authority pool income	(1,700,000)	(1,700,000)	(2,028,000)
<b>Business Rates Income</b>	<b>(81,110,228)</b>	<b>(81,110,228)</b>	<b>(77,392,352)</b>
RSG	(7,758,994)	(7,758,994)	(8,657,442)
<b>Barnet's Element of Council Tax Requirement</b>	<b>214,612,410</b>	<b>214,612,410</b>	<b>229,855,382</b>
Greater London Authority – Precept	66,455,212	66,455,212	73,457,578
<b>Total Council Tax Requirement</b>	<b>281,067,622</b>	<b>281,067,622</b>	<b>303,312,959</b>

<b>Components of Band D Council Tax Rate (£)</b>	<b>2023/24</b>	<b>2024/25</b>	<b>Change</b>
Mayors Office for Policing and Crime	292.13	305.13	4.45%
London Fire & Emergency Planning Authority and Mayor, Administration, Transport for London, Olympic Games and Boroughs' Collection Fund balances.	142.01	166.27	17.08%
<b>GLA Precept</b>	<b>434.14</b>	<b>471.40</b>	<b>8.58%</b>
<b>London Borough of Barnet</b>	<b>1,402.02</b>	<b>1,471.84</b>	<b>4.98%</b>
<b>Total Council Tax Rate (£) Band D Equivalent</b>	<b>1,836.16</b>	<b>1,943.24</b>	<b>5.83%</b>

**Budget Summary and Forward Plan**

<b>Communities, Adults and Health</b>		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Original Budget</b>		<b>135,605,603</b>	<b>146,998,095</b>	<b>146,454,610</b>	<b>143,454,610</b>
<b>Savings</b>	More effective and efficient purchasing for home care, older adult residential, and nursing care.	(700,000)	0	0	0
	This opportunity aims to manage the cost of new/ existing placements via additional uplift negotiation capacity; ensuring value for money in care packages.	(125,000)	0	0	0
	Review of how we best meet resident needs in 3 sheltered plus housing schemes and potential change to the delivery model.	(200,000)	0	0	0
	Assistive technology aims to achieve savings through preventative benefits and the potential to increase independence if individuals are given the appropriate Assistive Technology support; both in individuals' homes and in residential and nursing care.	(350,000)	0	0	0
	Aligned with capital programme priorities, current revenue spend of £1m on Telecare that meets the capitalisation definition.	(1,000,000)	0	0	0
	In line with our policy on how Direct Payments are monitored and reviewed, any unspent direct payment funds may be recouped by the council, while ensuring eligible needs are still being met.	(150,000)	0	0	0
	This opportunity seeks to maximise the independence of people being discharged from hospital, supporting them at home where safe and appropriate to do so. In line with our enablement offer, enablement care will close at 6 weeks unless a need is identified for ongoing care and support.	(875,000)	0	0	0
	Further enhancing work on strengths-based conversations and technology first approaches at the first point of contact for adult social care.	0	(500,000)	0	0
	Adult Social Care's The Right Home commissioning plan will set out the council's commissioning intentions for accommodation and support services for adults with additional needs, including those who are aged over 65+ with dementia and learning disabilities, and those aged 18-64 with learning disabilities and autism, physical disabilities and sensory impairment, and/or mental health needs. Savings would be delivered from more appropriate and accessible accommodation options that better meets people's needs; this reducing the associated costs of care and support; and enabling people to stay in their own homes for longer.	0	(200,000)	0	0
	Reviewing the overall commissioning approach for Supported living, in particular relating to learning disabilities and mental health. This will increase the range and choice of services available in Barnet, increasing the availability of services which are cost effective and services which maximise independence.	0	(370,000)	0	0
	Reviewing and updating models of delivery for enablement providers to support a progression approach, which is that we should look for opportunities to increase independence with the appropriate care and support. This opportunity will also review the commissioning approach for short term residential and nursing care, to strengthen the pathway post-discharge before moving home or to permanent placement, to increase the range and choice of services available in Barnet, increasing the availability of services which are cost effective and services which maximise independence.	0	(200,000)	0	0
	Reviewing the overall commissioning strategy, in particular relating to transitions, to increase the range and choice of services available in Barnet, increasing the availability of services which are cost effective and services which maximise independence.	0	(160,000)	0	0

Communities, Adults and Health		2024/25 £	2025/26 £	2026/27 £	2027/28 £
	Extra Care development of fully integrated service for older people to rent, offering a wide range of services as an alternative to more expensive residential care. Proposed scheme of 50 units based with 50% high needs, 25% medium needs and 25% low needs.	(70,000)	0	0	0
	A third Extra-Care Housing scheme has been developed at Cheshir House, with 75 units. Current savings projections are based on conservative assumptions using evidence from the first scheme.	(53,000)	0	0	0
	This is a continuation of a saving based on the principle of 'progression', which is that we should look for opportunities for people with a learning disability to increase independence with the appropriate care and support. Working with people who use care and support services to be more independent and, where appropriate, to be supported with less intensive forms of support.	(500,000)	0	0	0
	The saving is based on Prevention Co-ordinators working with more people at the first point of contact for adults requesting care and support, to delay the development of care needs and ensure that preventative / alternative options to formal care are fully considered and utilised.	(200,000)	0	0	0
	This is a continuation of a saving based on the principle of 'progression', which is that we should look for opportunities for people with a mental health to increase independence with the appropriate care and support. Working with people who use care and support services to be more independent and, where appropriate, to be supported with less intensive forms of support.	(500,000)	0	0	0
	A new Council wide carved employment scheme to provide a useful step on the work undertaken by BOOST. Promotes independence and reduces need for more traditional day services and their associated costs.	(60,000)	0	0	0
	Increased joint working with housing to increase access to settled social housing tenancies for adults who require care and support and more effective use of the approved framework, including neighbourhood networks and floating support lots.	(150,000)	0	0	0
	Reductions in demand pressures due to prevention work	0	0	(3,000,000)	(3,000,000)
	Additional funding - increase to the council element of the Better Care Fund Discharge Fund	(2,200,000)	2,200,000	0	0
	CIL funding to support the operation and improvement of park improvements that relate to infrastructure, re-greening; re-planting; increased footfall due to development in areas.	(2,014,158)	0	0	0
<b>Savings Total</b>		<b>(9,147,158)</b>	<b>770,000</b>	<b>(3,000,000)</b>	<b>(3,000,000)</b>
<b>Income generation</b>	Fairer charging fees and charges policy - The implementation of the £300 fee for the cost of the council arranging care for self-funders, and the implementation of an increased average homecare charge rate for self funders, in line with existing approved policies.	(380,000)	0	0	0
	Over-delivery against projected income from Greenwich Leisure Ltd (GLL) - the organisation responsible for running leisure centres in Barnet, on the council's behalf	0	(1,200,000)	0	0
	Ensuring that residents are not unfairly paying for their own care when they are eligible for NHS funding via Continuing Health Care (CHC). North Central London has a relatively low rate of CHC funding at present.	(1,000,000)	0	0	0
	Introduction of semi-permanent café buildings at five sites within the Borough, generating revenue through lease arrangements.	(24,000)	0	0	0
	Improvement plan for tennis delivery and facilities within Barnet, with the intention of establishing a revenue generating model.	(37,000)	0	0	0
	Under the Environment Act 2021, all planning permissions granted will have to deliver at least 10% biodiversity net gain. Improvements can be purchased through a statutory biodiversity credits scheme.	(12,000)	0	0	0

Communities, Adults and Health		2024/25 £	2025/26 £	2026/27 £	2027/28 £
	Delivery of West Hendon Playing Fields Masterplan. Progress with Royal Institute of British Architects (RIBA). Potential phased development would return savings from prioritised facilities.	0	(200,000)	0	0
	Introduction of charging for assistive technology. Charging options being reviewed include: to financially assess for the service & charge self-funders in full; charge a notional amount (e.g. £5) for all, or a blended model.	(400,000)	0	0	0
	Introduction of an annual fee of £375 for acting as an appointee, to bring us into line with charges for deputyship. This charge would only be levied on people with a current account balance above a set level to be determined.	(20,000)	0	0	0
	Increase charges for respite care: The current charge rate is based on Basic Rate of State Pension, less PEA rate (personal expenses allowance). Local authorities have discretion here as to how we charge for the service and our charge rate is lower than many other local authorities	(10,000)	0	0	0
<b>Income Generation Total</b>		<b>(1,883,000)</b>	<b>(1,400,000)</b>	<b>0</b>	<b>0</b>
<b>Pressures</b>	Placements over 25s- Full Year effect and growth and complexity	10,692,000	0	0	0
	Placements 18-25 - Full year effect and growth	3,500,000	0	0	0
	Prevention Team	400,000	0	0	0
	Coroners Pressure	200,000	0	0	0
	Cemeteries and crematoriums	900,000	0	0	0
	Mortuary Service	78,650	86,515	0	0
	Parks and open spaces maintenance	50,000	0	0	0
	Playground Maintenance	30,000	0	0	0
	Application process for all Events in Parks.	30,000	0	0	0
	Inflation - over 25s (above corporate funding)	855,000	0	0	0
	Growth in number and unit costs - over 25s	3,553,000	0	0	0
	Growth in complexity - over 25s	1,494,000	0	0	0
	Growth - 18-25s	550,000	0	0	0
Inflation - VCS contracts	90,000	0	0	0	
<b>Pressures Total</b>		<b>22,422,650</b>	<b>86,515</b>	<b>0</b>	<b>0</b>
<b>Budget</b>		<b>146,998,095</b>	<b>146,454,610</b>	<b>143,454,610</b>	<b>140,454,610</b>

### Budget Summary and Forward Plan

Assurance		2024/25 £	2025/26 £	2026/27 £	2027/28 £
<b>Original Budget</b>		<b>11,998,753</b>	<b>11,916,753</b>	<b>11,866,753</b>	<b>11,816,753</b>
<b>Savings</b>	Deletion of vacant post in Records and Information Management Team, and change to joint funding of project and policy officer.	(85,000)	0	0	0
	Review of structure, operation costs and income maximisation	(98,000)	0	0	0
	New operating model aligned to newly defined priorities in the Community Safety team	(303,000)	0	0	0
	Governance efficiencies – detailed review of operational running costs in the Governance, Mayor’s Office and Members Allowances service budgets has identified various efficiency savings.	(46,000)	0	0	0
<b>Total Savings</b>		<b>(532,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Income Generation</b>	Review of staffing structure (vacant post) and income maximisation.	(45,000)	0	0	0
	Opportunities for phased increase in income through re negotiating Proceeds of Crime (POCA) gain-share arrangements with other Local Authorities and partners.	0	(50,000)	(50,000)	0
<b>Total Income Generation</b>		<b>(45,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>0</b>
<b>Pressures</b>	The Prevent co-ordinator undertakes statutory duties. The council currently received funding for this post from Central Government. Post funding will end in March 2024, but the statutory responsibility remains with Barnet council. The existing post requires based budget funding if it is to continue.	78,000	0	0	0
	CST FPN challenge The pressure largely relates to fewer Fixed Penalty Notices generated by the Community Safety team than original forecast. • Officer time has also been diverted to wider council priorities, so expected targets are proving challenging under current arrangements. • No drawdown from contingency budget awarded for Hubs and walks is reflected within this.	417,000	0	0	0
<b>Total Pressures</b>		<b>495,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Budget</b>		<b>11,916,753</b>	<b>11,866,753</b>	<b>11,816,753</b>	<b>11,816,753</b>

**Budget Summary and Forward Plan**

<b>Children and Family Services</b>		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Original Budget</b>		<b>81,515,462</b>	<b>85,526,418</b>	<b>85,712,418</b>	<b>85,746,418</b>
<b>Savings</b>	Reduction in use of agency staffing and implementation of Pan London rates	(60,000)	0	0	0
	Take the reserve that has been built up through Troubled Families (now Strengthening Families) funding as a one-off saving so that this money can be used in other ways	(672,000)	672,000	0	0
	Recommission Emergency Duty Team including exploration of in-house model	(30,000)	(60,000)	0	0
	Cease using any external providers for contact and only use the Family Services contact centre	(150,000)	(200,000)	0	0
	Reduction in the media budget for Libraries	(20,000)	0	0	0
	Increase the number of children with SEND (Special educational needs and disabilities), including post 16, being transported through personal budgets or multi pick up points, rather than individual taxis	(800,000)	(100,000)	(100,000)	0
	Reduce contribution by £50k to the Special Education Needs Inclusion Fund (SENIF) offset by an increased contribution from DSG High Needs. Increase DSG contribution by 50k to central costs in line with central government consultation on Early Years funding, which extends the scope of the pass through to include disadvantaged 2 year old funding. This proposal will only proceed if the central government proposal is approved.	(100,000)	0	0	0
	Stop paying for Welfare Call and Asset as new DfE system will monitor attendance	(24,000)	0	0	0
	Pay for senior management staff time through SEND Regional Expert Partnership funding	(30,000)	0	30,000	0
	Reduce social care taxi spend, including for children in care, through delivery of alternative approaches such as Personal Transport Budgets and route sharing	(40,000)	(40,000)	(40,000)	0
	INVEST TO SAVE- Increase use of in-house foster care to reduce Independent Fostering Agency spend	(200,000)	(200,000)	(200,000)	(200,000)
	INVEST TO SAVE-Conversion of 2, 4 bedroom houses or former carer properties, to semi independent provision.	(150,000)	(150,000)	(150,000)	(150,000)
	INVEST TO SAVE- Increase in-house care provision such as small homes provision to reduce external placement spend	(375,000)	(375,000)	(375,000)	(375,000)
	CIL funding for costs associated with libraries and other new / existing libraries in areas with new development / regeneration.	(565,044)	0	0	0
	Dedicated Schools Fund to fund education aspects of high cost placements	(150,000)	0	0	0
Schools Modernisation Grant to part fund staff in Building Services delivering the programme	(50,000)	0	0	0	
<b>Total Savings</b>		<b>(3,416,044)</b>	<b>(453,000)</b>	<b>(835,000)</b>	<b>(725,000)</b>
<b>Income Generation</b>					

Children and Family Services		2024/25 £	2025/26 £	2026/27 £	2027/28 £
Generation					
<b>Total Income Generation</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Pressures</b>	External residential increase in market costs and numbers and complexity of young people supported	4,100,000	0	0	0
	Increased use of Independent Fostering Agencies	1,400,000	0	0	0
	Section 17 - Social Care Placements	300,000	0	0	0
	Risk of NEET (Not in Education, Employment or Training) Programme due to S106 funding not being assured	250,000	0	0	0
	Section 17 - Children in Need (AIP)	430,000	0	0	0
	Emergency Duty Team (in-house or external)	120,000	0	0	0
	Libraries - staffing budget not currently at the midpoint for the agreed establishment	87,000	0	0	0
	Libraries - unachievable income for the whole service	76,000	0	0	0
	Additional Pressure as linked to a saving	0	0	30,000	0
	Additional security costs for Child Protection Conferences	25,000	0	0	0
	Home to school transport cost pressure as a result of rising Education and Health Care Plans	308,000	308,000	308,000	0
	Respite & Home Support Pressures in costs and numbers of young people supported.	145,000	145,000	145,000	0
	Residence Orders & Special Guardianship Cohort size increases.	186,000	186,000	186,000	0
	ISS School Catering - contract extension / renegotiation	0	0	200,000	0
<b>Total Pressures</b>		<b>7,427,000</b>	<b>639,000</b>	<b>869,000</b>	<b>0</b>
<b>Budget</b>		<b>85,526,418</b>	<b>85,712,418</b>	<b>85,746,418</b>	<b>85,021,418</b>

**Budget Summary and Forward Plan**

<b>Customer &amp; Place</b>		<b>2024/25</b> £	<b>2025/26</b> £	<b>2026/27</b> £	<b>2027/28</b> £
<b>Original Budget</b>		<b>62,844,591</b>	<b>57,914,945</b>	<b>55,666,474</b>	<b>53,924,287</b>
	Street Scene Alternate Side Cleansing	(65,000)	0	0	0
	Colindale Gardens - Purchase of 249 units to be let at social rents, reducing the demand for Temporary Accommodation across the borough.	(872,000)	(26,000)	(27,000)	(28,000)
	Bespoke cash incentive offer to private landlords on 80 additional larger units to retain Temporary Accommodation tenants.	0	(262,000)	(277,000)	(31,000)
	Acquire Houses in Multiple Occupancy, to reduce the need to place people in hotels.	0	(93,000)	(98,000)	0
	Targeted acquisitions of affordable homes through Open Door Homes (subsidised with grant)	(300,000)	(622,500)	(653,438)	(362,466)
	Improved Homelessness prevention with early intervention and targeted activity	(132,000)	(255,000)	(12,000)	(12,000)
	Silk House & Shoelands Estate regeneration project of circa 26 net new social rent homes.	0	0	0	0
	Coppies Grove redevelopment project of circa 6 net new social rent homes.	0	0	0	0
	Moss Hall Grove redevelopment project of circa 6 net new social rent homes.	0	0	0	(15,000)
	Daws Lane development project of circa 10 new social rent homes.	0	0	0	(25,000)
	Grahame Park North East phase 1 regeneration project of circa 30 new social rent homes.	0	0	0	0
	Focus on optimising existing council stock that can be used to house households residing in TA, discretionary succession, tenants who have moved into a care setting or have a custodial sentence.	(33,759)	(93,320)	(4,270)	(4,210)
	Downsizing properties to free up larger HRA properties	(63,875)	(54,000)	(17,500)	(13,000)
	Acceleration of estate optimisation - Review of Managed Estate and Community Assets to see what available space can be used for corporate lettings and options to co-locate services	(100,000)	(20,000)	0	0
	Increased income through Section 42 Valuations, during lease extension process.	(19,800)	0	0	0
	Increased income to property services by increasing the charge for valuations of right to buy properties, to be in line with market.	(19,800)	0	0	0
	Increased income through charging for Surveyors Costs on lease variations	(18,000)	0	0	0
	On-going rental income from three Build to Rent schemes on former car parks	0	0	0	0
	Solar panels – To accelerate de-carbonisation and either sell energy back to grid or offset existing council energy bills.	0	(50,000)	(100,000)	0
	Additional income from the existing commercial portfolio, including new lettings and rent reviews.	(20,000)	(20,000)	(10,000)	0
	Letting out a second floor of the Colindale office.	(323,000)	0	0	0
	The delivery of 52 homes on Hermitage Lane, of which 15 will be affordable and available for letting to Barnet housing applicants. Provision of this affordable supply will result in increased temporary accommodation cost avoidance.	(68,000)	0	0	0



Customer & Place		2024/25 £	2025/26 £	2026/27 £	2027/28 £
Savings	The delivery of 250 homes across 3 schemes. Units will be funded through Housing Revenue Account borrowing and delivered in 2025/26. Provision of this affordable supply will result in increased temporary accommodation cost avoidance and a general fund benefit.	0	(77,000)	0	(150,000)
	Delivery of 60 affordable homes on Fosters Estate	0	(145,000)	(150,000)	0
	Basing Way - 46 homes resulting in Temporary Accommodation cost avoidance	(217,000)	0	0	0
	Buyback of properties through GLA Buyback grant, which the council will use for temporary accommodation.	(217,000)	(48,000)	0	0
	Review of prior year pressures bid for the kick start of Feasibility studies, considering bringing forward sites for new regen schemes. Budget no longer required as alternative funding has been identified.	(120,000)	0	0	0
	Reduction in Commercial team - partnership (cost of clienting major contracts)	(80,000)	0	0	0
	Targeted efficiencies across the Performance, Programmes and Risk service	(59,000)	0	0	0
	Targeted efficiencies across the Street Scene service.	(122,000)	0	0	0
	Commercial income generation pilot - Grounds Maintenance & Street Cleansing	(17,000)	(20,000)	(30,000)	0
	Cease COVID litter picking arrangements in parks.	(124,000)	0	0	0
	Expansion of Damage to Highways service based upon successful delivery model currently delivered in one third of the borough. Expansion of the delivery model will require additional resources - on site inspector and back office administration.	(50,000)	0	0	0
	Introduction of a "Green Claims" insurance reclaim model in cooperation with the central insurance team. Currently the council is configured to defend insurance claims from third parties as a result of an alleged incident on the councils land e.g. slips / trips falls etc., these are called "Red Claims". There is a proven industry model that the council can deploy to seek recovery of costs from third parties where they have damaged council property, the Highways and Insurance teams have been trialing this approach in 2022. The proposal is to formalise this approach to pursue cost recovery by third parties on the network	(75,000)	0	0	0
	Realising opportunities to deliver potential efficiencies arising from the creation of the Customer & Place Directorate by working together and delivering services differently. The Customer & Place Directorate consolidated the Growth & Corporate, Street Scene, Highways, key Re Services and CSG Estates functions.	(50,000)	(200,000)	0	0
	CIL funding for Employment Skills & Economic Development that support development in the borough.	(799,458)	0	0	0
	Reducing staff parking by 50 spaces	(50,000)	0	0	0
	Letting out a third floor of the Colindale office.	0	(300,000)	0	0
	Uplift visitor parking permit fee that are sold to residents for use by their guests/visitors to park in areas where parking controls are in place.	(100,000)	0	0	0
Review bin provision (size)/ Policy	0	(100,000)	(200,000)	0	
Targeted efficiencies across Sustainability and Transport Service	(170,000)	0	0	0	
Increase green waste charge	(1,000,000)	0	0	0	

Customer & Place		2024/25 £	2025/26 £	2026/27 £	2027/28 £
<b>Total Savings</b>		<b>(5,285,692)</b>	<b>(2,385,820)</b>	<b>(1,579,208)</b>	<b>(640,676)</b>
<b>Income Generation</b>	Street Scene Commercial Waste Fees & Charges	(100,000)	0	0	0
	Street Scene EV Charge Points	(204,000)	(291,000)	(310,000)	0
	Parking Traffic Management (CPZ programme )	0	0	(378,000)	(300,000)
	Reduce requirement to provide Breakfast for TA in hotels with no access to cooking facilities, as demand for use of hotels begins to reduce.	0	(40,768)	(43,375)	(58,341)
	Reduce need for prevention staff and contract costs which were increased in 2024/25 to manage the increase in homelessness demand.	0	0	(210,605)	(250,587)
	Reduce short-term Estates Planned Maintenance budget.	0	0	(200,000)	0
	Reduce short-term Caretakers Houses condition surveys and works budget.	0	0	(20,000)	0
	Increase in existing and new Planning fee income and Building Control and Land Charges fees and charges income. Including increasing resources to generate additional volume of income generating activities across the borough.	0	(590,000)	(229,000)	0
	Additional 72 homes for affordable rent built by Open Door Homes. Savings Achieved as these homes will provide a cheaper alternative to temporary accommodation and Open Door Homes will pay a premium to the council for each property.	0	0	(54,000)	0
	Income received as dividends on completion of the additional 72 homes for affordable rent built by Open Door Homes.	0	0	(22,000)	0
	Build 87 new council homes for rent on top of existing council housing blocks. Savings achieved as these homes will provide a cheaper alternative to temporary accommodation.	0	(94,000)	(288,000)	0
	Improved Management of Skips placed on the Public Highway - Utilise available legislation to better manage the safety impact of skips being placed on the Public Highway, including ensuring that all skips placed have been approved with appropriate Licences and that such licence conditions are fully compliant. Whilst there will be costs involved in increased resources to monitor this activity there are also mechanisms within the legislation to recover costs where non-compliance is evident. Currently a low level of compliance is occurring and this raises safety concerns for all highway users and therefore increased focus in this area will be beneficial for all.	(25,000)	0	0	0
	Identifying opportunities to deliver potential efficiency savings by implementing new operating models that consolidate cross-service operations and processes that currently interface from different Directorates. The suggested areas of focus are: -interface between Grounds Maintenance and Cemeteries teams -interface between Street Scene and BELS on Passenger Transport -consolidated enforcement activity -Highways insurance claims -interface between Grounds Maintenance and Green Spaces teams	(150,000)	(150,000)	0	0
	Highways Investment Strategy Efficiencies	(768,000)	0	0	0
	CIL funding to support maintenance of community buildings and libraries that support the development of an area.	(1,653,858)	0	0	0

Customer & Place		2024/25 £	2025/26 £	2026/27 £	2027/28 £
	Introduce chargeable dispensation parking product which will allow a vehicle to park in a controlled parking area when they would not ordinarily be able to e.g. contractors and utilities companies may request this while they are undertaking in an adjacent road or area.	(10,000)	(25,000)	0	0
	Neighbourhood CIL to support street cleansing services	(200,000)	0	0	0
	Enhance biodiversity by reducing grass cutting on average to eight times a year	0	(75,000)	0	0
	Income generation relating to Brent Cross Plot 1	(500,000)	0	0	0
	Providing ultra-rapid DC electric vehicle charging points in public locations such as car parks, shopping centres, and high traffic roads etc to provide the required infrastructure to the community;	(1,500,000)	(1,100,000)	(1,600,000)	(2,000,000)
<b>Total Income Generation</b>		<b>(5,110,858)</b>	<b>(2,365,768)</b>	<b>(3,354,980)</b>	<b>(2,608,928)</b>
<b>Pressures</b>	Introduction of new food waste service	0	0	2,000,000	0
	Increased Operating Cost Electric Vehicles (Street Scene's own fleet)	100,000	0	0	0
	Replacement for the Street Scene system that links calls and e-mails from residents to front line officers who dealt with street scene issues.	150,000	0	0	0
	Mobile Phones for front line staff	36,000	0	0	0
	Jolt Charge - Pressure income reduced by £1500 per site	0	0	0	0
	IT Licences and IT Equipment	75,000	0	0	0
	IT Licences - Confirm (capital support ending) (Nov24)	180,000	0	0	0
	Rising Temporary Accommodation (TA) costs not met by increased TA Rental (supply/demand)	1,894,909	2,240,000	1,166,000	659,000
	Breakfast for Temporary Accommodation in hotels with no access to cooking facilities	179,200	0	0	0
	Increased staff for Temporary Accommodation Prevention and Contract change notices to support administrative costs not fully funded through homelessness grants.	1,042,795	62,117	0	0
	Fire Safety Pressure	50,000	0	0	0
	Increased Planned Maintenance pressure	100,000	100,000	0	0
	Caretakers Houses condition surveys and works	20,000	0	0	0
	Consultancy Fees for Land Transaction	50,000	0	0	0
	Planning, Building Control and Land Charges Income Pressure	1,234,000	0	0	0
	The Digital Inclusion officer post is funded until 31 March 2024. Following this date there is no on-go	75,000	0	0	0
Bespoke incentive offer (80 additional larger units)	160,000	0	0	0	
Change notices and Temporary Accommodation support increased costs	94,000	75,000	0	0	
Increase in Landlord incentives package	26,000	26,000	26,000	0	
<b>Pressures Total</b>		<b>5,466,904</b>	<b>2,503,117</b>	<b>3,192,000</b>	<b>659,000</b>
<b>Budget</b>		<b>57,914,945</b>	<b>55,666,474</b>	<b>53,924,287</b>	<b>51,333,683</b>

### Budget Summary and Forward Plan

Public Health		2024/25 £	2025/26 £	2026/27 £	2027/28 £
<b>Original Budget</b>		<b>19,598,540</b>	20,144,540	20,124,540	20,104,540
<b>Savings</b>	Reduce general fund contribution to Intelligence and Insight and Health, Safety and Wellbeing Team.	(54,000)	(20,000)	(20,000)	(20,000)
<b>Total Savings</b>		<b>(54,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>
<b>Pressures</b>	Healthy Child Programme has been underfunded and it is currently not able to deliver to its service specification. Furthermore, as private provider, no Agenda for Change uplift has been received from the NHS. Negotiations are in place to agree a way forward. Providers are requesting additional 1.2m investment.	<b>600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Pressures</b>		<b>600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Budget</b>		<b>20,144,540</b>	<b>20,124,540</b>	<b>20,104,540</b>	<b>20,084,540</b>

### Budget Summary and Forward Plan

Strategy & Resources		2024/25 £	2025/26 £	2026/27 £	2027/28 £
<b>Original Budget</b>		<b>57,260,239</b>	<b>71,718,486</b>	<b>88,126,711</b>	<b>110,736,762</b>
<b>Savings</b>	A budget exists for early retirement costs for teachers which has tapering costs based on activity. This saving is due to budget that can be released based on average current costs.	(437,304)	0	0	0
	Stopping the cash collection service to schools and council departments - channel shifting to more secure alternatives that the council provide such DD, standing orders, PayPoint etc.	(68,000)	0	0	0
	investment in Oracle resulting in review of licenses across the organisation due to retiring legacy systems	0	(300,000)	0	0
	Reduction in support to Live Unlimited as it becomes financially sustainable	(30,000)	(30,000)	0	0
	Temporary reduction in employer contribution	(6,400,000)	0	6,400,000	0
	Review Financial support to voluntary sector	(100,000)	0	0	0
	Digital proposition being taken forward to the next stage of due diligence to develop a 'live' Single Citizen View, that can be used to check eligibility for Single Person Discount for Council Tax and detect potential fraud.	(500,000)	(500,000)	0	0
Digital propositions are being taken forward to the next stage of due diligence. 1. Combining data from multiple council systems, health organisations and schools to detect House in Multiple Occupancy (HMO) fraud; 2. Stopping financial leakage by using analytics capabilities against policies to identify anomalies to ensure that the correct services are being provided; and 3. Using automated simple email and text reminders to remind people behind on debt payments and for automatic renewals.	(1,000,000)	(400,000)	(400,000)	0	
<b>Total Savings</b>		<b>(8,535,304)</b>	<b>(1,230,000)</b>	<b>6,000,000</b>	<b>0</b>
<b>Income Generation</b>					
<b>Total Income Generation</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Pressures</b>	Housing Benefits Payments is facing a net pressure resulting from the gap between Temporary Accommodation expenditure and the recoverable subsidy income.	3,324,000	(500,000)	(500,000)	(250,000)
	Future year pressure is reduced by Targeted acquisitions of affordable homes through Open Door Homes (subsidised with grant)				
	Financing costs of targeted acquisitions of affordable homes through Open Door Homes	453,966	920,208	937,753	489,842
<b>Total Pressures</b>		<b>3,777,966</b>	<b>420,208</b>	<b>437,753</b>	<b>239,842</b>
	Inflation - Non Pay	7,443,743	3,870,746	3,948,161	4,027,125
	Inflation - Pay	4,639,254	2,412,412	2,460,661	2,509,874

<b>Strategy &amp; Resources</b>		<b>2024/25</b> <b>£</b>	<b>2025/26</b> <b>£</b>	<b>2026/27</b> <b>£</b>	<b>2027/28</b> <b>£</b>
<b>Other Changes</b>	Inflation - Pay	(500,000)	1,500,000	1,500,000	2,000,000
	Capital Financing (MRP & Interest)	312,366	2,413,203	1,241,823	518,205
	Contingency	5,444,000	5,000,000	5,000,000	5,000,000
	Concessionary Fares (Freedom Pass)	2,021,654	2,021,654	2,021,654	2,021,654
	Council tax & Housing Benefits Admin grants gross up	(145,434)	0	0	0
<b>Total</b>		<b>19,215,585</b>	<b>17,218,016</b>	<b>16,172,299</b>	<b>16,076,857</b>
<b>Budget</b>		<b>71,718,486</b>	<b>88,126,711</b>	<b>110,736,762</b>	<b>127,053,461</b>

**Budget Summary and Forward Plan**

<b>Cross Council</b>		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Original Budget</b>		<b>0</b>	<b>(5,000,000)</b>	<b>(5,000,000)</b>	<b>(5,000,000)</b>
<b>Savings</b>	Senior Management Review	(500,000)	0	0	0
	Reduce establishment across the organisation	(2,000,000)	0	0	0
	Increase income from NHS on CHC/CC	(1,500,000)	0	0	0
	Recharges to DSG/HRA and ringfenced grants	(1,000,000)	0	0	0
<b>Total Savings</b>		<b>(5,000,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Income Generation</b>					
<b>Total Income Generation</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Pressures</b>					
<b>Total Pressures</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Budget</b>		<b>(5,000,000)</b>	<b>(5,000,000)</b>	<b>(5,000,000)</b>	<b>(5,000,000)</b>

This page is intentionally left blank



### MTFS 2024-2030 - Service Pressures

Department	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Assurance	495	0	0	0	0	0	495
Children and Family Services	7,427	639	869	0	0	0	8,935
Communities, Adults and Health	22,423	87	0	0	0	0	22,509
Customer & Place	5,467	2,503	3,192	659	412	69	12,302
Public Health	600	0	0	0	0	0	600
Strategy & Resources	3,778	420	438	240	29	0	4,905
<b>Sub-total</b>	<b>40,190</b>	<b>3,649</b>	<b>4,499</b>	<b>899</b>	<b>441</b>	<b>69</b>	<b>49,746</b>
Additional pressures provided for future years	0	11,351	10,501	14,101	14,559	14,931	65,444
<b>TOTAL</b>	<b>40,190</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>115,190</b>

### MTFS 2024-2030 - Pressures (incl future year indicative allocations)

Department	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Assurance	495	0	0	0	0	0	495
Children and Family Services	7,427	2,000	2,000	2,000	2,000	2,000	17,427
Communities, Adults and Health	22,423	8,087	8,000	10,000	10,000	10,000	68,509
Customer & Place	5,467	3,503	4,192	1,659	1,412	1,069	17,302
Public Health	600	0	0	0	0	0	600
Strategy & Resources	3,778	1,410	808	1,341	1,588	1,932	10,857
<b>Sub-total</b>	<b>40,190</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>115,190</b>

Department	Ref.	Service	Description	Pressure Category	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000	One-Off / On-going
Assurance	ASSP1	Community Safety	The Prevent co-ordinator undertakes statutory duties. The council currently received funding for this post from Central Government. Post funding will end in March 2024, but the statutory responsibility remains with Barnet council. The existing post requires based budget funding if it is to continue.	Income Challenge	78	0	0	0	0	0	78	On-going
Assurance	ASSP2	Community Safety	CST FPN challenge The pressure largely relates to fewer Fixed Penalty Notices generated by the Community Safety team than original forecast. • Officer time has also been diverted to wider council priorities, so expected targets are proving challenging under current arrangements. • No drawdown from contingency budget awarded for Hubs and walks is reflected within this.	Income Challenge	417	0	0	0	0	0	417	On-going
<b>TOTAL</b>					<b>495</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>495</b>	

Department	Ref.	Service	Description	Pressure Category	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000	One-Off / On-going
Children and Family Services	CFS1	Corporate Parenting and Disability	External residential increase in market costs and numbers and complexity of young people supported	Market costs	4,100	0	0	0	0	0	<b>4,100</b>	On-going
Children and Family Services	CFS3	Corporate Parenting and Disability	Increased use of Independent Fostering Agencies	Demand	1,400	0	0	0	0	0	<b>1,400</b>	On-going
Children and Family Services	CFS5	Corporate Parenting and Disability	Section 17 - Social Care Placements	Market costs	300	0	0	0	0	0	<b>300</b>	On-going
Children and Family Services	CFS8	BELS	Risk of NEET (Not in Education, Employment or Training) Programme due to S106 funding not being assured	Income challenge	250	0	0	0	0	0	<b>250</b>	On-going
Children and Family Services	CFS9	Assessment, Intervention and Planning	Section 17 - Children in Need (AIP)	Demand	430	0	0	0	0	0	<b>430</b>	On-going
Children and Family Services	CFS11	YOT, Risk and Vulnerability	Emergency Duty Team (in-house or external)	Market costs	120	0	0	0	0	0	<b>120</b>	On-going
Children and Family Services	CFS12	Libraries	Libraries - staffing budget not currently at the midpoint for the agreed establishment	Market costs	87	0	0	0	0	0	<b>87</b>	On-going
Children and Family Services	CFS13	Libraries	Libraries - unachievable income for the whole service	Income challenge	76	0	0	0	0	0	<b>76</b>	On-going
Children and Family Services	CFS15	SEND Regional Funding - PRESSURE	Additional Pressure as linked to a saving	Demand	0	0	30	0	0	0	<b>30</b>	On-going
Children and Family Services	CFS16	Early Help 0-19	Additional security costs for Child Protection Conferences	Market costs	25	0	0	0	0	0	<b>25</b>	on-going
Children and Family Services	CFS17	Education Skills	Home to school transport cost pressure as a result of rising Education and Health Care Plans	Demand	308	308	308	0	0	0	<b>924</b>	on-going
Children and Family Services	CFS18	Children with disabilities	Respite & Home Support Pressures in costs and numbers of young people supported.	Demand	145	145	145	0	0	0	<b>435</b>	on-going
Children and Family Services	CFS20	Placements	Residence Orders & Special Guardianship Cohort size increases.	Demand	186	186	186	0	0	0	<b>558</b>	on-going
Children and Family Services	CFS21	Education, Strategy and Partnership	ISS School Catering - contract extension / renegotiation	Income challenge	0	0	200	0	0	0	<b>200</b>	One-off
<b>TOTAL</b>					<b>7,427</b>	<b>639</b>	<b>869</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,935</b>	

Department	Ref.	Service	Description	Pressure Category	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000	One-Off / On-going
Communities, Adults and Health	Adults1	Integrated Care	Placements over 25s- Full Year effect and growth and complexity	Demand	10,692	0	0	0	0	0	<b>10,692</b>	On-going
Communities, Adults and Health	Adults3	Integrated Care	Placements 18-25 - Full year effect and growth	Demand	3,500	0	0	0	0	0	<b>3,500</b>	On-going
Communities, Adults and Health	Adults10	Workforce	Prevention Team	Market costs	400	0	0	0	0	0	<b>400</b>	On-going
Communities, Adults and Health	Adults11	Coroners	Coroners Pressure	Market costs	200	0	0	0	0	0	<b>200</b>	On-going
Communities, Adults and Health	Adults13	Cemeteries and crematoriums	Cemeteries and crematoriums	Income challenge	900	0	0	0	0	0	<b>900</b>	on-going
Communities, Adults and Health	Adults15	Environment Management	Mortuary Service	Market costs	79	87	0	0	0	0	<b>165</b>	On-going
Communities, Adults and Health	Adults19	Greenspaces and Leisure	Parks and open spaces maintenance	Market costs	50	0	0	0	0	0	<b>50</b>	On-going
Communities, Adults and Health	Adults20	Greenspaces and Leisure	Playground Maintenance	Market costs	30	0	0	0	0	0	<b>30</b>	On-going
Communities, Adults and Health	Adults21	Greenspaces and Leisure	Application process for all Events in Parks.	Market costs	30	0	0	0	0	0	<b>30</b>	On-going
Communities, Adults and Health	Adults22	Integrated Care - Older Adults	Inflation - over 25s (above corporate funding)	Market costs	855	0	0	0	0	0	<b>855</b>	On-going
Communities, Adults and Health	Adults23	Integrated Care - Older Adults	Growth in number and unit costs - over 25s	Demand	3,553	0	0	0	0	0	<b>3,553</b>	On-going
Communities, Adults and Health	Adults24	Integrated Care - Older Adults	Growth in complexity - over 25s	Demand	1,494	0	0	0	0	0	<b>1,494</b>	On-going
Communities, Adults and Health	Adults25	Integrated Care - 18-25	Growth - 18-25s	Demand	550	0	0	0	0	0	<b>550</b>	On-going
Communities, Adults and Health	Adults26	Prevention	Inflation - VCS contracts	Market costs	90	0	0	0	0	0	<b>90</b>	On-going
<b>TOTAL</b>					<b>22,423</b>	<b>87</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,509</b>	

Department	Ref.	Service	Description	Pressure Category	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000	One-Off / On-going
Customer & Place	SSP04	Street Scene	Introduction of new food waste service	Demand	0	0	2,000	0	0	0	2,000	On-going
Customer & Place	SSP09	Street Scene	Increased Operating Cost Electric Vehicles (Street Scene's own fleet)	Market costs	100	0	0	0	0	0	100	On-going
Customer & Place	SSP10	Street Scene	Replacement for the Street Scene system that links calls and e-mails from residents to front line officers who dealt with street scene issues.	Market costs	150	0	0	0	0	0	150	On-going
Customer & Place	SSP11	Street Scene	Mobile Phones for front line staff	Market costs	36	0	0	0	0	0	36	On-going
Customer & Place	SSP12	Street Scene	Jolt Charge - Pressure income reduced by £1500 per site	Market costs	0	0	0	0	90	0	90	On-going
Customer & Place	HWP01	Highways	IT Licences and IT Equipment	Market costs	75	0	0	0	0	0	75	On-going
Customer & Place	HWP02	Highways	IT Licences - Confirm (capital support ending) (Nov24)	Market costs	180	0	0	0	0	0	180	On-going
Customer & Place	HGFPRES2	Housing and Regeneration	Rising Temporary Accommodation (TA) costs not met by increased TA Rental (supply/demand)	Demand	1,895	2,240	1,166	659	321	0	6,281	On-going
Customer & Place	HGFPRES3	Housing and Regeneration	Breakfast for Temporary Accommodation in hotels with no access to cooking facilities	Market costs	179	0	0	0	1	1	181	On-going
Customer & Place	HGFPRES4	Housing and Regeneration	Increased staff for Temporary Accommodation Prevention and Contract change notices to support administrative costs not fully funded through homelessness grants.	Demand	1,043	62	0	0	0	68	1,173	On-going
Customer & Place	ESTP1	Estates	Fire Safety Pressure	Market costs	50	0	0	0	0	0	50	on-going
Customer & Place	ESTP2	Estates	Increased Planned Maintenance pressure	Market costs	100	100	0	0	0	0	200	On-going
Customer & Place	ESTP3	Estates	Caretakers Houses condition surveys and works	Market costs	20	0	0	0	0	0	20	On-going
Customer & Place	ESTP4	Estates	Consultancy Fees for Land Transaction	Market costs	50	0	0	0	0	0	50	On-going
Customer & Place	PBCP1	Housing and Regeneration	Planning, Building Control and Land Charges Income Pressure	Income challenge	1,234	0	0	0	0	0	1,234	On-going
Customer & Place	DIG11	Commercial and Customer	The Digital Inclusion officer post is funded until 31 March 2024. Following this date there is no on-going funded. This post delivers important activities to tackle inequality in the borough specifically targeted digital inclusion initiatives. The role works with VCS and other stakeholders co-ordinating activities and targeting interventions for and with residents. A key role with health partners, this is seen as a core role on-going rather than project funded as the issues and impact of digital inclusion are longer term and wide reaching.	Market costs	75	0	0	0	0	0	75	On-going
Customer & Place	HGF3 - PRESSURE	Housing and Regeneration	Bespoke incentive offer (80 additional larger units)	Invest to save	160	0	0	0	0	0	160	On-going
Customer & Place	H&G_pres1	Housing Strategy	Change notices and Temporary Accommodation support increased costs	Market costs	94	75	0	0	0	0	169	On-going
Customer & Place	H&G_pres2	Housing General Fund	Increase in Landlord incentives package	Market costs	26	26	26	0	0	0	78	On-going
<b>TOTAL</b>					<b>5,467</b>	<b>2,503</b>	<b>3,192</b>	<b>659</b>	<b>412</b>	<b>69</b>	<b>12,302</b>	

Department	Ref.	Service	Description	Pressure Category	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000	One-Off / On-going
Public Health	PH1	Healthy Child Programme	Healthy Child Programme has been underfunded and it is currently not able to deliver to its service specification. Furthermore, as private provider, no Agenda for Change uplift has been received from the NHS. Negotiations are in place to agree a way forward. Providers are requesting additional 1.2m investment.	Market Costs	600	0	0	0	0	0	600	On-going
				<b>TOTAL</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>	

Department	Ref.	Service	Description	Pressure Category	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000	One-Off / On-going
Strategy & Resources	S&R1	Revs and Bens	Housing Benefits Payments is facing a net pressure resulting from the gap between Temporary Accommodation expenditure and the recoverable subsidy income. Future year pressure is reduced by Targeted acquisitions of affordable homes through Open Door Homes (subsidised with grant)	Demand	3,324	(500)	(500)	(250)	0	0	2,074	On-going
Strategy & Resources	S&R2	Treasury	Financing costs of targeted acquisitions of affordable homes through Open Door Homes	Financing Costs	454	920	938	490	29	0	2,831	On-going
<b>TOTAL</b>					<b>3,778</b>	<b>420</b>	<b>438</b>	<b>240</b>	<b>29</b>	<b>0</b>	<b>4,905</b>	

This page is intentionally left blank



## MTFS 2024-2030 - Savings and Income Generation Proposals

Department	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Assurance	(577)	(50)	(50)	0	0	0	(677)
Children and Family Services	(3,416)	(453)	(835)	(725)	(725)	(725)	(6,879)
Communities, Adults and Health	(11,030)	(630)	(3,000)	(3,000)	(3,000)	(3,000)	(23,660)
Customer & Place	(10,397)	(4,752)	(4,934)	(3,250)	(3,822)	(2,459)	(29,614)
Public Health	(54)	(20)	(20)	(20)	(20)	(15)	(149)
Strategy & Resources	(7,535)	(830)	6,400	0	0	0	(1,965)
Cross-Council	(6,000)	(400)	(400)	0	0	0	(6,800)
<b>Sub-total</b>	<b>(39,008)</b>	<b>(7,136)</b>	<b>(2,838)</b>	<b>(6,995)</b>	<b>(7,566)</b>	<b>(6,200)</b>	<b>(69,743)</b>

**MTFS 2024-2030 - Savings and Income Generation Proposals by type**

<b>Saving Category</b>	<b>2024/25 £'000</b>	<b>2025/26 £'000</b>	<b>2026/27 £'000</b>	<b>2027/28 £'000</b>	<b>2028/29 £'000</b>	<b>2029/30 £'000</b>	<b>Total £'000</b>
Cashable efficiency	(22,197)	(7,347)	(1,046)	(6,274)	(6,021)	(5,986)	(48,871)
Cost avoidance	(1,263)	(364)	(492)	(150)	0	0	(2,269)
Income generation	(4,560)	(2,276)	(1,100)	(300)	(1,321)	(199)	(9,756)
Other external funding	(5,756)	2,852	(201)	(271)	(224)	(15)	(3,614)
Other external funding (CIL)	(5,233)	0	0	0	0	0	(5,233)
<b>TOTAL</b>	<b>(39,008)</b>	<b>(7,135)</b>	<b>(2,838)</b>	<b>(6,994)</b>	<b>(7,566)</b>	<b>(6,200)</b>	<b>(69,743)</b>

Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqlAs are online at: <a href="https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Assurance	ASSR1	Resources & Effective Council	Internal Audit	Review of staffing structure (vacant post) and income maximisation.	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(45)	0	0	0	0	0	(45)
Assurance	ASSR3	Resources & Effective Council	Assurance and Business Development	Deletion of vacant post in Records and Information Management Team, and change to joint funding of project and policy officer.	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(85)	0	0	0	0	0	(85)
Assurance	ASSR5	Resources & Effective Council	Counter Fraud Operations	Review of structure, operation costs and income maximisation	Cashable efficiency	Yes - service specific consultation required	Reduction in service delivery.	Possible impact on customer satisfaction.	Yes - EqlA is required. Staff Consultation is currently underway.	(98)	0	0	0	0	0	(98)
Assurance	ASSR7	Community Safety & Residents	Community Safety	New operating model aligned to newly defined priorities in the Community Safety team	Cashable efficiency	Yes - service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	Yes - EqlA is required. Staff Consultation is currently underway.	(303)	0	0	0	0	0	(303)
Assurance	ASSR8	Resources & Effective Council	Governance	Governance efficiencies – detailed review of operational running costs in the Governance, Mayor's Office and Members Allowances service budgets has identified various efficiency savings.	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(46)	0	0	0	0	0	(46)
Assurance	Assur_sav2	Resources & Effective Council	Counter Fraud Operations	Opportunities for phased increase in income through re negotiating Proceeds of Crime (POCA) gain-share arrangements with other Local Authorities and partners.	Income generation	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	0	(50)	(50)	0	0	0	(100)
<b>TOTAL</b>										<b>(577)</b>	<b>(50)</b>	<b>(50)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(677)</b>

Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqlAs are online at: <a href="https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Children and Family Services	CFS3	Family Friendly Barnet	Children's Safeguarding	Reduction in use of agency staffing and implementation of Pan London rates	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(60)	0	0	0	0	0	(60)
Children and Family Services	CFS5	Family Friendly Barnet	Children's Early Help	Take the reserve that has been built up through Troubled Families (now Strengthening Families) funding as a one-off saving so that this money can be used in other ways	Other external funding	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(672)	672	0	0	0	0	0
Children and Family Services	CFS8	Family Friendly Barnet	Children's Safeguarding	Recommission Emergency Duty Team including exploration of in-house model	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(30)	(60)	0	0	0	0	(90)
Children and Family Services	CFS10	Family Friendly Barnet	Corporate Parenting	Cease using any external providers for contact and only use the Family Services contact centre	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(150)	(200)	0	0	0	0	(350)
Children and Family Services	CFS14	Culture, Leisure, Arts & Sports	Libraries	Reduction in the media budget for Libraries	Cashable efficiency	It is not anticipated that service specific consultation required	This saving is not anticipated to impact on service delivery.	It is not anticipated that this will have an adverse impact on customer satisfaction	An EqlA is not required.	(20)	0	0	0	0	0	(20)
Children and Family Services	CFS16	Family Friendly Barnet	BELS	Increase the number of children with SEND (Special educational needs and disabilities), including post 16, being transported through personal budgets or multi pick up points, rather than individual taxis	Cashable efficiency	These transport options are already being provided to children with SEND in Barnet so no formal policy consultation is needed. There will be consultation with individual families and children before any specific changes are implemented	It is not anticipated that there will be a negative impact on service delivery as these transport options are already being successfully provided to children with SEND	It is not anticipated that there will be a negative impact on customer satisfaction as these transport options are already being successfully provided to children with SEND	Equality implications will be considered on a case by case basis and operational decisions will continue to be made in the best interests of children.	(800)	(100)	(100)	0	0	0	(1,000)
Children and Family Services	CFS17	Family Friendly Barnet	Corporate Parenting and Disability	Reduce contribution by £50k to the Special Education Needs Inclusion Fund (SENIF) offset by an increased contribution from DSG High Needs. Increase DSG contribution by 50k to central costs in line with central government consultation on Early Years funding, which extends the scope of the pass through to include disadvantaged 2 year old funding. This proposal will only proceed if the central government proposal is approved.	Other external funding	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(100)	0	0	0	0	0	(100)
Children and Family Services	CFS19	Family Friendly Barnet	BELS	Stop paying for Welfare Call and Asset as new DfE system will monitor attendance	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(24)	0	0	0	0	0	(24)
Children and Family Services	CFS20	Family Friendly Barnet	Corporate Parenting and Disability	Pay for senior management staff time through SEND Regional Expert Partnership funding	Other external funding	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(30)	0	30	0	0	0	0
Children and Family Services	CFS22	Family Friendly Barnet	Corporate Parenting and Disability	Reduce social care taxi spend, including for children in care, through delivery of alternative approaches such as Personal Transport Budgets and route sharing	Cashable efficiency	These transport options are already being provided to children in Barnet so no formal policy consultation is needed. There will be consultation with individual families and children before any specific changes are implemented	It is not anticipated that there will be a negative impact on service delivery as these transport options are already being successfully provided to children with SEND	It is not anticipated that there will be a negative impact on customer satisfaction as these transport options are already being successfully provided to children with SEND	Equality implications will be considered on a case by case basis and operational decisions will continue to be made in the best interests of children.	(40)	(40)	(40)	0	0	0	(120)
Children and Family Services	CFS23	Family Friendly Barnet	Corporate Parenting and Disability	INVEST TO SAVE- Increase use of in-house foster care to reduce Independent Fostering Agency spend	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(200)	(200)	(200)	(200)	(200)	(200)	(1,200)
Children and Family Services	CFS24	Family Friendly Barnet	Corporate Parenting and Disability	INVEST TO SAVE-Conversion of 2, 4 bedroom houses or former carer properties, to semi independent provision.	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(150)	(150)	(150)	(150)	(150)	(150)	(900)
Children and Family Services	CFS25	Family Friendly Barnet	Corporate Parenting and Disability	INVEST TO SAVE- Increase in-house care provision such as small homes provision to reduce external placement spend	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(375)	(375)	(375)	(375)	(375)	(375)	(2,250)

Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqlAs are online at: <a href="https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Children and Family Services	CIL2	Family Friendly Barnet	CIL	CIL funding for costs associated with libraries and other new / existing libraries in areas with new development / regeneration.	Other external funding (CIL)	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(565)	0	0	0	0	0	(565)
Children and Family Services	CFS27	Family Friendly Barnet	Corporate Parenting	Dedicated Schools Fund to fund education aspects of high cost placements	Other external funding	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(150)	0					(150)
Children and Family Services	CFS28	Family Friendly Barnet	BELS	Schools Modernisation Grant to part fund staff in Building Services delivering the programme	Other external funding	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(50)	0					(50)
<b>TOTAL</b>						<b>TOTAL</b>				<b>(3,416)</b>	<b>(453)</b>	<b>(835)</b>	<b>(725)</b>	<b>(725)</b>	<b>(725)</b>	<b>(6,879)</b>

Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqlAs are online at: <a href="https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Communities, Adults and Health	Adults1	Adult Social Care	Integrated Care	More effective and efficient purchasing for home care, older adult residential, and nursing care.	Cashable efficiency	Individual consultation and engagement with individuals and their families as part of the care and support planning process. Individuals and families will continue to be at the centre of the process as any plans are developed and supported.	This will lead to changes in the way in which the needs of eligible individuals are met but eligible needs will continue to be met.	Satisfaction may reduce due to potential increased delays in people waiting for care and support.	An equalities impact assessment has been completed and shows an overall positive impact.	(700)	0	0	0	0	0	(700)
Communities, Adults and Health	Adults2	Adult Social Care	Integrated Care	This opportunity aims to manage the cost of new/ existing placements via additional uplift negotiation capacity; ensuring value for money in care packages.	Cashable efficiency	Individual consultation and engagement with individuals and their families as part of the care and support planning process. Individuals and families will continue to be at the centre of the process as any plans are developed and supported.	No impact on service delivery expected	No resident or staff impact expected	An equalities impact assessment has been completed and shows an overall positive impact.	(125)	0	0	0	0	0	(125)
Communities, Adults and Health	Adults3	Adult Social Care	Integrated Care	Fairer charging fees and charges policy - The implementation of the £300 fee for the cost of the council arranging care for self-funders, and the implementation of an increased average homecare charge rate for self funders, in line with existing approved policies.	Income generation	Individual engagement will take place to inform individuals of this implementation of an existing fees and charges policy.	No impact on service delivery expected	Satisfaction may reduce due to likely impact on the cost of care for customers who are self-funding their care. People will be informed and have the opportunity to organise their own care, to avoid the charges.	The equalities impact assessment has been reviewed and this proposal may have a minor negative impact on older people, people with disabilities and women. This is because these groups are overrepresented in this cohort. However, the level of fees are deemed fair and at or below market rates / actual costs. To mitigate any negative minor impact, the robust process of financial assessments for people will continue, as per the Fairer Contributions Policy.	(380)	0	0	0	0	0	(380)
Communities, Adults and Health	Adults4	Adult Social Care	Integrated Care	Review of how we best meet resident needs in 3 sheltered plus housing schemes and potential change to the delivery model.	Cashable efficiency	A 6 week consultation will be undertaken with all residents living in the 3 sheltered plus housing schemes.	This will lead to changes in the way in which the needs of eligible individuals are met but eligible needs will continue to be met.	Likely to require changes to packages of care. Eligible needs will still be met but some people and their families may prefer alternative care and this could lead to dissatisfaction. Others may be more satisfied given increased levels of independence and meeting personal goals.	An equalities impact assessment has been undertaken and this proposal may have a minor negative impact on older adults and adults with some disabilities. The recommendation is to proceed with mitigating actions. Impact will be mitigated through consultation/Care Act Assessments where required.	(200)	0	0	0	0	0	(200)
Communities, Adults and Health	Adults5	Adult Social Care	Integrated Care	Assistive technology aims to achieve savings through preventative benefits and the potential to increase independence if individuals are given the appropriate Assistive Technology support; both in individuals' homes and in residential and nursing care.	Cashable efficiency	Individual consultation and engagement with individuals and their families as part of the care and support planning process. Individuals and families will continue to be at the centre of the process as any plans are developed and supported.	This approach is expected to have a positive impact on service delivery	Satisfaction should increase for people, who will be enabled to live more independent lives through technology. Wherever a person requires or requests a social care needs assessment, these will continue to be carried out in accordance with the Care Act (2014).	An equalities impact assessment has been completed and shows an overall positive impact.	(350)	0	0	0	0	0	(350)
Communities, Adults and Health	Adults6	Adult Social Care	Integrated Care	Aligned with capital programme priorities, current revenue spend of £1m on Telecare that meets the capitalisation definition.	Other external funding	No service specific consultation required	No impact on service delivery expected	No resident or staff impact expected	An equalities impact assessment is not required as there is no change to the service provided to residents and no impact on LBB staff.	(1,000)	0	0	0	0	0	(1,000)
Communities, Adults and Health	Adults7	Adult Social Care	Integrated Care	In line with our policy on how Direct Payments are monitored and reviewed, any unspent direct payment funds may be recouped by the council, while ensuring eligible needs are still being met.	Cashable efficiency	No service specific consultation required	No impact on service delivery expected	Satisfaction may decrease. Eligible needs will still be met but this may lead to dissatisfaction	An equalities impact assessment is not required as there is no change to the service provided to residents and no impact on LBB staff.	(150)	0	0	0	0	0	(150)

Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqIAs are online at: <a href="https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Communities, Adults and Health	Adults8	Adult Social Care	Integrated Care	This opportunity seeks to maximise the independence of people being discharged from hospital, supporting them at home where safe and appropriate to do so. In line with our enablement offer, enablement care will close at 6 weeks unless a need is identified for ongoing care and support.	Cashable efficiency	Individual consultation and engagement with individuals and their families as part of the care and support planning process. Individuals and families will continue to be at the centre of the process as any plans are developed and supported.	This will lead to changes in the way in which the needs of eligible individuals are met but eligible needs will continue to be met.	Satisfaction should increase for people, who will be enabled to live more independent lives upon discharge from hospital. Wherever a person requires or requests a social care needs assessment, these will continue to be carried out in accordance with the Care Act (2014).	An equalities impact assessment has been completed and shows an overall positive impact.	(875)	0	0	0	0	0	(875)
Communities, Adults and Health	Adults9	Culture, Leisure, Arts & Sports	Leisure	Over-delivery against projected income from Greenwich Leisure Ltd (GLL) - the organisation responsible for running leisure centres in Barnet, on the council's behalf	Income generation	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	0	(1,200)	0	0	0	0	(1,200)
Communities, Adults and Health	Adults10	Adult Social Care	Integrated Care	Further enhancing work on strengths-based conversations and technology first approaches at the first point of contact for adult social care.	Cashable efficiency	Service specific consultation not required	This approach is expected to have a positive impact on service delivery	Satisfaction should increase for people, who should live more independent lives. Wherever a person requires or requests a social care needs assessment, these will continue to be carried out in accordance with the Care Act (2014).	An equalities impact assessment has been completed and shows an overall positive impact.	0	(500)	0	0	0	0	(500)
Communities, Adults and Health	Adults11	Adult Social Care	Integrated Care	Adult Social Care's The Right Home commissioning plan will set out the council's commissioning intentions for accommodation and support services for adults with additional needs, including those who are aged over 65+ with dementia and learning disabilities, and those aged 18-64 with learning disabilities and autism, physical disabilities and sensory impairment, and/or mental health needs. Savings would be delivered from more appropriate and accessible accommodation options that better meets people's needs; this reducing the associated costs of care and support; and enabling people to stay in their own homes for longer.	Cashable efficiency	Housing Strategy 2023 - 2028 consultation closed 16 June 2023 and is currently at feedback stage. This will inform the development of this proposal.	This change will increase the range and choice of services available in Barnet.	Satisfaction may increase for adults receiving this support who should be enabled to live more independent lives.	An equalities impact assessment has been completed and shows an overall positive impact.	0	(200)	0	0	0	0	(200)
Communities, Adults and Health	Adults12	Adult Social Care	Integrated Care	Reviewing the overall commissioning approach for Supported living, in particular relating to learning disabilities and mental health. This will increase the range and choice of services available in Barnet, increasing the availability of services which are cost effective and services which maximise independence.	Cashable efficiency	Consultation will be undertaken with providers ahead of any procurement exercise	This proposal will increase the range and choice of services available in Barnet.	Satisfaction should increase for people, who should live more independent lives from receiving more appropriate and tailored care and support services.	An equalities impact assessment has been completed and shows an overall positive impact.	0	(370)	0	0	0	0	(370)
Communities, Adults and Health	Adults13	Adult Social Care	Integrated Care	Reviewing and updating models of delivery for enablement providers to support a progression approach, which is that we should look for opportunities to increase independence with the appropriate care and support. This opportunity will also review the commissioning approach for short term residential and nursing care, to strengthen the pathway post-discharge before moving home or to permanent placement, to increase the range and choice of services available in Barnet, increasing the availability of services which are cost effective and services which maximise independence.	Cashable efficiency	Consultation will be undertaken with providers ahead of any procurement exercise	This proposal will increase the range and choice of services available in Barnet.	Satisfaction should increase for people, who should live more independent lives from receiving more appropriate and tailored care and support services.	An equalities impact assessment has been completed and shows an overall positive impact.	0	(200)	0	0	0	0	(200)
Communities, Adults and Health	Adults14	Adult Social Care	Integrated Care	Reviewing the overall commissioning strategy, in particular relating to transitions, to increase the range and choice of services available in Barnet, increasing the availability of services which are cost effective and services which maximise independence.	Cashable efficiency	Consultation will be undertaken with providers ahead of any procurement exercise	This proposal will increase the range and choice of services available in Barnet.	Satisfaction should increase for people, who should live more independent lives from receiving more appropriate and tailored care and support services.	An equalities impact assessment has been completed and shows an overall positive impact.	0	(160)	0	0	0	0	(160)
Communities, Adults and Health	Adults15	Adult Social Care	Extra Care Housing	Extra Care development of fully integrated service for older people to rent, offering a wide range of services as an alternative to more expensive residential care. Proposed scheme of 50 units based with 50% high needs, 25% medium needs and 25% low needs.	Cashable efficiency	Design principles agreed through consultation on Extra Care 1 (Ansell Court) will be applied in extra care 2, e.g. all flats fully wheelchair accessible. Service specific consultation will be undertaken if required.	This change will increase the range and choice of services available in Barnet.	Satisfaction may increase for adults living in this provision who should be enabled to live more independent lives.	An equalities impact assessment has been completed and shows an overall positive impact.	(70)	0	0	0	0	0	(70)

Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqlAs are online at: <a href="https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Communities, Adults and Health	Adults16	Adult Social Care	Extra Care Housing	A third Extra-Care Housing scheme has been developed at Cheshir House, with 75 units. Current savings projections are based on conservative assumptions using evidence from the first scheme.	Cashable efficiency	Design principles agreed through consultation on Extra Care 1 (Ansell Court) will be applied in extra care 3, e.g. all flats fully wheelchair accessible. Service specific consultation will be undertaken if required.	This change will increase the range and choice of services available in Barnet.	Satisfaction may increase for adults living in this provision who should be enabled to live more independent lives.	An equalities impact assessment has been completed and shows an overall positive impact.	(53)	0	0	0	0	0	(53)
Communities, Adults and Health	Adults17	Adult Social Care	Progression for people with a Learning Disability	This is a continuation of a saving based on the principle of 'progression', which is that we should look for opportunities for people with a learning disability to increase independence with the appropriate care and support. Working with people who use care and support services to be more independent and, where appropriate, to be supported with less intensive forms of support.	Cashable efficiency	Individual consultation and engagement with individuals and their families as part of the care and support planning process. Individuals and families will continue to be at the centre of the process as any plans are developed and supported.	This will lead to changes in the way in which the needs of eligible individuals are met but eligible needs will continue to be met.	Likely to require changes to packages of care. Eligible needs will still be met but some people and their families may prefer alternative care and this could lead to dissatisfaction. Others may be more satisfied given increased levels of independence and meeting personal goals.	An equalities impact assessment has been completed and shows an overall positive impact.	(500)	0	0	0	0	0	(500)
Communities, Adults and Health	Adults18	Adult Social Care	Increased use of Prevention Services	The saving is based on Prevention Co-ordinators working with more people at the first point of contact for adults requesting care and support, to delay the development of care needs and ensure that preventative / alternative options to formal care are fully considered and utilised.	Cost avoidance	Individual consultation and engagement with individuals and their families as part of the care and support planning process. Individuals and families will continue to be at the centre of the process as any plans are developed and supported.	This change will increase the range and choice of services available in Barnet.	Satisfaction should increase for people, who should live more independent lives. Wherever a person requires or requests a social care needs assessment, these will continue to be carried out in accordance with the Care Act (2014).	An equalities impact assessment has been completed and shows an overall positive impact.	(200)	0	0	0	0	0	(200)
Communities, Adults and Health	Adults19	Adult Social Care	Progression for people with a MH support need	This is a continuation of a saving based on the principle of 'progression', which is that we should look for opportunities for people with a mental health to increase independence with the appropriate care and support. Working with people who use care and support services to be more independent and, where appropriate, to be supported with less intensive forms of support.	Cashable efficiency	Individual consultation and engagement with individuals and their families as part of the care and support planning process. Individuals and families will continue to be at the centre of the process as any plans are developed and supported.	Will lead to changes in the way in which the needs of eligible individuals are met but eligible needs will continue to be met.	Likely to require changes to packages of care. Eligible needs will still be met but some people and their families may prefer alternative care and this could lead to dissatisfaction. Others may be more satisfied given increased levels of independence and meeting personal goals.	An equalities impact assessment has been completed and shows an overall positive impact.	(500)	0	0	0	0	0	(500)
Communities, Adults and Health	Adults20	Adult Social Care	Continuing Health Care	Ensuring that residents are not unfairly paying for their own care when they are eligible for NHS funding via Continuing Health Care (CHC). North Central London has a relatively low rate of CHC funding at present.	Other external funding	No service specific consultation required	This approach is expected to have a positive impact on service delivery	No resident or staff impact expected	An equalities impact assessment is not required as there is no change to the service provided to residents and no impact on LBB staff.	(1,000)	0	0	0	0	0	(1,000)
Communities, Adults and Health	Adults21	Adult Social Care	Employment for Adults who require Care and Support	A new Council wide carved employment scheme to provide a useful step on the work undertaken by BOOST. Promotes independence and reduces need for more traditional day services and their associated costs.	Cashable efficiency	No service specific consultation required	This approach is expected to have a positive impact on service delivery	Satisfaction may increase for adults receiving this support who should be enabled to live more independent lives.	An equalities impact assessment has been completed and shows an overall positive impact.	(60)	0	0	0	0	0	(60)
Communities, Adults and Health	Adults22	Adult Social Care	Housing for Adults who require Care and Support	Increased joint working with housing to increase access to settled social housing tenancies for adults who require care and support and more effective use of the approved framework, including neighbourhood networks and floating support lots.	Cashable efficiency	Individual consultation and engagement with individuals and their families as part of the care and support planning process. Individuals and families will continue to be at the centre of the process as any plans are developed and supported.	This approach is expected to have a positive impact on service delivery	Satisfaction may increase for adults receiving this support who should be enabled to live more independent lives.	An equalities impact assessment has been completed and shows an overall positive impact.	(150)	0	0	0	0	0	(150)



Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqIAs are online at: <a href="https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Communities, Adults and Health	Adults23	Culture, Leisure, Arts & Sports	Semi permanent café sites	Introduction of semi-permanent café buildings at five sites within the Borough, generating revenue through lease arrangements.	Income generation	Market engagement to review interest in proposal.	Increase in facilities across the parks and open spaces portfolio. Anticipated that specific lease agreements will be secured with market providers / organisations to deliver offer.	The opportunity is anticipated to improve customer satisfaction, providing venues within parks for the community.	An Equality Impact Assessment (EqIA) will be produced as the specific proposals develop.	(24)	0	0	0	0	0	(24)
Communities, Adults and Health	Adults24	Culture, Leisure, Arts & Sports	Tennis facilities	Improvement plan for tennis delivery and facilities within Barnet, with the intention of establishing a revenue generating model.	Income generation	As proposals are developed, service consultation and engagement will be undertaken as required.	Strategic approach to tennis management and delivery across Barnet, improved operations and efficiency with booking process. Opportunity to generate income which can be reinvested back into creating sustained service.	Potential resident objection in respect of introducing charges for court hire which may have previously been at nil cost. The Outline Business Case will detail a proposed pricing structure to ensure where appropriate concessions are offered in order to co-ordinate a balanced programme.	A full EqIA will be completed as part of the review and evaluation of the Tennis Pilot prior to the implementation of the Tennis Project.	(37)	0	0	0	0	0	(37)
Communities, Adults and Health	Adults25	Environment & Climate Change	Biodiversity net gain	Under the Environment Act 2021, all planning permissions granted will have to deliver at least 10% biodiversity net gain. Improvements can be purchased through a statutory biodiversity credits scheme.	Income generation	DEFRA undertook public consultation on the Environment Act 2021. More information can be found via the <a href="http://www.gov.uk">www.gov.uk</a>	Improvements to local environment (increased biodiversity).	Anticipated positive impact, to be measured through annual resident perception survey.	To be undertaken as local nature recovery plan develops.	(12)	0	0	0	0	0	(12)
Communities, Adults and Health	Adults26	Culture, Leisure, Arts & Sports	West Hendon Playing Fields Master Plan	Delivery of West Hendon Playing Fields Masterplan. Progress with Royal Institute of British Architects (RIBA). Potential phased development would return savings from prioritised facilities.	Income generation	The Council will be producing a Local Nature Recovery Plan, once drafted this will be subject to public consultation in 2024.	It is anticipated that subject to investment and scheme approval, there will be a responsibility for the service to manage contracts/ slaps/ partnerships as a result of delivery. This will be reviewed as part of a management options appraisal, detailed within the Outline Business Case.	Investment into West Hendon Playing Fields will transform opportunities for local residents, providing a range of facility mixes and improved environmental benefits.	EqIA and HIA undertaken as part of Environment Committee report (March 2020). <a href="https://barnet.moderngov.co.uk/ie/ListDocuments.aspx?Cid=695&amp;Mid=9910&amp;Ver=4">https://barnet.moderngov.co.uk/ie/ListDocuments.aspx?Cid=695&amp;Mid=9910&amp;Ver=4</a> Further EqIA / HIA to be completed as part of design development / Outline Business Cases	0	(200)	0	0	0	0	(200)
Communities, Adults and Health	Adults 27	Adult Social Care	Integrated Care	Reductions in demand pressures due to prevention work	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	0	0	(3,000)	(3,000)	(3,000)	(3,000)	(12,000)
Communities, Adults and Health	Adults 28	Adult Social Care	Integrated Care	Additional funding - increase to the council element of the Better Care Fund Discharge Fund	Other external funding	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(2,200)	2,200	0	0	0	0	0
Communities, Adults and Health	Adults 29	Environment & Climate Change	CIL	CIL funding to support the operation and improvement of park improvements that relate to infrastructure, re-greening; re-planting; increased footfall due to development in areas.	Other external funding (CIL)	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(2,014)	0	0	0	0	0	(2,014)
Communities, Adults and Health	Adults 30	Adult Social Care	Integrated Care	Introduction of charging for assistive technology. Charging options being reviewed include: to financially assess for the service & charge self-funders in full; charge a notional amount (e.g. £5) for all, or a blended model.	Income generation	Consultation will be undertaken ahead of any introduction of charges. Separate reports will be brought back to Cabinet once proposals have been developed further and consultation has taken place.	There may be an impact on service delivery, but this will be mitigated through reviews and re-assessment of needs where appropriate, in line with the Care Act	Satisfaction may decrease. Eligible needs will still be met but this may lead to dissatisfaction	To be undertaken as proposals develop.	(400)	0	0	0	0	0	(400)
Communities, Adults and Health	Adults 31	Adult Social Care	Integrated Care	Introduction of an annual fee of £375 for acting as an appointee, to bring us into line with charges for deputyship. This charge would only be levied on people with a current account balance above a set level to be determined.	Income generation	Consultation will be undertaken ahead of any introduction of charges. Separate reports will be brought back to Cabinet once proposals have been developed further and consultation has taken place.	This saving is not anticipated to impact on service delivery.	Satisfaction may decrease. Eligible needs will still be met but this may lead to dissatisfaction	To be undertaken as proposals develop.	(20)	0	0	0	0	0	(20)
Communities, Adults and Health	Adults 32	Adult Social Care	Integrated Care	Increase charges for respite care: The current charge rate is based on Basic Rate of State Pension, less PEA rate (personal expenses allowance). Local authorities have discretion here as to how we charge for the service and our charge rate is lower than many other local authorities	Income generation	Consultation will be undertaken ahead of any introduction of charges. Separate reports will be brought back to Cabinet once proposals have been developed further and consultation has taken place.	This saving is not anticipated to impact on service delivery.	Satisfaction may decrease. Eligible needs will still be met but this may lead to dissatisfaction	To be undertaken as proposals develop.	(10)	0	0	0	0	0	(10)

Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqIAs are online at: <a href="https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
<b>TOTAL</b>										(11,030)	(630)	(3,000)	(3,000)	(3,000)	(3,000)	(23,230)

Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqIAs are online at: <a href="https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Customer & Place	SS01	Environment & Climate Change	Street Scene	Street Scene Commercial Waste Fees & Charges	Income generation	Part of annual fees and charges consultation and governance mechanism.	This proposal will generate additional income for the council and is not anticipated to impact on service delivery.	This saving may have an adverse impact on customer satisfaction.	An EqIA is not required.	(100)	0	0	0	0	0	(100)
Customer & Place	SS02	Environment & Climate Change	Street Scene	Street Scene EV Charge Points	Income generation	Consultation will be in the form of Planning Application Process, Section 17 Notices and Traffic management Order Process	This proposal will generate additional income for the council and is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	Limited number of sites which have been carefully selected and gone through a planning process which takes such considerations into account	(204)	(291)	(310)	0	0	0	(805)
Customer & Place	SS03	Environment & Climate Change	Street Scene	Street Scene Alternate Side Cleansing	Cashable efficiency	No service specific consultation required	Any service impact will be mitigated by enhanced residential cleanse (4 times a year)	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(65)	0	0	0	0	0	(65)
Customer & Place	HGF2	Homes & Regeneration	Housing and Regeneration	Colindale Gardens - Purchase of 249 units to be let at social rents, reducing the demand for Temporary Accommodation across the borough.	Cashable efficiency	Service specific consultation will be undertaken as required.	This proposal will generate additional income for the council and is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(872)	(26)	(27)	(28)	(29)	(29)	(1,011)
Customer & Place	HGF3	Homes & Regeneration	Housing and Regeneration	Bespoke cash incentive offer to private landlords on 80 additional larger units to retain Temporary Accommodation tenants.	Cashable efficiency	Service specific consultation will be undertaken as required.	This proposal will generate additional income for the council and is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	0	(262)	(277)	(31)	(31)	(32)	(633)
Customer & Place	HGF4	Homes & Regeneration	Housing and Regeneration	Acquire Houses in Multiple Occupancy, to reduce the need to place people in hotels.	Cashable efficiency	Service specific consultation will be undertaken as required.	This proposal will generate additional income for the council and is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	0	(93)	(98)	0	(6)	(6)	(203)
Customer & Place	HGF5	Homes & Regeneration	Housing and Regeneration	Targeted acquisitions of affordable homes through Open Door Homes (subsidised with grant)	Cashable efficiency	Service specific consultation will be undertaken as required.	This proposal will generate additional income for the council and is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(300)	(623)	(653)	(362)	(48)	0	(1,987)
Customer & Place	HGF6	Homes & Regeneration	Housing and Regeneration	Improved Homelessness prevention with early intervention and targeted activity	Cashable efficiency	Service specific consultation will be undertaken as required.	This proposal will generate additional income for the council and is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(132)	(255)	(12)	(12)	(12)	(12)	(435)
Customer & Place	HGF7	Homes & Regeneration	Housing and Regeneration	Silk House & Shoelands Estate regeneration project of circa 26 net new social rent homes.	Cashable efficiency	Service specific consultation has been undertaken on the scheme as it has been developed. Further service specific consultation will be undertaken if required.	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An initial Equalities Impact Assessment (EqIA) will be conducted once the proposals have been developed in full.	0	0	0	0	0	(68)	(68)
Customer & Place	HGF8	Homes & Regeneration	Housing and Regeneration	Coppies Grove redevelopment project of circa 6 net new social rent homes.	Cashable efficiency	Service specific consultation has been undertaken on the scheme as it has been developed. Further service specific consultation will be undertaken if required.	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An initial Equalities Impact Assessment (EqIA) will be conducted once the proposals have been developed in full.	0	0	0	0	(15)	(16)	(31)
Customer & Place	HGF9	Homes & Regeneration	Housing and Regeneration	Moss Hall Grove redevelopment project of circa 6 net new social rent homes.	Cashable efficiency	Service specific consultation has been undertaken on the scheme as it has been developed. Further service specific consultation will be undertaken if required.	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An initial Equalities Impact Assessment (EqIA) will be conducted once the proposals have been developed in full.	0	0	0	(15)	(30)	(1)	(46)
Customer & Place	HGF10	Homes & Regeneration	Housing and Regeneration	Daws Lane development project of circa 10 new social rent homes.	Cashable efficiency	Service specific consultation has been undertaken on the scheme as it has been developed. Further service specific consultation will be undertaken if required.	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An initial Equalities Impact Assessment (EqIA) will be conducted once the proposals have been developed in full.	0	0	0	(25)	(26)	(2)	(53)
Customer & Place	HGF11	Homes & Regeneration	Housing and Regeneration	Grahame Park North East phase 1 regeneration project of circa 30 new social rent homes.	Cashable efficiency	Service specific consultation has been undertaken on the scheme as it has been developed. Further service specific consultation will be undertaken if required.	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An initial Equalities Impact Assessment (EqIA) will be conducted once the proposals have been developed in full.	0	0	0	0	(76)	(81)	(157)
Customer & Place	HGF12	Homes & Regeneration	Housing and Regeneration	Focus on optimising existing council stock that can be used to house households residing in TA, discretionary succession, tenants who have moved into a care setting or have a custodial sentence.	Cashable efficiency	Service specific consultation will be undertaken as required.	This proposal will generate additional income for the council and is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(34)	(93)	(4)	(4)	(4)	(4)	(144)
Customer & Place	HGF13	Homes & Regeneration	Housing and Regeneration	Downsizing properties to free up larger HRA properties	Cashable efficiency	Service specific consultation will be undertaken as required.	This proposal will generate additional income for the council and is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(64)	(54)	(18)	(13)	(20)	(9)	(177)
Customer & Place	ESTS1	Resources & Effective Council	Estates	Acceleration of estate optimisation - Review of Managed Estate and Community Assets to see what available space can be used for corporate lettings and options to co-locate services	Income generation	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(100)	(20)	0	0	0	0	(120)
Customer & Place	ESTS2	Resources & Effective Council	Estates	Increased income through Section 42 Valuations, during lease extension process.	Income generation	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(20)	0	0	0	0	0	(20)
Customer & Place	ESTS3	Resources & Effective Council	Estates	Increased income to property services by increasing the charge for valuations of right to buy properties, to be in line with market.	Income generation	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(20)	0	0	0	0	0	(20)
Customer & Place	ESTS4	Resources & Effective Council	Estates	Increased income through charging for Surveyors Costs on lease variations	Income generation	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(18)	0	0	0	0	0	(18)
Customer & Place	BTR	Homes & Regeneration	Housing and Regeneration	On-going rental income from three Build to Rent schemes on former car parks	Income generation	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	0	0	0	0	(1,021)	(99)	(1,121)
Customer & Place	SSP13 - LINKED	Environment & Climate Change	Street Scene	Parking Traffic Management (CPZ programme)	Income generation	CPZ's proposed in the four year programme for traffic management will each require community and ward member engagement at the development stage and statutory consultation (six months) once implemented as an experimental traffic order.	Specific funding and resourcing profile submitted and agreed by CSB.	Some positive for those affected by parking issues at the moment but potential negative perception/feedback from those in roads to be included in zones not affected by parking issues at that point in time.	Equalities Impact Assessments will be undertaken on a zone by zone basis and published in line with the scheduling of the four year programme.	0	0	(378)	(300)	(300)	(100)	(1,078)

Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqIAs are online at: <a href="https://www.barnet.gov.uk/year-council-policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/year-council-policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Customer & Place	HGFPRE S3 - LINKED	Homes & Regeneration	Housing and Regeneration	Reduce requirement to provide Breakfast for TA in hotels with no access to cooking facilities, as demand for use of hotels begins to reduce.	Cashable efficiency	Service specific consultation will be undertaken as required.	Short-term service is being reduced down in line with need.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	0	(41)	(43)	(58)	0	0	(142)
Customer & Place	HGFPRE S4 - LINKED	Homes & Regeneration	Housing and Regeneration	Reduce need for prevention staff and contract costs which were increased in 2024/25 to manage the increase in homelessness demand.	Other external funding	Service specific consultation will be undertaken as required.	Short-term team to be wound down in line with forecasted reduction in demand	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	0	0	(211)	(251)	(204)	0	(665)
Customer & Place	ESTP2 - LINKED	Resources & Effective Council	Estates	Reduce short-term Estates Planned Maintenance budget.	Cashable efficiency	Service specific consultation will be undertaken as required.	The service is being wound down in line with need.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	0	0	(200)	0	0	0	(200)
Customer & Place	ESTP3 - LINKED	Resources & Effective Council	Estates	Reduce short-term Caretakers Houses condition surveys and works budget.	Cashable efficiency	Service specific consultation will be undertaken as required.	The service is being wound down in line with need.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	0	0	(20)	0	0	0	(20)
Customer & Place	PBCP1 - LINKED	Homes & Regeneration	Housing and Regeneration	Increase in existing and new Planning fee income and Building Control and Land Charges fees and charges income. Including increasing resources to generate additional volume of income generating activities across the borough.	Income generation	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	0	(590)	(229)	0	0	0	(819)
Customer & Place	H&G_sav 2	Environment & Climate Change	Estates	Solar panels – To accelerate de-carbonisation and either self energy back to grid or offset existing council energy bills.	Income generation	Service specific consultation will be undertaken if required once the proposals have been developed in full.	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An initial Equalities Impact Assessment (EqIA) will be conducted once the proposals have been developed in full.	0	(50)	(100)	0	0	0	(150)
Customer & Place	H&G_inc4	Resources & Effective Council	Estates	Additional income from the existing commercial portfolio, including new lettings and rent reviews.	Income generation	Service specific consultation will be undertaken as required.	This proposal will generate additional income for the council and is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(20)	(20)	(10)	0	0	0	(50)
Customer & Place	H&G_inc1 2	Resources & Effective Council	Estates	Letting out a second floor of the Colindale office.	Income generation	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(323)	0	0	0	0	0	(323)
Customer & Place	H&G_sav 7	Homes & Regeneration	Housing Strategy	The delivery of 52 homes on Hermitage Lane, of which 15 will be affordable and available for letting to Barnet housing applicants. Provision of this affordable supply will result in increased temporary accommodation cost avoidance.	Cost avoidance	Service specific consultation has been undertaken on the scheme as it has been developed. Further service specific consultation will be undertaken if required.	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An Equality Impact Assessment (EqIA) has been completed, which indicated there were no expected negative impacts. This will be kept under review as the specific proposals develop.	(68)	0	0	0	0	0	(68)
Customer & Place	H&G_sav 6	Homes & Regeneration	Housing Strategy	The delivery of 250 homes across 3 schemes. Units will be funded through Housing Revenue Account borrowing and delivered in 2025/26. Provision of this affordable supply will result in increased temporary accommodation cost avoidance and a general fund benefit.	Cost avoidance	Service specific consultation will be undertaken as required.	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An Equality Impact Assessment (EqIA) has been completed, which indicated there were no expected negative impacts. This will be kept under review as the specific proposals develop.	0	(77)	0	(150)	0	0	(227)
Customer & Place	H&G_sav 6b	Homes & Regeneration	Housing Strategy	Delivery of 60 affordable homes on Fosters Estate	Cost avoidance	There was an opportunity to comment on our vision and plans for housing and homelessness over the next five years through the Housing and Homelessness Strategy consultations that took place in 2019 <a href="https://engage.barnet.gov.uk/Housing_Homeless_and_Rough_Sleeping">https://engage.barnet.gov.uk/Housing_Homeless_and_Rough_Sleeping</a> - Service specific consultation will be undertaken with residents living on affected estates.	This saving is not anticipated to impact on service delivery.	Satisfaction of existing residents living in blocks could be affected, who will be consulted as specific proposals develop.	An initial Equalities Impact Assessment (EqIA) will be conducted once the proposals have been developed in full.	0	(145)	(150)	0	0	0	(295)
Customer & Place	H&G_sav 6c	Homes & Regeneration	Housing Strategy	Basing Way - 46 homes resulting in Temporary Accommodation cost avoidance	Cost avoidance	There was an opportunity to comment on our vision and plans for housing and homelessness over the next five years through the Housing and Homelessness Strategy consultations that took place in 2019 <a href="https://engage.barnet.gov.uk/Housing_Homeless_and_Rough_Sleeping">https://engage.barnet.gov.uk/Housing_Homeless_and_Rough_Sleeping</a> - Service specific consultation will be undertaken with residents living on affected estates.	This saving is not anticipated to impact on service delivery.	Satisfaction of existing residents living in blocks could be affected, who will be consulted as specific proposals develop.	An initial Equalities Impact Assessment (EqIA) will be conducted once the proposals have been developed in full.	(217)	0	0	0	0	0	(217)
Customer & Place	H&G_sav 5	Homes & Regeneration	Housing Strategy	Additional 72 homes for affordable rent built by Open Door Homes. Savings Achieved as these homes will provide a cheaper alternative to temporary accommodation and Open Door Homes will pay a premium to the council for each property.	Cost avoidance	There was an opportunity to comment on our vision and plans for housing and homelessness over the next five years through the Housing and Homelessness Strategy consultations that took place in 2019 <a href="https://engage.barnet.gov.uk/Housing_Homeless_and_Rough_Sleeping">https://engage.barnet.gov.uk/Housing_Homeless_and_Rough_Sleeping</a> - Service specific consultation will be undertaken with residents living on affected estates.	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An initial Equalities Impact Assessment (EqIA) will be conducted once the proposals have been developed in full.	0	0	(54)	0	0	0	(54)
Customer & Place	H&G_inc7	Homes & Regeneration	Housing Strategy	Income received as dividends on completion of the additional 72 homes for affordable rent built by Open Door Homes.	Income generation	Service specific consultation has been undertaken on the scheme as it has been developed. Further service specific consultation will be undertaken if required.	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	0	0	(22)	0	0	0	(22)
Customer & Place	H&G_sav 4	Homes & Regeneration	Housing Strategy	Build 87 new council homes for rent on top of existing council housing blocks. Savings achieved as these homes will provide a cheaper alternative to temporary accommodation.	Cost avoidance	There was an opportunity to comment on our vision and plans for housing and homelessness over the next five years through the Housing and Homelessness Strategy consultations that took place in 2019 <a href="https://engage.barnet.gov.uk/Housing_Homeless_and_Rough_Sleeping">https://engage.barnet.gov.uk/Housing_Homeless_and_Rough_Sleeping</a> - Service specific consultation will be undertaken with residents living on affected estates.	This saving is not anticipated to impact on service delivery.	Satisfaction of existing residents living in blocks could be affected, who will be consulted as specific proposals develop.	An initial Equalities Impact Assessment (EqIA) will be conducted once the proposals have been developed in full.	0	(94)	(288)	0	0	0	(382)
Customer & Place	H&G_sav 3	Homes & Regeneration	Housing Strategy	Buyback of properties through GLA Buyback grant, which the council will use for temporary accommodation.	Cost avoidance	Service specific consultation has been undertaken on the schemes as part of the planning process.	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(217)	(48)	0	0	0	0	(265)

Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqIAs are online at: <a href="https://www.barnet.gov.uk/year-council-policies-plans-and-performance/quality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/year-council-policies-plans-and-performance/quality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Customer & Place	H&G_sav 2	Homes & Regeneration	Growth & Housing	Review of prior year pressures bid for the kick start of Feasibility studies, considering bringing forward sites for new regen schemes. Budget no longer required as alternative funding has been identified.	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(120)	0	0	0	0	0	(120)
Customer & Place	C&P_sav 1	Resources & Effective Council	Commercial	Reduction in Commercial team - partnership (cost of clienting major contracts)	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(80)	0	0	0	0	0	(80)
Customer & Place	C&P_sav 4	Resources & Effective Council	Programme, Performance & Risk	Targeted efficiencies across the Performance, Programmes and Risk service	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(59)	0	0	0	0	0	(59)
Customer & Place	SS11	Resources & Effective Council	Street Scene	Targeted efficiencies across the Street Scene service.	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(122)	0	0	0	0	0	(122)
Customer & Place	ENV27	Environment & Climate Change	Highways	Improved Management of Skips placed on the Public Highway - Utilise available legislation to better manage the safety impact of skips being placed on the Public Highway, including ensuring that all skips placed have been approved with appropriate Licences and that such licence conditions are fully compliant. Whilst there will be costs involved in increased resources to monitor this activity there are also mechanisms within the legislation to recover costs where non-compliance is evident. Currently a low level of compliance is occurring and this raises safety concerns for all highway users and therefore increased focus in this area will be beneficial for all.	Income generation	As required by the specific Legislation related to this area of activity.	Improved safety on the Public Highway	Positive impact on highway users through the management of illegal skips on the highway	The need for an equality impact assessment (EqIA) will kept under review as the proposal develops and carried out if required.	(25)	0	0	0	0	0	(25)
Customer & Place	SSOP2	Environment & Climate Change	Street Scene	Commercial income generation pilot - Grounds Maintenance & Street Cleansing	Income generation	Part of existing annual fees and charges consultation and governance mechanism.	No major impact, staff capacity and training will be enhanced.	Possible positive impact by offering additional services	No, as no new fundamental changes to service offer or charge application parameters.	(17)	(20)	(30)	0	0	0	(67)
Customer & Place	SSOP5	Environment & Climate Change	Environment & Climate Change	Cease COVID litter picking arrangements in parks.	Cashable efficiency	No service specific consultation is required	Potential negative effect on satisfaction in the short term resulting from any change to existing arrangements.	Potential negative effect on satisfaction in the short term resulting from any change to existing arrangements.	An EqIA is not required	(124)	0	0	0	0	0	(124)
Customer & Place	HWOP3	Environment & Climate Change	Highways	Expansion of Damage to Highways service based upon successful delivery model currently delivered in one third of the borough. Expansion of the delivery model will require additional resources - on site inspector and back office administration.	Income generation	Already approved by Council at Environment & Climate Change Cabinet Meeting on 18 Jul 2023	Requires recruitment of additional resource to deliver but offset by additional income	Cost of damage to be covered by those responsible leaving more reactive funding to respond to customer enquiries should be broadly welcomed.	An EqIA is not required.	(50)	0	0	0	0	0	(50)
Customer & Place	HWOP4	Environment & Climate Change	Highways	Introduction of a "Green Claims" insurance reclaim model in cooperation with the central insurance team. Currently the council is configured to defend insurance claims from third parties as a result of an alleged incident on the councils land e.g. slips / trips falls etc., these are called "Red Claims". There is a proven industry model that the council can deploy to seek recovery of costs from third parties where they have damaged council property, the Highways and Insurance teams have been trialing this approach in 2022. The proposal is to formalise this approach to pursue cost recovery by third parties on the network.	Income generation	No public consultation required. Highways SMT to work with Central Insurance Team.	Recovery of costs to repair the Highway from 3rd party damage can be utilised for other Highway improvements	Cost of damage to be covered by those responsible leaving more reactive funding to respond to customer enquiries should be broadly welcomed.	An EqIA is not required.	(75)	0	0	0	0	0	(75)
Customer & Place	C&P1	Environment & Climate Change	Customer and Place	Realising opportunities to deliver potential efficiencies arising from the creation of the Customer & Place Directorate by working together and delivering services differently. The Customer & Place Directorate consolidated the Growth & Corporate, Street Scene, Highways, key Re Services and CSG Estates functions.	Cashable efficiency	Service specific consultation will be undertaken as required.	The saving will have a positive impact on service delivery	This saving will not have an adverse impact on customer satisfaction.	A view will be taken on EqIAs as specific proposals are identified	(50)	(200)	0	0	0	0	(250)
Customer & Place	C&P2	Environment & Climate Change	Customer and Place	Identifying opportunities to deliver potential efficiency savings by implementing new operating models that consolidate cross-service operations and processes that currently interface from different Directorates. The suggested areas of focus are: -interface between Grounds Maintenance and Cemeteries teams -interface between Street Scene and BELS on Passenger Transport -consolidated enforcement activity -Highways insurance claims -interface between Grounds Maintenance and Green Spaces teams	Cashable efficiency	Service specific consultation will be undertaken as required.	The saving will have a positive impact on service delivery	This saving will not have an adverse impact on customer satisfaction.	A view will be taken on EqIAs as specific proposals are identified	(150)	(150)	0	0	0	0	(300)
Customer & Place	HWOP5	Environment & Climate Change	Highways	Highways Investment Strategy Efficiencies	Cashable efficiency	No service specific consultation required	No Impact	No Impact	An EqIA is not required.	(768)	0	0	0	0	0	(768)
Customer & Place	CIL3	Resources & Effective Council	CIL	CIL funding to support maintenance of community buildings and libraries that support the development of an area.	Other external funding (CIL)	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(1,654)	0	0	0	0	0	(1,654)
Customer & Place	CIL4	Resources & Effective Council	CIL	CIL funding for Employment Skills & Economic Development that support development in the borough.	Other external funding (CIL)	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(799)	0	0	0	0	0	(799)
Customer & Place	SS06	Environment & Climate Change	Street Scene	Introduce chargeable dispensation parking product which will allow a vehicle to park in a controlled parking area when they would not ordinarily be able to e.g. contractors and utilities companies may request this while they are undertaking in an adjacent road or area.	Income generation	Part of existing annual fees and charges consultation and governance mechanism.	Marginal staff resource impact should stock piling risk be realised.	Possible negative perception and risk of stock piling purchases up to upper limit prior to fee changes.	As part of the annual fees and charges process.	(10)	(25)	0	0	0	0	(35)

Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqlAs are online at: <a href="https://www.barnet.gov.uk/year-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/year-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Customer & Place	SS10	Resources & Effective Council	Street Scene	Neighbourhood CIL to support street cleansing services to improve streets	Other external funding	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(200)						(200)
Customer & Place	ESTS5	Resources & Effective Council	Estates	Reducing staff parking by 50 spaces	Cashable efficiency	Changes to parking arrangements will be communicated with staff as and when required.	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(50)	0	0	0	0	0	(50)
Customer & Place	ESTS6	Resources & Effective Council	Estates	Letting out a third floor of the Colindale office.	Income Generation	No service specific consultation required	This saving is anticipated to impact on service delivery. But, this could be minimal, as long as managers plan and coordinate when staff need to be in the office	This saving will not have an adverse. An EqlA is not required. impact on customer satisfaction.	An EqlA is not required.	0	(300)	0	0	0	0	(300)
Customer & Place	SS07	Resources & Effective Council	Street Scene	Uplift visitor parking permit fee that are sold to residents for use by their guests/visitors to park in areas where parking controls are in place.	Income Generation	Part of existing annual fees and charges consultation and governance mechanism.	This saving is not anticipated to impact on service delivery.	Possible negative perception	As part of the annual fees and charges process.	(100)	0	0	0	0	0	(100)
Customer & Place	SS08	Resources & Effective Council	Street Scene	Review bin provision (size)/ Policy	Cashable efficiency	Yes, consultation will be required	This saving is not anticipated to impact on service delivery.	Potential negative impact in short term	An EQIA will be required as part of any policy change.	0	(100)	(200)	0	0	0	(300)
Customer & Place	SS09	Resources & Effective Council	Street Scene	Enhance biodiversity by reducing grass cutting on average to eight times a year	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required. We are not anticipating that this will make some places less accessible to disabled persons. We are considering different grass cutting approaches but this will include the cutting of pathways and access routes through areas that are allowed to grow longer.	0	(75)	0	0	0	0	(75)
Customer & Place	ENV28	Environment & Climate Change	Sustainability	Targeted efficiencies across Sustainability and Transport Service	Cashable efficiency	No service specific consultation required	Impacts include: •Risk to Strategic development sites due to lack of transport planning advice. •Organisational development and growth	There may be some impact on customer satisfaction due to delays in planning – lack of transport planning advice on strategic sites .	An EqlA is not required.	(170)		0	0	0	0	(170)
Customer & Place	ENV29	Environment & Climate Change	Street Scene	Increase green waste charge	Income Generation	Resident consultation will be undertaken on proposal to increase garden	Will facilitate continued service delivery	Potential negative feedback from residents who have to pay the proposed increased charge	An Equalities Impact Assessment will be undertaken on the proposal to increase the garden waste charge and introduce a discounted rate for those in receipt of Council Tax Support.	(1,000)		0	0	0	0	(1,000)
Customer & Place	ENV30	Resources & Effective Council	Growth & Housing	Income generation relating to Brent Cross Plot 1	Income generation	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(500)		0	0	0	0	(500)
Customer & Place	C&P3	Resources & Effective Council	Digital Transformation	Providing ultra-rapid DC electric vehicle charging points in public locations such as car parks, shopping centres, and high traffic roads etc to provide the required infrastructure to the community;	Cashable efficiency	Consultation requirements will be assessed once proposals have been developed further	This saving is anticipated to positively impact on service delivery.	This saving is anticipated to positively impact customer satisfaction.	EqlA requirements will be assessed once proposals have been developed further	(1,500)	(1,100)	(1,600)	(2,000)	(2,000)	(2,000)	(10,200)
<b>TOTAL</b>										<b>(10,397)</b>	<b>(4,752)</b>	<b>(4,934)</b>	<b>(3,250)</b>	<b>(3,822)</b>	<b>(2,459)</b>	<b>(29,614)</b>

Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqIAs are online at: <a href="https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Public Health	PR1	Health & Wellbeing	Intelligence and Insight	Reduce general fund contribution to Intelligence and Insight and Health, Safety and Wellbeing Team.	Other External Funding	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqIA is not required.	(54)	(20)	(20)	(20)	(20)	(15)	(149)
<b>TOTAL</b>										<b>(54)</b>	<b>(20)</b>	<b>(20)</b>	<b>(20)</b>	<b>(20)</b>	<b>(15)</b>	<b>(149)</b>

Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqlAs are online at: <a href="https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Strategy & Resources	Re001	Resources & Effective Council	Treasury	A budget exists for early retirement costs for teachers which has tapering costs based on activity. This saving is due to budget that can be released based on average current costs.	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(437)	0	0	0	0	0	(437)
Strategy & Resources	Re008	Resources & Effective Council	Increased use of technology	Stopping the cash collection service to schools and council departments - channel shifting to more secure alternatives that the council provide such DD, standing orders, PayPoint etc.	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(68)	0	0	0	0	0	(68)
Strategy & Resources	Re010	Resources & Effective Council	Increased use of technology	investment in Oracle resulting in review of licenses across the organisation due to retiring legacy systems	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	0	(300)	0	0	0	0	(300)
Strategy & Resources	Re011	Resources & Effective Council	Live Unlimited	Reduction in support to Live Unlimited as it becomes financially sustainable	Cashable efficiency	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(30)	(30)	0	0	0	0	(60)
Strategy & Resources	CS5	Resources & Effective Council	Pensions	Temporary reduction in employer contribution	Cashable efficiency	No service specific consultation is required however, the Pension Fund Committee instructed Officers to review their Policy on Contribution Reviews as it they felt the existing policy was unclear how to proceed when a request to review contributions came from the Council.  Officers consulted on changes to the Policy with other employers over the period 11 December to 15 January. Only minor comments and no objections were made through the consultation.	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(6,400)	0	6,400	0	0	0	0
Strategy & Resources	Re012	Resources & Effective Council	Voluntary & Community Sector	Review Financial support to voluntary sector	Cashable efficiency	Engagement with the voluntary sector partners is underway and will continue as proposals develop. The impact of any funding allocation/budget change on the organisations (and then onwards to community groups and residents) will be established through that engagement. We would expect to be able to undertake an EqlA in due course as proposals become clear[er].	Impact on service delivery will be assessed once proposals have been developed further	Impact on customer satisfaction will be assessed once proposals have been developed further	EqlA requirements will be assessed once proposals have been developed further	(100)						(100)
Strategy & Resources	Re013	Resources & Effective Council	Digital Transformation	Digital proposition being taken forward to the next stage of due diligence to develop a 'live' Single Citizen View, that can be used to check eligibility for Single Person Discount for Council Tax and detect potential fraud.	Cashable efficiency	Consultation requirements will be assessed once proposals have been developed further	This saving is anticipated to positively impact on service delivery.	This saving is anticipated to positively impact customer satisfaction.	EqlA requirements will be assessed once proposals have been developed further	(500)	(500)	0	0	0	0	(1,000)
<b>TOTAL</b>										<b>(7,535)</b>	<b>(630)</b>	<b>6,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,365)</b>



Directorate	Line Ref	Cabinet Brief	Opportunity Area	Description of Saving	Saving Category	Consultation (How are we consulting on this proposal)	Impact on service delivery	Impact on Customer Satisfaction	Equalities Impact All Published EqlAs are online at: <a href="https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25">https://www.barnet.gov.uk/your-council/policies-plans-and-performance/equality-and-diversity/equality-impact-assessments-2024-25</a>	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	Total £'000
Cross-Council	CS2	Resources & Effective Council	Senior Management Review	Senior Management Review	Cashable efficiency	Consultation requirements will be assessed once proposals have been developed further	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	EqlA requirements will be assessed once proposals have been developed further	(500)	0	0	0	0	0	(500)
Cross-Council	CS6	Resources & Effective Council	Staffing	Reduce establishment across the organisation	Cashable efficiency	Consultation requirements will be assessed once proposals have been developed further	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	EqlA requirements will be assessed once proposals have been developed further. HR policies will be followed.	(2,000)	0	0	0	0	0	(2,000)
Cross-Council	CS7	Resources & Effective Council	Digital Transformation	Digital propositions are being taken forward to the next stage of due diligence. 1. Combining data from multiple council systems, health organisations and schools to detect House in Multiple Occupancy (HMO) fraud; 2. Stopping financial leakage by using analytics capabilities against policies to identify anomalies to ensure that the correct services are being provided; and 3. Using automated simple email and text reminders to remind people behind on debt payments and for automatic renewals.	Cashable efficiency	Consultation requirements will be assessed once proposals have been developed further	This saving is anticipated to positively impact on service delivery.	This saving is anticipated to positively impact customer satisfaction.	EqlA requirements will be assessed once proposals have been developed further	(1,000)	(400)	(400)	0	0	0	(1,800)
Cross-Council	CS8	Resources & Effective Council	Income	Increase income from NHS on CHC/CC	Other external funding	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(1,500)	0	0	0	0	0	(1,500)
Cross-Council	CS9	Resources & Effective Council	Income	Recharges to DSG/HRA and ringfenced grants	Other external funding	No service specific consultation required	This saving is not anticipated to impact on service delivery.	This saving will not have an adverse impact on customer satisfaction.	An EqlA is not required.	(1,000)	0	0	0	0	0	(1,000)
<b>TOTAL</b>										<b>(6,000)</b>	<b>(400)</b>	<b>(400)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(6,800)</b>

This page is intentionally left blank

Fees and Charges 2024/25

Department: Customer & Place  
 Area: Street Lighting, DLO & EV Charging

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023	Charges from 01/01/24	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
SL1	Install a Banner on a Street Light Column	Street Lighting	Charge applicable to attaching a banner with dual bracket arm to a lighting column	Each	£100.00 to £200.00 (Depending on volumes)	£100.00 to £200.00 (Depending on volumes)			s115B, s115E Highways Act 1980; s.93 Local Government Act 2003; s.1 Localism Act 2011	Statutory Discretionary / Discretionary
SL2	Install a Banner on a Street Light Column, including design and printing	Street Lighting	Charge applicable to designing, printing and attaching a banner with dual bracket arm to a lighting column	Each	£350.00 to £500.00 (Depending on volumes)	£100.00 to £200.00 (Depending on volumes)			s115B, s115E Highways Act 1980; s.93 Local Government Act 2003; s.1 Localism Act 2011	Statutory Discretionary / Discretionary
SL3	Rent of an approved Advertising Banner placed on Street Furniture	Advertising	Weekly Charge applicable to a banner being displayed on street furniture	Weekly Charge per banner	£250.00	£250.00	£0.00	0.00%	s115B, s115E Highways Act 1980; s.93 Local Government Act 2003; s.1 Localism Act 2011	Statutory Discretionary / Discretionary
SL4	Electric Vehicle Charging	EV Charging	Per Kilowatt Hour charge for using the Electric Vehicle Charging points	Per Kilowatt Hour	Between 30p excl vat and 45p excl vat (depending on charger type)	Between 35p excl vat and 55p excl vat (depending on charger type and energy cost changes in year)	Between 5p and 10p	Between 16.67% and 22%	s115B, s115E Highways Act 1980; s.93 Local Government Act 2003; s.1 Localism Act 2011	Statutory Discretionary / Discretionary
SL5	Replacement 10 metre Lighting column	Street Lighting	Replacement double door 10 metre lighting column to accommodate additional attachments	Each	£3,000.00	£3,500.00	£500.00	16.67%	s115B, s115E Highways Act 1980; s.93 Local Government Act 2003; s.1 Localism Act 2011	Statutory Discretionary / Discretionary

Terminology key

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set eg. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost recovery, reasonable cost or based on consideration of prescribed matters eg. consideration of

Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

**Fees and Charges 2024/25**

Department: **Customer & Place**  
 Area: **Street Scene**

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023	Charges from 01/01/24	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
SS1	Recycling and Waste - Wheeled Bins	Street Scene Service Delivery	Charge for 1100 litre bin including delivery. The bin remains property of the Council	Per Bin	£550.00	£643.50	£93.50	17.00%	s46 Environmental Protection Act 1990	Statutory Discretionary
SS2	Recycling and Waste - Wheeled Bins	Street Scene Service Delivery	Charge for 660 Litre bin including delivery. The bin remains property of the Council	Per Bin	£363.52	£387.22	£23.70	6.52%	s46 Environmental Protection Act 1990	Discretionary
SS3	Recycling and Waste - Wheeled Bins	Street Scene Service Delivery	Charge for 240 ltr black (refuse) bin including delivery. The bin remains property of the Council	Per Bin	£61.31	£65.39	£4.08	6.65%	s46 Environmental Protection Act 1990	Discretionary
SS4	Recycling and Waste - Wheeled Bins	Street Scene Service Delivery	Charge for 240 ltr blue (dry recycling) bin including delivery. The bin remains property of the Council	Per Bin	£45.85	£48.89	£3.04	6.63%	s46 Environmental Protection Act 1990	Discretionary
SS5	Recycling and Waste - Wheeled Bins	Street Scene Service Delivery	Charge for additional 240 ltr blue (dry recycling) bin including delivery. The bin remains property of the Council	Per Bin	£61.31	£65.31	£4.00	6.52%	s46 Environmental Protection Act 1990	Discretionary
SS6	Recycling and Waste - Wheeled Bins	Street Scene Service Delivery	Charge for 240 ltr green (garden) bin including delivery. The bin remains property of the Council	Per Bin	£61.31	£65.31	£4.00	6.52%	s46 Environmental Protection Act 1990	Discretionary
SS8	Recycling and Waste - 4 Wheeled Bins	Street Scene Service Delivery	Lid for 4 Wheeled bin	Per Lid	£93.91	£98.91	£5.00	5.32%	s46 & s47 Environmental Protection Act 1990	Statutory Discretionary
SS9	Recycling and Waste - 2 Wheeled Bins	Street Scene Service Delivery	Lid for 2 Wheeled bin	Per Lid	£16.43	£17.41	£0.98	5.96%	s46 & s47 Environmental Protection Act 1990	Statutory Discretionary
SS10	Recycling and Waste - 4 Wheeled Bins	Street Scene Service Delivery	Wheel for 4 Wheeled bin	Per Wheel	£21.14	£45.00	£23.86	112.87%	s46 & s47 Environmental Protection Act 1990	Statutory Discretionary
SS11	Recycling and Waste - 2 Wheeled Bins	Street Scene Service Delivery	Wheel for 2 Wheeled bin	Per Wheel	£17.46	£18.60	£1.14	6.53%	s46 & s47 Environmental Protection Act 1990	Statutory Discretionary
SS12	Bin Maintenance & Repair Works	Street Scene Service Delivery	Priced work as required by the client (cost defined by time, resources and parts used)	Per hour / Per unit	£84.09 per hour plus parts	£90 per hour plus parts	£5.91	7.03%	s46 & s47 Environmental Protection Act 1990	Discretionary
SS13	Bin Maintenance - developers/managing agents	Street Scene Service Delivery	Bin supply, delivery, rental and maintenance - 4 wheeled bins (5 year contract with bin - year 1)	Per annum	£323.92	£345.95	£22.03	6.80%	s46 & s47 Environmental Protection Act 1990	Statutory Discretionary
SS14	Bin Maintenance - developers/managing agents	Street Scene Service Delivery	Ongoing bin rental and maintenance - 4 wheeled bins (5 year new bin contract - years 2-5)	Per annum	£107.97	£115.31	£7.34	6.80%	s46 & s47 Environmental Protection Act 1990	Statutory Discretionary
SS15	Bin Maintenance - developers/managing agents	Street Scene Service Delivery	Ongoing bin rental and maintenance - 4 wheeled bins (5 year contract - bins previously supplied)	Per annum	£79.98	£85.42	£5.44	6.80%	s46 & s47 Environmental Protection Act 1990	Statutory Discretionary
SS16	Bin Maintenance - developers/managing agents	Street Scene Service Delivery	Bin supply, delivery, rental and maintenance - 2 wheeled bins (5 year contract with bin - year 1)	Per annum	£59.98	£64.06	£4.08	6.80%	s46 & s47 Environmental Protection Act 1990	Statutory Discretionary
SS17	Bin Maintenance - developers/managing agents	Street Scene Service Delivery	Ongoing bin rental and maintenance - 2 wheeled bins (5 year contract with bin - years 2-5)	Per annum	£23.99	£25.62	£1.63	6.80%	s46 & s47 Environmental Protection Act 1990	Statutory Discretionary
SS18	Bin Maintenance - developers/managing agents	Street Scene Service Delivery	Ongoing bin rental and maintenance - 2 wheeled bins (5 year contract - bins previously supplied)	Per annum	£19.98	£21.34	£1.36	6.80%	s46 & s47 Environmental Protection Act 1990	Statutory Discretionary
SS19	Commercial Waste - Refuse Band A (Up to 70Kg)	Street Scene Service Delivery	1100 Litre Bins	Per container	£940.07	£987.00	£46.93	4.99%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS20	Commercial Waste - Refuse Band B (Up to 20Kg)	Street Scene Service Delivery	240 Litre Bins	Per container	£464.33	£488.00	£23.67	5.10%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS21	Commercial Waste - Refuse Band B (Up to 30Kg)	Street Scene Service Delivery	360 Litre Bins	Per container	£583.99	£613.00	£29.01	4.97%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS22	Commercial Waste - Refuse Band B (Up to 60Kg)	Street Scene Service Delivery	660 Litre Bins	Per container	£854.62	£897.00	£42.38	4.96%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS23	Commercial Waste - Refuse Band B (Up to 100Kg)	Street Scene Service Delivery	1100 Litre Bins	Per container	£1,130.93	£1,187.00	£56.07	4.96%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS24	Commercial Waste - Refuse Band C (Up to 100Kg)	Street Scene Service Delivery	660 Litre Bins	Per container	£1,119.53	£1,175.00	£55.47	4.95%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS25	Commercial Waste - Refuse Band C (Up to 150Kg)	Street Scene Service Delivery	1100 Litre Bins	Per container	£1,467.09	£1,540.00	£72.91	4.97%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS26	Commercial Waste - Recycling Band A (Up to 70Kg)	Street Scene Service Delivery	1100 Litre Bins	Per container	£703.63	£739.00	£35.37	5.03%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS27	Commercial Waste - Recycling Band B (Up to 20Kg)	Street Scene Service Delivery	240 Litre Bins	Per container	£410.21	£431.00	£20.79	5.07%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS28	Commercial Waste - Recycling Band B (Up to 30Kg)	Street Scene Service Delivery	360 Litre Bins	Per container	£527.00	£553.00	£26.00	4.93%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS29	Commercial Waste - Recycling Band B (Up to 60Kg)	Street Scene Service Delivery	660 Litre Bins	Per container	£677.98	£712.00	£34.02	5.02%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS30	Commercial Waste - Recycling Band B (Up to 100Kg)	Street Scene Service Delivery	1100 Litre Bins	Per container	£823.28	£864.00	£40.72	4.95%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS31	Commercial Waste - Recycling Band C (Up to 100Kg)	Street Scene Service Delivery	660 Litre Bins	Per container	£823.28	£864.00	£40.72	4.95%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS32	Commercial Waste - Recycling Band C (Up to 150Kg)	Street Scene Service Delivery	1100 Litre Bins	Per container	£999.89	£1,050.00	£50.11	5.01%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS34	Commercial Waste - Garden Waste	Street Scene Service Delivery	240 Litre Bins	Per container	£225.98	£237.00	£11.02	4.88%	s45(4), s47 Environmental Protection Act 1990	Statutory Discretionary
SS35	Collection Only - Recycling & Waste (Schools)	Street Scene Service Delivery	240 Litre Bins	Per container	£404.51	£425.00	£20.49	5.07%	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023	Charges from 01/01/24	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
SS36	Collection Only - Recycling & Waste (Schools)	Street Scene Service Delivery	360 Litre Bins	Per container	£478.58	£503.00	£24.42	5.10%	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS37	Collection Only - Recycling & Waste (Schools)	Street Scene Service Delivery	660 Litre Bins	Per container	£609.62	£640.00	£30.38	4.98%	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS38	Collection Only - Recycling & Waste (Schools)	Street Scene Service Delivery	1100 Litre Bins	Per container	£692.23	£726.00	£33.77	4.88%	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS41	Commercial Collection Only Garden waste	Street Scene Service Delivery	240 Litre Bins	Per container	£404.51	£404.51	£0.00	0.00%	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS42	Commercial Waste - attend & empty first container (including contaminated recycling)	Street Scene Service Delivery	1100 Litre Refuse Bins	Per container	£121.44	£131	£9.56	7.87%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS43	Commercial Waste - each additional container (including contaminated recycling)	Street Scene Service Delivery	1100 Litre Refuse Bins	Per container	£36.22	£39	£2.78	7.68%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS44	Commercial Waste - attend & empty first container (including contaminated recycling)	Street Scene Service Delivery	660 Litre Refuse Bins	Per container	£106.95	£115	£8.05	7.53%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS45	Commercial Waste - each additional container (including contaminated recycling)	Street Scene Service Delivery	660 Litre Refuse Bins	Per container	£21.72	£23	£1.28	5.89%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS46	Commercial Waste - attend & empty first container (including contaminated recycling)	Street Scene Service Delivery	360 Litre Refuse Bins	Per container	£99.70	£108	£8.30	8.32%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS47	Commercial Waste - each additional container (including contaminated recycling)	Street Scene Service Delivery	360 Litre Refuse Bins	Per container	£14.48	£15.46	£0.98	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS48	Commercial Waste - attend & empty first container (including contaminated recycling)	Street Scene Service Delivery	240 Litre Refuse Bins	Per container	£96.07	£102.60	£6.53	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS49	Commercial Waste - each additional container (including contaminated recycling)	Street Scene Service Delivery	240 Litre Refuse Bins	Per container	£10.86	£11.60	£0.74	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS50	Commercial Waste - attend & empty first container	Street Scene Service Delivery	1100 Litre Recycling Bins	Per container	£112.38	£120.02	£7.64	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS51	Commercial Waste - each additional container	Street Scene Service Delivery	1100 Litre Recycling Bins	Per container	£27.15	£29.00	£1.85	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS52	Commercial Waste - attend & empty first container	Street Scene Service Delivery	660 Litre Recycling Bins	Per container	£101.50	£108.40	£6.90	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS53	Commercial Waste - each additional container	Street Scene Service Delivery	660 Litre Recycling Bins	Per container	£16.28	£17.39	£1.11	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS54	Commercial Waste - attend & empty first container	Street Scene Service Delivery	360 Litre Recycling Bins	Per container	£96.07	£102.60	£6.53	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS55	Commercial Waste - each additional container	Street Scene Service Delivery	360 Litre Recycling Bins	Per container	£10.86	£11.60	£0.74	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS56	Commercial Waste - attend & empty first container	Street Scene Service Delivery	240 Litre Recycling Bins	Per container	£93.36	£99.71	£6.35	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS57	Commercial Waste - each additional container	Street Scene Service Delivery	240 Litre Recycling Bins	Per container	£9.39	£10.03	£0.64	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS58	Collection Only - attend & empty first container (including contaminated recycling)	Street Scene Service Delivery	1100 Litre Recycling/Refuse Bins	Per container	£97.29	£103.91	£6.62	6.80%	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS59	Collection Only - each additional container (including contaminated recycling)	Street Scene Service Delivery	1100 Litre Recycling/Refuse Bins	Per container	£26.56	£28.37	£1.81	6.80%	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS60	Collection Only - attend & empty first container (including contaminated recycling)	Street Scene Service Delivery	660 Litre Recycling/Refuse Bins	Per container	£92.46	£98.75	£6.29	6.80%	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS61	Collection Only - each additional container (including contaminated recycling)	Street Scene Service Delivery	660 Litre Recycling/Refuse Bins	Per container	£15.93	£17.01	£1.08	6.80%	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS62	Collection Only - attend & empty first container (including contaminated recycling)	Street Scene Service Delivery	360 Litre Recycling/Refuse Bins	Per container	£90.04	£96.16	£6.12	6.80%	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS63	Collection Only - each additional container (including contaminated recycling)	Street Scene Service Delivery	360 Litre Recycling/Refuse Bins	Per container	£11.58	£12.37	£0.79	6.80%	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS64	Collection Only - attend & empty first container (including contaminated recycling)	Street Scene Service Delivery	240 Litre Recycling/Refuse Bins	Per container	£88.84	£94.88	£6.04	6.80%	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023	Charges from 01/01/24	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
SS65	Collection Only - each additional container (including contaminated recycling)	Street Scene Service Delivery	240 Litre Recycling/Refuse Bins	Per container	£8.93	£9.54	£0.61	6.80%	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS66	Commercial Refuse	Street Scene Service Delivery	Refuse Sacks	Per 52	£94.00	£100.39	£6.39	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS67	Commercial Refuse	Street Scene Service Delivery	Refuse Sacks	Per 104	£180.04	£192.28	£12.24	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS68	Commercial Refuse	Street Scene Service Delivery	Refuse Sacks	Per 208	£341.84	£365.09	£23.25	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS69	Commercial Refuse	Street Scene Service Delivery	Premium Sacks	Per 52	£150.97	£161.24	£10.27	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS70	Commercial Refuse	Street Scene Service Delivery	Premium Sacks	Per 104	£293.98	£313.97	£19.99	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS71	Commercial Refuse	Street Scene Service Delivery	Premium Sacks	Per 208	£569.74	£608.48	£38.74	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS72	Commercial Recycling	Street Scene Service Delivery	Recycling Sacks	Per 52	£77.49	£82.76	£5.27	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS73	Commercial Recycling	Street Scene Service Delivery	Recycling Sacks	Per 104	£148.13	£158.20	£10.07	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS74	Commercial Recycling	Street Scene Service Delivery	Recycling Sacks	Per 208	£282.58	£301.80	£19.22	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS75	Commercial Recycling	Street Scene Service Delivery	Cardboard Recycling Strips	Per 50	£63.00	£67.28	£4.28	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS76	Commercial Recycling	Street Scene Service Delivery	Cardboard Recycling Strips	Per 100	£120.52	£128.72	£8.20	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS77	Commercial Recycling	Street Scene Service Delivery	Cardboard Recycling Strips	Per 200	£230.08	£245.73	£15.65	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS78	Commercial Bin Replacement	Street Scene Service Delivery	1100 Litre Bin - Lost/stolen/broken	Per unit	£375.41	£394.18	£18.77	5.00%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS79	Commercial Bin Replacement	Street Scene Service Delivery	660 Litre Bin - Lost/stolen/broken	Per unit	£222.65	£233.78	£11.13	5.00%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS80	Commercial Bin Replacement	Street Scene Service Delivery	360 Litre Bin - Lost/stolen/broken	Per unit	£74.17	£77.88	£3.71	5.00%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS81	Commercial Bin Replacement	Street Scene Service Delivery	240 Litre Bin - Lost/stolen/broken	Per unit	£47.30	£49.67	£2.37	5.00%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS82	Commercial Bin Delivery or Collection	Street Scene Service Delivery	4 wheeled bin	Per bin	£56.70	£60.56	£3.86	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS83	Commercial Bin Delivery or Collection	Street Scene Service Delivery	2 wheeled bin	Per bin	£28.20	£30.12	£1.92	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS84	Event/Fete Bins - delivery & collection from site	Street Scene Service Delivery	6 to 10 bins delivered & collected	Per event	£339.65	£400.00	£60.35	17.77%	s45-47 Environmental Protection Act 1990	Discretionary
SS85	Event/Fete Bins - delivery & collection from site	Street Scene Service Delivery	Up to 5 bins delivered & collected	Per event	£227.35	£300.00	£72.65	31.96%	s45-47 Environmental Protection Act 1990	Discretionary
SS86	Commercial Refuse - Compactor Skip	Street Scene Service Delivery	Weekly collection of up to a tonne of waste	Per annum	£16,489.69	£17,314.17	£824.48	5.00%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS87	Commercial Refuse - Compactor Skip	Street Scene Service Delivery	Overweight - only applied to weight after 1 tonne	Per tonne	£136.40	£143.22	£6.82	5.00%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS88	Collection Only - Compactor Skip	Street Scene Service Delivery	Collection only charge for additional collections	Per annum	£14,714.72	£15,715.32	£1,000.60	6.80%	s45-47 Environmental Protection Act 1990; Schedule 1 Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS89	Barnet Allotments 12 Yard Skip (2 Weeks maximum on site)	Street Scene Service Delivery	Collection of up to a tonne of green waste	Per skip	£301.90	£322.43	£20.53	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS90	Barnet Allotments 12 Yard Skip (2 Weeks maximum on site)	Street Scene Service Delivery	Overweight - applied to weight after 1 tonne	Per tonne	£79.43	£84.83	£5.40	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS91	Barnet Allotments 12 Yard Skip(2 Weeks maximum on site)	Street Scene Service Delivery	Contaminated - applied to complete load	Per tonne	£56.70	£60.56	£3.86	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS92	Skip Charges - Internal Clients 12 Yard Skip (2 Weeks maximum on site)	Street Scene Service Delivery	Single collection - materials up to 1 tonnes	Per skip	£301.90	£322.43	£20.53	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS93	Skip Charges - Internal Clients(2 Weeks maximum on site)	Street Scene Service Delivery	Overweight - applied to weight after 1 tonne	Per tonne	£100.68	£107.53	£6.85	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS94	16 Yard Skip Charges - External clients(2 Weeks maximum on site)	Street Scene Service Delivery	Single collection - light/medium weights up to 1.5 tonnes	Per skip	£364.00	£388.75	£24.75	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS95	12 Yard Skip Charges - External clients(2 Weeks maximum on site)	Street Scene Service Delivery	Single collection - light/medium weights up to 1.25 tonnes	Per skip	£301.60	£322.11	£20.51	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS96	8 Yard Skip Charges - External clients(2 Weeks maximum on site)	Street Scene Service Delivery	Single collection - medium/heavy materials up to 1 tonnes	Per skip	£244.40	£261.02	£16.62	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023	Charges from 01/01/24	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
SS97	6 Yard Skip Charges - External clients(2 Weeks maximum on site)	Street Scene Service Delivery	Single collection - medium/heavy materials up to 0.75 tonnes	Per skip	£213.20	£227.70	£14.50	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS98	Skip Charges - External clients(2 Weeks maximum on site)	Street Scene Service Delivery	Overweight - applied to skip weights exceeding the prescribed limits	Per tonne	£136.40	£145.68	£9.28	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS99	Grab Lorry Hire - All clients	Street Scene Service Delivery	Grab Lorry Service Charge (minimum booking 3.5 hours)	Per hour	£109.56	£117.01	£7.45	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS100	Grab Lorry Hire - All clients	Street Scene Service Delivery	Grab Lorry Disposal costs	Per tonne	£136.40	£145.68	£9.28	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS101	Additional Commercial Waste Clearance Services	Street Scene Service Delivery	Priced work as required by the client (cost defined by tonnages, time taken and resources used)	Per tonne/ Per hour / Per unit	£134.65	£143.81	£9.16	6.80%	s45-47 Environmental Protection Act 1990; s93 Local Government Act 2003	Discretionary
SS102	Commercial Agreement Non-Payment	Street Scene Service Delivery	Stopped collections administration charge	Per process	£54.78	£58.51	£3.73	6.80%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS103	Commercial Agreement Non-Payment	Street Scene Service Delivery	Bin removal or bin return charge	Per action	£56.80	£60.66	£3.86	6.80%	s47 Environmental Protection Act 1990	Statutory Discretionary
SS104	Bin Maintenance - commercial customers	Street Scene Service Delivery	4 wheeled bin charge	Per annum	£99.98	£106.78	£6.80	6.80%	s47 Environmental Protection Act 1990	Statutory Discretionary
SS105	Bin Maintenance - commercial customers	Street Scene Service Delivery	2 wheeled bin charge	Per annum	£67.97	£72.59	£4.62	6.80%	s47 Environmental Protection Act 1990	Statutory Discretionary
SS106	Bin Washing Service - commercial customers	Street Scene Service Delivery	4 wheeled bin charge	Per wash	£21.91	£23.40	£1.49	6.80%	s47 Environmental Protection Act 1990	Statutory Discretionary
SS107	Bin Washing Service - commercial customers	Street Scene Service Delivery	2 wheeled bin charge	Per wash	£10.96	£11.71	£0.75	6.80%	s47 Environmental Protection Act 1990	Statutory Discretionary
SS108	Clinical waste collection	Street Scene Service Delivery	Individual user in own home (per bag, sharp or box)	Per unit collected	Free	Free	£0.00	0.00%	s45-47 Environmental Protection Act 1990; Schedule 1 Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS109	Clinical waste collection	Street Scene Service Delivery	Residential care homes or similar (per bag, sharps or box)	Per unit collected	£38.58	£41.93	£3.35	8.68%	s45-47 Environmental Protection Act 1990; Schedule 1 Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS110	Removal of dead domestic animals (private dwellings)	Street Scene Service Delivery	Charge for removal	Per animal	£72.64	£78.95	£6.31	8.69%	s45-47 Environmental Protection Act 1990; Schedule 1 Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS111	Graffiti removal	Street Scene Service Delivery	Charge for 1st square metre	Per area	£72.64	£78.95	£6.31	8.69%	s93 Local Government Act 2003	Discretionary
SS112	Graffiti removal	Street Scene Service Delivery	Charge for each additional square metre	Per area	£85.43	£92.86	£7.43	8.70%	s93 Local Government Act 2003	Discretionary
SS113	Commercial Agreement Administration	Street Scene Service Delivery	Customer initiated activity (account changes)	Per process	£27.38	£29.76	£2.38	8.69%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS114	Commercial Agreement Administration	Street Scene Service Delivery	Contract termination charge (un-notified)	Per process	10% of annual service costs	10% of annual service costs	£0.00	0.00%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS115	Bulky & electrical items collection (Domestic Households)	Street Scene Service Delivery	Prepaid charge for removal of up to 3 non electrical items of rubbish or furniture (an additional £10 for each subsequent item up to a maximum of 10 items)	Up to 3 items	£35 up to £105	£38 up to £108	£3.00	Between 2.85% and 8.57%	s45-47 Environmental Protection Act 1990; Schedule 1 Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS116	Bulky & electrical items collection (Domestic Households)	Street Scene Service Delivery	An additional item - up to 10	Per additional item	£10.00	£10.00	£0.00	0.00%	s45-47 Environmental Protection Act 1990; Schedule 1 Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS117	Commercial Services Administration	Street Scene Service Delivery	Copy of WTN provided	Per Record	£10.81	£11.55	£0.74	6.80%	s45-47 Environmental Protection Act 1990; Local Government Act 2003	Discretionary
SS118	Commercial Services Administration	Street Scene Service Delivery	Delivery of commercial refuse sacks	Per Delivery	£5.40	£5.77	£0.37	6.80%	s45-47 Environmental Protection Act 1990; Local Government Act 2003	Discretionary
SS119	Recycling and Waste - Wheeled Bins	Street Scene Service Delivery	Collection Only Band S2	1100 Litre Bins	£843.64	£886.00	£42.36	5.02%	s45-47 Environmental Protection Act 1990; Schedule 1 Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS120	Recycling and Waste - Wheeled Bins	Street Scene Service Delivery	Commercial Waste - Refuse Band A* (Up to 40Kg)	1100 Litre Bins	£805.40	£846.00	£40.60	5.04%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS121	Recycling and Waste - Wheeled Bins	Street Scene Service Delivery	Commercial Waste - Refuse Band D (Up to 200Kg)	1100 Litre Bins	£1,745.78	£1,834.00	£88.22	5.05%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS122	Recycling and Waste - Wheeled Bins	Street Scene Service Delivery	Commercial Waste - Recycling Band A* (Up to 40Kg)	1100 Litre Bins	£598.42	£613.00	£14.58	2.44%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS123	Recycling and Waste - Wheeled Bins	Street Scene Service Delivery	Commercial Waste - Recycling Band D (Up to 200Kg)	1100 Litre Bins	£1,214.85	£1,245.00	£30.15	2.48%	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS128	Garden Waste	Street Scene Service Delivery	Chargeable Garden Waste Collection - 1st Bin annual charge	Per Container	£70.00	£70.00	£70.00	100.00%	s45-47 Environmental Protection Act 1990; Schedule 1 Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS129	Garden Waste	Street Scene Service Delivery	Chargeable Garden Waste Collection - Per Additional Bin annual charge	Per Container	£50.00	£50.00	£0.00	0.00%	s45-47 Environmental Protection Act 1990; Schedule 1 Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS130	Garden Waste	Street Scene Service Delivery	Chargeable Garden Waste Collection - 1st Bin Part Year Charge	Per Container	£40.00	£40.00	£0.00	0.00%	s45-47 Environmental Protection Act 1990; Schedule 1 Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS131	Garden Waste	Street Scene Service Delivery	Chargeable Garden Waste Collection - Per Additional Bin Part Year Charge	Per Container	£30.00	£30.00	£0.00	0.00%	s45-47 Environmental Protection Act 1990; Schedule 1 Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023	Charges from 01/01/24	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
SS132	Garden Waste	Street Scene Service Delivery	Removal of garden waste bin	Per Collection	£10.00	£10.00	£0.00	0.00%	s45 Environmental Protection Act 1990; Schedule 1 Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS145	Class 4 MOT fees	Street Scene Service Delivery	Class 4 MOT fees	Per Test	Up to £54	Up to £54	£0.00	0.00%	Charges capped by DVSA	Statutory Discretionary
SS146	Class 4 (9 to 12 Seats) MOT fees	Street Scene Service Delivery	Class 4 (9 to 12 Seats) MOT fees	Per Test	Up to £57	Up to £57	£0.00	0.00%	Charges capped by DVSA	Statutory Discretionary
SS147	Class 5 MOT fees	Street Scene Service Delivery	Class 5 MOT fees	Per Test	Up to £59	Up to £59	£0.00	0.00%	Charges capped by DVSA	Statutory Discretionary
SS148	Class 7 MOT fees	Street Scene Service Delivery	Class 7 MOT fees	Per Test	Up to £58	Up To £58	£0.00	0.00%	Charges capped by DVSA	Statutory Discretionary
SS149	Class 4,5,7 MOT retest	Street Scene Service Delivery	Class 4,5,7 MOT retest	Per Test	Up to £20	Up to £20	£0.00	0.00%	Charges capped by DVSA	Statutory Discretionary
SS150	Vehicle Inspection, Repair and Maintenance work	Street Scene Service Delivery	Priced work as required by the client (cost defined by time, resources and parts used)	Per Hour	Up to £60 plus parts	Up to £60 plus parts	£0.00	0.00%	s93 Local Government Act 2003	Discretionary
SS151	Commercial Collection Only Food Waste	Street Scene Service Delivery	200 Litre Bins	Per container		£572.00	£572.00	New	s45-47 Environmental Protection Act 1990; Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Statutory Discretionary
SS152	14 Yard Skip Charges - External clients(2 Weeks maximum on site)	Street Scene Service Delivery	Single collection - light/medium weights up to 1.5 tonnes	Per skip		£348.60	£348.60	New	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS153	10 Yard Skip Charges - External clients(2 Weeks maximum on site)	Street Scene Service Delivery	Single collection - light/medium weights up to 1 tonnes	Per skip		£285.60	£285.60	New	s45-47 Environmental Protection Act 1990	Statutory Discretionary
SS154	Gravity and Snap Locks	Street Scene Service Delivery	Supplying and fitting of bin locks	Per Lock		£48.00	£48.00	New	s45-47 Environmental Protection Act 1991	Discretionary
SS155	Recycling and Waste - Wheeled Bins	Street Scene Service Delivery	Charge for 1280lit litre bin including delivery. The bin remains property of the Council	Per Bin		£707.00	£707.00	New	s46 Environmental Protection Act 1990	Statutory Discretionary

Terminology key

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set eg. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost recovery, reasonable cost or based on consideration of prescribed matters eg. consideration of rental value of land for allotments.

Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011



Fees and Charges 2024/25

Department: Customer & Place  
 Area: Parking

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023	Charges from 01/01/24	Change from prior year (actual)	Change from prior year (%)	Comments	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
P1	Surrendered Vehicle Disposal	Parking	End of Life Surrender and disposal	Annual	£66.00	£73.00	£7.00	10.61%	10.5% increase, rounded to nearest 50p	Local Government Act 2003, s93.	Statutory discretionary
P2	Schools Permit	Parking	Annual	Annual	£209.00	£231.00	£22.00	10.53%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P3	Key Worker Permits	Parking	Annual	Annual	£209.00	£231.00	£22.00	10.53%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P4	Essential Service Vouchers	Parking	Full-day essential service vouchers	1 Day	£2.80	£3.10	£0.30	10.71%	10.5% increase, rounded to nearest 10p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P5	Car Club Permits	Parking	To allow car club permit vehicles to park within the borough	Annual	£1,387.50	£1,533.00	£145.50	10.49%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P6	Restricted Car Park Permit	Parking	Restricted Off Street Location Annual Car Park Permit	Annual	£385.50	£426.00	£40.50	10.51%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s35	Statutory discretionary
P7	Resident Car Park Permit	Parking	Resident only bays in off street car parks	Annual	£220.00	£243.00	£23.00	10.45%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s35	Statutory discretionary
P8	Business Permit	Parking	Specific vehicle, g/CO2/km: 0	Annual	£220.00	£243.00	£23.00	10.45%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P9	Business Permit	Parking	Specific vehicle, g/CO2/km: 1-50	Annual	£289.00	£319.50	£30.50	10.55%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P10	Business Permit	Parking	Specific vehicle, g/CO2/km: 51-75	Annual	£520.00	£574.50	£54.50	10.48%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P11	Business Permit	Parking	Specific vehicle, g/CO2/km: 76-90	Annual	£578.00	£638.50	£60.50	10.47%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P12	Business Permit	Parking	Specific vehicle, g/CO2/km: 91-100	Annual	£578.00	£638.50	£60.50	10.47%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P13	Business Permit	Parking	Specific vehicle, g/CO2/km: 101-110	Annual	£578.00	£638.50	£60.50	10.47%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P14	Business Permit	Parking	Specific vehicle, g/CO2/km: 111-130	Annual	£636.00	£703.00	£67.00	10.53%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P15	Business Permit	Parking	Specific vehicle, g/CO2/km: 131-150	Annual	£636.00	£703.00	£67.00	10.53%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P16	Business Permit	Parking	Specific vehicle, g/CO2/km: 151-170	Annual	£722.50	£798.50	£76.00	10.52%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P17	Business Permit	Parking	Specific vehicle, g/CO2/km: 171-190	Annual	£722.50	£798.50	£76.00	10.52%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P18	Business Permit	Parking	Specific vehicle, g/CO2/km: 191-200	Annual	£722.50	£798.50	£76.00	10.52%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P19	Business Permit	Parking	Specific vehicle, g/CO2/km: 201-225	Annual	£867.00	£958.00	£91.00	10.50%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P20	Business Permit	Parking	Specific vehicle, g/CO2/km: 226-255	Annual	£867.00	£958.00	£91.00	10.50%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P21	Business Permit Diesel Surcharge	Parking	Specific vehicle, g/CO2/km: 256+	Annual	£867.00	£958.00	£91.00	10.50%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P22	Business Permit Diesel Surcharge	Parking	Annual	Annual	£11.00	£12.20	£1.20	10.91%	10.5% increase, rounded to nearest 10p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P23	Business Permit	Parking	Any vehicle	Annual	£1,400.50	£1,547.50	£147.00	10.50%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P24	Contractor Permit	Parking	Specific vehicle, g/CO2/km: 0	Annual	£550.50	£608.50	£58.00	10.54%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P25	Contractor Permit	Parking	Specific vehicle, g/CO2/km: 1-50	Annual	£722.50	£798.50	£76.00	10.52%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P26	Contractor Permit	Parking	Specific vehicle, g/CO2/km: 51-75	Annual	£1,300.50	£1,437.00	£136.50	10.50%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P27	Contractor Permit	Parking	Specific vehicle, g/CO2/km: 76-90	Annual	£1,445.00	£1,596.50	£151.50	10.48%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P28	Contractor Permit	Parking	Specific vehicle, g/CO2/km: 91-100	Annual	£1,445.00	£1,596.50	£151.50	10.48%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P29	Contractor Permit	Parking	Specific vehicle, g/CO2/km: 101-110	Annual	£1,445.00	£1,596.50	£151.50	10.48%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P30	Contractor Permit	Parking	Specific vehicle, g/CO2/km: 111-130	Annual	£1,589.50	£1,756.50	£167.00	10.51%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P31	Contractor Permit	Parking	Specific vehicle, g/CO2/km: 131-150	Annual	£1,589.50	£1,756.50	£167.00	10.51%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P32	Contractor Permit	Parking	Specific vehicle, g/CO2/km: 151-170	Annual	£1,806.50	£1,996.00	£189.50	10.49%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P33	Contractor Permit	Parking	Specific vehicle, g/CO2/km: 171-190	Annual	£1,806.50	£1,996.00	£189.50	10.49%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P34	Contractor Permit	Parking	Specific vehicle, g/CO2/km: 191-200	Annual	£1,806.50	£1,996.00	£189.50	10.49%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P35	Contractor Permit	Parking	Specific vehicle, g/CO2/km: 201-225	Annual	£2,167.50	£2,395.00	£227.50	10.50%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P36	Contractor Permit	Parking	Specific vehicle, g/CO2/km: 226-255	Annual	£2,167.50	£2,395.00	£227.50	10.50%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P37	Contractor Permit Diesel Surcharge	Parking	Specific vehicle, g/CO2/km: 256+	Annual	£2,167.50	£2,395.00	£227.50	10.50%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P38	Contractor Permit Diesel Surcharge	Parking	Annual	Annual	£11.00	£12.20	£1.20	10.91%	10.5% increase, rounded to nearest 10p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P39	Contractor Permit	Parking	Any vehicle	Annual	£3,470.50	£3,835.00	£364.50	10.50%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P40	Doctors	Parking	Doctors	Annual	£220.00	£243.00	£23.00	10.45%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P41	Builders	Parking	Specific vehicle	Monthly	£42.50	£46.50	£4.00	10.71%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P42	Builders	Parking	Specific vehicle	Annual	£341.50	£377.50	£36.00	10.54%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P43	Builders	Parking	Any vehicle	Monthly	£83.50	£92.50	£9.00	10.78%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P44	Builders	Parking	Any vehicle	Annual	£682.50	£754.00	£71.50	10.48%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P45	Carers	Parking	Annual	Free	Free	£0.00			Other comment	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P46	Religious Permit	Parking	First Vehicle	Annual	£44.00	£48.50	£4.50	10.23%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P47	Religious Permit Surcharge	Parking	2nd or 3rd vehicle	Annual	£33.00	£36.50	£3.50	10.61%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P48	Members	Parking	Member Permit	Annual	As per resident permit	As per resident permit			Other comment	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P49	Admin Fee	Parking	Amendments to existing permit	Each	£0.00	£0.00	£0.00		10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P50	Admin Fee	Parking	Permit refunds	Each	£0.00	£0.00	£0.00		10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P51	Bay Suspensions	Parking	One Bay Suspension for One Day	One Day	Admin Fee: £145, Resident £45, Paid parking bay £85	£0.00			Other comment	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P52	Resident Permit	Parking	g/CO2/km: 0	Annual	£16.50	£18.00	£1.50	9.09%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P53	Resident Permit	Parking	g/CO2/km: 1-50	Annual	£27.50	£30.50	£3.00	10.91%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P54	Resident Permit	Parking	g/CO2/km: 51-75	Annual	£27.50	£30.50	£3.00	10.91%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P55	Resident Permit	Parking	g/CO2/km: 76-90	Annual	£55.00	£61.00	£6.00	10.91%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P56	Resident Permit	Parking	g/CO2/km: 91-100	Annual	£55.00	£61.00	£6.00	10.91%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P57	Resident Permit	Parking	g/CO2/km: 101-110	Annual	£55.00	£61.00	£6.00	10.91%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P58	Resident Permit	Parking	g/CO2/km: 111-130	Annual	£72.00	£79.50	£7.50	10.42%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P59	Resident Permit	Parking	g/CO2/km: 131-150	Annual	£78.50	£86.50	£8.00	10.19%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P60	Resident Permit	Parking	g/CO2/km: 151-170	Annual	£94.00	£104.00	£10.00	10.64%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P61	Resident Permit	Parking	g/CO2/km: 171-190	Annual	£110.00	£121.50	£11.50	10.45%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P62	Resident Permit	Parking	g/CO2/km: 191-200	Annual	£125.50	£138.50	£13.00	10.36%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P63	Resident Permit	Parking	g/CO2/km: 201-225	Annual	£157.00	£173.50	£16.50	10.51%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P64	Resident Permit	Parking	g/CO2/km: 226-255	Annual	£188.50	£208.50	£20.00	10.61%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P65	Resident Permit	Parking	g/CO2/km: 256+	Annual	£200.50	£215.50	£15.00	10.47%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P66	Resident Permit	Parking	g/CO2/km: 0	3 Month	£4.00	£4.50	£0.50	7.14%	1/4 of annual price	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P67	Resident Permit	Parking	g/CO2/km: 1-50	3 Month	£7.00	£7.63	£0.63	9.00%	3 month charge = 1/4 of annual surcharge	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P68	Resident Permit	Parking	g/CO2/km: 51-75	3 Month	£7.00	£7.63	£0.63	9.00%	3 month charge = 1/4 of annual surcharge	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P69	Resident Permit	Parking	g/CO2/km: 76-90	3 Month	£14.00	£15.25	£1.25	8.93%	3 month charge = 1/4 of annual surcharge	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P70	Resident Permit	Parking	g/CO2/km: 91-100	3 Month	£14.00	£15.25	£1.25	8.93%	3 month charge = 1/4 of annual surcharge	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P71	Resident Permit	Parking	g/CO2/km: 101-110	3 Month	£14.00	£15.25	£1.25	8.93%	3 month charge = 1/4 of annual surcharge	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P72	Resident Permit	Parking	g/CO2/km: 111-130	3 Month	£19.25	£21.88	£2.63	13.63%	3 month charge = 1/4 of annual surcharge	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P73	Resident Permit	Parking	g/CO2/km: 131-150	3 Month	£19.75	£21.63	£1.88	9.52%	3 month charge = 1/4 of annual surcharge	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P74	Resident Permit	Parking	g/CO2/km: 151-170	3 Month	£23.75	£26.00	£2.25	9.47%	3 month charge = 1/4 of annual surcharge	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P75	Resident Permit	Parking	g/CO2/km: 171-190	3 Month	£27.75	£30.38	£2.63	9.48%	3 month charge = 1/4 of annual surcharge	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P76	Resident Permit	Parking	g/CO2/km: 191-200	3 Month	£31.50	£34.63	£3.13	9.94%	3 month charge = 1/4 of annual surcharge	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P77	Resident Permit	Parking	g/CO2/km: 201-225	3 Month	£39.50	£43.38	£3.88	9.82%	3 month charge = 1/4 of annual surcharge	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P78	Resident Permit	Parking	g/CO2/km: 226-255	3 Month	£47.25	£52.13	£4.88	10.33%	3 month charge = 1/4 of annual surcharge	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P79	Resident Permit	Parking	g/CO2/km: 256+	3 Month	£50.25	£55.13	£4.88	9.71%	3 month charge = 1/4 of annual surcharge	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P80	Resident Permit Surcharge	Parking	2, 3 or 4th vehicle	Annual	£27.50	£30.50	£3.00	10.91%	10.5% increase, rounded to nearest 50p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P81	Resident Permit Surcharge										

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023	Charges from 01/01/24	Change from prior year (actual)	Change from prior year (%)	Comments	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
P84	Resident Permit 7 seater discount	Parking	All resident permit zones, except Event Day, visitor vouchers. Sold in batches of 4 visitor vouchers, minimum purchase is 12 vouchers with a maximum per household of 200 in any 12 month period. Limit applies across virtual and printed.	Each	As 2022/23	As 2023		No change	Other comment	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P85	Resident Visitor Vouchers - Virtual	Parking	All resident permit zones, except Event Day, visitor vouchers. Sold in batches of 4 visitor vouchers, minimum purchase is 12 vouchers with a maximum per household of 200 in any 12 month period. Limit applies across virtual and printed.	Day	£1.20	£1.33	£0.13	10.83%	10.5% increase	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P86	Resident Visitor Vouchers - Printed	Parking	All resident permit zones, except Event Day, visitor vouchers. Sold in batches of 4 visitor vouchers, minimum purchase is 12 vouchers with a maximum per household of 200 in any 12 month period. Limit applies across virtual and printed.	Day	£1.40	£1.55	£0.15	10.71%	10.5% increase	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P87	Event Day Visitor Vouchers	Parking	Event Day controlled parking zone visitor vouchers with a maximum per household or workplace of 88 in any 12 month period.	12 Month Period	£1.20	£1.33	£0.13	10.83%	10.5% increase	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P88	On Street Parking Charges	Parking	Payment to Park	As per location, local signage and Traffic Management Order 2019-20	As 2022/23 plus 10.1%	As 2023 plus 10.5%		10.50%	As 2023 plus 10.5%	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P89	Off Street Parking Charges	Parking	Payment to Park	As per location, local signage and Traffic Management Order 2019-20	As 2022/23 plus 10.1%	As 2023 plus 10.5%		10.50%	As 2023 plus 10.5%	Road Traffic Regulation Act 1984, s35	Statutory discretionary
P90	Parking Voucher	Parking	Sold in batches of 4	one hour	£2.80	£3.10	£0.30	10.71%	10.5% increase, rounded to nearest 10p	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P91	Parking Voucher	Parking	Sold in batches of 4	half hour	£1.40	£1.55	£0.15	10.71%	Half of hourly cost (P90)	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P92	Business Permit Charity Discount	Parking	Discount for applicants who receive charitable business rates relief	Each	As 2022-23				Other comment	Road Traffic Regulation Act 1984, s46	Statutory discretionary
P93	Admin Fee	Parking	Administration fee associated with setting up each property with limit on number of permits allowed on the permit system - for developments of up to 100 units	Each	£27.50	£30.50	£3.00	10.91%	10.5% increase, rounded to nearest 50p	Local Government Act 2003, s93;	Discretionary
P94	Admin Fee	Parking	Administration fee associated with setting up each property with limit on number of permits allowed on the permit system - for developments of 101 to 250 units	Each	£22.00	£24.50	£2.50	11.36%	10.5% increase, rounded to nearest 50p	Local Government Act 2003, s93;	Discretionary
P95	Admin Fee	Parking	Administration fee associated with setting up each property with limit on number of permits allowed on the permit system - for developments of 251 units and upwards	Each	£16.50	£18.00	£1.50	9.09%	10.5% increase, rounded to nearest 50p	Local Government Act 2003, s93;	Discretionary

Terminology key

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set eg. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost recovery, reasonable cost or based on consideration of prescribed matters eg. consideration of rental value of land for allotments.

Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

**Fees and Charges 2024/25**

 Department: **Customer and Place**  
 Area: **Highways**

 Inflation: **6.80%**

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023	Charges from 01/01/24	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Customer and Place	HW 13 Highways	Highways	Memorial Seat/bench, up to 6ft in length, Including on-going care for 10 years (minimum bench cost £1536.76 dependant on material availability)	Each Bench	up to £1438.91 plus £688 fixings and installation plus £550 on going care	up to £1536.76 plus £734.78 fixings and installation plus £587.4 on going care	£97.85 £46.78 £37.40	6.80%	s.93 Local Government Act 2003 and s.1 Localism Act 2011.	Discretionary
Customer and Place	HW 14 Highways	Highways	Type 1 Bronze Plaque 152 x 63mm Flush Fitted	Each	£264.72	£282.73	£18.00	6.80%	s.93 Local Government Act 2003 and s.1 Localism Act 2011.	Discretionary
Customer and Place	HW 15 Highways	Highways	Type 2 Bronze Plaque 152 x 63mm Flush Fitted	Each	£313.63	£334.96	£21.33	6.80%	s.93 Local Government Act 2003 and s.1 Localism Act 2011.	Discretionary
Customer and Place	HW 16 Highways	Highways	Works directed under the Highways Act 1980 and the Town & Country Planning Act 1990: Pre-application initial meeting to discuss proposed developments.	Each	£746.63	£797.40	£50.77	6.80%	s.93 Local Government Act 2003 and s.1 Localism Act 2011.	Discretionary
Customer and Place	HW 17 Highways	Highways	Works directed under the Highways Act 1980 and the Town & Country Planning Act 1990: Pre-application advice or Pre-approval meeting to discuss proposed development and the scope of adoptable highway works in connection with new developments	Hourly Rate up to Snr Eng.	£160.43	£171.34	£10.91	6.80%	s.93 Local Government Act 2003 and s.1 Localism Act 2011.	Discretionary
Customer and Place	HW 18 Highways	Highways	Works directed under the Highways Act 1980 and the Town & Country Planning Act 1990: Pre-application advice or Pre-approval meeting to discuss proposed development and the scope of adoptable highway works in connection with new developments	Hourly Rate above Snr Eng.	£249.29	£266.24	£16.95	6.80%	s.93 Local Government Act 2003 and s.1 Localism Act 2011.	Discretionary
Customer and Place	HW 20 Highways	Highways	Enquiries on Highway matters requiring an official response. To cover all enquiries including GIS, Traffic Management Order, traffic schemes, accident data, rights of way and similar	Each	£269.03	£287.33	£18.29	6.80%	s.93 Local Government Act 2003 and s.1 Localism Act 2011.	Discretionary
Customer and Place	HW 20b	Highways	Enquiries on Highway matters requiring an official response. To cover all enquiries including GIS, Traffic Management Order, traffic schemes, accident data, rights of way and similar items or queries over and above those set out in HW20.	Per item	£86.99	£92.91	£5.92	6.80%	s.93 Local Government Act 2003 and s.1 Localism Act 2011.	Discretionary
Customer and Place	HW 34 Highways	Highways	Vehicle Crossover Legal Agreement	Each	£238.18	£254.38	£16.20	6.80%	s.184 Highways Act 1980 and reg. 4 and Sch. 1 Para. 1 Table 1 Local Authorities (Transport Charges) Regulations 1998 for charges arising from the cost of determining the application	Statutory Discretionary
Customer and Place	HW 35 Highways	Highways	Vehicle Crossover White Line - Process Application	Each	£190.05	£202.98	£12.92	6.80%	s.184 Highways Act 1980 and reg. 4 and Sch. 1 Para. 1 Table 1 Local Authorities (Transport Charges) Regulations 1998 for charges arising from the cost of determining the application	Statutory Discretionary
Customer and Place	HW 36 Highways	Highways	Vehicle Crossover White Line Installation	Each	£209.80	£257.99	£48.19	22.97%	s.184 Highways Act 1980 and reg. 3 and reg. 4 and Sch. 1 Para. 1 Table 1 Local Authorities (Transport Charges) Regulations 1998 for charges arising from the cost of determining the application	Statutory Discretionary
Customer and Place	HW 36a	Highways	Vehicle crossover White Line Installation - markings over 5m for every additional metre	Each	£23.20	£28.53	£5.33	22.98%	s.184 Highways Act 1980 and reg. 3 and reg. 4 and Sch. 1 Para. 1 Table 1 Local Authorities (Transport Charges) Regulations 1998 for charges arising from the cost of determining the application	Statutory Discretionary
Customer and Place	HW 41 Highways	Highways	Private Street Name Plate - Quote and Specification Fee	Each	£142.67	£152.37	£9.70	6.80%	s1 Localism Act 2011 and s93 Local Government Act 2003	Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023	Charges from 01/01/24	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Customer and Place	HW 42 Highways	Highways	Temporary Traffic Regulation Order - 14.1 Road Traffic Regulation Act- Extension per month - The additional fee is applied each month between months 4 and 18 of an order period to enable further co-ordination, permitting and network management functions	Each	£229.01	£244.58	£15.57	6.80%	The Road Traffic Regulation Act - S14	Statutory Discretionary
Customer and Place	HW 43 Highways	Highways	Damage to Highways - Recharges Recharge cost of repairs to damage caused to the public highway by building works. S133 Highways Act 1980	Per incident	Cost + 40%	Cost + 40%	£0.00	0.00%	The Highways Act 1980 - S133	Statutory Discretionary
Customer and Place	HW 50 Rechargeable Works	Rechargeable Works	Provide and place new salt bin, inc. salt	Item	£454.15	£485.03	£30.88	6.80%	s1 Localism Act 2011 and s93 Local Government Act 2003	Discretionary
Customer and Place	HW 51 Rechargeable Works	Rechargeable Works	Replace damaged salt bin, inc. salt refill	Item	£454.15	£485.03	£30.88	6.80%	s1 Localism Act 2011 and s93 Local Government Act 2003	Discretionary
Customer and Place	HW 52 Rechargeable Works	Rechargeable Works	Salt refill of bin	Item	£181.41	£193.75	£12.34	6.80%	s1 Localism Act 2011 and s93 Local Government Act 2003	Discretionary
Customer and Place	HW 54 Rechargeable Works	Rechargeable Works	Anything done to temporarily restrict or prohibit traffic in order to facilitate a Special Event or similar whether on or off-street. Includes site meetings, making and advertising temporary traffic orders and erecting street notice. Excludes signs/road markings.  This is a fee to cover initial consideration including site inspection, consultations, estimate preparation and processing costs only. The cost of physical construction work will be a separate composite unit rate based on contractor's tendered rate plus 30% overhead costs to cover detailed design, drafting and advertising traffic order/notice(s), Supervision and admin costs. Note: Discretionary charges or a waiver of fees may be applied in instances where the Council considers it appropriate – for example Charity events.	Per order	£255.46	£272.83	£17.37	6.80%	Reg 4, Local Authorities (Transport Charges) Regulations 1998/948	Statutory Discretionary
Customer and Place	HW 55 Rechargeable Works	Rechargeable Works	Approval to carry out a traffic count on borough roads	Each	£401.08	£428.36	£27.27	6.80%	s1 Localism Act 2011 and s93 Local Government Act 2003	s1 Localism Act 2011 and s93 Local Government Act 2003
Customer and Place	HW 56 Rechargeable Works	Rechargeable Works	Anything done to restrict or prohibit traffic on a road in order to carry out works on or near the road. Includes making temporary traffic orders, advertising, providing notification of the restrictions and making, erecting, maintaining diversion signs, barriers etc. to implement the road closure and removal thereof.	Per order	£4,940.11	£5,276.04	£335.93	6.80%	Reg 4, Local Authorities (Transport Charges) Regulations 1998/948	Statutory Discretionary
Customer and Place	HW 57 Rechargeable Works	Rechargeable Works	Anything done to temporarily restrict or prohibit traffic in order to carry out works on or near the road. Includes site meetings, making and advertising temporary traffic orders and erecting street notice. Excludes signs/road markings	Per order	£2,521.27	£2,692.72	£171.45	6.80%	Reg 4, Local Authorities (Transport Charges) Regulations 1998/948	Statutory Discretionary
Customer and Place	HW 58 Rechargeable Works	Rechargeable Works	Anything done to temporarily restrict or prohibit traffic in order to carry out works on or near the road when restriction is required without delay. Includes site meetings, making temporary traffic notices and erecting street notices. Excludes signs/road markings	Per order	£2,068.36	£2,209.00	£140.65	6.80%	Reg 4, Local Authorities (Transport Charges) Regulations 1998/948	Statutory Discretionary
Customer and Place	HW 59 Rechargeable Works	Rechargeable Works	Consideration of a request to place a traffic sign to indicate the route to specified land or premises and the placing of such a sign	Per Sign	£428.23	£457.35	£29.12	6.80%	s1 Localism Act 2011 and s93 Local Government Act 2003	Discretionary
Customer and Place	NEW HW 59a	Rechargeable Works	Consideration, quotation and specification to place a traffic sign to indicate the route to specified land or premises and the placing of such a sign	Per Sign	£171.29	£182.93	£11.65	6.80%	s1 Localism Act 2011 and s93 Local Government Act 2003	Discretionary
Customer and Place	HW 60 Rechargeable Works	Rechargeable Works	Provide traffic flow data from automatic traffic counters or previously conducted manual counts	Each	£524.49	£560.16	£35.67	6.80%	s1 Localism Act 2011 and s93 Local Government Act 2003	Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023	Charges from 01/01/24	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Customer and Place	HW 82 - Highways	Highways	Construction cost of residential crossover-(per sq. metre)	Each	200.382/m2	Construction Cost + 40%	N/A as dependent on unique crossover characteristics	N/A as dependent on unique crossover characteristics	s.184 Highways Act 1980 and reg. 3 and reg. 4 and Sch. 1 Para. 1 Table 1 Local Authorities (Transport Charges) Regulations 1998 for charges arising from the cost of determining the application	Statutory Discretionary
Customer and Place	HW 082a -Highways	Highways	Construction cost of residential crossover-(per sq. metre) where works are carried by the authority via the highways term contractor where the contractor is already onsite undertaking a footway relay.	Each	£150.29	(Construction Cost + 40% as per HW82) x0.8	N/A as dependent on unique crossover characteristics	N/A as dependent on unique crossover characteristics	s.184 Highways Act 1980 and reg. 3 and reg. 4 and Sch. 1 Para. 1 Table 1 Local Authorities (Transport Charges) Regulations 1998	Statutory Discretionary
Customer and Place	HW 83 - Highways	Highways PUBLIC PATH ORDERS	Stage 1 Process Application. Check application, site visit, map preparation, initial consultation, correspondence and prepare committee report. Legal advice if required will be charged at £160.20 per hour (an estimate of costs will be provided before works start) Additional time dealing with consultee responses will be charged at £42.72 per hour (an estimate of costs to be provided before works start)	per path	up to £1051.45	up to £1122.95	£71.50	6.80%	HW Act 1980 sections 26, 118 and 119 Local Authorities (Recovery of Costs for Public Path Orders) Regulation 1993 (as amended).	statutory costs recovery
Customer and Place	HW 84 - Highways	Highways PUBLIC PATH ORDERS	Stage 2 – Order Making. Prepare Order, Notice, and statement. Sign and seal Order. Distribute Order to all consultees and advertise (28 days consultation period) and advertise on Barnet website. Post, check and remove notices. Respond to queries and seek to overcome objections charged at £42.72 per hour. Additional site meetings if required charged at £117.48 per visit. Forward to Secretary of State if objections upheld and follow due process with possible Public Inquiry (non-chargeable work)	per order	up to £754.19	up to £805	£50.81	6.80%	HW Act 1980 sections 26, 118 and 119 Local Authorities (Recovery of Costs for Public Path Orders) Regulation 1993 (as amended).	statutory costs recovery
Customer and Place	HW 85 - Highways	Highways PUBLIC PATH ORDERS	Stage 3 & 4 – Confirmation of Order/Legal Event Order Confirm works completed to agreed standard, Sign confirmed Order, draft confirmation notice. Quality control check. Distribute Order. Post notices on site, check and remove. Advertise notice of confirmation of order (cost not included, advertising cost will be charged at the prevailing rate). Send copies to prescribed organisations. Amend Definitive Map and Statement. Produce Legal event Order (LEO) and sign and seal 2 copies	per order	£605.55	£646.73	£41.18	6.80%	HW Act 1980 sections 26, 118 and 119 Local Authorities (Recovery of Costs for Public Path Orders) Regulation 1993 (as amended).	statutory costs recovery
Customer and Place	HW 86 - Highways	Highways PUBLIC PATH ORDERS	Stage 5 Certification. Confirm works completed to agreed standard as detailed in Certificate of Works plus any additional agreements. Draft certificate, advertise (advertising cost not included, advertising cost will be charged at the prevailing rate) and send to all on consultation list including applicant, landowners and Ordnance Survey.	per certificate	£269.75	£288.09	£18.34	6.80%	HW Act 1980 sections 26, 118 and 119 Local Authorities (Recovery of Costs for Public Path Orders) Regulation 1993 (as amended).	statutory costs recovery
Customer and Place	HW 87 - Highways	Highways Act S31(6)	Deposit of first declaration, statement and map £261.66. Deposit of subsequent declarations within expiry period of first deposit (20 years) £261.66. Multiple areas of land may require more than one application and more than one fee. In the event of a joint application under s15A(1) of the Commons Act additional fees may apply for that element for which an estimate of costs will be provided before works commence	per landholding	£247.73	£264.57	£16.85	6.80%	Section 31(6) (Highways Act 1980) s.93 Local Government Act 2003 and s.1 Localism Act 2011	Discretionary
Customer and Place	HW 88 - Highways	Highways -Eruv Licence	Significant Eruv Licence renewal - 5 year licence £1,937.83 plus legal fees charged at £160.20 per hour (an estimate of costs will be provided before works start)	per Eruv area	£1,814.45	£1,937.83	£123.38	6.80%	s169 Highways Act 1980 Local Authorities (Transport Charges) Regulations 1998/948 Reg 3, 4 and Schedule 1	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023	Charges from 01/01/24	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Customer and Place	HW 89 - Highways	Highways -Eruv Licence	Significant Eruv Licence new - 5 year licence minimum fee £1,937.83 dependant on size of area, complexity, number of roadways affected and number of wires and poles required (plus legal fees charged at £160.20 per hour an estimate of costs will be provided before works start)	per Eruv area	£1,814.45	£1,937.83	£123.38	6.80%	Local Authorities (Transport Charges) Regulations 1998/948 Reg 3, 4 and Schedule 1	Statutory Discretionary
Customer and Place	HW 90 -Highways	Highways -Eruv Licence	Small Eruv Licence - 5 year licence up to £1,937.83 dependant on size of area, complexity, number of roadways affected and number of wires and poles required (plus legal fees charged at £160.20 per hour an estimate of costs will be provided before works start)	per Eruv area	£1,814.45	£1,937.83	£123.38	6.80%	Local Authorities (Transport Charges) Regulations 1998/948 Reg 3, 4 and Schedule 2	Statutory Discretionary
Customer and Place	HW 91 Highways	Highways	Private Street Name Plate - Supply and Installation on supporting poles, posts or wall	Each	£786.77	£840.28	£53.50	6.80%	s.93 Local Government Act 2003; Localism Act 2011	Discretionary
Customer and Place	TSL 57 Trading Standards and Licensing	Trading Standards and Licensing	Demarcation of a street trading pitch by insertion of studs into the footway or road	Per stud	£25.19	£26.90	£1.71	6.80%	s.32 London Local Authorities Act 1990.	Statutory Discretionary
Customer and Place	HW 92 - Highways	Highways - Film Licence	No objection letter to filming on the public highway	Each	New	£100.00	New	New		Statutory discretionary

Terminology key

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set eg. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost recovery, reasonable cost or based on consideration of prescribed matters eg. consideration of rental value of land for allotments.

Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

Fees and Charges 2024/25

Department: **Communities, Adults and Health**  
 Area: **Adult Social Care**

Referen- ce/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Adult Social Care	Residential and Nursing Care (1)	Social Care	Standard Charge persons aged 60+	Weekly	£175.40	£175.40	0	0	The Care and Support (Charging and Assessment of Resources) Regulations 2014	Statutory Prescribed
Adult Social Care	Residential and Nursing Care (1)	Social Care	Standard Charge persons aged 25-59	Weekly	£99.00	£99.00	0	0	The Care and Support (Charging and Assessment of Resources) Regulations 2014	Statutory Prescribed
Adult Social Care	Residential and Nursing Care (1)	Social Care	Standard Charge persons aged 18-25	Weekly	£81.40	£81.40	0	0	The Care and Support (Charging and Assessment of Resources) Regulations 2014	Statutory Prescribed
Adult Social Care	Respite Care (All client groups) (2)	Social Care	Residential Respite (per week)	Weekly	£130.55	£130.55	0	0	The Care and Support (Charging and Assessment of Resources) Regulations 2014	Statutory Prescribed
Adult Social Care	Fairer Contributions charge rate	Community Services	The rate charged for Community Services	Hourly	£19.25	£19.64	£0.39	2.00%	The Care and Support (Charging and Assessment of Resources) Regulations 2014	Predominantly Statutory prescribed but guidance also included where there is discretion (e.g. reasonable expenses)
Adult Social Care	Charges for arranging care for people above the capital/savings threshold	All Placement Areas	Arrangement and management fee for new care packages / placements	Annual Charge	£300.00	£300.00	£0.00	0.00%	The Care and Support (Charging and Assessment of Resources) Regulations 2014	Statutory prescribed, statutory costs recovery
Adult Social Care	Charges for Universal Deferred Payments	Social Care	Standard hourly administrative and processing charge		£23.43	£23.43	£0.00	0.00%	The Care and Support (Charging and Assessment of Resources) Regulations 2014	Statutory prescribed and Statutory discretionary – based on our costs for statutory costs recovery
Adult Social Care	Charges for Universal Deferred Payments	Social Care	Standard legal hourly charge		£52.29	£52.29	£0.00	0.00%	The Care and Support (Charging and Assessment of Resources) Regulations 2014	Statutory prescribed and Statutory discretionary – based on our costs for statutory costs recovery

Adult Social Care	Charges for Universal Deferred Payments	Social Care	Non- standard legal hourly charge e.g. debt recovery		£71.59	£71.59	£0.00	0.00%	The Care and Support (Charging and Assessment of Resources) Regulations 2014	Statutory prescribed and Statutory discretionary – based on our costs for statutory costs recovery
Adult Social Care	Charges for Universal Deferred Payments	Social Care	Land Registry Fees		£26.00	£26.00	£0.00	0.00%	The Care and Support (Charging and Assessment of Resources) Regulations 2014	Statutory prescribed and Statutory discretionary – based on our costs for statutory costs recovery
Adult Social Care	Charges for Universal Deferred Payments	Social Care	Property Valuation Fees		£250.00	£250.00	£0.00	0.00%	The Care and Support (Charging and Assessment of Resources) Regulations 2014	Statutory prescribed and Statutory discretionary – based on our costs for statutory costs recovery

Terminology key

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set eg. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost recovery, reasonable cost or based on consideration of prescribed matters eg. consideration of rental value of land for allotments.



**Fees and Charges 2023/24**

Department:	Re
Area:	Cem and Crem

**%Uplift**

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
<b>A. Grave purchase for LBB Residents:</b>										
Re	C&C 1 Cemetery and Crematorium	Cemetery and Crematorium	Class 'A' (7'6" x 3' 6") - grave pre-purchase only - LBB Residents	Each	£8,736.00	£9,331.00	£595.00	6.81%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 2 Cemetery and Crematorium	Cemetery and Crematorium	Class 'A' grave (7'6" x 3' 6") for immediate use - LBB Residents	Each	£6,251.00	£6,677.00	£426.00	6.81%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 3 Cemetery and Crematorium	Cemetery and Crematorium	Class 'B' (6'6" x 2' 6") grave pre-purchase only - LBB Residents	Each	£4,368.00	£4,666.00	£298.00	6.82%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 4 Cemetery and Crematorium	Cemetery and Crematorium	Class 'B' grave (6'6" x 2' 6") for immediate use - LBB Residents	Each	£3,120.00	£3,333.00	£213.00	6.83%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Half size grave for burial of ashes (Ash Grave)Note there are a limited number of these and no new 1/2 graves will be created.										
Re	C&C 5 Cemetery and Crematorium	Cemetery and Crematorium	Class 'A' (3'6" x 3'6") - half grave pre-purchase only - LBB Residents	Each	£4,368.00	£4,666.00	£298.00	6.82%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 6 Cemetery and Crematorium	Cemetery and Crematorium	Class 'A' grave (3'6" x 3'6") half grave for immediate use - LBB Residents	Each	£3,120.00	£3,333.00	£213.00	6.83%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 7 Cemetery and Crematorium	Cemetery and Crematorium	Class 'B' (3'0" x 2' 6") - half grave pre-purchase only - LBB Residents	Each	£2,161.00	£2,308.00	£147.00	6.80%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 8 Cemetery and Crematorium	Cemetery and Crematorium	Class 'B' grave (3'0" x 2' 6") half grave for immediate use - LBB Residents	Each	£1,529.00	£1,633.00	£104.00	6.80%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
<b>B. Grave purchase for Non-LBB Residents:</b>										
Re	C&C 9 Cemetery and Crematorium	Cemetery and Crematorium	Class 'A' (7'6" x 3' 6") grave pre-purchase only - Non LBB Residents	Each	£18,836.00	£20,117.00	£1,281.00	6.80%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 10 Cemetery and Crematorium	Cemetery and Crematorium	Class 'A' grave (7'6" x 3' 6") for immediate use - Non LBB Residents	Each	£11,765.00	£12,566.00	£801.00	6.81%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 11 Cemetery and Crematorium	Cemetery and Crematorium	Class 'B' (6'6" x 2' 6") grave pre-purchase only - Non LBB Residents	Each	£9,973.00	£10,652.00	£679.00	6.81%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 12 Cemetery and Crematorium	Cemetery and Crematorium	Class 'B' (6'6" x 2' 6") for immediate use - Non LBB Residents	Each	£6,309.00	£6,739.00	£430.00	6.82%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Half size grave for burial of ashes (Ash Grave)Note there are a limited number of these and no new 1/2 graves will be created.										
Re	C&C 13 Cemetery and Crematorium	Cemetery and Crematorium	Class 'A' (3'6" x 3'6") - half grave pre-purchase only - Non LBB Residents	Each	£8,610.00	£9,196.00	£586.00	6.81%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 14 Cemetery and Crematorium	Cemetery and Crematorium	Class 'A' (3'6" x 3' 6") half grave for immediate use - Non LBB Residents	Each	£5,335.00	£5,698.00	£363.00	6.80%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 15 Cemetery and Crematorium	Cemetery and Crematorium	Class 'B' (3'0" x 2' 6") - half grave pre-purchase only - Non LBB Residents	Each	£4,185.00	£4,470.00	£285.00	6.81%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 16 Cemetery and Crematorium	Cemetery and Crematorium	Class 'B' (3'0" x 2' 6") half grave for immediate use - Non LBB Residents	Each	£2,605.00	£2,783.00	£178.00	6.83%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
<b>C. Mausoleums (Single price for LBB residents and non-residents)</b>										
Re	C&C 17 Cemetery and Crematorium	Cemetery and Crematorium	Mausoleum pre-purchase	Each	£25,048.00	£26,752.00	£1,704.00	6.80%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 18 Cemetery and Crematorium	Cemetery and Crematorium	Mausoleum space for immediate use	Each	£18,167.00	£19,403.00	£1,236.00	6.80%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 19 Cemetery and Crematorium	Cemetery and Crematorium	Construction of Mausoleum	Each	£14,643.00	£15,639.00	£996.00	6.80%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 20 Cemetery and Crematorium	Cemetery and Crematorium	Community Mausoleum	Each	£7,990.00	£8,534.00	£544.00	6.81%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
<b>D. Burial Vaults</b>										
Re	C&C 21 Cemetery and Crematorium	Cemetery and Crematorium	Burial Vault (Resident)	Each	£9,990.00	£10,670.00	£680.00	6.81%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 22 Cemetery and Crematorium	Cemetery and Crematorium	Burial Vault (Non resident)	Each	£14,000.00	£14,952.00	£952.00	6.80%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
<b>E. Interments (Single price for LBB Residents and non-Residents)</b>										

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Re	C&C 23 Cemetery and Crematorium	Cemetery and Crematorium	Interment - Persons over 16 years of age (single depth)	Each	£1,042.00	£1,113.00	£71.00	6.81%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 24 Cemetery and Crematorium	Cemetery and Crematorium	Interment - pre-dug grave	Each	£775.00	£828.00	£53.00	6.84%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 26 Cemetery and Crematorium	Cemetery and Crematorium	Interment - Additional charge for each additional coffin depth (up to maximum of 4)	Each	£295.00	£316.00	£21.00	7.12%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 27 Cemetery and Crematorium	Cemetery and Crematorium	Burial of Ashes into a private grave at minimum depth without movement of memorial/landing (see separate charge for removal of memorial)	Each	£549.00	£587.00	£38.00	6.92%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 28 Cemetery and Crematorium	Cemetery and Crematorium	Public interment - Persons over 16 years of age	Each	£643.00	£687.00	£44.00	6.84%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
<b>F. General Burial Fees</b>										
Re	C&C 31 Cemetery and Crematorium	Cemetery and Crematorium	Exhumation of Deceased	Each	£1,692.00	£1,808.00	£116.00	6.86%	s3 Localism Act/s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 32 Cemetery and Crematorium	Cemetery and Crematorium	Removal and/or replacing of memorials (all parts of the cemetery) kerbs and landing unto 4ft 6	Each	£347.00	£371.00	£24.00	6.92%	s3 Localism Act/s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 33 Cemetery and Crematorium	Cemetery and Crematorium	Removal and/or replacing of memorials (all parts of the cemetery) over 4ft 6	Each	Price on application		£0.00	0.00%	s3 Localism Act/s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 34 Cemetery and Crematorium	Cemetery and Crematorium	Additional charge for a Weekend or Bank Holiday Burial.	Each	£295.00	£316.00	£21.00	7.12%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 35 Cemetery and Crematorium	Cemetery and Crematorium	Additional charge for a Weekend or bank Holiday Burial for cremated remains	Each	£154.00	£165.00	£11.00	7.14%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 36 Cemetery and Crematorium	Cemetery and Crematorium	Shroud Burials	Each	£253.00	£271.00	£18.00	7.11%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 37 Cemetery and Crematorium	Cemetery and Crematorium	Casket Burial	Each	£359.00	£384.00	£25.00	6.96%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 38 Cemetery and Crematorium	Cemetery and Crematorium	Grave Lease Extension Resident 'B' class per year (minimum of 5 years)	Each	£27.00	£29.00	£2.00	7.41%	s3 Localism Act/s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 39 Cemetery and Crematorium	Cemetery and Crematorium	Grave Lease Extension Non Resident 'A' Class per year (minimum of 5 years)	Each	£112.00	£120.00	£8.00	7.14%	s3 Localism Act/s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 40 Cemetery and Crematorium	Cemetery and Crematorium	Grave Lease Extension Non Resident 'B' Class per year (minimum of 5 years)	Each	£55.00	£59.00	£4.00	7.27%	s3 Localism Act/s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 41 Cemetery and Crematorium	Cemetery and Crematorium	Decking style temporary wooden grave surround standard 'A' Class grave (7'6" x 3' 6")	Each	£203.00	£217.00	£14.00	6.90%	s3 Localism Act/s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 42 Cemetery and Crematorium	Cemetery and Crematorium	Decking style temporary wooden grave surround for 'B' Class grave (6'6" x 2' 6")	Each	£166.00	£178.00	£12.00	7.23%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 43 Cemetery and Crematorium	Cemetery and Crematorium	Decking style temporary wooden grave surround for 'A' Class - Ash Grave (3'6" x 3'6")	Each	£110.00	£118.00	£8.00	7.27%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 44 Cemetery and Crematorium	Cemetery and Crematorium	Decking style temporary wooden grave surround for 'B' Class - Ash Grave (3'0" x 2' 6")	Each	£98.00	£105.00	£7.00	7.14%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 45 Cemetery and Crematorium	Cemetery and Crematorium	Washing of Half size Kerb and Landing and Headstone only	Each	£76.00	£82.00	£6.00	7.89%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 46 Cemetery and Crematorium	Cemetery and Crematorium	Washing of Full Size Kerb and Landing Memorial including Headstone	Each	£129.00	£138.00	£9.00	6.98%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 47 Cemetery and Crematorium	Cemetery and Crematorium	Raise and Level of Headstone and Half Size kerb and Landing	Each	£95.00	£102.00	£7.00	7.37%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 48 Cemetery and Crematorium	Cemetery and Crematorium	Raise and Level of Headstone and Full size Kerb and Landing	Each	£129.00	£138.00	£9.00	6.98%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 49 Cemetery and Crematorium	Cemetery and Crematorium	Memorial Seat, 6ft, inclusive of plaque up to 60 letters maximum inscription, (no on-going care) for placement on a pre-owned grave subject to payment of additional permit fee.	Each	£1,645.00	£1,757.00	£112.00	6.81%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
<b>G. Permits</b>										
<b>Permit for erecting new monuments, memorials, grave stones and tablets for the right to erect or place on private graves (including first inscription)</b>										
Re	C&C 50 Cemetery and Crematorium	Cemetery and Crematorium	Permit - Headstone with kerbs	Each	£382.00	£408.00	£26.00	6.81%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 51 Cemetery and Crematorium	Cemetery and Crematorium	Permit - Headstone only	Each	£295.00	£316.00	£21.00	7.12%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Re	C&C 52 Cemetery and Crematorium	Cemetery and Crematorium	Permit - Conversion of existing Headstone to include kerbs	Each	£124.00	£133.00	£9.00	7.26%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 53 Cemetery and Crematorium	Cemetery and Crematorium	Permit - Memorial in the form of a vase, tablet, seat or bench or wooden cross etc.	Each	£101.00	£107.00	£6.00	5.94%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 54 Cemetery and Crematorium	Cemetery and Crematorium	Permit - Renovation or additional inscription	Each	£124.00	£133.00	£9.00	7.26%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
Re	C&C 55 Cemetery and Crematorium	Cemetery and Crematorium	Retrospective permit application	Each	2 x permit normal fee		£0.00	0.00%	Article 15 Local Authorities Cemeteries Order 1977	Statutory Discretionary
<b>H. Annual Planting etc. and General Attention of Private Graves (per single grave space)</b>										
Re	C&C 56 Cemetery and Crematorium	Cemetery and Crematorium	Planting Evergreen shrubs only	Each	£248.00	£265.00	£17.00	6.85%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 57 Cemetery and Crematorium	Cemetery and Crematorium	Turfing only	Each	£179.00	£192.00	£13.00	7.26%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 58 Cemetery and Crematorium	Cemetery and Crematorium	Planting - Seasonal Bedding	Each	£370.00	£396.00	£26.00	7.03%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 59 Cemetery and Crematorium	Cemetery and Crematorium	Turfing or Moulding (No maintenance)	Each	£101.00	£107.00	£6.00	5.94%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 60 Cemetery and Crematorium	Cemetery and Crematorium	Provision of a wooden cross including brass plaque	Each	£196.00	£210.00	£14.00	7.14%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 61 Cemetery and Crematorium	Cemetery and Crematorium	1 Yr full grave maintenance to include seasonal bedding and 1 washing of headstone.	Each	£422.00	£451.00	£29.00	6.87%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 62 Cemetery and Crematorium	Cemetery and Crematorium	1 Yr full grave maintenance to include seasonal bedding and 1 washing of full size kerb and landing.	Each	£475.00	£508.00	£33.00	6.95%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
<b>I. Transfer of Grave Ownership</b>										
Re	C&C 63 Cemetery and Crematorium	Cemetery and Crematorium	Transfer by Probate, Letters of Administration, or Private Statutory Declaration	Each	£90.00	£96.00	£6.00	6.67%	s3 Localism Act/s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 64 Cemetery and Crematorium	Cemetery and Crematorium	Transfer by Assignment, Assent, Hendon Statutory Declaration or Renunciation	Each	£149.00	£159.00	£10.00	6.71%	s3 Localism Act/s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 65 Cemetery and Crematorium	Cemetery and Crematorium	Transfer by combination of Probate, Letters of Administration, or Private Statutory Declaration and Assignment, Assent, Hendon Statutory Declaration or Renunciation	Each	£219.00	£233.00	£14.00	6.39%	s3 Localism Act/s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 66 Cemetery and Crematorium	Cemetery and Crematorium	Duplicate of Deed of Ownership	Each	£28.00	£30.00	£2.00	7.14%	s3 Localism Act/s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 67 Cemetery and Crematorium	Cemetery and Crematorium	Duplicate of Cremation Certificate	Each	£16.00	£17.00	£1.00	6.25%	s9 Cremation Act 1902	Statutory Discretionary
<b>J. Cremation Fees</b>										
Re	C&C 68 Cemetery and Crematorium	Cemetery and Crematorium	Cremation - Persons over 16 years weekday (Funeral Directors Not holding an account)	Each	£840.00	£1,000.00	£160.00	19.05%	s9 Cremation Act 1902	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Re	C&C 69 Cemetery and Crematorium	Cemetery and Crematorium	Cremation - Persons over 16 years weekend and bank Holidays (Funeral Directors Not holding an account)	Each	£973.00	£1,200.00	£227.00	23.33%	s9 Cremation Act 1902	Statutory Discretionary
Re	C&C 70 Cemetery and Crematorium	Cemetery and Crematorium	Cremation - Persons over 16 years weekday (Funeral Directors holding an account)	Each	£750.00	£900.00	£150.00	20.00%	s9 Cremation Act 1902	Statutory Discretionary
Re	C&C 71 Cemetery and Crematorium	Cemetery and Crematorium	Cremation - Persons over 16 years weekends and bank Holidays (Funeral Directors holding an account)	Each	£885.00	£1,070.00	£185.00	20.90%	s9 Cremation Act 1902	Statutory Discretionary
Re	C&C 72 Cemetery and Crematorium	Cemetery and Crematorium	Cremation - Persons over 16 years weekends and bank Holidays + 2 hours in North chapel	Each	£1,585.00	£1,850.00	£265.00	16.72%	s9 Cremation Act 1902	Statutory Discretionary
Re	C&C 73 Cemetery and Crematorium	Cemetery and Crematorium	Cremation - Persons over 16 years weekday between 09:00-09:45	Each	£446.00	£535.00	£89.00	19.96%	s9 Cremation Act 1902	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Re	C&C 76 Cemetery and Crematorium	Cemetery and Crematorium	Public Health Cremations	Each	£253.00	£310.00	£57.00	22.53%	s9 Cremation Act 1902	Statutory Discretionary
<b>K. Memorials - memorial gardens</b>										
Re	C&C 77 Cemetery and Crematorium	Cemetery and Crematorium	Standard Rose Bush 3 yr. lease	Each	£277.00	£296.00	£19.00	6.86%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 78 Cemetery and Crematorium	Cemetery and Crematorium	Memorial Rose Bush and Plaque 3 yr. lease	each	£214.00	£229.00	£15.00	7.01%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 79 Cemetery and Crematorium	Cemetery and Crematorium	Memorial Rose Bush renewable 3 yr. lease	each	£359.00	£384.00	£25.00	6.96%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 80 Cemetery and Crematorium	Cemetery and Crematorium	Memorial Rose Standard and Plaque 3 yr. lease	each	£434.00	£464.00	£30.00	6.91%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 81 Cemetery and Crematorium	Cemetery and Crematorium	Rose Plaque	each	£161.00	£172.00	£11.00	6.83%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 82 Cemetery and Crematorium	Cemetery and Crematorium	Columbarium Niche (10 year lease)	Each	£1,971.00	£2,106.00	£135.00	6.85%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 83 Cemetery and Crematorium	Cemetery and Crematorium	Placing additional urn in same niche	Each	£194.00	£208.00	£14.00	7.22%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 84 Cemetery and Crematorium	Cemetery and Crematorium	Lily Pond tablet (10 year lease)	Each	£752.00	£804.00	£52.00	6.91%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 85 Cemetery and Crematorium	Cemetery and Crematorium	Cleaning of Lily Pond tablet	Each	£74.00	£79.00	£5.00	6.76%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 86 Cemetery and Crematorium	Cemetery and Crematorium	Leather Panel Scheme (10 year lease, Max 60 letters)	Each	£208.00	£223.00	£15.00	7.21%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 87 Cemetery and Crematorium	Cemetery and Crematorium	Wall tablet in Book of Remembrance Hall (10 Yr lease)	Each	£1,228.00	£1,312.00	£84.00	6.84%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 88 Cemetery and Crematorium	Cemetery and Crematorium	Old Memorial - Inscriptions	Each	£4.35	£4.65	£0.30	6.80%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 89 Cemetery and Crematorium	Cemetery and Crematorium	Entry in Book of Remembrance consisting of 2 lines	Each	£190.00	£203.00	£13.00	6.84%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 90 Cemetery and Crematorium	Cemetery and Crematorium	Entry in Book of Remembrance consisting of 5 lines	Each	£272.00	£291.00	£19.00	6.99%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 91 Cemetery and Crematorium	Cemetery and Crematorium	Copy of Book of Remembrance - 2 lines	Each	£90.00	£97.00	£7.00	7.78%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 92 Cemetery and Crematorium	Cemetery and Crematorium	Book of Remembrance copy 5 lines	Each	£146.00	£156.00	£10.00	6.85%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 93 Cemetery and Crematorium	Cemetery and Crematorium	Armorial bearing or badges (these may be engrossed in the Book of Remembrance only if accompanied by an inscription of at least 5 lines)	Each	£370.00	£396.00	£26.00	7.03%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 94 Cemetery and Crematorium	Cemetery and Crematorium	Memorial Jewellery	Each	£47.00	£50.00	£3.00	6.38%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
<b>L. Urns and Caskets</b>										
<b>M. Ashes strewing and storage</b>										
Re	C&C 95 Cemetery and Crematorium	Cemetery and Crematorium	Strewing of Ashes when returned to Hendon after 12 month of cremation	Each	£137.00	£147.00	£10.00	7.30%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 96 Cemetery and Crematorium	Cemetery and Crematorium	Strewing of Ashes when cremated elsewhere	Each	£179.00	£192.00	£13.00	7.26%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 97 Cemetery and Crematorium	Cemetery and Crematorium	Long-term storage of Ashes per month	Each	£29.00	£30.00	£1.00	3.45%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 98 Cemetery and Crematorium	Cemetery and Crematorium	Long-term storage of Ashes per year	Each	£301.00	£322.00	£21.00	6.98%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
<b>N. Chapel Hire and Organist Fees</b>										
Re	C&C 99 Cemetery and Crematorium	Cemetery and Crematorium	Fee for Organ Music and Services of Organist	Each	£73.00	£77.00	£4.00	5.48%	s15 (1) (a) The Local Authorities' Cemeteries Order 1977	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Re	C&C 100 Cemetery and Crematorium	Cemetery and Crematorium	Use of Chapel for additional ½ hour Service	Each	£138.00	£148.00	£10.00	7.25%	s15 (1) (a) The Local Authorities' Cemeteries Order 1977	Statutory Discretionary
Re	C&C 101 Cemetery and Crematorium	Cemetery and Crematorium	Use of Chapel plus Organist for additional ½ hour Service	Each	£214.00	£229.00	£15.00	7.01%	s15 (1) (a) The Local Authorities' Cemeteries Order 1977	Statutory Discretionary
O. Web access to services										
Re	C&C 102 Cemetery and Crematorium	Cemetery and Crematorium	Live video streaming of funeral services and provision of DVD	Each	£290.00	£310.00	£20.00	6.90%	s15 (1) (a) The Local Authorities' Cemeteries Order 1977	Statutory Discretionary
P. Anniversary Services										
Re	C&C 103 Cemetery and Crematorium	Cemetery and Crematorium	Placing of flowers etc. at key anniversary dates for the client. Take photograph and e mail client picture of placed memorial (excludes cost of flowers)	Each	£110.00	£118.00	£8.00	7.27%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Q. Memorial Bird Boxes										
Re	C&C 104 Cemetery and Crematorium	Cemetery and Crematorium	Bird	Each	£16.00	£17.00	£1.00	6.25%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 105 Cemetery and Crematorium	Cemetery and Crematorium	Bat	Each	£38.00	£41.00	£3.00	7.89%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 106 Cemetery and Crematorium	Cemetery and Crematorium	Owl	Each	£66.00	£71.00	£5.00	7.58%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 107 Cemetery and Crematorium	Cemetery and Crematorium	Tawny Owl	Each	£132.00	£141.00	£9.00	6.82%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 108 Cemetery and Crematorium	Cemetery and Crematorium	Bird (with memorial plaque)	Each	£27.00	£29.00	£2.00	7.41%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 109 Cemetery and Crematorium	Cemetery and Crematorium	Bat (with memorial plaque)	Each	£49.00	£52.00	£3.00	6.12%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 110 Cemetery and Crematorium	Cemetery and Crematorium	Owl (with memorial plaque)	Each	£77.00	£83.00	£6.00	7.79%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 111 Cemetery and Crematorium	Cemetery and Crematorium	Tawny Owl (with memorial plaque)	Each	£143.00	£153.00	£10.00	6.99%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
R. New Memorials										
Re	C&C 114 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum Panorama Niche (5 year lease) (includes 1st standard inscription)	Each	£917.00	£980.00	£63.00	6.87%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 115 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum Panorama Niche (10 year lease) (includes 1st standard inscription)	Each	£1,189.00	£1,270.00	£81.00	6.81%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 116 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum Panorama Niche (15 year lease) (includes 1st standard inscription)	Each	£1,376.00	£1,470.00	£94.00	6.83%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 117 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum Panorama Niche (20 year lease) (includes 1st standard inscription)	Each	£1,652.00	£1,765.00	£113.00	6.84%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 118 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum Panorama Niche (30 year lease) (includes 1st standard inscription)	Each	£2,202.00	£2,352.00	£150.00	6.81%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 119 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum Panorama Niche (50 year lease) (includes 1st standard inscription)	Each	£3,211.00	£3,430.00	£219.00	6.82%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 120 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum Panorama Niche (75 year lease) (includes 1st standard inscription)	Each	£5,505.00	£5,880.00	£375.00	6.81%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 121 Cemetery and Crematorium	Cemetery and Crematorium	Photo inscription	Each	£165.00	£177.00	£12.00	7.27%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 122 Cemetery and Crematorium	Cemetery and Crematorium	Additional inscription	per letter	£3.05	£3.30	£0.25	8.20%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 123 Cemetery and Crematorium	Cemetery and Crematorium	Additional ashes interment	Each	£275.00	£294.00	£19.00	6.91%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 126 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 2000 (5 year lease) (includes 1st standard inscription)	Each	£917.00	£980.00	£63.00	6.87%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 127 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 2000 (10 year lease) (includes 1st standard inscription)	Each	£1,189.00	£1,270.00	£81.00	6.81%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 128 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 2000 (15 year lease) (includes 1st standard inscription)	Each	£1,376.00	£1,470.00	£94.00	6.83%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 129 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 2000 (20 year lease) (includes 1st standard inscription)	Each	£1,652.00	£1,765.00	£113.00	6.84%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 130 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 2000 (30 year lease) (includes 1st standard inscription)	Each	£2,202.00	£2,352.00	£150.00	6.81%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 131 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 2000 (50 year lease) (includes 1st standard inscription)	Each	£3,211.00	£3,430.00	£219.00	6.82%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 132 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 2000 (75 year lease) (includes 1st standard inscription)	Each	£5,505.00	£5,880.00	£375.00	6.81%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Re	C&C 133 Cemetery and Crematorium	Cemetery and Crematorium	Flower posey Holder	Each	£69.00	£74.00	£5.00	7.25%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 134 Cemetery and Crematorium	Cemetery and Crematorium	Photo inscription	Each	£165.00	£177.00	£12.00	7.27%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 136 Cemetery and Crematorium	Cemetery and Crematorium	Additional ashes interment	Each	£275.00	£294.00	£19.00	6.91%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 137 Cemetery and Crematorium	Cemetery and Crematorium	Single vase block (10 Year lease) (includes 1 standard inscription)	Each	£413.00	£442.00	£29.00	7.02%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 138 Cemetery and Crematorium	Cemetery and Crematorium	Single vase block (15 Year lease) (includes 1 standard inscription)	Each	£573.00	£612.00	£39.00	6.81%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 139 Cemetery and Crematorium	Cemetery and Crematorium	Single vase block (20 Year lease) (includes 1 standard inscription)	Each	£688.00	£735.00	£47.00	6.83%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 140 Cemetery and Crematorium	Cemetery and Crematorium	Single vase block (30 Year lease) (includes 1 standard inscription)	Each	£914.00	£977.00	£63.00	6.89%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 141 Cemetery and Crematorium	Cemetery and Crematorium	Single vase block (50 Year lease) (includes 1 standard inscription)	Each	£1,332.00	£1,423.00	£91.00	6.83%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 142 Cemetery and Crematorium	Cemetery and Crematorium	Single vase block (75 Year lease) (includes 1 standard inscription)	Each	£1,905.00	£2,035.00	£130.00	6.82%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 143 Cemetery and Crematorium	Cemetery and Crematorium	Photo inscription	Each	£165.00	£177.00	£12.00	7.27%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 145 Cemetery and Crematorium	Cemetery and Crematorium	Memorial barbian plaque (10 Year lease) (includes 1 standard inscription)	Each	£413.00	£442.00	£29.00	7.02%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 146 Cemetery and Crematorium	Cemetery and Crematorium	Memorial barbian plaque (15 Year lease) (includes 1 standard inscription)	Each	£512.00	£547.00	£35.00	6.84%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 147 Cemetery and Crematorium	Cemetery and Crematorium	Memorial barbian plaque (20 Year lease) (includes 1 standard inscription)	Each	£611.00	£653.00	£42.00	6.87%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 148 Cemetery and Crematorium	Cemetery and Crematorium	Memorial barbian plaque (30 Year lease) (includes 1 standard inscription)	Each	£815.00	£871.00	£56.00	6.87%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 149 Cemetery and Crematorium	Cemetery and Crematorium	Memorial barbian plaque (50 Year lease) (includes 1 standard inscription)	Each	£1,184.00	£1,265.00	£81.00	6.84%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 150 Cemetery and Crematorium	Cemetery and Crematorium	Memorial barbian plaque (75 Year lease) (includes 1 standard inscription)	Each	£1,696.00	£1,812.00	£116.00	6.84%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 151 Cemetery and Crematorium	Cemetery and Crematorium	Photo inscription	Each	£83.00	£89.00	£6.00	7.23%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 153 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 4 (5 year lease) (includes 1st standard inscription)	Each	£1,927.00	£2,059.00	£132.00	6.85%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 154 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 4 (10 year lease) (includes 1st standard inscription)	Each	£2,505.00	£2,676.00	£171.00	6.83%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 155 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 4 (15 year lease) (includes 1st standard inscription)	Each	£2,890.00	£3,087.00	£197.00	6.82%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 156 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 4 (20 year lease) (includes 1st standard inscription)	Each	£3,468.00	£3,704.00	£236.00	6.81%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 157 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 4 (30 year lease) (includes 1st standard inscription)	Each	£4,624.00	£4,939.00	£315.00	6.81%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 158 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 4 (50 year lease) (includes 1st standard inscription)	Each	£6,744.00	£7,203.00	£459.00	6.81%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 159 Cemetery and Crematorium	Cemetery and Crematorium	Sanctum 4 (75 year lease) (includes 1st standard inscription)	Each	£9,634.00	£10,290.00	£656.00	6.81%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 160 Cemetery and Crematorium	Cemetery and Crematorium	Additional memorials from catalogue	Each	Price on application		£0.00	0.00%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 161 Cemetery and Crematorium	Cemetery and Crematorium	Lease renewal	Each	75% of the current new lease price		£0.00	0.00%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
<b>S. Spring bulbs to be planted by cemetery staff</b>										
Re	C&C 162 Cemetery and Crematorium	Cemetery and Crematorium	Crocus (15 bulbs)	Each	£9.08	£9.70	£0.62	6.83%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 163 Cemetery and Crematorium	Cemetery and Crematorium	Crocus (50 bulbs)	Each	£27.00	£28.90	£1.90	7.04%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 164 Cemetery and Crematorium	Cemetery and Crematorium	Crocus (100 bulbs)	Each	£46.00	£49.20	£3.20	6.96%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 165 Cemetery and Crematorium	Cemetery and Crematorium	Crocus (200 bulbs)	Each	£73.00	£78.00	£5.00	6.85%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 166 Cemetery and Crematorium	Cemetery and Crematorium	Daffodil (15 bulbs)	Each	£13.60	£14.60	£1.00	7.35%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Re	C&C 167 Cemetery and Crematorium	Cemetery and Crematorium	Daffodil (50 bulbs)	Each	£36.00	£38.50	£2.50	6.94%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 168 Cemetery and Crematorium	Cemetery and Crematorium	Daffodil (100 bulbs)	Each	£64.00	£68.40	£4.40	6.87%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 169 Cemetery and Crematorium	Cemetery and Crematorium	Daffodil (200 bulbs)	Each	£110.00	£117.50	£7.50	6.82%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 170 Cemetery and Crematorium	Cemetery and Crematorium	Tulip (15 bulbs)	Each	£9.08	£9.70	£0.62	6.83%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 171 Cemetery and Crematorium	Cemetery and Crematorium	Tulip (50 bulbs)	Each	£27.00	£28.90	£1.90	7.04%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 172 Cemetery and Crematorium	Cemetery and Crematorium	Tulip (100 bulbs)	Each	£46.00	£49.20	£3.20	6.96%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 173 Cemetery and Crematorium	Cemetery and Crematorium	Tulip (200 bulbs)	Each	£73.00	£78.00	£5.00	6.85%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Re	C&C 174 Cemetery and Crematorium	Cemetery and Crematorium	Other varieties can be purchased	Each			£0.00	0.00%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Traffic Control										
Re	C&C 175 Cemetery and Crematorium	Cemetery and Crematorium	Traffic Management	Per funeral	£275.00	£294.00	£19.00	6.91%	s3 Localism Act 2011 / s93 Local Government Act 2003	Statutory Discretionary
Milesplit New Cemetery										
All fees and charges currently charged at Hendon Cemetery & Crematorium will be replicated at Milesplit New Cemetery as applicable.										

**Terminology key**

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set eg. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost recovery, reasonable cost or based on consideration of prescribed matters eg. consideration of rental value of land for allotments.

Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011



Fees and Charges 2023/24

Department: **Adults and Health**  
 Area: **Greenspaces**

%Uplift **5**

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
GT1	Events	Greenspaces	Community Events size 1-100	Per Event (Per Day)	£342.94	£360.09	£17.15	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT2	Events	Greenspaces	Community Events size 101-1,000	Per Event (Per Day)	£768.42	£806.84	£38.42	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT3	Events	Greenspaces	Community Events size 1,001-2,500	Per Event (Per Day)	£1,029.18	£1,080.64	£51.46	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT4	Events	Greenspaces	Community Events size 2,501-5,000	Per Event (Per Day)	£1,372.12	£1,440.73	£68.61	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT5	Events	Greenspaces	All Commercial Events and Community Event size 5,000 +	Per Event (Per Day)	Price on application	Price on application	No change	No change	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT6	Events	Greenspaces	Application Fee (Commercial)	Per Event	£80.73	£84.77	£4.04	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT7	Events	Greenspaces	Application Fee (Community Organisation)	Per Event	£0.00	£0.00	No change	No change	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT8	Events	Greenspaces	Small Fun Fair (Up to 5 rides)	Per Event (Per Day)	£426.89	£448.24	£21.34	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT9	Events	Greenspaces	Medium Fun Fair (6-12 rides)	Per Event (Per Day)	£768.41	£806.83	£38.42	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT10	Events	Greenspaces	Large Fun Fair (13-19 rides)	Per Event (Per Day)	£1,366.06	£1,434.37	£68.30	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT11	Events	Greenspaces	Charity and Community Events	Per Event (Per Day)	80% discount	80% discount	No change	No change	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT12	Events	Greenspaces	Non Trading Day costs for events	Per Event (Per Day)	25% discount	25% discount	No change	No change	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT13	Events	Greenspaces	Late application fee (Within 4 weeks of a small - medium event)	Per Event	£59.20	£62.16	£2.96	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.

GT14	Events	Greenspaces	Late application fee (Within 12 weeks of a medium - large event)	Per Event	£134.55	£141.28	£6.73	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT15	Events	Greenspaces	Banner costs	Per Week	£36.63	£38.46	£1.83	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT16	Fitness Bookings & Licences	Greenspaces	Sports course bookings (no pavilion) 2hrs max per day	Per Event	£27.95	£29.35	£1.40	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT17	Fitness Bookings & Licences	Greenspaces	Sports course bookings (no pavilion) over 2hrs per day	Per Event	£70.44	£73.97	£3.52	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT18	Fitness Bookings & Licences	Greenspaces	Fitness programmes i.e. exercise classes. - Min. 20 session booking	Per Event	£13.89	£14.58	£0.69	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT19	Fitness Bookings & Licences	Greenspaces	Not for profit fitness programmes - i.e. volunteer led programmes	One off fee, every 6 months	£63.44	£66.61	£3.17	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT20	Fitness Bookings & Licences	Greenspaces	Fitness Instructors annual licence	Annual	£322.92	£339.07	£16.15	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT21	Miscellaneous Fees and Charges	Greenspaces	Storage room rental small	Per Event	£19.63	£20.61	£0.98	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT22	Miscellaneous Fees and Charges	Greenspaces	Storage room rental large	Per Event	£32.92	£34.56	£1.65	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT23	Miscellaneous Fees and Charges	Greenspaces	Charge for bounced cheques	Per Event	£66.91	£70.26	£3.35	5.00%	Local Government Act 2003/Localism Act 2011	Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT24	Miscellaneous Fees and Charges	Greenspaces	Site Hire (non sporting/non event use)	Hour	£81.78	£85.87	£4.09	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT25	Miscellaneous Fees and Charges	Greenspaces	Administration Fee	Hour	£27.26	£28.62	£1.36	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT26	Miscellaneous Fees and Charges	Greenspaces	Officer Fee	Hour	£32.71	£34.35	£1.64	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT27	Miscellaneous Fees and Charges	Greenspaces	Postage - per set of keys return and or collection	Per Event	£13.29	£13.95	£0.66	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT28	Parks Car Parks	Greenspaces	Hendon Park Short Stay Bays - Up to 30 mins	Per Visit	£0.00	£0.00	£0.00	0.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT29	Parks Car Parks	Greenspaces	Hendon Park Short Stay Bays - Up to 1 hour	Per Visit	£1.25	£1.30	£0.05	4.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.



GT45	Parks Car Parks	Greenspaces	Mill Hill Park Long Stay Bays - Over 4 hours	Per Visit	£6.80	£7.15	£0.35	5.15%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT46	Pitches & Lettings	Greenspaces	Cricket season adult (Inc. pavilion)	Based On A 20 Week Season	£1,745.29	£1,832.55	£87.26	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT47	Pitches & Lettings	Greenspaces	Cricket season junior (Inc. pavilion)	Based On A 20 Week Season	£872.62	£916.25	£43.63	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT48	Pitches & Lettings	Greenspaces	Football casual adult (Inc. pavilion)	Game	£122.57	£128.70	£6.13	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT49	Pitches & Lettings	Greenspaces	Football casual junior (Inc. pavilion)	Game	£60.87	£63.91	£3.04	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT50	Pitches & Lettings	Greenspaces	Football season adult (Inc. pavilion)	Based On A 30 Week Season	£1,659.58	£1,742.56	£82.98	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT51	Pitches & Lettings	Greenspaces	Football season junior (Inc. pavilion)	Based On A 30 Week Season	£828.80	£870.25	£41.44	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT52	Pitches & Lettings	Greenspaces	Football summer adult	Game	£91.09	£95.65	£4.55	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT53	Pitches & Lettings	Greenspaces	Football summer junior	Game	£46.38	£48.70	£2.32	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT54	Pitches & Lettings	Greenspaces	Gaelic season adult (Inc. pavilion)	Based On A 34 Week Season	£1,770.37	£1,858.89	£88.52	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT55	Pitches & Lettings	Greenspaces	Gaelic season junior (Inc. pavilion)	Based On A 34 Week Season	£885.96	£930.26	£44.30	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT56	Pitches & Lettings	Greenspaces	Rugby casual adult (Inc. pavilion)	Game	£114.55	£120.28	£5.73	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT57	Pitches & Lettings	Greenspaces	Rugby casual child (Inc. pavilion)	Game	£56.80	£59.64	£2.84	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT58	Pitches & Lettings	Greenspaces	Rugby season adult (Inc. pavilion)	Based On A 34 Week Season	£2,046.04	£2,148.34	£102.30	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT59	Pitches & Lettings	Greenspaces	Rugby season child (Inc. pavilion)	Based On A 34 Week Season	£1,064.73	£1,117.97	£53.24	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT60	Pitches & Lettings	Greenspaces	Tennis per court - Adult	Hour	£8.00	£8.00	£0.00	0.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT61	Pitches & Lettings	Greenspaces	Tennis per court - Concessionary Adult & Junior	Hour	£4.00	£4.00	£0.00	0.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT62	Pitches & Lettings	Greenspaces	Tennis per court - Club/group bookings - Adult (Over 10 bookings VAT exempt)	Hour	£6.67	£6.67	£0.00	0.00%	S19, Local Government (Miscellaneous Provisions) Act 1977	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT63	Pitches & Lettings	Greenspaces	Tennis per court - Club/group bookings - Concessionary Adults & Junior (Over 10 bookings VAT exempt)	Hour	£3.34	£3.34	£0.00	0.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT64	Pitches & Lettings	Greenspaces	Tennis Coaching annual licence	Annual	£215.28			0.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT65	Pitches & Lettings	Greenspaces	Cricket casual adult (Inc. Pavilion)	Game	£152.38	£160.00	£7.62	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT66	Pitches & Lettings	Greenspaces	Cricket casual junior (Inc. Pavilion)	Game	£77.39	£81.26	£3.87	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT67	Pitches & Lettings	Greenspaces	Cricket nets adult	Hour	£9.40	£9.87	£0.47	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT68	Pitches & Lettings	Greenspaces	Cricket nets junior	Hour	£4.61	£4.84	£0.23	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT69	Pitches & Lettings	Greenspaces	Netball/Multi sport court booking	Per game	£11.97	£12.57	£0.60	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT70	Pitches & Lettings	Greenspaces	Netball/Multi sport court	hour	£17.72	£18.60	£0.89	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit.
GT71	Pitches & Lettings	Greenspaces	Admin charge for changing dates etc	Per Event	£13.29	£13.95	£0.66	5.00%	Local Government Act 2003/Localism Act 2011	Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.

GT72	Pitches & Lettings	Greenspaces	Pavilion with event/sports booking per hour (min charge 2 hrs per day)	Per Event	£19.33	£20.30	£0.97	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit
GT73	Pitches & Lettings	Greenspaces	Pavilion - without sport booking per hour (min charge 2 hrs per day)	Per Event	£39.26	£41.22	£1.96	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit
GT74	Schools Pitches and lettings	Greenspaces	LBB Schools Rounders (Inc. pavilion)	Per Game	£26.57	£27.90	£1.33	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit
GT75	Schools Pitches and lettings	Greenspaces	Non LBB Schools Rugby (Inc. pavilion)	Per Game	£36.75	£38.59	£1.84	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit
GT76	Schools Pitches and lettings	Greenspaces	Pavilion hire for schools or groups such as cubs and scouts	Session (Max 2 Hours)	£19.33	£20.30	£0.97	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit
GT77	Schools Pitches and lettings	Greenspaces	LBB Schools Cricket (Inc. pavilion)	Per Game	£43.15	£45.31	£2.16	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit
GT78	Schools Pitches and lettings	Greenspaces	LBB Schools Football (Inc. pavilion)	Per Game	£27.95	£29.35	£1.40	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit
GT79	Schools Pitches and lettings	Greenspaces	LBB Schools Rugby (Inc. pavilion)	Per Game	£30.40	£31.92	£1.52	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit
GT80	Schools Pitches and lettings	Greenspaces	Non LBB Schools Cricket (Inc. pavilion)	Per Game	£46.38	£48.70	£2.32	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit
GT81	Schools Pitches and lettings	Greenspaces	Non LBB Schools Football (Inc. pavilion)	Per Game	£33.28	£34.94	£1.66	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit
GT82	Schools Pitches and lettings	Greenspaces	Non LBB Schools Rounders (Inc. pavilion)	Per Game	£29.15	£30.60	£1.46	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit
GT83	Schools Pitches and lettings	Greenspaces	Site hire (Inc. pavilion) for events/sports days etc	Per Booking	£27.95	£29.35	£1.40	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit
GT84	Schools Pitches and lettings	Greenspaces	Netball/Multi sport court booking	Per game	£9.40	£9.87	£0.47	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976	Statutory Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit
GT85	Sports Markings	Greenspaces	Sports markings - mini soccer pitch, rounders, soft ball or similar (25% discount on additional marking on the same site)	Per Event	£120.00	£126.00	£6.00	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT86	Sports Markings	Greenspaces	Sports markings - 8x100m track similar	Per Event	£120.00	£126.00	£6.00	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT87	Sports Markings	Greenspaces	Sport markings - 200 m track	Per Event	£225.69	£236.97	£11.28	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT88	Sports Markings	Greenspaces	Sport markings - 400 m track	Per Event	£380.71	£399.75	£19.04	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT89	Sports Markings	Greenspaces	Additional markings (e.g. relay boxes, markers)	Per Event	£27.95	£29.35	£1.40	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT90	Sports Markings	Greenspaces	Over mark for sports markings	Per Event	£44.50	£46.73	£2.23	5.00%	S19, Local Government (Miscellaneous Provisions) Act 1976; Local Government Act 2003/Localism Act 2011	Statutory Discretionary / Discretionary – The Authority may provide certain leisure and recreation facilities under the Local Government (Miscellaneous Provisions) Act 1976 either without charge or on such charges as the authority thinks fit. If any facilities are provided beyond the scope of the 1976 Act the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011.
GT91	Trees Fees and Charges	Greenspaces	Memorial Tree (Standard 45/65 litre, 12-14cm girth)	Per Tree, Species Varies	Price on application	Price on application	No change	No change	Local Government Act 2003/Localism Act 2011	Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011
GT92	Trees Fees and Charges	Greenspaces	Basic Inspection of trees already on the system for verification and/or management recommendations.	Per day	£347.14	£364.50	£17.36	5.00%	Local Government Act 2003/Localism Act 2011	Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011
GT93	Trees Fees and Charges	Greenspaces	Basic Inspection of trees already on the system for verification and/or management recommendations.	Per hour	£51.88	£54.48	£2.59	5.00%	Local Government Act 2003/Localism Act 2068	Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011
GT94	Trees Fees and Charges	Greenspaces	Intermediate Tree Inspection / survey, To include: • Identification • Plotting onto GIS system • Safety and condition assessment • Recommendations and management plans	Per hour	£80.92	£84.96	£4.05	5.00%	Local Government Act 2003/Localism Act 2011	Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011
GT95	Trees Fees and Charges	Greenspaces	Professional Tree Advice - Assessment of development impact on public trees	Per hour	£105.82	£111.11	£5.29	5.00%	Local Government Act 2003/Localism Act 2011	Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

GT96	Pitches & Lettings	Greenspaces	Adult Tennis Season Ticket	Annual	£35.00	£35.00	£0.00	0.00%	Local Government Act 2003/Localism Act 2011	Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011
GT97	Pitches & Lettings	Greenspaces	Concessionary Tennis Season Ticket	Annual	£15.00	£15.00	£0.00	0.00%	Local Government Act 2003/Localism Act 2011	Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011
GT98	Miscellaneous Fees and Charges	Greenspaces	Lost Key	Per Key		£50.00	£0.00	0.00%	Local Government Act 2003/Localism Act 2011	Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

Terminology key

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set eg. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost recovery, reasonable cost or based on consideration of prescribed matters eg. consideration of rental value of land for allotments.

Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

Fees and Charges 2023/24

Department: **Adults and Health**  
 Area: **Leisure**

Activities	2023 (Current)						2024 (Review)												Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)						
	Adult Non Member	FAB Card Adult	FAB Card Adult Concession	Jnr Non Mem	FAB Card Jnr	FAB Card Jnr Concession	Adult Non Member	£ Increase	% Increase	FAB Card Adult	£ Increase	% Increase	FAB Card Adult Con	£ Increase	% Increase	Jnr Non Mem	£ Increase	% Increase			FAB Card Jnr	£ Increase	% Increase	FAB Card Jnr Con	£ Increase	% Increase
<b>Swimming</b>																										
Casual Swim - all sessions	£7.84	£5.52	£3.39	£4.83	£3.26	£2.44	£8.39	£0.55	7.0%	£5.91	£0.39	7.0%	£3.63	£0.24	7.0%	£5.17	£0.34	7.0%	£3.49	£0.23	7.0%	£2.61	£0.17	7.0%	Contractual	Discretionary
Tots Water World (30 min session - water play and singing. Price includes parent and child entry)	£9.02	£6.16	£4.46				£9.47	£0.45	5.0%	£6.47	£0.31	5.0%	£4.68	£0.22	5.0%	NA	NA		NA	NA		NA	NA			
Casual Swimming - Monday to Saturday (Under 8 years)	N/A	N/A	N/A	£4.83	FREE	FREE	N/A	N/A		N/A	N/A		N/A	N/A		£5.17	£0.34	7.0%	FREE	N/A		FREE	N/A			
<b>Health &amp; Fitness</b>																										
Fitness Induction - (All Centres)		£37.57	£19.58		£19.64	£13.98	NA	NA		£39.44	£1.88	5.0%	£20.56	£0.98	5.0%	NA	NA		£20.62	£0.98	5.0%	£14.67	£0.70	5.0%	Contractual	Discretionary
Fitness induction and Programme - (All Centres)		£46.09	£24.04		£23.10	£16.45	NA	NA		£48.40	£2.30	5.0%	£25.24	£1.20	5.0%	NA	NA		£24.26	£1.16	5.0%	£17.27	£0.82	5.0%	Contractual	Discretionary
Casual Gym (All Centres)	£13.20	£10.06	£5.12		£5.12	£3.56	£13.86	£0.66	5.0%	£10.57	£0.50	5.0%	£5.37	£0.26	5.0%	NA	NA		£5.37	£0.26	5.0%	£3.74	£0.18	5.0%	Contractual	Discretionary
Group Exercise Class (All Centres)	£13.98	£9.96	£5.12				£14.68	£0.70	5.0%	£10.45	£0.50	5.0%	£5.37	£0.26	5.0%	NA	NA		NA	NA		NA	NA		Contractual	Discretionary
Water Aerobics Class (1 hr) all centres	£11.61	£8.09	£4.95				£12.42	£0.81	7.0%	£8.66	£0.57	7.0%	£5.29	£0.35	7.0%	NA	NA		NA	NA		NA	NA		Contractual	Discretionary
<b>Racket Sports</b>																										
Table Tennis - per table	£14.20	£9.89	£7.27	£9.09	£7.27	£4.49	£15.20	£0.99	7.0%	£10.58	£0.69	7.0%	£7.78	£0.51	7.0%	£9.73	£0.64	7.0%	£7.78	£0.51	7.0%	£4.81	£0.31	7.0%	Contractual	Discretionary
Badminton - per court	£21.25	£14.65	£11.25	£11.20	£7.55	£5.52	£22.74	£1.49	7.0%	£15.68	£1.03	7.0%	£12.04	£0.79	7.0%	£11.98	£0.78	7.0%	£8.08	£0.53	7.0%	£5.90	£0.39	7.0%	Contractual	Discretionary
Tennis - 1 hour per court (Burnt Oak & New Barnet)	£10.91	£7.33	£5.34	£5.52	£3.74	£2.61	£11.67	£0.76	7.0%	£7.85	£0.51	7.0%	£5.71	£0.37	7.0%	£5.90	£0.39	7.0%	£4.01	£0.26	7.0%	£2.79	£0.18	7.0%	Contractual	Discretionary
<b>Multi Use Games Area</b>																										
MUGA - 1 hour (Burnt Oak)	£10.91	£7.33	£5.28	£5.45	£3.74	£2.59	£11.46	£0.55	5.0%	£7.70	£0.37	5.0%	£5.54	£0.26	5.0%	£5.72	£0.27	5.0%	£3.93	£0.19	5.0%	£2.72	£0.13	5.0%	Contractual	Discretionary
<b>Ball Sports (Sports Hall Hire)</b>																										
Football / Full Hall (Hendon & Copthall)	£89.28						£95.53	£6.25	7.0%	NA	NA		NA	NA		NA	NA		NA	NA		NA	NA		Contractual	Discretionary
Football / Full Hall (Burnt Oak)	£66.15						£70.78	£4.63	7.0%	NA	NA		NA	NA		NA	NA		NA	NA		NA	NA		Contractual	Discretionary
Basketball / Half Hall (Hendon & Copthall)	£35.83						£38.33	£2.51	7.0%	NA	NA		NA	NA		NA	NA		NA	NA		NA	NA		Contractual	Discretionary
Basketball / Half Hall (Burnt Oak)	£32.23						£34.48	£2.26	7.0%	NA	NA		NA	NA		NA	NA		NA	NA		NA	NA		Contractual	Discretionary
<b>Courses</b>																										
Gymnastics 1 hour - Hendon only					£9.02	£6.27	NA	NA		NA	NA		NA	NA		NA	NA		£9.65	£0.63	7.0%	£6.71	£0.44	7.0%	Contractual	Discretionary
Gymnastics 1 hour					£7.31	£5.50	NA	NA		NA	NA		NA	NA		NA	NA		£7.82	£0.51	7.0%	£5.89	£0.39	7.0%	Contractual	Discretionary
Football 1 hour					£7.76	£5.61	NA	NA		NA	NA		NA	NA		NA	NA		£8.15	£0.39	5.0%	£5.89	£0.28	5.0%	Contractual	Discretionary
Badminton 1 hour					£7.76	£5.61	NA	NA		NA	NA		NA	NA		NA	NA		£8.15	£0.39	5.0%	£5.89	£0.28	5.0%	Contractual	Discretionary
Trampoline 1 hour - Hendon only					£9.02	£6.27	NA	NA		NA	NA		NA	NA		NA	NA		£9.47	£0.45	5.0%	£6.58	£0.31	5.0%	Contractual	Discretionary
Tennis 1 hour					£9.85	£6.88	NA	NA		NA	NA		NA	NA		NA	NA		£10.34	£0.49	5.0%	£7.22	£0.34	5.0%	Contractual	Discretionary

Pilates 1 hour		£9.96	£7.59																	Contractual	Discretionary
Swimming 30 mins		£8.14	£5.72		£8.09	£5.66														Contractual	Discretionary
Swimming 45 mins		£8.47	£5.94		£8.41	£5.72														Contractual	Discretionary
<b>Drop In Sessions</b>																					
Gymnastics Session - Adults		£15.84	£10.84		£7.87															Contractual	Discretionary
Burnt Oak - Floodlit artificial (5-a-side) 1hr		£52.95																		Contractual	Discretionary
Burnt Oak - Floodlit artificial (7-a-side) 1hr		£76.42																		Contractual	Discretionary
Burnt Oak - Grass Pitch (junior) 7-a-side		£34.09																		Contractual	Discretionary
Burnt Oak - Grass Pitch (junior) 11-a-side		£44.30																		Contractual	Discretionary
Toddlers' World sibling price at Burnt Oak					£2.61	£2.61	£2.61													Contractual	Discretionary
Toddlers' World standard price at Burnt Oak (first child)					£6.65	£4.73	£3.28													Contractual	Discretionary
Toddlers World (Hendon)					£6.82	£4.89	£3.45													Contractual	Discretionary
<b>Birthday Parties</b>																					
Burnt Oak (Soft Play)		£200.22																		Contractual	Discretionary
Copthall (Soft Play)		£200.22																		Contractual	Discretionary
Copthall (Pool)		£195.82																		Contractual	Discretionary
New Barnet (Soft Play)		£200.22																		Contractual	Discretionary
New Barnet (Pool)		£195.82																		Contractual	Discretionary
Finchley Lido (Pool)		£195.82																		Contractual	Discretionary
<b>Badminton Club - Adult</b>																					
Burnt Oak - No Strings		£6.05	£3.94		£1.83															Contractual	Discretionary
<b>Sauna</b>																					
Finchley Lido - Sauna		£13.31	£9.19		£4.84															Contractual	Discretionary
<b>Barnet Training Scheme</b>																					
Seniors		£108.73																		Contractual	Discretionary
Age Group	NA				£97.86															Contractual	Discretionary
Junior Age	NA				£81.55															Contractual	Discretionary
Preliminary	NA				£67.41															Contractual	Discretionary
Sharks	NA				£60.89															Contractual	Discretionary
Senior Club		£60.89			NA															Contractual	Discretionary



Masters	£73.94		NA		
Dolphins	NA		£51.10		
Dolphins	NA		£51.10		
Junior Club	NA		£51.10		
Finchley / New Barnet	NA		£39.14		

£79.11	£5.18	7.0%	NA	NA		NA	NA		NA	NA		NA	NA		NA	NA		Contractual	Discretionary
NA	NA		NA	NA		NA	NA		£54.68	£3.58	7.0%	NA	NA		NA	NA		Contractual	Discretionary
NA	NA		NA	NA		NA	NA		£54.68	£3.58	7.0%	NA	NA		NA	NA		Contractual	Discretionary
NA	NA		NA	NA		NA	NA		£54.68	£3.58	7.0%	NA	NA		NA	NA		Contractual	Discretionary
NA	NA		NA	NA		NA	NA		£41.88	£2.74	7.0%	NA	NA		NA	NA		Contractual	Discretionary

Nursery	0-2	2yr old fee paying	2yr old free entitlement	3yr old free entitlement	3yr old full fee paying
Half a day	£40.52	£38.23			£36.04
Full day	£74.37	£72.13			£69.89
Additional hours to free entitlement (per hour)			£6.62	£6.07	

0-2	£ Increase	% Increase	2 year old fee paying	£ Increase	% Increase	2yr old free entitlement	£ Increase	% Increase	3yr old free entitlement	£ Increase	% Increase	3yr old full fee paying	£ Increase	% Increase	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
£43.35	£2.84	7.0%	£40.90	£2.68	7.0%	NA	NA		NA	NA		£38.56	£2.52	7.0%	Contractual	Discretionary
£79.58	£5.21	7.0%	£77.17	£5.05	7.0%	NA	NA		NA	NA		£74.78	£4.89	7.0%	Contractual	Discretionary
NA	NA		NA	NA		£7.08	£0.46	7.0%	£6.49	£0.42	7.0%	NA	NA		Contractual	Discretionary

Car Parking	0-2 hours	Hourly following 2 hours (cost per hour)	Notes
Barnet Copthall Leisure Centre	£0.50	£1.00	
Burnt Oak Leisure Centre	£0.50	£1.00	
Finchley Lido Leisure Centre	FREE	FREE	No proposed charging structure at Finchley Lido Leisure Centre as the car park is externally managed by a third party operator.
Hendon Leisure Centre	£0.50	£1.00	
New Barnet Leisure Centre	£0.50	£1.00	

Car Parking	0-2 hours	2-3 Hours	3-4 Hours	4-5 Hours	5+ Hours	Notes
Barnet Copthall - Weekend Tariff (Non-Centre user)	£0.50	£15	£20	£25	£30	Weekend tariff only applicable to non-users of the centre. Pricing as above available to centre users via in-centre QR codes and at Reception. Not anticipated that 5+ hours would be used by any visitors to the local area (pitchers / Sarcocera).

**Terminology key**

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set eg. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost recovery, reasonable cost or based on consideration of prescribed matters eg. consideration of rental value of land for allotments.

Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

Department:	<b>Children's &amp; Family Services</b>
Area:	<b>Family Resource Centre</b>

**Note:** These are fees that would be charged to external clients who need a supervised contact service, i.e. other local authorities with CIC placed in our area, and families going through private law proceedings.

A project which concluded in January 2020 noted that the average staff cost of providing a contact was £85. We are proposing £108 charge, which covers this staff cost. The other charges also reflect staff time, which is the main cost of providing the service. These charges will mean income from external clients that is greater than full cost recovery.

Fee/Charge Title	Description	Unit of Measure	Charges 2022/23	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)
Referral Fee	Referral Fee	Per Referral	£0.00	£25.00	£26.70	£1.70	6.8%
Contact Agreement Meeting and Contact review meeting	Contact Agreement Meeting and Contact review meeting	Per Meeting	£0.00	£35.00	£37.38	£2.38	6.8%
Weekday supervised Contact (up to two hours contact)	Weekday supervised Contact (up to two hours contact)	Per 3 Hour Session	£86.70	£100.00	£106.80	£6.80	6.8%
Weekend supervised Contact (up to 2 hours contact)	Weekend supervised Contact (up to 2 hours contact)	Per 3 Hour Session	£130.50	£160.00	£170.88	£10.88	6.8%
Weekday supported (room only)	Weekday supported (room only)	Per Hour	£23.20	£30.00	£32.04	£2.04	6.8%
Weekend supported (room only)	Weekend supported (room only)	Per Hour	£34.70	£45.00	£48.06	£3.06	6.8%
Court Report writing fee	Court Report writing fee	Per Report	£0.00	£35.00	£37.38	£2.38	6.8%
Handover service	Handover service	Per Handover	£0.00	£20.00	£21.36	£1.36	6.8%
Second Supervisor	Second Supervisor	Per Hour	£0.00	£35.00	£37.38	£2.38	6.8%
Attendance at Court	Attendance at Court	Per Attendance	£0.00	£150.00	£160.20	£10.20	6.8%

Fees and Charges 2024/25

Department: **Children's Family Services**  
 Area: **Local Authority Nurseries**

Reference/	Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2020/21	Charges 2021/22	Charges 2022/23	Charges 2023/24	Proposed Charges 2024/25	Change from prior year, £	Change from prior year, %	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of Charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Children Centres	Parkfield child care			Age 2	Per Child Per Hour	£6.12	£6.12	£6.12	£6.12	£0.00	-\$6.12	-100.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Children Centres	Parkfield child care			Age 3-4	Per Child Per Hour	£5.87	£5.87	£5.87	£5.87	£0.00	-\$5.87	-100.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Children Centres	Meals			Children Centre - Parkfield	Per Child Per Hour	£2.31	£2.31	£2.31	£2.31	£0.00	-\$2.31	-100.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Children Centres	Wingfield child care			Age 2	Per Child Per Hour	£5.97	£5.97	£5.97	£5.97	£0.00	-\$5.97	-100.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Children Centres	Wingfield child care			Age 3-4	Per Child Per Hour	£5.71	£5.71	£5.71	£5.71	£0.00	-\$5.71	-100.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Children Centres	Meals			Children Centre - Wingfield	Per Child Per Hour	£2.14	£2.14	£2.14	£2.14	£0.00	-\$2.14	-100.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Children Centres	Newstead Child care			Age 2	Per Child Per Hour	£6.51	£6.51	£6.51	£6.51	£6.51	£0.00	0.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Children Centres	Newstead Child care			Age 3-4	Per Child Per Hour	£6.25	£6.25	£6.25	£6.25	£6.25	£0.00	0.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Children Centres	Meals			Children Centre - Newstead	Per Child Per Hour	£2.19	£2.19	£2.19	£2.19	£2.19	£0.00	0.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Play Team charges	Holiday programmes			Holiday Schemes	Per day	£18.36	£18.36	£18.36	£18.36	£18.36	£0.00	0.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Play Team charges	Holiday programmes			Holiday Schemes - Siblings charge	Per day	£14.79	£14.79	£14.79	£14.79	£14.79	£0.00	0.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Play Team charges	Holiday programmes			Holiday schemes including aftercare	Per day	£22.95	£22.95	£22.95	£22.95	£22.95	£0.00	0.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Play Team charges	Holiday programmes			Holiday Schemes including aftercare - Siblings charge	Per day	£19.38	£19.38	£19.38	£19.38	£19.38	£0.00	0.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Play Team	After School Club			Term Time Only	Per Session	£7.00	£7.00	£7.00	£10.00	£10.00	£0.00	0.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Play Team	School Holiday Play Scheme			Holiday Playscheme	Per Day	£20.00	£20.00	£20.00	£22.00	£22.00	£0.00	0.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Play Team	School Holiday Play Scheme			Sibling	Per Day	£16.50	£16.50	£16.50	£18.00	£18.00	£0.00	0.00%	Childcare Act 2006 - Section 10	Statutory discretionary
Play Team	Nursery fee paying			Age 2-3	Per Session	£18.00	£18.00	£18.00	£18.00	£18.00	£0.00	0.00%	Childcare Act 2006 - Section 10	Statutory discretionary

Terminology key

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set eg. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost recovery, reasonable cost or based on consideration of prescribed matters eg. consideration of rental value of land for allotments.

Reference/	Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2020/21	Charges 2021/22	Charges 2022/23	Charges 2023/24	Proposed Charges 2024/25	Change from prior year, £	Change from prior year, %	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of Charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
------------	------	------------------	------	-------------	-----------------	-----------------	-----------------	-----------------	-----------------	--------------------------	---------------------------	---------------------------	---	--

Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2020/21	Charges 2021/22	Charges 2022/23	Charges 2023/24	Proposed Charges 2024/25 (rounded to nearest 10p)	Change from prior year, £	Change from prior year, %	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
0 - 19 Early Help Service Traded Service & Programmes	Equipment		Partnership/charitable	Per Item	£4.00	£4.00	£4.00	£4.24	£4.50	£0.26	6.13%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Hire of Theatre, Blue Room, Foyer and PA System / lighting Box for Theatre Productions		Partnership/charitable	Per Day	£200.00	£200.00	£200.00	£212.00	£226.00	£14.00	6.60%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Theatre Production Booking. Full Day Hire		Partnership Rate	Per Day	£550.00	£550.00	£550.00	£583.00	£623.00	£40.00	6.86%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Canada Villa / Finchley Youth Theatre Room Hire Charges		Standard Large Space	Per Hour				£30.00	£32.00	£2.00	6.67%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Canada Villa / Finchley Youth Theatre Room Hire Charges		Standard Large Space with Lights	Per Hour				£75.00	£80.00	£5.00	6.67%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Canada Villa / Finchley Youth Theatre Room Hire Charges		Standard Medium Space	Per Hour				£22.50	£24.00	£1.50	6.67%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Canada Villa / Finchley Youth Theatre Room Hire Charges		Standard Small Space	Per Hour				£15.07	£16.00	£0.93	6.17%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Canada Villa / Finchley Youth Theatre Room Hire Charges		Partnership/ Charitable rate - Large Space	Per Hour				£22.50	£24.00	£1.50	6.67%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Canada Villa / Finchley Youth Theatre Room Hire Charges		Partnership/ Charitable rate - Large Space with Lights	Per Hour				£67.50	£72.00	£4.50	6.67%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Canada Villa / Finchley Youth Theatre Room Hire Charges		Partnership/ Charitable rate - Medium Space	Per Hour				£15.07	£16.00	£0.93	6.17%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Canada Villa / Finchley Youth Theatre Room Hire Charges		Partnership/ Charitable rate - Small Space	Per Hour				£14.07	£15.00	£0.93	6.61%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Theatre Production Booking. Per Hour. Minimum of 3 Hour Hire		Partnership Rate	Per session	£100.00	£100.00	£100.00	£106.00	£113.00	£7.00	6.60%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Membership on Provider Directory on 0 - 19 Website		Standard	Per Day	£400.00	£400.00	£400.00	£424.00	£453.00	£29.00	6.84%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Homepage TOP Banner - Advertising space peak times		Standard	On-going	£200.00	£200.00	£200.00	£212.00	£226.00	£14.00	6.60%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Homepage BOTTOM Banner - Advertising space on website off peak		Standard	On-going	£150.00	£150.00	£150.00	£159.00	£170.00	£11.00	6.92%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Miscellaneous Pages - Banner Advertising space on website		Standard	On-going	£100.00	£100.00	£100.00	£106.00	£113.00	£7.00	6.60%	Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Electronic Rotating Rock Climbing Wall at Canada Villa		Standard	Per hour				New	£30.00			Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Gym and Gym Equipment		Standard	Per hour				New	£25.00			Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Rithmic Studio		Standard	Per hour				New	£40.00			Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Giant Lawn Games		Standard	Per session				New	£25.00			Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Portable Staging hire		Standard	Per day				New	£150.00			Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Additional Theatre Seating		Standard	Per day				New	£50.00			Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
0 - 19 Early Help Service Traded Service & Programmes	Additional Theatre Lighting		Standard	Per day				New	£90.00			Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011

0 - 19 Early Help Service Traded Service & Programmes	Filming and Events Space		Standard	Per day				New	£350.00			Discretionary	s93 Local Government Act 2003, s.1 Localism Act 2011
---	--------------------------	--	----------	---------	--	--	--	-----	---------	--	--	---------------	---

Fees and Charges 2024/25

Department: Children's & Family Services  
 Area: Libraries

Reference/ Area	Fee/Charge Title	Description	Unit of Measure	Charges 2020/21	Charges 2021/22	Charges 2022/23	Charges 2023/24	Proposed Charges 2024/25	Change from prior year, £	Change from prior year, %	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of Charging (Statutory prescribed, Statutory discretionary, statutory costs)
Library charges	Lost Library card	This charge is levied where a replacement library card is issued	Per card (adults)	£2.00	£2.00	£2.00	£2.20	£2.40	£0.20	9.09%	Public Libraries and Museums Act 1964 & Regulation 3 2(e) Library Charges (England and Wales) Regulations 1991/2712	Public Libraries and Museums Act 1964 s.8(5)(a) confers a discretion as to how much can be charged under the regulations
Library charges	DVD hire	This charge is levied for the loan of DVDs	Per DVD, per week	£1.60	£1.00	£1.00	£1.10	£1.20	£0.10	9.09%	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	In this case, the regulations have not specifically mentioned the service described but the legislation mentioned may confer a right to charge on a cost basis
Library charges	Market place adverts	This charge is levied for advertising on library noticeboards/ windows	A5 advert per week	£1.50	£1.50	£1.50	£1.65	£1.80	£0.15	9.09%	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	As mentioned above
Library charges	Market place adverts	This charge is levied for advertising on library noticeboards/ windows	A4 advert per week	£2.50	£2.50	£2.50	£2.75	£3.00	£0.25	9.09%	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	In this case, the regulations have not specifically mentioned the service described but the legislation mentioned may confer a right to charge on a cost basis
Library charges	Library Service fees and charges (not amended in Libraries Review)	This charge is levied for the use of display cabinets and windows in libraries	Per cabinet/ window per week - external	£25.00	£25.00	£25.00	£27.50	£30.00	£2.50	9.09%	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	As mentioned above
Library charges	Library Service fees and charges (not amended in Libraries Review)	This charge is levied for the use of display cabinets and windows in libraries	Per cabinet/ window per week - internal	£20.00	£20.00	£20.00	£22.00	£24.00	£2.00	9.09%	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	As mentioned above
Library charges	Reservation, No Notification/ email (specially purchased stock)	This charge is levied where an item is purchased in response to a reservation.	Per item	£1.00	£1.00	£1.00	£1.10	£1.20	£0.10	9.09%	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	As mentioned above
Library charges	Reservation, Postal Notification (specially purchased stock)	This charge is levied where an item is purchased in response to a reservation.	Per item	£1.00	£1.00	£1.00	£1.10	£1.20	£0.10	9.09%	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	As mentioned above
Library charges	Reservation, No Notification/ email notification (Barnet stock)	Customers are notified by email that a reserved item is ready for collection. This applies to stock already held in Barnet Libraries	Per item	£0.00	£0.00	£0.00	£0.00	£0.00	-	-	Public Libraries and Museums Act 1964 & Regulation 3 2(b) Library Charges (England and Wales) Regulations 1991/2712	Public Libraries and Museums Act 1964 s.8(5)(a) confers a discretion as to how much can be charged under the regulations
Library charges	Reservation, Postal Notification (Barnet stock)	Customers are notified by post that a reserved item is ready for collection. This applies to stock already held in Barnet Libraries	Per item	2nd class postage only	2nd class postage only	2nd class postage only	2nd class postage only	2nd class postage only	-	-	Public Libraries and Museums Act 1964 & Regulation 3 2(b) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above
Library charges	Reservations from the British Library	This charge is levied where items are borrowed from the British Library	Per item	£4-6	£4-6	£4-6	£15.00	£20.60	£5.60	37.33%	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	The regulation outlines the limitations to charging for lending at 3(a) - (d). This is also subject to the general duty to provide library services under the Public Libraries and Museums Act 1964 at Section 7(1)
Library charges	Renew a British Library loan	This charge is levied where items borrowed from the British Library are renewed	Per item				£5.70	£6.25	£0.55	9.65%	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	In this case, the regulations have not specifically mentioned the service described but the legislation mentioned may confer a right to charge on a cost basis
Library charges	One off events	This includes a range of author and cultural events. A mix of charges would be applied dependent upon the cost of hosting the specific event and its intended audience. These are in addition to the core service of events which remains free.	Per session, per person	£0 up to £21	£0 up to £21	£0 up to £21	£0 up to £25	0 up to £27	-	-	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	In this case, the regulations have not specifically mentioned the service described but the legislation mentioned may confer a right to charge on a cost basis
Library charges	Training courses for professionals and organisations (1/2 day - bespoke)	Current charges are considerably under the market rate and do not cover the costs of developing and delivering training.	Per organisation	£400.00	£400.00	£400.00	£440.00	£470.00	£30.00	6.82%	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	In this case, the regulations have not specifically mentioned the service described but the legislation mentioned may confer a right to charge on a cost basis
Library charges	Local History Training/ Talks for organisations (bespoke)	Current charges are considerably under the market rate and do not cover the costs of developing and delivering training.	Per session	£75.00	£75.00	£75.00	£82.50	£88.10	£5.60	6.79%	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	As mentioned above
Library charges	Musical Sets And Scores for choirs based in Barnet	Subscription fee	Per subscription Per annum	Loan charge of 25p per score per month (min 2 month loan)	Loan charge of 25p per score per month (min 2 month loan)	Loan charge of 25p per score per month (min 2 month loan)	Loan charge of 25p per score per month (min 2 month loan)	Loan charge of 25p per score per month (min 2 month loan)	-	-	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	In this case, the regulations have not specifically mentioned the service described but the legislation mentioned may confer a right to charge on a cost basis
Library charges	Musical Sets And Scores for choirs based in Barnet	Overdue charge	Per score, Per week	25p per score, Per month/ part month	25p per score, Per month/ part month	25p per score, Per month/ part month	25p per score, Per month/ part month	25p per score, Per month/ part month	-	-	Public Libraries and Museums Act 1964 & Regulation 3 2(c) Library Charges (England and Wales) Regulations 1991/2712	Public Libraries and Museums Act 1964 s.8(5)(a) confers a discretion as to how much can be charged under the regulations
Library charges	Musical Sets And Scores for all choirs	Courier delivery charge for direct delivery	Per box	£5.00	£5.00	£5.00	£5.00	£10.00	£5.00	100.00%	Public Libraries and Museums Act 1964 & Regulation 3 2(k) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above
Library charges	Musical Sets And Scores for all choirs	Administration fee to replace lost items. This is payable by music groups and organisations.	Per set lost	£10.00 + cost of replacement	£10.00 + cost of replacement	£10.00 + cost of replacement	£10.00 + cost of replacement	£10.00 + cost of replacement	-	-	Public Libraries and Museums Act 1964 & Regulation 3 2(e) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above

Reference/ Area	Fee/Charge Title	Description	Unit of Measure	Charges 2020/21	Charges 2021/22	Charges 2022/23	Charges 2023/24	Proposed Charges 2024/25	Change from prior year, £	Change from prior year, %	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of Charging (Statutory prescribed, Statutory discretionary, statutory costs or Discretionary)
Library charges	Music Sets And Scores for choirs based outside Barnet	Subscription fee	Per subscription Per annum	Loan charge of 35p per score per month (min 2 month loan)	Loan charge of 35p per score per month (min 2 month loan)	Loan charge of 35p per score per month (min 2 month loan)	Loan charge of 35p per score per month (min 2 month loan)	Loan charge of 35p per score per month (min 2 month loan)	-	-	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	In this case, the regulations have not specifically mentioned the service described but the legislation mentioned may confer a right to charge on a cost basis - Further detail is required in the description segment of the charge
Library charges	Music Sets And Scores for choirs based outside Barnet	Overdue charge	Per score, Per week	35p per score, Per month/ part month	35p per score, Per month/ part month	35p per score, Per month/ part month	35p per score, Per month/ part month	35p per score, Per month/ part month	-	-	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	As mentioned above
Library charges	Music Sets And Scores	Charge made to other Boroughs for the loan of Barnet sets and scores	Per 20 items	£12.00	£12.00	£12.00	£12.00	£12.00	-	-	Public Libraries and Museums Act 1964 & Regulation 3 2(m) Library Charges (England and Wales) Regulations 1991/2712	Public Libraries and Museums Act 1964 s.8(5)(a) confers a discretion as to how much can be charged under the regulations. Charging for this service is subject to the restrictions at Regulation 3(2)(m)(ii)
Library charges	Play sets	Subscription fee to play sets service	Per subscription, per annum	£25.00	£25.00	£25.00	£27.50	£30.00	£2.50	9.09%	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	In this case, the regulations have not specifically mentioned the service described but the legislation mentioned may confer a right to charge on a cost basis - Further details are required in the description
School Libraries Resources Service	Secondary schools pay as you go loans (20 books per loan)	Charge for as and when loan collections	Per collection of 20 books, per school	£40.00	£40.00	£40.00	£42.00	£45.00	£3.00	7.14%	Public Libraries and Museums Act 1964 & Regulation 3 2(b) Library Charges (England and Wales) Regulations 1991/2712	Public Libraries and Museums Act 1964 s.8(5)(a) confers a discretion as to how much can be charged under the regulations
School Libraries Resources Service	Professional consultancy	Specialist advice regarding libraries, reading and information skills (Barnet schools)	Per hour	£40.00	£40.00	£40.00	£42.00	£45.00	£3.00	7.14%	Section 93 of the Local Government Act or s.3 the Localism Act 2011 but this would be in a cost basis.	In this case, the regulations have not specifically mentioned the service described but the legislation mentioned may confer a right to charge on a cost basis
School Libraries Resources Service	Lost/ damaged artefacts	Charge levied to schools for the replacement of lost artefacts	Per item	£10-100	£10-100	£10-100	£10-100	£10-100	-	-	Public Libraries and Museums Act 1964 & Regulation 3 2(e) Library Charges (England and Wales) Regulations 1991/2712	Public Libraries and Museums Act 1964 s.8(5)(a) confers a discretion as to how much can be charged under the regulations
School Libraries Resources Service	Additional delivery charge	Charge for additional deliveries	Per visit, up to 12 crates	£25.00	£25.00	£25.00	£26.00	£28.00	£2.00	7.69%	Public Libraries and Museums Act 1964 & Regulation 3 2(k) Library Charges (England and Wales) Regulations 1991/2712	Public Libraries and Museums Act 1964 s.8(5)(a) confers a discretion as to how much can be charged under the regulations
Library charges	Room hire (library opening hours)	Room Hire Chipping Barnet Library Room 1   full rate	per hour	£30.00	£35.00	£35.00	£37.00	£40.00	£3.00	8.11%	Public Libraries and Museums Act 1964 & Regulation 3 2(l) Library Charges (England and Wales) Regulations 1991/2712	Public Libraries and Museums Act 1964 s.8(5)(a) confers a discretion as to how much can be charged under the regulations
Library charges	Room hire (library opening hours)	Room Hire Chipping Barnet Library Room 1 concession rate	per hour	£20.00	£35.00	£35.00	£37.00	£40.00	£3.00	8.11%	Public Libraries and Museums Act 1964 & Regulation 3 2(l) Library Charges (England and Wales) Regulations 1991/2712	Public Libraries and Museums Act 1964 s.8(5)(a) confers a discretion as to how much can be charged under the regulations
Library charges	Room hire (library opening hours)	Room Hire Finchley Church End Library Room 1 full rate	per hour	£30.00	£40.00	£40.00	£42.00	£45.00	£3.00	7.14%	Public Libraries and Museums Act 1964 & Regulation 3 2(l) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above
Library charges	Room hire (library opening hours)	Room Hire Finchley Church End Library Room 1 concession rate	per hour	£20.00	£40.00	£40.00	£42.00	£45.00	£3.00	7.14%	Public Libraries and Museums Act 1964 & Regulation 3 2(l) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above
Library charges	Room hire (library opening hours)	Room Hire Finchley Church End Library Room 2 full rate	per hour	£10.00	£12.00	£12.00	£13.00	£14.00	£1.00	7.69%	Public Libraries and Museums Act 1964 & Regulation 3 2(l) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above
Library charges	Room hire (library opening hours)	Room Hire Finchley Church End Library Room 2 concession rate	per hour	£7.00	£12.00	£12.00	£13.00	£14.00	£1.00	7.69%	Public Libraries and Museums Act 1964 & Regulation 3 2(l) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above
Library charges	Room hire (library opening hours)	Room Hire Finchley Church End Library 1,2,3 together	per hour	£0.00	£65.00	£65.00	£69.00	£74.00	£5.00	7.25%	Public Libraries and Museums Act 1964 & Regulation 3 2(l) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above
Library charges	Room hire (library opening hours)	Room Hire Finchley Church End Library kitchen as add on	per hour	£0.00	£5.00	£5.00	£5.00	£5.50	£0.50	10.00%	Public Libraries and Museums Act 1964 & Regulation 3 2(l) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above
Library charges	Room hire (library opening hours)	Room Hire Finchley Church End Library kitchen only	per hour	£0.00	£12.00	£12.00	£13.00	£14.00	£1.00	7.69%	Public Libraries and Museums Act 1964 & Regulation 3 2(l) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above
Library charges	Room hire (library opening hours)	Room Hire Osidge Library full rate	per hour	£10.00	£12.00	£12.00	£13.00	£14.00	£1.00	7.69%	Public Libraries and Museums Act 1964 & Regulation 3 2(l) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above
Library charges	Room hire (library opening hours)	Room Hire Osidge Library Concession rate	per hour	£7.00	£12.00	£12.00	£13.00	£14.00	£1.00	7.69%	Public Libraries and Museums Act 1964 & Regulation 3 2(l) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above



Reference/ Area	Fee/Charge Title	Description	Unit of Measure	Charges 2020/21	Charges 2021/22	Charges 2022/23	Charges 2023/24	Proposed Charges 2024/25	Change from prior year, £	Change from prior year, %	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of Charging (Statutory prescribed, Statutory discretionary, statutory costs recovered, or Discretionary)
Library charges	Room hire (library opening hours)	Room Hire Hendon Library full rate	per hour	£10.00	£12.00	£12.00	£13.00	£14.00	£1.00	7.69%	Public Libraries and Museums Act 1964 & Regulation 3 2(i) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above
Library charges	Room hire (library opening hours)	Room Hire Hendon Library concession rate	per hour	£7.00	£12.00	£12.00	£13.00	£14.00	£1.00	7.69%	Public Libraries and Museums Act 1964 & Regulation 3 2(i) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above
Library charges	Room hire (library opening hours)	Room Hire East Finchley Library full rate	per hour	£10.00	£12.00	£12.00	£13.00	£14.00	£1.00	7.69%	Public Libraries and Museums Act 1964 & Regulation 3 2(i) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above
Library charges	Room hire (library opening hours)	Room Hire East Finchley concession rate	per hour	£7.00	£12.00	£12.00	£13.00	£14.00	£1.00	7.69%	Public Libraries and Museums Act 1964 & Regulation 3 2(i) Library Charges (England and Wales) Regulations 1991/2712	As mentioned above

# Appendix A - Fees and Charges 2024-25

CPI

106.80%

## Fees and Charges 2023/24

Department:	<b>Growth and Regen</b>
AEconomic Development :	<b>Re Strategic Planing &amp; Regen</b>

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
<b>Strategic Planning &amp; Economic Developmentgen</b>										
Development and Economy	SPR 1 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Head of Service Assistant Director (Day Rates) Housing Development and Regeneration Manager(Housing Development Partnership Manager)	0 - 20 Days	£1,101.28	£1,176.17	£74.89	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 2 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Head of Service Assistant Director (Day Rates) Housing Development and Regeneration Manager(Housing Development Partnership Manager)	Projects 21 - 60 Days	£1,017.97	£1,087.19	£69.22	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 3 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Head of Service Assistant Director (Day Rates) Housing Development and Regeneration Manager(Housing Development Partnership Manager)	Projects 60 days +	£964.17	£1,029.74	£65.56	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 4 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Head of Service Assistant Director (Day Rates) Housing Development and Regeneration Manager(Housing Development Partnership Manager)	0 - 20 Days	£152.96	£163.36	£10.40	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 5 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Head of Service Assistant Director (Day Rates) Housing Development and Regeneration Manager(Housing Development Partnership Manager)	Projects 21 - 60 Days	£141.38	£150.99	£9.61	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 6 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Head of Service Assistant Director (Day Rates) Housing Development and Regeneration Manager(Housing Development Partnership Manager)	Projects 60 days +	£133.91	£143.02	£9.11	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 7 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Regeneration Transport Manager / Programme Director / Senior Commercial Manager (Day Rates), Regeneration Manager	0 - 20 Days	£858.01	£916.36	£58.34	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 8 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Regeneration Transport Manager / Programme Director / Senior Commercial Manager (Day Rates), Regeneration Manager	Projects 21 - 60 Days	£794.02	£848.01	£53.99	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 9 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Regeneration Transport Manager / Programme Director / Senior Commercial Manager (Day Rates), Regeneration Manager	Projects 60 days +	£750.39	£801.42	£51.03	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 10 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Regeneration Transport Manager / Programme Director / Senior Commercial Manager (Day Rates), Regeneration Manager	0 - 20 Days	£119.17	£127.27	£8.10	6.80%	n/a	Contract specific/ statutory/ discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Development and Economy	SPR 11 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Regeneration Transport Manager / Programme Director / Senior Commercial Manager (Day Rates), Regeneration Manager	Projects 21 - 60 Days	£110.28	£117.78	£7.50	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 12 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Regeneration Transport Manager / Programme Director / Senior Commercial Manager (Day Rates), Regeneration Manager	Projects 60 days +	£104.22	£111.31	£7.09	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 13 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Planning Policy Manager / Urban Design and Heritage Manager / Skills and Enterprise Manager / Infrastructure Planning and Delivery Manager / Major Developments Team Manager / Programme Manager / Property Support (Day Rates)	0 - 20 Days	£712.58	£761.04	£48.46	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 14 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Planning Policy Manager / Urban Design and Heritage Manager / Skills and Enterprise Manager / Infrastructure Planning and Delivery Manager / Major Developments Team Manager / Programme Manager / Property Support (Day Rates)	Projects 21 - 60 Days	£658.77	£703.57	£44.80	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 15 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Planning Policy Manager / Urban Design and Heritage Manager / Skills and Enterprise Manager / Infrastructure Planning and Delivery Manager / Major Developments Team Manager / Programme Manager / Property Support (Day Rates)	Projects 60 days +	£623.87	£666.29	£42.42	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 16 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Planning Policy Manager / Urban Design and Heritage Manager / Skills and Enterprise Manager / Infrastructure Planning and Delivery Manager / Major Developments Team Manager / Programme Manager / Property Support (Day Rates)	0 - 20 Days	£98.96	£105.69	£6.73	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 17 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Planning Policy Manager / Urban Design and Heritage Manager / Skills and Enterprise Manager / Infrastructure Planning and Delivery Manager / Major Developments Team Manager / Programme Manager / Property Support (Day Rates)	Projects 21 - 60 Days	£91.49	£97.71	£6.22	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 18 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Planning Policy Manager / Urban Design and Heritage Manager / Skills and Enterprise Manager / Infrastructure Planning and Delivery Manager / Major Developments Team Manager / Programme Manager / Property Support (Day Rates)	Projects 60 days +	£86.65	£92.54	£5.89	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 19 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Senior Regeneration Officer / Colindale Project Manager / Housing Strategy Manager / Principal Planner (Planning Policy) / Commercial Manager / Principal Planner (MDT) (Day Rates)	0 - 20 Days	£604.34	£645.44	£41.10	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 20 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Senior Regeneration Officer / Project Manager / Housing Strategy Manager / Principal Planner (Planning Policy) / Commercial Manager / Principal Planner (MDT) (Day Rates)	Projects 21 - 60 Days	£558.43	£596.41	£37.97	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 21 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Senior Regeneration Officer / Project Manager / Housing Strategy Manager / Principal Planner (Planning Policy) / Commercial Manager / Principal Planner (MDT) (Day Rates)	Projects 60 days +	£529.34	£565.33	£35.99	6.80%	n/a	Contract specific/ statutory/ discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Development and Economy	SPR 22 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Senior Regeneration Officer /Project Manager / Housing Strategy Manager / Principal Planner (Planning Policy) / Commercial Manager / Principal Planner (MDT) (Hourly Rates)	0 - 20 Days	£83.93	£89.64	£5.71	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 23 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Senior Regeneration Officer /Project Manager / Housing Strategy Manager / Principal Planner (Planning Policy) / Commercial Manager / Principal Planner (MDT) (Hourly Rates)	Projects 21 - 60 Days	£77.56	£82.83	£5.27	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 24 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Senior Regeneration Officer /Project Manager / Housing Strategy Manager / Principal Planner (Planning Policy) / Commercial Manager / Principal Planner (MDT) (Hourly Rates)	Projects 60 days +	£73.51	£78.51	£5.00	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 25 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Regeneration Officer / Skills Development Programme Officer / Senior Planning (Planning Policy) / Senior Planner (MDT) / Senior Planning (Urban Design & Heritage) (Day Rates)	0 - 20 Days	£495.75	£529.46	£33.71	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 26 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Regeneration Officer / Skills Development Programme Officer / Senior Planning (Planning Policy) / Senior Planner (MDT) / Senior Planning (Urban Design & Heritage) (Day Rates)	Projects 21 - 60 Days	£458.09	£489.24	£31.15	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 27 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Regeneration Officer / Skills Development Programme Officer / Senior Planning (Planning Policy) / Senior Planner (MDT) / Senior Planning (Urban Design & Heritage) (Day Rates)	Projects 60 days +	£433.36	£462.83	£29.47	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 28 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Regeneration Officer / Skills Development Programme Officer / Senior Planning (Planning Policy) / Senior Planner (MDT) / Senior Planning (Urban Design & Heritage) (Hourly Rates)	0 - 20 Days	£68.85	£73.53	£4.68	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 29 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Regeneration Officer / Skills Development Programme Officer / Senior Planning (Planning Policy) / Senior Planner (MDT) / Senior Planning (Urban Design & Heritage) (Hourly Rates)	Projects 21 - 60 Days	£63.62	£67.95	£4.33	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 30 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Regeneration Officer / Skills Development Programme Officer / Senior Planning (Planning Policy) / Senior Planner (MDT) / Senior Planning (Urban Design & Heritage) (Hourly Rates)	Projects 60 days +	£60.18	£64.28	£4.09	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 31 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Business Liaison Officer / Town Centre Projects Officer / Management Accountant / Planning Officer (Planning Policy) / Planning Obligations Officer / Planning Officer (Urban Design & Heritage) (Day Rates)	0 - 20 Days	£476.37	£508.77	£32.39	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 32 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Business Liaison Officer / Town Centre Projects Officer / Management Accountant / Planning Officer (Planning Policy) / Planning Obligations Officer / Planning Officer (Urban Design & Heritage) (Day Rates)	Projects 21 - 60 Days	£440.64	£470.60	£29.96	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 33 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Business Liaison Officer / Town Centre Projects Officer / Management Accountant / Planning Officer (Planning Policy) / Planning Obligations Officer / Planning Officer (Urban Design & Heritage) (Day Rates)	Projects 60 days +	£417.36	£445.74	£28.38	6.80%	n/a	Contract specific/ statutory/ discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Development and Economy	SPR 34 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Business Liaison Officer / Town Centre Projects Officer / Management Accountant / Planning Officer (Planning Policy) / Planning Obligations Officer / Planning Officer (Urban Design & Heritage) (Hourly Rates)	0 - 20 Days	£66.16	£70.66	£4.50	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 35 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Business Liaison Officer / Town Centre Projects Officer / Management Accountant / Planning Officer (Planning Policy) / Planning Obligations Officer / Planning Officer (Urban Design & Heritage) (Hourly Rates)	Projects 21 - 60 Days	£61.19	£65.35	£4.16	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 36 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Business Liaison Officer / Town Centre Projects Officer / Management Accountant / Planning Officer (Planning Policy) / Planning Obligations Officer / Planning Officer (Urban Design & Heritage) (Hourly Rates)	Projects 60 days +	£57.96	£61.90	£3.94	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 37 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Support Officer (Day Rates)	0 - 20 Days	£361.46	£386.03	£24.58	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 38 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Support Officer (Day Rates)	Projects 21 - 60 Days	£334.48	£357.22	£22.74	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 39 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Support Officer (Day Rates)	Projects 60 days +	£315.57	£337.03	£21.46	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 40 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Support Officer (Hourly Rates)	0 - 20 Days	£50.20	£53.61	£3.41	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 41 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Support Officer (Hourly Rates)	Projects 21 - 60 Days	£46.45	£49.61	£3.16	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 42 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Support Officer (Hourly Rates)	Projects 60 days +	£43.83	£46.81	£2.98	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 43 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Support (Day Rates)	0 - 20 Days	£254.79	£272.12	£17.33	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 44 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Support (Day Rates)	Projects 21 - 60 Days	£235.59	£251.61	£16.02	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 45 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Support (Day Rates)	Projects 60 days +	£222.50	£237.63	£15.13	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 46 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Support (Hourly Rates)	0 - 20 Days	£35.39	£37.79	£2.41	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 47 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Support (Hourly Rates)	Projects 21 - 60 Days	£32.71	£34.94	£2.22	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 48 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Support (Hourly Rates)	Projects 60 days +	£30.89	£33.00	£2.10	6.80%	n/a	Contract specific/ statutory/ discretionary
Development and Economy	SPR 49 Strategic Planning, Housing & Regeneration	Strategic Planning, Housing & Regeneration	Legal Recharges to developers	Hourly rate	£153.00	£163.40	£10.40	6.80%	n/a	Contract specific/ statutory/ discretionary

**Terminology key**

Statutory pEconomic Developmentsccribed – legislation provides that the local authority charge for providing a service and either (a) the charge is pEconomic Developmentsccribed (i.e. set eg. £100) or (b) the range is pEconomic Developmentsccribed.

Statutory discEconomic Developmenttionary (or statutory costs Economic Developmentcovery) - legislation provides that you may charge for providing a service but the amount of the charge is discEconomic Developmenttionary, within the Economic Developmentmit of the legislation – the charge may be limited to cost Economic Developmentcovery, Economic Developmentasonable cost or based on consideration of pEconomic Developmentsccribed matters eg. consideration of Economic Developmentntal value of land for allotments.

DiscEconomic Developmenttionary – heEconomic Development the authority is not obliged to provide the service but if it does so then the charges must be based on costs Economic Developmentcovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

Fees and Charges 2023/24

Department:	Growth and Regen
AGrowth and Regena:	Private Sector Housing

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Private Sector Housing										
Growth and Regen	EH 1 Completion of Works	Private Sector Housing	To carry out work(s) in default of a notice recipient	Per case	All costs to be recorded on an hourly rate up to £104.57 from non compliance visit and charged accordingly plus reasonable cost of works	All costs to be recorded on an hourly rate up to £84 from non compliance visit and charged accordingly plus reasonable cost of works	NA	NA	Local Government (Miscellaneous Provisions( Act 1982	Statutory cost recovery
Growth and Regen	EH 2 Completion of Works	Private Sector Housing	Empty Property Agency Service	Per case	Up to 15% of the cost of the building works, or up to 12.5% of the cost of the building works if the cost of the work is above £75k and up to 10% if the cost of the work is over £100k. Minimum fee £202.99	15% of the cost of the building works, or 12.5% of the cost of the building works if the cost of the work is above £75k and 10% if the cost of the work is over £100k. Minimum fee £250	NA	NA	Local Government Act 2003 Localism Act 2011	Discretionary
Growth and Regen	EH 3 Completion of Works	Private Sector Housing	Voluntary Works In Default Service	Per case	Up to 15% of the cost of the building works, or up to 12.5% of the cost of the building works if the cost of the work is above £75k and up to 10% if the cost of the work is over £100k. Minimum fee £202.99	All costs to be recorded on an hourly rate up to £84 from non compliance visit and charged accordingly. 10% discount then made. Plus reasonable cost of works	NA	NA	Local Government Act 2003 Localism Act 2011	Discretionary
Growth and Regen	EH 4 Home Improvement Agency Environmental Health	Private Sector Housing	Enquiry including historical data multiple addresses	Each			£0.00	0.00%	Regulation 8, Environmental Information Regulations 2004	Statutory Discretionary
Growth and Regen	EH 5 Housing Reports	Private Sector Housing	Inspection of house in multiple occupation and provision of inspection report e.g. HHSRS inspection to meet visa requirements or on a consultancy basis	Each	£367.69 plus hourly rate of up to £104.57 for revisits and/or additional advice	£496 plus hourly rate of up to £84 for revisits and/or additional advice outside the scope of the original fee.	£128.31	35.00%	Local Government Act 2003 Localism Act 2011	Discretionary
Growth and Regen	EH 6 Housing Reports	Private Sector Housing	Housing Consultation fee	Each	£119.47 (additional fees charged over two hours at up to £104.57/hour)	£106 (additional fees charged over two hours at up to £84/hour)	-£13.47	-11.00%	Local Government Act 2003 Localism Act 2011	Discretionary
Growth and Regen	EH 7 Housing Reports	Private Sector Housing	Rent Repayment Order Support Service	Each	£119.47 (additional fees charged over two hours at up to £104.57/hour)	£106 (additional fees charged over two hours at up to £84/hour)	-£13.47	-11.00%	Local Government Act 2003 Localism Act 2011	Discretionary
Growth and Regen	EH 8 Housing Reports	Private Sector Housing	Inspection of single occupied dwelling and provision of inspection report e.g. HHSRS inspection to meet visa requirements or on a consultancy basis	Each	£293.46 plus hourly rate of up to £104.57 for revisits and/or additional advice	£338 plus hourly rate of up to £84 for revisits and/or additional advice outside the scope of the original fee	£44.54	15.00%	Local Government Act 2003 Localism Act 2011	Discretionary
Growth and Regen	EH 9 Housing Reports	Private Sector Housing	HMO Set Up Advice Service	Each	£537.05 plus hourly rate of up to £104.57 for revisits and/or additional advice	£518 plus hourly rate of up to £84 for revisits and/or additional advice outside of scope of original fee	£19.05	-3.50%	Local Government Act 2003 Localism Act 2011	Discretionary
Growth and Regen	EH 10 Housing Reports	Private Sector Housing	Fire risk assessment for standard HMO	Each	£715.67 for a standard HMO plus hourly rate of up to £104.57 for revisits and/or additional advice	Fee to be deleted as service is no longer available	NA	NA	Local Government Act 2003 Localism Act 2011	Discretionary
Growth and Regen	EH 11 Housing Act	Private Sector Housing	Waiver of fee for notices i.e. Improvement Notice , Suspended Improvement Order, Prohibition Order, Emergency Prohibition Order, Suspended Prohibition Order, Emergency Remedial Action excluding the cost of all /any works completed/certificates obtained and Hazard Awareness notice	Each	Fee waived if accreditation secured with the London Landlord Accreditation Scheme within 3 months of notice/order service and membership number forwarded to LBB.	Fee waived if accreditation secured with the London Landlord Accreditation Scheme within 3 months of notice/order service and membership number forwarded to LBB. Fee also waived if the property is occupied by a vulnerable owner occupier or an owner occupier demonstrates financial hardship, or the fault is not with the responsible person.	NA	NA	section 49 Housing Act 2004	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Growth and Regen	EH 12 Housing Act	Private Sector Housing	Service of an Improvement Notice	Each	£592.34 for standard construction plus additional costs per hour incurred in relation to tower blocks. Hourly rate up to £103.49/hour.	£592 for standard construction plus additional costs per hour incurred in relation to tower blocks. Hourly rate up to £84/hour.	£0.00	0.00%	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 13 Housing Act	Private Sector Housing	Service of a Suspended Improvement Notice	Each	£592.34 for standard construction plus additional costs per hour incurred in relation to tower blocks. Hourly rate up to £103.49/hour.	£592 for standard construction plus additional costs per hour incurred in relation to tower blocks. Hourly rate up to £84/hour.	£0.00	0.00%	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 14 Housing Act	Private Sector Housing	Service of a Prohibition Order	Each	£514.17 for standard construction plus additional costs per hour incurred in relation to tower blocks. Hourly rate up to £103.49/hour.	£700 for standard construction plus additional costs per hour incurred in relation to tower blocks. Hourly rate up to £84/hour.	£185.83	36.00%	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 15 Housing Act	Private Sector Housing	Service of a Suspended Prohibition Order	Each	£505.36 for standard construction plus additional costs per hour incurred in relation to tower blocks. Hourly rate up to £103.49/hour.	£700 for standard construction plus additional costs per hour incurred in relation to tower blocks. Hourly rate up to £84/hour.	£185.83	36.00%	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 16 Housing Act	Private Sector Housing	Service of an Emergency Prohibition Order	Each	£505.36 for standard construction plus additional costs per hour incurred in relation to tower blocks. Hourly rate up to £103.49/hour.	£700 for standard construction plus additional costs per hour incurred in relation to tower blocks. Hourly rate up to £84/hour.	£185.83	36.00%	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 17 Housing Act	Private Sector Housing	Service of a Demolition Order	Each	Cost of administration up to hourly rate of £104.57 plus reasonable cost of works	Cost of administration up to hourly rate of £84 plus reasonable cost of works	NA	NA	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 18 Housing Act	Private Sector Housing	Taking Emergency Remedial Action	Each	£506.63 plus the reasonable cost of work	£655 for standard construction plus hourly costs up to £84/hour for tower blocks plus the reasonable cost of work	£148.37	29.00%	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 19 Housing Act	Private Sector Housing	Add on fee to notice/order cost if electrical certificate is obtained	Each	Actual fee plus administration costs of up to £60.42/hour	Actual fee plus administration costs of up to £53/hour	NA	NA	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 20 Housing Act	Private Sector Housing	Add on fee to notice/order cost if a gas certificate is obtained	Each	Actual fee plus administration costs of up to £60.42/hour	Actual fee plus administration costs of up to £53/hour	NA	NA	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 21 Housing Act	Private Sector Housing	Add on fee to notice/order cost if legal advice is obtained e.g. to interpret leasehold/freehold responsibilities	Each	Actual fee plus administration costs of up to £60.42/hour	Actual fee plus administration costs of up to £84/hour	NA	NA	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 22 Housing Act	Private Sector Housing	Add on fee to notice/order cost if a structural engineers report is obtained	Each	Actual fee plus administration costs of up to £60.42/hour	Actual fee plus administration costs of up to £53/hour	NA	NA	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 22b Housing Act	Private Sector Housing	Add on fee to notice/order cost if a fire engineers report or similar is required in relation to enforcement	Each	Actual fee plus administration costs of up to £60.34/hour	Actual fee plus administration costs of up to £84/hour	NA	NA	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 23 Housing Act	Private Sector Housing	Copying grant files and postage	Each	£11.15		£0.00		section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 24 Housing Act	Private Sector Housing	Review of Suspended Prohibition Order	Each	£382.78	£261.00	£121.78	31.81%	section 49 Housing Act 2004	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Growth and Regen	EH 25 Housing Act	Private Sector Housing	Review of Suspended Improvement Notice	Each	£376.98	261	£115.98	30.77%	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 26 Housing Act	Private Sector Housing	Hazard Awareness Notice	Each	£347.98	£592.00	-£244.02	-70.13%	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 27 Housing Act	Private Sector Housing	Copying enforcement files and postage	Each	11 pence per sheet plus postage costs	£0.00	£0.00	0.00%	section 49 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 28 HMO Licensing (mandatory and additional)	Private Sector Housing	HMO Licence fee (mandatory and additional) up to 5 units of accommodation for 5 years	Per HMO (F1+F2)	£1,546	£1,512	£33.83	-2.19%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£714	£857	£143.20	20.06%		
				Fee 2	£832	£655	£177.03	-21.28%		
Growth and Regen	EH 29 Mandatory HMO Licensing	Private Sector Housing	Assisted New Licence fee up to 5 units of accommodation (paper application) for 5 years	Per HMO (F1+F2)	£1,647			0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£833			0.00%		
				Fee 2	£814			0.00%		
Growth and Regen	EH 30 Mandatory HMO Licensing	Private Sector Housing	New Licence fee up to 5 units of accommodation (on-line application when available) for 5 years	Per HMO (F1+F2)	£1,391			0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£642			0.00%		
				Fee 2	£748			0.00%		
Growth and Regen	EH 31 Mandatory HMO Licensing	Private Sector Housing	Assisted New Licence fee up to 5 units of accommodation (online application when available) for 5 years	Per HMO (F1+F2)	£1,483			0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£724			0.00%		
				Fee 2	£759			0.00%		
Growth and Regen	EH 32 HMO Licensing (mandatory and additional)	Private Sector Housing	HMO Licence fee (mandatory and additional) up to 5 units of accommodation for 1 year	Per HMO	£930	£988	£57.83	6.22%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£697	£857	£159.92	22.94%		
				Fee 2	£233	£131	£102.10	-43.80%		
Growth and Regen	EH 33 Mandatory HMO Licensing	Private Sector Housing	New HMO Licensing Assisted fee for a 1 year licence (paper application)	Per HMO (F1+F2)	£1,084			0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£848			0.00%		
				Fee 2	£233			0.00%		
Growth and Regen	EH 34 Mandatory HMO Licensing	Private Sector Housing	New HMO Licensing Fee for a 1 year licence (on-line application)	Per HMO (F1+F2)	£861			0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£628			0.00%		
				Fee 2	£233			0.00%		
Growth and Regen	EH 35 Mandatory HMO Licensing	Private Sector Housing	New HMO Licensing Assisted fee for a 1 year licence (on-line application)	Per HMO (F1+F2)	£993			0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£760			0.00%		
				Fee 2	£233			0.00%		
Growth and Regen	EH 36 Mandatory, Additional and Selective HMO Licensing	Private Sector Housing	Discount for accredited landlords	Per property	10% off fee 1	10% off fee 1	£0.00	0.00%	section 63 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 37 Mandatory, Additional and Selective HMO Licensing	Private Sector Housing	Discount for registered charities	Per HMO	10% off fee 1	10% off fee 1	£0.00	0.00%	section 63 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 38 HMO Licensing (mandatory and additional)	Private Sector Housing	Renewal fee (mandatory and additional) up to 5 units of accommodation for 5 years	Per HMO (F1+F2)	£1,360.68	£1,354.00	£6.68	-0.49%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£528.66	£699.00	£170.34	32.22%		
				Fee 2	£832.03	£655.00	£177.03	-21.28%		
Growth and Regen	EH 39 Mandatory HMO Licensing	Private Sector Housing	Assisted Renewal fee up to 5 units of accommodation (paper application) for 5 years	Per HMO (F1+F2)	£1,411.99			0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£579.96			0.00%		
				Fee 2	£832.03			0.00%		
Growth and Regen	EH 40 Mandatory HMO Licensing	Private Sector Housing	Renewal fee up to 5 units of accommodation (on-line application when introduced) for 5 years	Per HMO (F1+F2)	£1,224.64			0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£476.24			0.00%		
				Fee 2	£748.37			0.00%		
Growth and Regen	EH 41 Mandatory HMO Licensing	Private Sector Housing	Assisted Renewal fee up to 5 units of accommodation (on-line application when introduced) for 5 years	Per HMO (F1+F2)	£1,271.46			0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£620.86			0.00%		
				Fee 2	£750.61			0.00%		
Growth and Regen	EH 42 HMO Licensing (mandatory and additional)	Private Sector Housing	Renewal fee (mandatory and additional) up to 5 units of accommodation for 1 year	Per HMO (F1+F2)	£894.49	£830.00	£64.49	-7.21%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£529.78	£699.00	£169.22	31.94%		
				Fee 2	£364.71	£131.00	£233.71	-64.08%		



Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Growth and Regen	EH 43 Mandatory HMO Licensing	Private Sector Housing	Assisted Renewal fee up to 5 units of accommodation (paper application) for 1 year	Per HMO (F1+F2)	£948.02			0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£579.96			0.00%		
				Fee 2	£368.06			0.00%		
Growth and Regen	EH 44 Mandatory HMO Licensing	Private Sector Housing	HMO Licensing Renewal fee for a 1 year licence (on line application, when introduced)	Per HMO (F1+F2)	£710.45			0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£477.36			0.00%		
				Fee 2	£233.10			0.00%		
Growth and Regen	EH 45 Mandatory HMO Licensing	Private Sector Housing	HMO Licensing Assisted Renewal fee for a 1 year licence (on line application, when introduced)	Per HMO (F1+F2)	£753.95			0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1	£520.85			0.00%		
				Fee 2	£233.10			0.00%		
Growth and Regen	EH 46 Mandatory HMO Licensing	Private Sector Housing	Fee associated with an abortive visit	Per HMO	£89.90			0.00%	section 63 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 47 Mandatory and Additional HMO Licensing	Private Sector Housing	Each extra unit of accommodation over 5 units (assuming a standard fee is for up to a 5 room HMO)	Per unit	£29.56	£30.00	£0.44	1.50%	section 63 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 48 Mandatory, Additional and Selective HMO Licensing	Private Sector Housing	Licence holder changing nominated manager	Per request	£0.00	£0.00	£0.00	0.00%	section 63 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 49 Mandatory, Additional and Selective HMO Licensing	Private Sector Housing	Change in Licence holder	Per request	new application fee as per EH28 - EH35, above	standard new application fee	NA	NA	section 63 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 50 Mandatory, Additional and Selective HMO Licensing	Private Sector Housing	Recovery fee for dishonoured cheque	Each	£0.00	£0.00	NA	NA	section 63 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 51 Mandatory and Additional HMO Licensing	Private Sector Housing	HMO Licensing pre inspection refund (to cover preliminary administration costs)	Each licence	Fee 2 will not be charged and a refund will be considered if a property has not been inspected. £65.81 will be retained of Fee 1 to cover the Council's administrative costs.	Fee 2 will not be charged and a refund will be considered if a property has not been inspected. If the property is not licensable and application made in error a full refund will be given. £294 will be retained of Fee 1 to cover the Council's administrative costs where the property was licensable on application and processing work completed by the Council.	£228.19	347.00%	section 63 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 52 Mandatory and Additional HMO Licensing	Private Sector Housing	HMO Licensing post inspection, where no paperwork is drafted refund (to cover preliminary administration costs and inspecting officer costs)	Each licence	Fee 2 will not be charged. £314.52 will be retained of Fee 1 to cover the Council's administrative costs.	If the property is not licensable and application made in error a full refund will be given. £501 will be retained of Fee 1 to cover the Council's administrative costs where the property was licensable on application and processing work and inspection completed by the Council.	£186.48	59.00%	section 63 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 53 Mandatory and Additional HMO Licensing	Private Sector Housing	HMO Licensing post inspection refund when the property is found not to be licensable (to cover preliminary administration costs, inspection and drafting)	Each licence	Fee 2 will not be charged. £189.61 will be retained of Fee 1 to cover the Council's administrative costs.	If the property is not licensable and application made in error a full refund will be given. Fee 1 maintained to cover the Council's administrative costs where the property was licensable on application, processing work, inspection and document drafting completed by the Council. Fee 2 not charged	NA	NA	section 63 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 54 Mandatory and Additional HMO Licensing	Private Sector Housing	Refund clarification for revocations	Each licence	Where an HMO licence is revoked there is no refund	Where an HMO licence is revoked there is no refund	£0.00	0.00%	section 63 Housing Act 2004	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Growth and Regen	EH 55 Mandatory HMO Licensing	Private Sector Housing	HMO Licensing additional fee for failure to pay 2nd HMO licensing fee within 48 hours of request	Each licence	£17.29 on top of Fee 2	£0.00		0.00%	section 63 Housing Act 2004	Statutory Discretionary
Growth and Regen	EH 56 Selective Licensing	Private Sector Housing	Selective Licensing (following designation - Burnt Oak, Colindale North and Colindale South)	Each Licence	scheme not designated	£750.00	£0.00	0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 1		£376.00	£0.00	0.00%	section 63 Housing Act 2004	Statutory Discretionary
				Fee 2		£374.00	£0.00	0.00%	section 63 Housing Act 2004	Statutory Discretionary
<b>Home Improvement Agency</b>										
Growth and Regen	EH 152 Home Improvement Agency	Care and Repair	Full Home Improvement Agency service	Each	Fees based on sliding percentage rate of cost of works (excluding extended warranties), with splits at; less than £10k - 20% less than £15k - 19% less than £20k - 17% less than £75k - 15% more than £75k - 12.5%  Minimum fee £275 (ex VAT)	Fees based on the cost of the works (excluding extended warranties) and a sliding scale with a decreasing percentage rate for each £5,000, with the exception of the second £5,000. The rates are as follows; £0 to £5000 - 20% £5000 to £10,000 - 22.5% £10,000 to £15,000 - 17.5% £15,000 to £20,000 - 15% £20,000 to £25,000 - 12.5% £25,000 to £30,000 - 10% £30,000 plus - 7.5%  Minimum fee £500 (ex VAT)	increase of £225 to minimum fee	there is no straightforward percentage increase in fees, as this is a new model on which to charge fees.	The Housing Renewal Grants (Services and Charges) Order 1996	Statutory Discretionary
Growth and Regen	EH 153 Home Improvement Agency	Care and Repair	Assisted grant process	Each	Fees based on sliding percentage rate of cost of works (excluding extended warranties), with splits at; less than £10k - 20% less than £15k - 19% less than £20k - 17% less than £75k - 15% more than £75k - 12.5%  Minimum fee £275 (ex VAT)	Fees based on the cost of the works (excluding extended warranties) and a sliding scale with a decreasing percentage rate for each £5,000, with the exception of the second £5,000. The rates are as follows; £0 to £5000 - 20% £5000 to £10,000 - 22.5% £10,000 to £15,000 - 17.5% £15,000 to £20,000 - 15% £20,000 to £25,000 - 12.5% £25,000 to £30,000 - 10% £30,000 plus - 7.5%  Minimum fee £500 (ex VAT)	increase of £225 to minimum fee	there is no straightforward percentage increase in fees, as this is a new model on which to charge fees.	The Housing Renewal Grants (Services and Charges) Order 1996	Statutory Discretionary

**Terminology key**

Statutory pGrowth and Regenscribed – legislation provides that the local authority charge for providing a service and either (a) the charge is pGrowth and Regenscribed (i.e. set eg. £100) or (b) the range is pGrowth and Regenscribed.

Statutory discGrowth and Regentionary (or statutory costs Growth and Regencovery) - legislation provides that you may charge for providing a service but the amount of the charge is discGrowth and Regentionary, within the Growth and Regenmit of the legislation – the charge may be limited to cost Growth and Regencovery, Growth and Regensustainable cost or based on consideration of pGrowth and Regenscribed matters eg. consideration of Growth and Regenntal value of land for allotments.

DiscGrowth and Regentionary – heGrowth and Regen the authority is not obliged to provide the service but if it does so then the charges must be based on costs Growth and Regencovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

**Fees and Charges 2023/24**

Department: **Growth and Regen**  
 AGrowth and Regena: **Planning**

Inflation rate **6.8%**

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging
Planning	PL 1 Planning Policy Publications	Planning	Planning Briefs & Supplementary Planning Guidance	Each	£50.10	£53.50	£3.41	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 2 Planning Policy Publications	Planning	(for residents only)	Each	£20.64	£22.05	£1.40	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 3 Planning Conservation Publications	Planning	Conservation Area Character Appraisals	Each (sub areas within the Hampstead Garden Suburb Conservation Area will be charged as a single Appraisal document)	£41.84	£44.68	£2.84	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 4 Planning Conservation Publications	Planning	(for residents only)	Each. Each sub area within the Hampstead Garden Suburb Conservation Area will be charged as a single Appraisal document.	£20.64	£22.05	£1.40	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 5 Planning Conservation Publications	Planning	Statutory List of Buildings of special architectural or historic interest	Each	£51.20	£54.68	£3.48	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 6 Planning Conservation Publications	Planning	(for residents only)	Each	£26.97	£28.81	£1.83	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 7 Planning Conservation Publications	Planning	Schedule of Building of local or historic interest	Each	£42.94	£45.86	£2.92	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 8 Planning Conservation Publications	Planning	(for residents only)	Each	£20.64	£22.05	£1.40	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 9 Planning Conservation Publications	Planning	Statutory List extracts	Each	£26.70	£28.51	£1.82	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 10 Planning Conservation Publications	Planning	One building per extra copy	Each	£20.64	£22.05	£1.40	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 11 Planning Conservation Publications	Planning	Article 4 Directions per area	Each	£40.19	£42.92	£2.73	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 12 Planning Conservation Publications	Planning	Conservation Area Maps	Each	£50.37	£53.80	£3.43	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 13 Planning Conservation Publications	Planning	(for residents only)	Each	£28.64	£30.58	£1.95	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 14 Planning Development Control Documents	Planning	Copies of Planning Decisions	Each	£36.88	£39.39	£2.51	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 15 Planning Development Control Documents	Planning	Copies of Enforcement Notices	Each	£36.88	£39.39	£2.51	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 16 Planning Development Control Documents	Planning	Weekly list of Planning applications per area by email	Each	£35.23	£36.99	£1.76	5.00%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 17 Planning Development Control Documents	Planning	Tree Preservation Order Full Document	Each	£35.23	£37.63	£2.40	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 18 Planning Development Control Documents	Planning	Tree Preservation Order Full Document	Each	£18.17	£19.40	£1.24	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 19 All Planning and Building Control Services	Planning	Photocopying per A3 copy	Each	£1.65	£1.76	£0.11	6.80%	s93 of the Local Government Act 2003 or s13A Local Land Charges Act 1975	Discretionary
Planning	PL 20 All Planning and Building Control Services	Planning	Photocopying per A4 copy	Each	£1.10	£1.18	£0.07	6.80%	s93 of the Local Government Act 2003 or s13A Local Land Charges Act 1975	Discretionary
Planning	PL 21 Reproduction of maps/drawings	Planning	Photocopy A1-A0	Each	£26.97	£28.81	£1.83	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 22 Reproduction of maps/drawings	Planning	Photocopy A2	Each	£21.27	£22.72	£1.45	6.80%	s93 of the Local Government Act 2003	Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging
Planning	PL 25 Cancellation of application / Withdrawal	Planning	Charge made for withdrawal of application post registration prior to consideration by a planning officer - % of application fee	Each	25%	27%	N/A	N/A	s93 of the Local Government Act 2003	Discretionary
Planning	PL 26 Electronic copies of applications	Planning	Per CD / USB Stick	Each	£42.96	£45.10	£2.15	5.00%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 27 Electronic copies of applications	Planning	Either of the above (for residents only)	Each	£20.64	£22.05	£1.40	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 28 Historic Planning Information	Planning	File retrieval from archive	Each	£20.92	£22.34	£1.42	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 29 Historic Planning Information	Planning	(for residents only for applications decided before 1 Jan 200) Requests for files may take a month to process as the files are archived off site.	Each	£14.31	£15.29	£0.97	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 30 Enforcement Specific Charges	Planning	Requests to withdraw an Enforcement Notice	Each	£528.48	£564.42	£35.94	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 31 Enforcement Specific Charges	Planning	Requests to withdraw an Enforcement Notice – one hour meeting included	Each	£616.56	£658.49	£41.93	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 32 Enforcement Specific Charges	Planning	Confirmation of compliance with Enforcement Notice - Letter	Per Notice	£0.00	£30.06	£30.06	0.00%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 33 Enforcement Specific Charges	Planning	Enforcement meeting (at the Head of Development Management's discretion)	per hour	£98.54	£105.24	£6.70	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 34 Correspondence requiring research to answer	Planning	Correspondence requiring research to answer	per hour	£28.63	£30.57	£1.95	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 35 Correspondence requiring research to answer	Planning	Enforcement Enquiry per question per address	per hour	£28.63	£30.57	£1.95	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 36 High Hedge Complaints	Planning	High Hedge Complaint Investigation (50% discount for income support)	Per address	£768.50	£820.76	£52.26	6.80%	Anti-social Behaviour Act 2003 s68(1)(b)	Discretionary
Planning	PL 37 Postage	Planning	Postage A5 letter	Each	£2.55	£2.73	£0.17	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 38 Postage	Planning	Postage A4 package	Each	£7.77	£8.29	£0.53	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 39 Postage	Planning	Postage A4 letter	Each	£5.21	£5.57	£0.35	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 40 Planning Advice Charges (PreApplication Advice)	Planning	Category A (Complex - 150+ residential units or 4000m2+ of commercial floor space)	Initial meeting	£11,500.00	£12,650.00	£1,150.00	10.00%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 41 Planning Advice Charges (PreApplication Advice)	Planning	Category B (Complex - 100+ residential units or 4000m2+ of commercial floor space)	Initial meeting	£10,500.00	£11,550.00	£1,050.00	10.00%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 42 Planning Advice Charges (PreApplication Advice)	Planning	Category C (Major 10 - 99 residential units or 1000m2 - 3999m2 of commercial floor space), 2-9 residential units including new	Initial meeting	£8,500.00	£9,350.00	£850.00	10.00%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 44 Planning Advice Charges (PreApplication Advice)	Planning	Category D (Minor - 2-9 residential units, 100m2-900m2 commercial floor space) HMO's (200m2 - 999m2), 2-9 residential units including up to 100m2 new commercial space	Initial meeting	£2,250.00	£2,403.00	£153.00	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 46 Planning Advice Charges (PreApplication Advice)	Planning	Category E Creation of one dwelling (If this results in alterations to existing building then it may no longer be Category E)	Initial meeting	£1,300.00	£1,365.00	New charge	New charge	s93 of the Local Government Act 2004	Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging
Planning	PL 49 Planning Advice Charges (PreApplication Advice)	Planning	Category F Other Small scale and non residential development: Small extensions/ alterations (including advertisements) to commercial or similar premises below the threshold of category G; Small changes of use to such premises below the threshold of category G Other small scale developments below the threshold of category G HMO below 200m2	Written Advice only, no meeting	£258.74	£276.33	£17.59	6.80%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 50 Planning Advice Charges (PreApplication Advice)	Planning	Category G Householder development: Extensions or alterations to a single residential unit	Written Advice only, no meeting	£143.13	£157.44	£14.31	10.00%	s93 of the Local Government Act 2003	Discretionary
Planning	PL 51 Planning Advice Charges (PreApplication Advice)	Planning	Category H Householder development: Extensions or alterations to a single residential unit with heritage / greenbelt issues	Written Advice only, no meeting	£214.70	£236.16	£21.47	10.00%	s93 of the Local Government Act 2003	Discretionary
			If what you require is not listed here please contact us and we will advise what category it will fall into							
Planning	PL 52 Rates For Officers Giving Specialist Advice & Charges for Subsequent Meetings	Planning	Case Officer up to Principal Planner	Per hour	£284.06	£303.38	£19.32	6.80%	s93 Local Govt Act 2003/s3 Localism Act 2011	Discretionary
Planning	PL 53 Rates For Officers Giving Specialist Advice & Charges for Subsequent Meetings	Planning	Team Leader/Manager	Per hour	£354.52	£378.63	£24.11	6.80%	s93 Local Govt Act 2003/s3 Localism Act 2011	Discretionary
Planning	PL 54 Rates For Officers Giving Specialist Advice & Charges for Subsequent Meetings	Planning	Service Heads and Directors	Per hour	£426.09	£455.06	£28.97	6.80%	s93 Local Govt Act 2003/s3 Localism Act 2011	Discretionary
Planning	PL 55 Rates For Officers Giving Specialist Advice & Charges for Subsequent Meetings	Planning	Specialist Advice (egg: Trees, Conservation & Design, Highways) Additional specialist advice available	Per hour	£354.52	£378.63	£24.11	6.80%	s93 Local Govt Act 2003/s3 Localism Act 2011	Discretionary
Planning	PL 58 Additional Services	Planning	Consultation/meeting in relation to proposed tree work, with written notes	Base fee	£530.68	£566.77	£36.09	6.80%	s93 Local Govt Act 2003/s3 Localism Act 2011	Discretionary
Planning	PL 59 Additional Services	Planning	cost per additional tree with the above service	Per tree	£58.90	£62.91	£4.01	6.80%	s93 Local Govt Act 2003/s3 Localism Act 2011	Discretionary
<b>StPlanninget Naming and Numbering</b>										
Planning	SNN 1 Street Naming and Numbering	Street Naming and Numbering	Application for numbering a property - new development or conversion	Per property	£118.98	£127.07	£8.09	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 2 Street Naming and Numbering	Street Naming and Numbering	Application for naming a new street (Authority choice of name)	Per Street	£311.47	£332.65	£21.18	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 3 Street Naming and Numbering	Street Naming and Numbering	Application for naming a new street (Applicants choice of name adhering to SNN Policy)	Per Street	£372.91	£398.27	£25.36	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 4 Street Naming and Numbering	Street Naming and Numbering	Renaming existing street	Base fee per street	£455.05	£485.99	£30.94	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 5 Street Naming and Numbering	Street Naming and Numbering		Per property for street name change	£34.13	£36.45	£2.32	6.80%	s93 Local Government Act 2003	Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging
Planning	SNN 6 Street Naming and Numbering	Street Naming and Numbering	Naming or renaming of buildings (Authority choice of name)	Per block/house	£206.13	£220.15	£14.02	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 7 Street Naming and Numbering	Street Naming and Numbering	Naming or renaming of buildings (Applicants choice of name, adhering to SNN Policy)	Per block/house	£247.36	£264.18	£16.82	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 8 Street Naming and Numbering	Street Naming and Numbering	Naming or renaming of Parks and Open Spaces	Per name	£206.13	£220.15	£14.02	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 11 Street Naming and Numbering	Street Naming and Numbering	Retrospective application for street naming / building naming / building numbering	per unit/street	As per schedule +30%	As per schedule +30%	N/A	N/A	s93 Local Government Act 2003	Discretionary
Planning	SNN 12 Street Naming and Numbering	Street Naming and Numbering	Officer hourly rate	per hour	£57.27	£61.17	£3.89	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 13 Street Naming and Numbering	Street Naming and Numbering	Confirmation of Address	per unit	£114.55	£122.34	£7.79	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 14 Street Naming and Numbering	Street Naming and Numbering	Numbering new developments	5 to 19 units - base fee	£578.47	£617.80	£39.34	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 15 Street Naming and Numbering	Street Naming and Numbering	Fixed price plus reduced price per unit	per unit	£45.63	£48.73	£3.10	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 16 Street Naming and Numbering	Street Naming and Numbering	Numbering new developments	20 to 49 units - base fee	£1,270.36	£1,356.74	£86.38	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 17 Street Naming and Numbering	Street Naming and Numbering	Fixed price plus reduced price per unit	per unit	£32.66	£34.88	£2.22	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 18 Street Naming and Numbering	Street Naming and Numbering	Numbering new developments	50 to 100 units - base fee	£2,186.97	£2,335.68	£148.71	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 19 Street Naming and Numbering	Street Naming and Numbering	Fixed price plus reduced price per unit	per unit	£23.84	£25.46	£1.62	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 20 Street Naming and Numbering	Street Naming and Numbering	Numbering new developments	100 plus units - base fee	£2,452.79	£2,619.58	£166.79	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 21 Street Naming and Numbering	Street Naming and Numbering	Fixed price plus reduced price per unit	per additional unit	£15.89	£16.97	£1.08	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 22 Street Naming and Numbering	Street Naming and Numbering	Application for Renumbering existing property	Per Unit	£142.74	£152.44	£9.71	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 23 Street Naming and Numbering	Street Naming and Numbering	Numbering new developments	Above 50	£578.47	£617.80	£39.34	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 24 Street Naming and Numbering	Street Naming and Numbering	Written (letter or email) confirmation of official address or additional copies of official notification letter	Per application reference	£35.82	£38.26	£2.44	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 25 Street Naming and Numbering	Street Naming and Numbering	Amendment to officially agreed addresses due to change in plot numbers, plot positions, building number - only available within 6 months of decision	Per property	£67.16 plus £6.61 per unit	£72.47 plus £7.13 per unit	£3.36 £0.33		s93 Local Government Act 2003	Discretionary
Planning	SNN 26 Street Naming and Numbering	Street Naming and Numbering	Site visit	per visit	£171.82	£183.51	£11.68	6.80%	s93 Local Government Act 2003	Discretionary
Planning	SNN 27 Street Naming and Numbering	Street Naming and Numbering	Direct action	Per Address	Cost of any direct action to be recovered including officers time, site visits conducted and any contractor costs incurred	Cost of any direct action to be recovered including officers time, site visits conducted and any contractor costs incurred	N/A	N/A	s93 Local Government Act 2003	Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging
Planning	SNN 28 Street Naming and Numbering	Street Naming and Numbering	Charge made for withdrawal of application post registration prior to consideration by a SNN officer - % of application fee	Each Application	-	25%	New Charge	New charge	s93 Local Government Act 2003	Discretionary

**Terminology key**

Statutory pGrowth and Regenscribed – legislation provides that the local authority charge for providing a service and either (a) the charge is pGrowth and Regenscribed (i.e. set eg. £100) or (b) the rar

67.16

73,94316

Statutory discGrowth and Regentionary (or statutory costs Growth and Regencovery) - legislation provides that you may charge for providing a service but the amount of the charge is discGrowth and Regentionary, within the Growth and Regenmit of the legislation – the charge may be limited to cost Growth and Regencovery, Growth and Regenasonable cost or based on consideration of pGrowth and Regenscribed matters eg. consideration of Growth and Regenital value of land for allotments.

6.61

7.27761

DiscGrowth and Regentionary – heGrowth and Regen the authority is not obliged to provide the service but if it does so then the charges must be based on costs Growth and Regencovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

inflation 6.8%

## Fees and Charges 2024

### Fees and Charges 2024

Department: **Growth and Regen**

AGrowth and Re **Land Charges**

Growth and Regen/AGrowth and Regena	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024	Change from prior year (actual)	Change from prior year (%)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)
Growth and Regen	LC 1 Land Charge	Land Charges	Full Search	Each	£261.65	£279.44	£17.79	6.79916%	1. Local Authorities (England)(Charges for Pr 2. Local Land Charges Rules 1977/985 3. s13A (1) Local Land Charges Act 1975	Statutory Discretionary and Prescrib
Growth and Regen	LC 2 Land Charge	Land Charges	Expedited 24 hr F	Each	£313.98	£335.33	£21.35	6.7998%	1. Local Authorities (England)(Charges for Pr 2. Local Land Charges Rules 1977/985 3. s13A (1) Local Land Charges Act 1975	Statutory Discretionary and Prescrib
Growth and Regen	LC 3 Land Charge	Land Charges	Certificate of Sea	Each	£84.75	£90.51	£5.76	6.80%	Rule 14 and Schedule 3 item 6(b)(ii) Local La	Statutory Discretionary
Growth and Regen	LC 4 Land Charge	Land Charges	Additional Enquir	Each	£57.73	£61.65	£3.92	6.79%	s.5-8 Local Authorities (England)(Charges fo	Statutory Discretionary
Growth and Regen	LC 5 Land Charge	Land Charges	Extra Parcels of L	Each	£57.73	£61.65	£3.92	6.79%	Rule 14 and Schedule 3 item 6(b)(ii) Local La	Statutory Discretionary
Growth and Regen	LC 6 Land Charge	Land Charges	CON29 ONLY	Each	£176.33	£188.32	£11.99	6.800%	s.5-8 Local Authorities (England)(Charges fo	Statutory Discretionary
Growth and Regen	LC 7 Land Charge	Land Charges	Search refresh - v	Each	£110.92	£118.46	£7.54	6.80%	1. Local Authorities (England)(Charges for Pr 2. Local Land Charges Rules 1977/985 3. s13A (1) Local Land Charges Act 1975	Statutory Discretionary and Prescrib
Personal Searches										
One Parcel of Land (view only)										
Growth and Regen	LC 12 Land Char	Land Charges	One Parcel of Land (copy of docum		£32.42	£34.62	£2.20	6.786%	s.8 Environmental Information Regulations 20	Statutory Discretionary
Growth and Regen	LC 13 Land Char	Land Charges	Extra Parcels of L	Each	£1.76	£1.87	£0.11	6.25%	s.8 Environmental Information Regulations 20	Statutory Discretionary
Copy of Official Documentation										
Growth and Regen	LC 14 Land Char	Land Charges	Copies of Plannin	Each	£36.12	£38.57	£2.45	6.78%	s.5-8 Local Authorities (England)(Charges fo	Discretionary
Growth and Regen	LC 15 Land Char	Land Charges	Copies of Enforce	Each	£36.12	£38.57	£2.45	6.78%	s.5-8 Local Authorities (England)(Charges fo	Discretionary



Growth and Regen	LC 16 Land Char	Land Charges	Tree Preservation	Each	£36.12	£38.57	£2.45	6.78%	s.5-8 Local Authorities (England)(Charges for	Discretionary
Growth and Regen	LC 17 Land Char	Land Charges	Listed Buildings	Each	£52.33	£55.88	£3.55	6.78%	s.5-8 Local Authorities (England)(Charges for	Discretionary
Growth and Regen	LC 18 Land Char	Land Charges	Light Obstruction	Each	£48.34	£51.62	£3.28	6.79%	Local Land Charges Rules 1977/985, Rule 10	Statutory Discretionary
Growth and Regen	LC 19 Land Char	Land Charges	Repair Notices	Each	£46.36	£49.51	£3.15	6.79%	Rule 14 and Schedule 3 item 8 Local Land C	Statutory Discretionary
Growth and Regen	LC 20 Land Char	Land Charges	Improvement Gra	Each	£46.07	£49.20	£3.13	6.79%	Rule 14 and Schedule 3 item 8 Local Land C	Statutory Discretionary
Growth and Regen	LC 21 Land Char	Land Charges	Covenants	Each	£46.07	£49.20	£3.13	6.79%	Rule 14 and Schedule 3 item 8 Local Land C	Statutory Discretionary
Growth and Regen	LC 22 Land Char	Land Charges	Agreements	Each	£62.56	£66.81	£4.25	6.79%	Rule 14 and Schedule 3 item 8 Local Land C	Statutory Discretionary
Growth and Regen	LC 23 Land Char	Land Charges	Article 4 Direction	Each	£39.81	£42.51	£2.70	6.78%	Rule 14 and Schedule 3 item 8 Local Land C	Statutory Discretionary
Growth and Regen	LC 24 Land Char	Land Charges	Duplicate Search	Each	£59.71	£63.77	£4.06	6.800%	s93 of the Local Government Act 2003	Discretionary

CON29R EnquiGrowth and Regens of local authority (2007)

Planning and Building Growth and Regengulations

1.1. Planning and building decisions and pending applications

Which of the following Growth and Regenlating to the property have been granted, issued or Growth and Regenused or (wheGrowth and Regen applicable) aGrowth and Regen the subject of pending applications?

Growth and Regen	LC 25 Land Char	Land Charges	(a) a planning permission *	£21.04	£22.47	£1.43	6.80%	S13A (1) Local Land Charges Act 1975	Discretionary
Growth and Regen	LC 26 Land Char	Land Charges	(b) a listed building consent *						
Growth and Regen	LC 27 Land Char	Land Charges	(c) a conservation area consent *						
Growth and Regen	LC 28 Land Char	Land Charges	(d) a certificate of lawfulness of exis						
Growth and Regen	LC 29 Land Char	Land Charges	(e) a certificate of lawfulness of prop	£21.04	£22.47	£1.43	6.80%	S13A (1) Local Land Charges Act 1975	Discretionary
Growth and Regen	LC 30 Land Char	Land Charges	(f) building regulations approval						
Growth and Regen	LC 31 Land Char	Land Charges	(g) a building regulation completion						
Growth and Regen	LC 32 Land Char	Land Charges	(h) any building regulations certificat						

1.2. Planning designations and proposals

Growth and Regen	LC 33 Land Char	Land Charges	What designations of land use for th	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary
------------------	-----------------	--------------	--------------------------------------	--------	--------	-------	-------	--------------------------------------	---------------

Roads

2.1 Roadways, footways and footpaths

Which of the roads, footways and footpaths named in the application for this search (via boxes B and C) aGrowth and Regen:

Growth and Regen	LC 34 Land Char	Land Charges	(a) highways maintainable at public	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary
------------------	-----------------	--------------	-------------------------------------	--------	--------	-------	-------	--------------------------------------	---------------

Growth and Regen	LC 35 Land Char	Land Charges	(b) subject to adoption and, support	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1976	Discretionary	
Growth and Regen	LC 36 Land Char	Land Charges	c) to be made up by a local authority	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1977	Discretionary	
Growth and Regen	LC 37 Land Char	Land Charges	(d) to be adopted by a local authority	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	
Growth and Regen	LC 38 Land Char	Land Charges	2.2 Is any public right of way which a	£21.32	£22.76	£1.44	6.75%	S13A (1) Local Land Charges Act 1976	Discretionary	
Growth and Regen	LC 39 Land Char	Land Charges	2.3 Are there any pending applicatio	£21.32	£22.76	£1.44	6.75%	S13A (1) Local Land Charges Act 1977	Discretionary	
Growth and Regen	LC 40 Land Char	Land Charges	2.4 Are there any legal orders to sto	£21.32	£22.76	£1.44	6.75%	S13A (1) Local Land Charges Act 1978	Discretionary	
Growth and Regen	LC 41 Land Char	Land Charges	2.5 If so, please attach a plan showi	£21.32	£22.76	£1.44	6.75%	S13A (1) Local Land Charges Act 1979	Discretionary	
Other Matters										
3.1 Land Growth and RegenquiGrowth and Regend for public purposes										
Growth and Regen	LC 42 Land Char	Land Charges	Is the property included in the land r	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1979	Discretionary	Increased in line v
3.2 Land to be acquiGrowth and Regend for road works										
Growth and Regen	LC 43 Land Char	Land Charges	Is the property included in land to be	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1979	Discretionary	Increased in line v
3.3 Drainage agGrowth and Regenelements and consents										
Do either of the following exist in Growth and Regenlation to the property?										
(a) an agGrowth and Regenelement to drain buildings in combination into an existing sewer by means of a private sewer **										
(b) an agGrowth and Regenelement or consent for (i) a building, or (ii) extension to a building on the property, to be built over, or in the vicinity of a drain, sewer or disposal main? **										
3.4 Nearby road schemes										
Is the property (or will it be) within 200 metGrowth and Regens of any of the following?										
Growth and Regen	LC 44 Land Char	Land Charges	(a) the centre line of a new trunk roa	£21.61	£23.07	£1.46	6.76%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 45 Land Char	Land Charges	(b) the centre line of a proposed alte	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1976	Discretionary	Increased in line v
Growth and Regen	LC 46 Land Char	Land Charges	c) the outer limits of construction wo	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1977	Discretionary	Increased in line v
Growth and Regen	LC 47 Land Char	Land Charges	(d) the outer limits of (i) constructio	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1978	Discretionary	Increased in line v
Growth and Regen	LC 48 Land Char	Land Charges	(e) the centre line of the line propos	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1979	Statutory - discretionary fee	Increased in line v
Growth and Regen	LC 49 Land Char	Land Charges	(f) the outer limits of (i) constructio	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
3.5. Nearby railway schemes										
Growth and Regen	LC 50 Land Char	Land Charges	Is the property (or will it be) within 20	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1976	Discretionary	Increased in line v
3.6. Traffic schemes										
Has a local authority approved but not yet implemented any of the following for the roads, footways and footpaths (named in box B) which abut the boundaries of the property?										

Growth and Regen	LC 51 Land Char	Land Charges	(a) permanent stopping up or divers	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1976	Statutory - discretionary fee	Increased in line v
Growth and Regen	LC 52 Land Char	Land Charges	(b) waiting or loading restrictions	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1977	Discretionary	Increased in line v
Growth and Regen	LC 53 Land Char	Land Charges	c) one way driving	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1978	Discretionary	Increased in line v
Growth and Regen	LC 54 Land Char	Land Charges	(d) prohibition of driving	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1979	Discretionary	Increased in line v
Growth and Regen	LC 55 Land Char	Land Charges	(e) pedestrianisation	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1980	Discretionary	Increased in line v
Growth and Regen	LC 56 Land Char	Land Charges	(f) vehicle width or weight restriction	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1981	Discretionary	Increased in line v
Growth and Regen	LC 57 Land Char	Land Charges	(g) traffic calming works including ro	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1982	Discretionary	Increased in line v
Growth and Regen	LC 58 Land Char	Land Charges	(h) residents parking controls	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1983	Discretionary	Increased in line v
Growth and Regen	LC 59 Land Char	Land Charges	(i) minor road widening of improvem	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1984	Discretionary	Increased in line v
Growth and Regen	LC 60 Land Char	Land Charges	(j) pedestrian crossings	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1985	Discretionary	Increased in line v
Growth and Regen	LC 61 Land Char	Land Charges	(k) cycle tracks	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1986	Discretionary	Increased in line v
Growth and Regen	LC 62 Land Char	Land Charges	(l) bridge building	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1987	Discretionary	Increased in line v
3.7. Outstanding notices										
Do any statutory notices which Growth and Regen relate to the following matters subsist in Growth and Regen to the property other than those Growth and Regen revealed in a Growth and Regen response to any other enquiry in this form?										
Growth and Regen	LC 63 Land Char	Land Charges	(a) building works	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 64 Land Char	Land Charges	(b) environment	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 65 Land Char	Land Charges	c) health and safety	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 66 Land Char	Land Charges	(d) housing	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 67 Land Char	Land Charges	(e) highways	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 68 Land Char	Land Charges	(f) public health	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
3.8. Contravention of building Growth and Regen regulations										
Growth and Regen	LC 69 Land Char	Land Charges	Has a local authority authorised in re	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1976	Discretionary	Increased in line v
3.9 Notices, orders, diGrowth and Regen actions and proceedings under Planning Acts										
Do any of the following subsist in Growth and Regen to the property, or has a local authority decided to issue, serve, make or commence any of the following?										
Growth and Regen	LC 70 Land Char	Land Charges	(a) an enforcement notice	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 71 Land Char	Land Charges	(b) a stop notice	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 72 Land Char	Land Charges	c) a listed building enforcement notic	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 73 Land Char	Land Charges	(d) a breach of condition notice	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 74 Land Char	Land Charges	(e) a planning contravention notice	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 75 Land Char	Land Charges	(f) another notice relation to a breac	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 76 Land Char	Land Charges	(g) a listed building repairs notice	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 77 Land Char	Land Charges	(h) in the case of a listed building de	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 78 Land Char	Land Charges	(i) a building preservation notice	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v

Growth and Regen	LC 79 Land Char	Land Charges	(j) a direction restricting permitted de	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 80 Land Char	Land Charges	(k) an order revoking or modifying pl	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 81 Land Char	Land Charges	(l) an order requiring discontinuance	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 82 Land Char	Land Charges	(m) a tree preservation order	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 83 Land Char	Land Charges	(n) proceedings to enforce a plannin	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
3.10 Community Infrastructure Growth and Regen Levy										
Growth and Regen	LC 84 Land Char	Land Charges	(a) Is there a CIL charging schedule?	£20.47	£21.86	£1.39	6.79%	s93 of the Local Government Act 2003	Discretionary	Increased in line v
Growth and Regen	LC 85 Land Char	Land Charges	Yes - There are two charging schedules (i) Mayor of London CIL Charging Schedule (ii) London Borough of Ba							
Growth and Regen	LC 86 Land Char	Land Charges	(b) If, yes, do any of the following su	£20.47	£21.86	£1.39	6.79%	s93 of the Local Government Act 2003	Discretionary	Increased in line v
Growth and Regen	LC 87 Land Char	Land Charges	(i) a liability notice?							
Growth and Regen	LC 88 Land Char	Land Charges	(ii) a notice of chargeable development?							
Growth and Regen	LC 89 Land Char	Land Charges	(iii) a demand notice?							
Growth and Regen	LC 90 Land Char	Land Charges	(iv) a default liability notice?							
Growth and Regen	LC 91 Land Char	Land Charges	(v) an assumption of liability notice?							
Growth and Regen	LC 92 Land Char	Land Charges	(vi) a commencement notice?							
Growth and Regen	LC 93 Land Char	Land Charges	(c) Has any demand notice been suspended?							
Growth and Regen	LC 94 Land Char	Land Charges	(d) Has the Local Authority received full or partial payment of any CIL liability?							
Growth and Regen	LC 95 Land Char	Land Charges	(e) Has the Local Authority received any appeal against any of the above?							
Growth and Regen	LC 96 Land Char	Land Charges	(f) Has a decision been taken to apply for a liability order?							
Growth and Regen	LC 97 Land Char	Land Charges	(g) Has a liability order been granted?							
Growth and Regen	LC 98 Land Char	Land Charges	(h) Have any other enforcement measures been taken?							
3.11 Conservation aGrowth and Regena										
Do the following apply in Growth and Regenlation to the property?										
Growth and Regen	LC 99 Land Char	Land Charges	(a) the making of the area a conserv	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
Growth and Regen	LC 100 Land Cha	Land Charges	(b) an unimplemented resolution to c	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1975	Discretionary	Increased in line v
3.12 Compulsory purchase										
Growth and Regen	LC 101 Land Cha	Land Charges	Has any enforceable order or decisio	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1976	Discretionary	Increased in line v
3.13 Contaminated land										
Do any of the following apply (including any Growth and Regenlating land adjacent to or adjoining the property which has been identified as contaminated land because it is in such a condition that harm or pollution of controlled waters might be caused on the property)?										
Growth and Regen	LC 102 Land Cha	Land Charges	(a) a contaminated land notice	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1976	Discretionary	Increased in line v
Growth and Regen	LC 103 Land Cha	Land Charges	(b) in relation to a register maintaine	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1976	Discretionary	Increased in line v
Growth and Regen	LC 104 Land Cha	Land Charges	(i) a decision to make an entry						Discretionary	Increased in line v
Growth and Regen	LC 105 Land Cha	Land Charges	(ii) an entry						Discretionary	Increased in line v

Growth and Regen	LC 106 Land Cha	Land Charges	c) consultation with the owner or occupier	£14.22	£15.18	£0.96	6.75%	S13A (1) Local Land Charges Act 1976	Discretionary	Increased in line with
3.14 Radon gas										
Do Growth and Regen records indicate that the property is in a 'Radon Affected Area' as identified by the Health Protection Agency?										
* Information available from Growth and Regen records of charge online										
3.15 Assets of Community Value										
Growth and Regen	LC 107 Land Cha	Land Charges	(a) Has the property been nominated as an asset of community value?	£13.36	£14.26	£0.90	6.74%	s93 of the Local Government Act 2003	Discretionary	
Growth and Regen	LC 108 Land Cha	Land Charges	(i) Is it listed as an asset of community value?							
Growth and Regen	LC 109 Land Cha	Land Charges	(ii) Was it excluded and placed on the "nominated but not listed" list?							
Growth and Regen	LC 110 Land Cha	Land Charges	(iii) Has the listing expired?							
Growth and Regen	LC 111 Land Cha	Land Charges	(iv) Is the Local Authority reviewing or proposing to review the listing?							
Growth and Regen	LC 112 Land Cha	Land Charges	(v) Are there any subsisting appeals against the listing?							
Growth and Regen	LC 113 Land Cha	Land Charges	(b) If the property is listed	£13.36	£14.26	£0.90	6.74%	s93 of the Local Government Act 2003	Discretionary	
Growth and Regen	LC 114 Land Cha	Land Charges	(i) Has the Local Authority decided to apply to the Land Registry for an entry or cancellation of a restriction in relation to the property?							
Growth and Regen	LC 115 Land Cha	Land Charges	(ii) Has the Local Authority received a notice of disposal?							
Growth and Regen	LC 116 Land Cha	Land Charges	(iii) Has a community interest group requested to be treated as a bidder?							
CON 290 Optional enquiries of the Local Authority (2007)										
Growth and Regen	LC 117 Land Cha	Land Charges	4. Road proposals by private bodies	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary	
Growth and Regen	LC 118 Land Cha	Land Charges	5. Advertisements	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary	
Growth and Regen	LC 119 Land Cha	Land Charges	6. Completion notices	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary	
Growth and Regen	LC 120 Land Cha	Land Charges	7. Parks and Countryside	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary	
Growth and Regen	LC 121 Land Cha	Land Charges	8. Pipelines	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary	
Growth and Regen	LC 122 Land Cha	Land Charges	9. Houses in multiple occupation	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary	
Growth and Regen	LC 123 Land Cha	Land Charges	10. Noise abatement	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary	
Growth and Regen	LC 124 Land Cha	Land Charges	11. Urban development areas	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary	
Growth and Regen	LC 125 Land Cha	Land Charges	12. Enterprise zones, Local Development Orders	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary	

Growth and Regen	LC 126 Land Cha	Land Charges	13. Inner urban improvement areas	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary
Growth and Regen	LC 127 Land Cha	Land Charges	14. Simplified planning zones	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary
Growth and Regen	LC 128 Land Cha	Land Charges	15. Land maintenance notices	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary
Growth and Regen	LC 129 Land Cha	Land Charges	16. Mineral Consultation and Safegu	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary
Growth and Regen	LC 130 Land Cha	Land Charges	17. Hazardous substance consents	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary
Growth and Regen	LC 131 Land Cha	Land Charges	18. Environmental and pollution noti	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary
Growth and Regen	LC 132 Land Cha	Land Charges	19. Food safety notices	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary
Growth and Regen	LC 133 Land Cha	Land Charges	20. Hedgerow notices	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary
Growth and Regen	LC 134 Land Cha	Land Charges	21. Flood Defence and Land Drainag	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary
Growth and Regen	LC 135 Land Cha	Land Charges	22. Common land and town or villag	£28.72	£30.67	£1.95	6.79%	S13A (1) Local Land Charges Act 1975	Discretionary

Fees and Charges 2024/25

Department: **LBB**  
 Area: **Building Control**

Reference/ Area	Fee/Charge Title	Area	Description	Service Lead (person submitting charge)	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Required approval	Comments	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)	Additional detail for new charges / above inflation
<b>Hourly Rate</b>														
LBB	BC 1 Building Control	Building Control	Any chargeable function	Michael Keown	Per chargeable hour	£77.00	£82.25	£5.25	6.8%	Committee	VAT applicable	Statutory	Schedule 1 of the Building Control Act 1984 and regulations 3, 5 (2) and 6 (3) of the Building (Local Authority Charges) Regulations 2010/404: "A local authority are authorised by means of a charging scheme to make	
<b>Table A(1)</b>														
<b>Building Notice and Full Plans</b>														
LBB	BC 2 Building Control	Building Control	Single storey dwelling	Michael Keown	Fixed Fee	£1,116.50	£1,192.63	£76.13	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 3 Building Control	Building Control	Each additional dwelling (single storey)	Michael Keown	Fixed Fee	£269.50	£287.88	£18.38	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 4 Building Control	Building Control	Two storey dwelling	Michael Keown	Fixed Fee	£1,155.00	£1,233.75	£78.75	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 5 Building Control	Building Control	Each additional dwelling (two storey)	Michael Keown	Fixed Fee	£308.00	£329.00	£21.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 6 Building Control	Building Control	Two storey dwelling* (incorporating a basement storey)	Michael Keown	Fixed Fee	£1,463.00	£1,562.75	£99.75	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 7 Building Control	Building Control	Three storey dwelling	Michael Keown	Fixed Fee	£1,386.00	£1,480.50	£94.50	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 8 Building Control	Building Control	Each additional dwelling (three storey)	Michael Keown	Fixed Fee	£423.50	£452.38	£28.88	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 9 Building Control	Building Control	Three storey dwelling* (incorporating a basement storey)	Michael Keown	Fixed Fee	£1,578.50	£1,686.13	£107.63	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 10 Building Control	Building Control	Block of flats (up to 6 units/3 storeys)	Michael Keown	Fixed Fee	£2,656.50	£2,837.63	£181.13	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
<b>Table A(2)</b>														
<b>Building Notice and Full Plans</b>														
LBB	BC 11 Building Control	Building Control	Conversion into 1 dwelling/flat	Michael Keown	Fixed Fee	£423.50	£452.38	£28.88	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 12 Building Control	Building Control	Each additional dwelling/flat	Michael Keown	Fixed Fee	£308.00	£329.00	£21.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
<b>Table B(1)</b>														
<b>Building Notice and Full Plans</b>														
LBB	BC 13 Building Control	Building Control	Single storey extension (total floor area less than 6m²)	Michael Keown	Fixed Fee	£500.50	£534.63	£34.13	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 14 Building Control	Building Control	Single storey extension (total floor area 6m² to 60m²)	Michael Keown	Fixed Fee	£693.00	£740.25	£47.25	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 15 Building Control	Building Control	Two storey extension (total floor area less than 60m²)	Michael Keown	Fixed Fee	£847.00	£904.75	£57.75	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 16 Building Control	Building Control	Loft conversion (total floor area less than 60m²)	Michael Keown	Fixed Fee	£693.00	£740.25	£47.25	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 17 Building Control	Building Control	Each additional 20m² over 60m² total floor area (above)	Michael Keown	Fixed Fee	£192.50	£205.63	£13.13	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 18 Building Control	Building Control	Single storey basement (total floor area less than 60m²)	Michael Keown	Fixed Fee	£1,116.50	£1,192.63	£76.13	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 19 Building Control	Building Control	Garage conversion	Michael Keown	Fixed Fee	£423.50	£452.38	£28.88	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 20 Building Control	Building Control	Basement conversion	Michael Keown	Fixed Fee	£462.00	£493.50	£31.50	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 21 Building Control	Building Control	Single storey (attached or detached) garage/outbuilding (total floor area less than 60m²)	Michael Keown	Fixed Fee	£654.50	£699.13	£44.63	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 22 Building Control	Building Control	Construction of enclosed carport	Michael Keown	Fixed Fee	£192.50	£205.63	£13.13	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
<b>Table B(2)</b>														
<b>Building Notice and Full Plans</b>														
LBB	BC 23 Building Control	Building Control	Underpinning (up to 20 linear meters)	Michael Keown	Fixed Fee	£616.00	£658.00	£42.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 24 Building Control	Building Control	Window and door replacement(s)	Michael Keown	Fixed Fee	£308.00	£329.00	£21.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 25 Building Control	Building Control	Re-roofing/renovation of thermal element(s)	Michael Keown	Fixed Fee	£308.00	£329.00	£21.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 26 Building Control	Building Control	Load bearing wall removal(s)	Michael Keown	Fixed Fee	£308.00	£329.00	£21.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 27 Building Control	Building Control	Chimney breast removal(s)	Michael Keown	Fixed Fee	£308.00	£329.00	£21.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 28 Building Control	Building Control	Installation of WC/bathroom/en suite	Michael Keown	Fixed Fee	£308.00	£329.00	£21.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 29 Building Control	Building Control	Drainage connection to foul system (porch / conservatory / outbuilding)	Michael Keown	Fixed Fee	£308.00	£329.00	£21.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 30 Building Control	Building Control	Electrical work (non-competent person/up to a 3 bed house)	Michael Keown	Fixed Fee	£308.00	£329.00	£21.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 31 Building Control	Building Control	Alterations (total cost of works £1-£5,000)	Michael Keown	Fixed Fee	£308.00	£329.00	£21.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 32 Building Control	Building Control	Alterations (total cost of works £5,001-£10,000)	Michael Keown	Fixed Fee	£385.00	£411.25	£26.25	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 33 Building Control	Building Control	Alterations (total cost of works £10,001-£15,000)	Michael Keown	Fixed Fee	£500.50	£534.63	£34.13	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
LBB	BC 34 Building Control	Building Control	Alterations (total cost of works £15,001-£20,000)	Michael Keown	Fixed Fee	£577.50	£616.88	£39.38	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010	
<b>Table C(1)</b>														
<b>Building Notice and Full Plans</b>														

LBB	BC 35 Building Control	Building Control	Single storey office (total floor area less than 100m²)	Michael Keown	Fixed Fee	£2,348.50	£2,508.63	£160.13	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
LBB	BC 36 Building Control	Building Control	Single storey shop/commercial unit (total floor area less than 100m²)	Michael Keown	Fixed Fee	£2,079.00	£2,220.75	£141.75	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
LBB	BC 37 Building Control	Building Control	Single storey assembly/recreation building (total floor area less than 100m²)	Michael Keown	Fixed Fee	£2,618.00	£2,796.50	£178.50	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
LBB	BC 38 Building Control	Building Control	Single storey industrial unit (total floor area less than 100m²)	Michael Keown	Fixed Fee	£1,886.50	£2,015.13	£128.63	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
Table C(2)													
Building Notice and Full Plans													
LBB	BC 39 Building Control	Building Control	Conversion into a hotel or boarding house (up to 5 rooms)	Michael Keown	Fixed Fee	£2,156.00	£2,303.00	£147.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
LBB	BC 40 Building Control	Building Control	Conversion into a shop	Michael Keown	Fixed Fee	£1,116.50	£1,192.63	£76.13	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
Table D(1)													
Building Notice and Full Plans													
LBB	BC 41 Building Control	Building Control	Office extension (total floor area less than 100m²)	Michael Keown	Fixed Fee	£1,732.50	£1,850.63	£118.13	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
LBB	BC 42 Building Control	Building Control	Shop/commercial unit extension (total floor area less than 100m²)	Michael Keown	Fixed Fee	£1,617.00	£1,727.25	£110.25	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
LBB	BC 43 Building Control	Building Control	Assembly/recreational building extension (total floor area less than 100m²)	Michael Keown	Fixed Fee	£1,848.00	£1,974.00	£126.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
LBB	BC 44 Building Control	Building Control	Industrial unit extension* (total floor area less than 100m²)	Michael Keown	Fixed Fee	£1,578.50	£1,686.13	£107.63	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
Table D(2)													
Building Notice and Full Plans													
LBB	BC 45 Building Control	Building Control	Shop/commercial unit fit-out (shell only)	Michael Keown	Fixed Fee	£731.50	£781.38	£49.88	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
LBB	BC 46 Building Control	Building Control	Shop/commercial unit fit-out (shell and core)	Michael Keown	Fixed Fee	£962.50	£1,028.13	£65.63	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
LBB	BC 47 Building Control	Building Control	Replacement shop front	Michael Keown	Fixed Fee	£616.00	£658.00	£42.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
LBB	BC 48 Building Control	Building Control	Installation of a shopping centre kiosk (total floor area under 9m²)	Michael Keown	Fixed Fee	£808.50	£863.63	£55.13	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
LBB	BC 49 Building Control	Building Control	Installation of a mezzanine floor (total floor area less than 500m²)	Michael Keown	Fixed Fee	£1,232.00	£1,316.00	£84.00	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
LBB	BC 50 Building Control	Building Control	Window and door replacement(s)	Michael Keown	Fixed Fee	£500.50	£534.63	£34.13	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
LBB	BC 51 Building Control	Building Control	Re-roofing/renovation of thermal element(s)	Michael Keown	Fixed Fee	£577.50	£616.88	£39.38	6.8%	Committee	VAT applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
Regularisation Charge													
LBB	BC 52 Building Control	Building Control	Retrospective application charge	Michael Keown	Per chargeable hour plus 50% risk factor	50%	50%	£0.00	0.0%	Committee	VAT not applicable	Statutory	As prescribed: The Building (Local Authority Charges) Regulations 2010
Table E(1)													
Demolition and Dangerous Structures													
LBB	BC 53 Building Control	Building Control	Demolition of a single building (total floor area less than 100m²)	Michael Keown	Fixed Fee	£308.00	£329.00	£21.00	6.8%	Committee	VAT not applicable	Statutory	s10 of the London Local Authorities Act 2004 and Building Act 1984 sections 107, 108 and 110 (S109 has been repealed).
LBB	BC 54 Building Control	Building Control	Demolition of building(s) (total floor area(s) less than 1000m²)	Michael Keown	Fixed Fee	£616.00	£658.00	£42.00	6.8%	Committee	VAT not applicable	Statutory	s10 of the London Local Authorities Act 2004 and Building Act 1984 sections 107, 108 and 110 (S109 has been repealed).
LBB	BC 55 Building Control	Building Control	Surveying a dangerous structure during normal working hours	Michael Keown	Fixed Fee	£134.75	£143.94	£9.19	6.8%	Committee	VAT not applicable	Statutory	s66 The London Building Acts (Amendment) Act 1939: All expenses incurred by [the local authority] in respect of any dangerous structure shall be paid by the owner of the structure but without restriction to his
LBB	BC 56 Building Control	Building Control	Surveying a dangerous structure out of working hours	Michael Keown	Fixed Fee	£192.50	£205.63	£13.13	6.8%	Committee	VAT not applicable	Statutory	s66 The London Building Acts (Amendment) Act 1940 - As above
LBB	BC 57 Building Control	Building Control	Making safe or removing an immediate danger	Michael Keown	Cost recovery	Cost recovery	Cost recovery	£0.00	0.0%	Committee	VAT not applicable	Statutory	s66 The London Building Acts (Amendment) Act 1940 - As above
Table E(2)													
Business Support													
LBB	BC 58 Building Control	Building Control	Reproduction of archived documentation	Michael Keown	Per chargeable hour	£77.00	£82.25	£5.25	6.8%	Committee	VAT applicable	Discretionary	s93 of the Local Government Act 2003
LBB	BC 59 Building Control	Building Control	Reproduction of archived documentation (photocopying, postage etc.)	Michael Keown	A4	£1.18	£1.18	£0.00	0.0%	Committee	Shared table with Planning	Discretionary	s93 of the Local Government Act 2003
LBB	BC 60 Building Control	Building Control	Reproduction of archived documentation (photocopying, postage etc.)	Michael Keown	A3	£1.76	£1.76	£0.00	0.0%	Committee	Shared table with Planning	Discretionary	s93 of the Local Government Act 2003
LBB	BC 61 Building Control	Building Control	Reproduction of archived documentation (photocopying, postage etc.)	Michael Keown	A2	£22.72	£22.72	£0.00	0.0%	Committee	Shared table with Planning	Discretionary	s93 of the Local Government Act 2003
LBB	BC 62 Building Control	Building Control	Reproduction of archived documentation (photocopying, postage etc.)	Michael Keown	A0 - A1	£28.81	£28.81	£0.00	0.0%	Committee	Shared table with Planning	Discretionary	s93 of the Local Government Act 2003
LBB	BC 63 Building Control	Building Control	Postage A5 letter	Michael Keown	Each	£2.73	£2.73	£0.00	0.0%	Committee	Shared table with Planning	Discretionary	s93 of the Local Government Act 2003
LBB	BC 64 Building Control	Building Control	Postage A4 package	Michael Keown	Each	£8.29	£8.29	£0.00	0.0%	Committee	Shared table with Planning	Discretionary	s93 of the Local Government Act 2003
LBB	BC 65 Building Control	Building Control	Postage A4 letter	Michael Keown	Each	£5.57	£5.57	£0.00	0.0%	Committee	Shared table with Planning	Discretionary	s93 of the Local Government Act 2003
LBB	BC 66 Building Control	Building Control	Cancellation of application (after validation)	Michael Keown	Fixed Fee	£77.00	£82.25	£5.25	6.8%	Committee	VAT applicable	Discretionary	Schedule 1 of the Building Control Act 1984 and regulations 3, 5 (2) and 6 (3) of the Building (Local Authority Charges) Regulations 2010/404: *A local authority are authorised by means of a charging scheme, to make



LBB	BC 67 Building Control	Building Control	Cancellation of application (after plan assessment)	Michael Keown	Fixed Fee	£462.00	£493.50	£31.50	6.8%	Committee	VAT applicable	Discretionary	Schedule 1 of the Building Control Act 1984 and regulations 3, 5 (2) and 6 (3) of the Building (Local Authority Charges) Regulations 2010/404: "A local authority are authorised by means of a charging scheme to make
LBB	BC 68 Building Control	Building Control	Reactivation of application (per application)	Michael Keown	Fixed Fee	£115.50	£123.38	£7.88	6.8%	Committee	VAT applicable	Discretionary	Schedule 1 of the Building Control Act 1984 and regulations 3, 5 (2) and 6 (3) of the Building (Local Authority Charges) Regulations 2010/404: "A local authority are authorised by means of a charging scheme to make
LBB	BC 69 Building Control	Building Control	Administration (per hour)	Michael Keown	Per chargeable hour	£77.00	£82.25	£5.25	6.8%	Committee	VAT applicable	Discretionary	Schedule 1 of the Building Control Act 1984 and regulations 3, 5 (2) and 6 (3) of the Building (Local Authority Charges) Regulations 2010/404: "A local authority are authorised by means of a charging scheme to make
Table F(1)													
Premium Services													
LBB	BC 70 Building Control	Building Control	Pre-application advice over 1 hour	Michael Keown	Per chargeable hour	£115.50	£123.38	£7.88	6.8%	Committee	VAT applicable	Discretionary	Schedule 1 of the Building Control Act 1984 and regulations 3, 5 (2) and 6 (3) of the Building (Local Authority Charges) Regulations 2010/404: "A local authority are authorised by means of a charging scheme to make
BSR Hourly Rate													
LBB	BC 71 Building Control	Building Control	Cost recovery hourly rate for chargeable services on behalf of the Building Safety Regulator (BSR)	Michael Keown	Per chargeable hour	£0.00	£138.00	£138.00	New	Committee	VAT applicable	Statutory	The Building Safety (Fees and Charges) Regulations 2023  This hourly rate was approved by the s151 officer in October 2023. It is a rate recharged between the BSR and LBB. Not a direct fee to residents but subject to publication.

Fees and Charges 2023/24

1.068

Department:  
Area:

Estates  
Colindale Offices

\*Please note that these fees were previously charges by half or full day. This has been amended to reflect the lack of demand for this period. All charges are now hourly, with an average hourly rate for prior year identified for comparison purposes only.

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Whole Conference Room	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Mon-Fri)	Hourly	£96.00	£102.53	£6.53	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Whole Conference Room	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£116.50	£124.42	£7.92	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Large Section of Conference Room	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Mon-Fri)	Hourly	£71.00	£75.83	£4.83	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Large Section of Conference Room	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£85.50	£91.31	£5.81	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Small Section of Conference Room	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Mon-Fri)	Hourly	£30.50	£32.57	£2.07	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Small Section of Conference Room	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£36.50	£38.98	£2.48	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Meeting Room 1	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Mon-Fri)	Hourly	£25.00	£26.70	£1.70	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Meeting Room 1	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£30.00	£32.04	£2.04	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Meeting Room 2	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Mon-Fri)	Hourly	£14.50	£15.49	£0.99	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Meeting Room 2	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£17.50	£18.69	£1.19	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Meeting Room 3	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Mon-Fri)	Hourly	£20.50	£21.89	£1.39	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Meeting Room 3	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£24.50	£26.17	£1.67	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Entire Facility	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Mon-Fri)	Hourly	£156.00	£166.61	£10.61	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Entire Facility	Proposed rates (Hourly)	Colindale Offices	Hourly (Commercial) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£188.50	£201.32	£12.82	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Whole Conference Room	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Mon-Fri)	Hourly	£19.00	£20.29	£1.29	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Whole Conference Room	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£23.50	£25.10	£1.60	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Large Section of Conference Room	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Mon-Fri)	Hourly	£14.00	£14.95	£0.95	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Large Section of Conference Room	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£17.00	£18.16	£1.16	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Small Section of Conference Room	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Mon-Fri)	Hourly	£6.00	£6.41	£0.41	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Small Section of Conference Room	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£7.50	£8.01	£0.51	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Meeting Room 1	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Mon-Fri)	Hourly	£5.00	£5.34	£0.34	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Meeting Room 1	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£6.00	£6.41	£0.41	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Meeting Room 2	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Mon-Fri)	Hourly	£3.00	£3.20	£0.20	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Meeting Room 2	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£3.50	£3.74	£0.24	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Meeting Room 3	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Mon-Fri)	Hourly	£4.00	£4.27	£0.27	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Meeting Room 3	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£5.00	£5.34	£0.34	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Entire Facility	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Mon-Fri)	Hourly	£31.00	£33.11	£2.11	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Entire Facility	Proposed rates (Hourly)	Colindale Offices	Hourly (Concessionary) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£38.00	£40.58	£2.58	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary

Terminology key

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set eg. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
-----------------	------------------	------	-------------	-----------------	-----------------	-----------------	---------------------------------	----------------------------	---	--

recovery, reasonable cost or based on consideration of prescribed matters eg. consideration of rental value of land for allotments.

Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

Department: **Estates**  
 Area: **Hendon Town Hall Parties, Fairs and Events**

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Council Chamber	Proposed rates (hourly)	Hendon Town Hall	Hourly (Commercial) (Mon-Fri)	Hourly	£82.00	£87.58	£5.58	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Council Chamber	Proposed rates (hourly)	Hendon Town Hall	Hourly (Commercial) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£95.00	£101.46	£6.46	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Council Chamber	Proposed rates (hourly)	Hendon Town Hall	Hourly (Concessionary) (Mon-Fri)	Hourly	£16.50	£17.62	£1.12	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Council Chamber	Proposed rates (hourly)	Hendon Town Hall	Hourly (Concessionary) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£19.00	£20.29	£1.29	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Committee rooms 1,2	Proposed rates (hourly)	Hendon Town Hall	Hourly (Commercial) (Mon-Fri)	Hourly	£43.50	£46.46	£2.96	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Committee rooms 1,2	Proposed rates (hourly)	Hendon Town Hall	Hourly (Commercial) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£58.20	£62.16	£3.96	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Committee rooms 1,2	Proposed rates (hourly)	Hendon Town Hall	Hourly (Concessionary) (Mon-Fri)	Hourly	£8.50	£9.08	£0.58	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Committee rooms 1,2	Proposed rates (hourly)	Hendon Town Hall	Hourly (Concessionary) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£11.50	£12.28	£0.78	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Heritage room	Proposed rates (hourly)	Hendon Town Hall	Hourly (Commercial) (Mon-Fri)	Hourly	£43.50	£46.46	£2.96	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Heritage room	Proposed rates (hourly)	Hendon Town Hall	Hourly (Commercial) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£58.20	£62.16	£3.96	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Heritage room	Proposed rates (hourly)	Hendon Town Hall	Hourly (Concessionary) (Mon-Fri)	Hourly	£8.50	£9.08	£0.58	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Heritage room	Proposed rates (hourly)	Hendon Town Hall	Hourly (Concessionary) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£11.50	£12.28	£0.78	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Plus Kitchen hire	Proposed rates (hourly)	Hendon Town Hall	Hourly (Commercial) (Mon-Fri)	Hourly	£21.00	£22.43	£1.43	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Plus Kitchen hire	Proposed rates (hourly)	Hendon Town Hall	Hourly (Commercial) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£27.50	£29.37	£1.87	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary
Plus Kitchen hire	Proposed rates (hourly)	Hendon Town Hall	Hourly (Concessionary) (Mon-Fri)	Hourly	£4.00	£4.27	£0.27	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Plus Kitchen hire	Proposed rates (hourly)	Hendon Town Hall	Hourly (Concessionary) (Weekends, Bank Holidays and Unsociable hours)	Hourly	£5.50	£5.87	£0.37	6.8%	s93 Local Government Act 2003/Localism Act	Discretionary

Terminology key

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set eg. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost recovery, reasonable cost or based on consideration of prescribed matters eg. consideration of rental value of land for allotments.

Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011



**Fees and Charges 2023/24**

Department: **Customer Services**  
 Area: **Births, Deaths and Marriages**

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Birth Deaths and Marriages	Certificates from archived registers		Standard Birth, Death, Marriage and civil partnership certificate	Per certificate	£11.00	£11.00	£0.00	0.0%	Birth & Death Registration Act 1953; and Marriage Act 1949	Prescribed - Statute
Birth Deaths and Marriages			Short Birth Certificate	Per certificate	£11.00	£11.00	£0.00	0.0%	S.31(2), S.32 and S31(1) B&D Registration Act 1953;	Prescribed - Statute
Birth Deaths and Marriages			Priority service certificate - same day	Per certificate	£24.00	£24.00	£0.00	0.0%	S.31(2), S.32 and S31(1) B&D Registration Act 1953;	Prescribed - Statute
Birth Deaths and Marriages			Standard Birth Death Marriage or Civil Partnership certificates (at registration)	Per certificate	£11.00	£11.00	£0.00	0.0%	S.31(2), S.32 and S31(1) B&D Registration Act 1953;	Prescribed - Statute
Birth Deaths and Marriages			Standard Birth Death Marriage or Civil Partnership certificates (after registration)	Per certificate	£11.00	£11.00	£0.00	0.0%	Marriage Act 1949	Prescribed - Statute
Birth Deaths and Marriages	Foreign Divorce Clearance		LRS clearance	Per Divorce	£50.00	£50.00	£0.00	0.0%	S111(1), Local Government Act 1972	Prescribed - Statute
Birth Deaths and Marriages			GRO Clearance	Per Divorce	£75.00	£75.00	£0.00	0.0%	S1(3), RSA 1953	Prescribed - Statute
Birth Deaths and Marriages	Corrections to an entry		LRS correction	Per correction	£75.00	£75.00	£0.00	0.0%	S.29(1) to (3) and 29A B&D Regn Act and Reg 55 to 58 Registration of Births and Deaths Regulations 1987; and S.61, Mge Act 1949 and Reg 19 & 20 Registration of Marriage Regulations 2015	Prescribed - Statute
Birth Deaths and Marriages			GRO Correction	Per correction	£90.00	£90.00	£0.00	0.0%		Prescribed - Statute
Birth Deaths and Marriages			Space 17	Per change	£40.00	£40.00	£0.00	0.0%		Prescribed - Statute
Birth Deaths and Marriages	Civil Partnership Conversion		Conversion of civil partnership in accordance with the standard procedure	Per Conversion	£45.00	£45.00	£0.00	0.0%	Reg 6 The Marriage of Same Sex Couples (Conversion of Civil Partnership) Regulations 2014	Prescribed - Statute
Birth Deaths and Marriages	Notice of marriage and civil partnership		British, Irish or Relevant National	Per notice	£35.00	£35.00	£0.00	0.0%	Marriage Act 1949	Prescribed - Statute
Birth Deaths and Marriages			Foreign National with Home Office referral	Per notice	£47.00	£47.00	£0.00	0.0%	Marriage Act 1949	Prescribed - Statute
Birth Deaths and Marriages	Register Office Marriage/CP		Statutory Ceremony Offering	Per ceremony	£46.00	£46.00	£0.00	0.0%	Marriage Act 1949	Prescribed - Statute
Birth Deaths and Marriages	Adminstrative fee		Administrative fee for re-issuing ceremony schedules or CNIs	Per item		£10.00			s93 Local Government Act 2003	Discretionary
Birth Deaths and Marriages	Adminstrative fee		Non-refundable record search fee	Per item		£5.00			s93 Local Government Act 2003	Discretionary
Birth Deaths and Marriages	Premium Appt fee		Booking fee for appointments completed outside of Register Office Hours	Per appointment		£25.00			s93 Local Government Act 2003	Discretionary
Birth Deaths and Marriages		<b>Heritage Room/Main Ceremony Room</b>								
Birth Deaths and Marriages			Monday to Thursday (Pre 4pm)		Per Ceremony	£200.00	£249.00	£49.00	24.5%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005
Birth Deaths and Marriages			Monday to Thursday (Post 4pm)	Per Ceremony		£579.00	£579.00	0.0%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)	
Birth Deaths and Marriages	HTH Ceremony fees		Friday (Pre 4pm)	Per Ceremony	£220.00	£289.00	£69.00	31.4%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			Friday (Post 4pm)	Per Ceremony		£579.00			S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			Saturday (pre 4pm)	Per Ceremony	£330.00	£350.00	£20.00	6.1%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			Saturday (post 4pm)	Per Ceremony		£649.00			S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			Sunday (Pre 1pm)	Per Ceremony	£425.00	£489.00	£64.00	15.1%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			Sunday (Post 1pm)	Per Ceremony		£719.00			S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			Public Holidays	Per Ceremony	£750.00	£800.00	£50.00	6.7%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			<b>Committee Room 1&amp;2 / Council Chambers</b>	Mondays to Thursday (Pre 4pm)	Per Ceremony	£265.00	£309.00	£44.00	16.6%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary
Birth Deaths and Marriages				Monday to Thursday (Post 4pm)	Per Ceremony		£639.00			S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary
Birth Deaths and Marriages				Friday (Pre 4pm)	Per Ceremony	£265.00	£309.00	£44.00	16.6%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary
Birth Deaths and Marriages				Friday (Post 4pm)	Per Ceremony		£639.00			S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary
Birth Deaths and Marriages				Saturday (pre 4pm)	Per Ceremony	£350.00	£385.00	£35.00	10.0%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary
Birth Deaths and Marriages				Saturday (post 4pm)	Per Ceremony		£707.00			S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary
Birth Deaths and Marriages				Sunday (Pre 1pm)	Per Ceremony	£450.00	£519.00	£69.00	15.3%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary
Birth Deaths and Marriages				Sunday (Post 1pm)	Per Ceremony		£773.00			S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)	
Birth Deaths and Marriages			Public Holidays	Per Ceremony	£680.00	£750.00	£70.00	10.3%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages		<b>Smaller ceremony in HTH e.g. Leaders Office (9am-4pm)</b>	Monday to Thursday	Per Ceremony		£239.00			S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			Friday	Per Ceremony		£269.00			S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			Saturday	Per Ceremony		£339.00			S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			Sunday	Per Ceremony		£479.00			S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages	Associated ceremony fees		Non-refundable booking fee	Per Ceremony	£80.00	£100.00	£20.00	25.0%	Marriage and Civil Partnership (Approved Premises ) Regulations 2005	Discretionary	
Birth Deaths and Marriages			Administration fee for change of date or time	Per Ceremony	£23.00	£40.00	£17.00	73.9%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			Wedding in a registered building (e.g. church)	Per Ceremony	£88.00	£88.00	£0.00	0.0%	S.44(2)(a), Mge Act 1949	Prescribed - Statute	
Birth Deaths and Marriages			Administration fee for late running ceremony	Per Ceremony	£23.00	£40.00	£17.00	73.9%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			In-person pre-ceremony meeting with Registrar to discuss ceremony	Per Meeting		£30.00			S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			Virtual pre-ceremony meeting with Registrar to discuss ceremony	Per Meeting		£20.00			S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages		Ceremonies at External venues (up until 4pm)		External approved Premise Monday - Friday	Per Ceremony	£440.00	£529.00	£89.00	20.2%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary
Birth Deaths and Marriages				External approved Premise Saturday	Per Ceremony	£484.00	£579.00	£95.00	19.6%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary
Birth Deaths and Marriages			External approved Premise Sunday	Per Ceremony	£605.00	£679.00	£74.00	12.2%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	
Birth Deaths and Marriages			External approved premises Bank Holiday	Per Ceremony	£748.00	£815.00	£67.00	9.0%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary	

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Birth Deaths and Marriages			Late arrival fee at an approved premise in Barnet	Per Ceremony	£55.00	£60.50	£5.50	10.0%	S.51(1A)(b), Mge Act 1949; Reg 12(6), The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary
Birth Deaths and Marriages	Approved Premises		Application for a premise to hold a licence to hold marriages and civil partnerships	Per application	£875.00	£935.00	£60.00	6.9%	The Marriages and Civil Partnerships (Approved Premises) Regulations 2005	Discretionary
Birth Deaths and Marriages	Private Citizenship Ceremonies		Weekdays	Per Ceremony	£148.50	£158.00	£9.50	6.4%	schedule 1, Paragraph 9 of The Nationality, Immigration and Asylum Act 2002	Discretionary
Birth Deaths and Marriages	Private Citizenship Ceremonies		Weekends	Per Ceremony	£170.50	£180.00	£9.50	5.6%	schedule 1, Paragraph 9 of The Nationality, Immigration and Asylum Act 2002	Discretionary
Birth Deaths and Marriages	Private Citizenship Ceremonies		Weekday & Weekend in premises outside of the Town Hall	Per Ceremony		£400.00			schedule 1, Paragraph 9 of The Nationality, Immigration and Asylum Act 2002	Discretionary
Birth Deaths and Marriages	Room Hire		First Toast Room Hire	Per 60 minute slot		£69.00			s93 Local Government Act 2003/Localism Act	Discretionary

#### Terminology key

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set eg. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost recovery, reasonable cost or based on consideration of prescribed matters eg. consideration of rental value of land for allotments.

Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

Department: Assurance  
 Environmental Health Environmental health

70.49

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
<b>Food, Health &amp; Safety</b>										
Environmental-Health	EH-56 Food-Safety-Courses	Food, Health and Safety	Level 2 Award in Food Safety – Per person	Per-person	£72.00	£76.90	£4.90	6.80%	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental-Health	EH-57 Food-Safety-Courses	Food, Health and Safety	Level 3 Award in Food Safety – Supervising food safety in catering;	Per-person	£355.00	£379.14	£24.14	6.80%	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental-Health	EH-58 Food-Safety-Courses	Food, Health and Safety	Level 3 Award in Food Safety – Supervising food safety in catering, – Block bookings by organisations	Per-session	Price on application	N/A	N/A	N/A	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental-Health	EH-59 Food-Safety-Courses	Food, Health and Safety	Level 2 Award in Food Safety – Council Services	Per-person	£62.00	£66.22	£4.22	6.80%	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental-Health	EH-60 Food-Safety-Courses	Food, Health and Safety	Level 2 Award in Food Safety – examination-resit	Per-person	£35.00	£37.38	£2.38	6.80%	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental-Health	EH-61 Food-Safety-Courses	Food, Health and Safety	Level 2 Award in Food Safety – Refresher – Per person	Per-person	£55.00	£58.74	£3.74	6.80%	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental-Health	EH-62 Food-Safety-Courses	Food, Health and Safety	Level 2 Award in Food Safety – Group Courses – Block Bookings-	Per-session	Price on application	N/A	N/A	N/A	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental-Health	EH-63 Food-Safety-Courses	Food, Health and Safety	Administration charge for cancelled courses (minimum of 24 hours before course, otherwise full fee for no show)	Per-person/session as applicable	30% of course fee	N/A	N/A	N/A	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental-Health	EH-64 Food-Safety-Courses	Food, Health and Safety	Level 1 Award in Food Safety	Per-person	£50.00	£53.40	£3.40	6.80%	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental-Health	EH-65 Food-Safety-Courses	Food, Health and Safety	Food Allergen training	Per-person	£25.00	£26.70	£1.70	6.80%	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental-Health	EH-66 Food-Safety-Courses	Food, Health and Safety	Level 1 Award in Food Safety – block bookings-	per-course	Price on application	Price on application	No-Change	N/A	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental-Health	EH-67 Food-Safety-Courses	Food, Health and Safety	Food Allergen training courses – block bookings-	per-course	Price on application	Price on application	No-Change	N/A	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental-Health	EH-68 Health and Safety at Work Courses	Food, Health and Safety	Health & Safety at Work Courses	Per-person	£72.00	£76.90	£4.90	6.80%	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental-Health	EH-69 Health and Safety at Work Courses	Food, Health and Safety	Health & Safety at Work Courses	Registered-Charities	£72.00	£76.90	£4.90	6.80%	Local Government Act 2003-Localism Act 2011	Discretionary
Environmental Health	EH 102 Animal Welfare	Environmental Health Licensing Fees	inspection fee dog breeding establishments	per inspection	As per City of London published fees and charges	As per City of London published fees and charges	No Change	N/A	Animal Welfare (Licensing of Activities involving animals) England Regulations 2018	Statutory Discretionary
Environmental Health	EH 103 Animal Welfare	Environmental Health Licensing Fees	inspection fee selling of animals as pets	per inspection	As per City of London published fees and charges	As per City of London published fees and charges	No Change	N/A	Animal Welfare (Licensing of Activities involving animals) England Regulations 2018	Statutory Discretionary
Environmental Health	EH 104 Animal Welfare	Environmental Health Licensing Fees	inspection fee exhibition/performing animals	per inspection	As per City of London published fees and charges	As per City of London published fees and charges	No Change	N/A	Animal Welfare (Licensing of Activities involving animals) England Regulations 2018	Statutory Discretionary
Environmental Health	EH 105 Animal Welfare	Environmental Health Licensing Fees	inspection fee riding establishments >30 horses	per inspection	As per City of London published fees and charges	As per City of London published fees and charges	No Change	N/A	Animal Welfare (Licensing of Activities involving animals) England Regulations 2018	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Environmental Health	EH 106 Animal Welfare	Environmental Health Licensing Fees	inspection fee riding establishments >15 & <30 horses	per inspection	As per City of London published fees and charges	As per City of London published fees and charges	No Change	N/A	Animal Welfare (Licensing of Activities involving animals) England Regulations 2018	Statutory Discretionary
Environmental Health	EH 84 Licence for Massage and Special Treatments (including cosmetic	Environmental Health Licensing Fees	<b>New licence</b>	Each	£176.16 Application £110.10 licence	<b>£151 Application £153 Licence</b>	£22.74	6.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
Environmental Health	EH 85 Licence for Massage and Special Treatments (including cosmetic piercing)	Environmental Health Licensing Fees	<b>Renewal licence</b>	Each	£117.81 Application fee £110.10 licence	<b>£150 Application £153 Licence</b>	£75.09	25.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
Environmental Health	EH 85 Licence for Massage and Special Treatments (including cosmetic	Environmental Health Licensing Fees	<b>Variation</b>	Each	£71.12	<b>£107.00</b>	£35.88	33.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
Environmental Health	EH 85 Licence for Massage and Special Treatments (including cosmetic	Environmental Health Licensing Fees	<b>Transfer</b>	Each	£72.12	<b>£71.00</b>	-£1.12	-2.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
<b>Special Treatments Band B - medium risk non-invasive treatments including some beauty treatments and therapeutic treatments, head, neck and below the knee massage.</b>										
Environmental Health	EH 86 Licence for Massage and Special Treatments (including cosmetic skin piercing)	Environmental Health Licensing Fees	<b>New licence</b>	Each	£274.15 Application fee £110.10 licence	<b>£212 Application £177 Licence</b>	£4.75	1.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
Environmental Health	EH 87 Licence for Massage and Special Treatments (including cosmetic skin piercing)	Environmental Health Licensing Fees	<b>Renewal licence</b>	Each	£218 application £110.10 licence fee	<b>£211 Application £177 Licence</b>	£59.90	15.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Environmental Health	EH 86 Licence for Massage and Special Treatments (including cosmetic skin piercing)	Environmental Health Licensing Fees	<b>Variation</b>	Each	£92.48	<b>£122.00</b>	£29.52	24.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
Environmental Health	EH 87 Licence for Massage and Special Treatments (including cosmetic skin piercing)	Environmental Health Licensing Fees	<b>Transfer</b>	Each	£92.48	<b>£96.00</b>	£3.52	4.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
<b>Special Treatments Band C - Higher risk or invasive health treatments, including body massage (other than described in Band B), electrolysis, acupuncture Health, tattooing, saunas and laser/intense pulsed light treatments.</b>										
Environmental Health	EH 88 Licence for Massage and Special Treatments (including cosmetic skin piercing)	Environmental Health Licensing Fees	<b>New licence</b>	Each	£396.36 application £110.10 licence fee	<b>£394 Application £214 Licence fee</b>	£101.54	17.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
Environmental Health	EH 89 Licence for Massage and Special Treatments (including cosmetic skin piercing)	Environmental Health Licensing Fees	<b>Renewal licence</b>	Each	£352.32 application £110.10 licence fee	<b>£354 Application £214 Licence</b>	<b>£105.58</b>	19.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
Environmental Health	EH 86 Licence for Massage and Special Treatments (including cosmetic skin piercing)	Environmental Health Licensing Fees	<b>Variation</b>	Each	£92.48	<b>£177.00</b>	£84.52	37.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
Environmental Health	EH 87 Licence for Massage and Special Treatments (including cosmetic skin piercing)	Environmental Health Licensing Fees	<b>Transfer</b>	Each	£92.48	<b>£114.00</b>	£21.52	1.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
<b>Special Treatments Band C1 - Higher risk or invasive health treatments - laser/intense pulsed light treatments.</b>										
Environmental Health	EH 86 Licence for Massage and Special Treatments (including cosmetic skin piercing)	Environmental Health Licensing Fees	<b>New licence</b>	Each	£396.36 application +£85.88 £110.10 licence fee	<b>£555 Application £253 Licence</b>	£215.66	27.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
Environmental Health	EH 87 Licence for Massage and Special Treatments (including cosmetic skin piercing)	Environmental Health Licensing Fees	<b>Renewal licence</b>	Each	£352.32 application +£85.88 £110.10 licence fee	<b>£425 Application £253 Licence</b>	£129.70	13.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Environmental Health	EH 86 Licence for Massage and Special Treatments (including cosmetic skin piercing)	Environmental Health Licensing Fees	Variation	Each	£92.48	£216.00	£123.53	57.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
Environmental Health	EH 87 Licence for Massage and Special Treatments (including cosmetic skin piercing)	Environmental Health Licensing Fees	Transfer	Each	£92.48	£114.00	£21.52	19.00%	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
Environmental Health	EH 90 Transfer and Variation Fee	Environmental Health Licensing Fees	Band A	Each	£72.12				<del>s.7(6) London Local Authorities Act 1991</del>	Statutory Discretionary
Environmental Health	EH 91 Transfer and Variation Fee	Environmental Health Licensing Fees	Band B	Each	£92.48				<del>s.7(6) London Local Authorities Act 1991</del>	Statutory Discretionary
Environmental Health	EH 92 Transfer and Variation Fee	Environmental Health Licensing Fees	Band C	Each	£112.30				<del>s.7(6) London Local Authorities Act 1991</del>	Statutory Discretionary
Environmental Health	EH 93 Transfer and Variation Fee	Environmental Health Licensing Fees	Additional licensing fee for Laser Removal of hair and intense pulsed light treatments	Each	£85.88				<del>s.7(6) London Local Authorities Act 1991</del>	Statutory Discretionary
Environmental Health	EH 94 Transfer and Variation Fee	Environmental Health Licensing Fees	Administration fee on all aborted licence applications	Each	£0.00				<del>s.7(6) London Local Authorities Act 1991</del>	Statutory Discretionary
Environmental Health	EH 97 Special Treatment Licences	Environmental Health Licensing Fees	EH Special Treatment Licences - Sole trader based at home	each application	£10 discount on licence fee for all new and renewal applications	£10 discount on licence fee for all new and renewal applications	No Change	N/A	s.7(6) London Local Authorities Act 1991	Statutory Discretionary
Environmental Health	EH 95 Primary Authority Services	Environmental Health Licensing Fees	Annual fee per subject area	Per annum	Actual laboratory analytical fees and sampling visit charges (based on officer hourly rates) up to statutory maximums	Actual laboratory analytical fees and sampling visit charges (based on officer hourly rates) up to statutory maximums	No change	N/A	Regulatory Enforcement and Sanctions ACT 2008	Cost recovery
Environmental Health	EH 96 Primary Authority Services	Environmental Health Licensing Fees	Primary authority work	Per hour	Up to £66 per hour	Up to £70.49 per hour	£4.49	6.80%	s.27A Regulatory Enforcement and Sanctions ACT 2008	Cost recovery
Environmental Health	EH 115 Pest Control	Environmental Health Licensing Fees	Rats	Per treatment	£172.31	£180.00	£7.69	4.47%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary
Environmental Health	EH 116 Pest Control	Environmental Health Licensing Fees	Mice	Per treatment	£172.31	£180.00	£7.69	4.47%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary



Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Environmental Health	EH 117 Pest Control	Environmental Health Licensing Fees	Cockroaches	Per treatment	£172.31	£184.02	£11.72	6.80%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary
Environmental Health	EH 118 Pest Control	Environmental Health Licensing Fees	Bed Bugs for a 2 bedroom property	Per treatment	£266.44	£284.56	£18.12	6.80%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary
Environmental Health	EH 119 Pest Control	Environmental Health Licensing Fees	Bed Bugs (per additional bedroom)	Per treatment	£57.80	£61.73	£3.93	6.80%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary
Environmental Health	EH 120 Pest Control	Environmental Health Licensing Fees	Fleas	Per treatment	£166.80	£178.14	£11.34	6.80%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary
Environmental Health	EH 121 Pest Control	Environmental Health Licensing Fees	Exotic Ants	Per treatment	£222.40	£237.53	£15.12	6.80%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary
Environmental Health	EH 122 Pest Control	Environmental Health Licensing Fees	Wasps	Per treatment	£80.92	£86.43	£5.50	6.80%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary
Environmental Health	EH 123 Pest Control	Environmental Health Licensing Fees	Domestic crawling insects (Carpet beetles, larder beetles, etc.)	Per treatment	£166.80	£178.14	£11.34	6.80%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary
Environmental Health	EH 124 Pest Control	Environmental Health Licensing Fees	Garden Ants	Per treatment	£166.80	£178.14	£11.34	6.80%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary
Environmental Health	EH 125 Pest Control	Environmental Health Licensing Fees	Squirrels	Per Treatment	£323.14	£345.12	£21.97	6.80%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary
Environmental Health	EH 126 Pest Control	Environmental Health Licensing Fees	Site pest assessment (where treatment not requested)	Per visit	Deleted	Deleted	Deleted	Deleted	S93 - Local Government Act / Localism Act 2011	Discretionary
Environmental Health	EH 127 Pest Control	Environmental Health Licensing Fees	Call out fee for advice (refundable against the full cost of treatment)	Per visit	£33.03	£35.28	£2.25	6.80%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary
Environmental Health	EH 128 Pest Control	Environmental Health Licensing Fees	Discount for Barnet residents (homeowners) receiving Means Tested Benefits	Per treatment	35% off list price	35% off list price	No change	N/A	S93 - Local Government Act / Localism Act 2011	Discretionary
Environmental Health	EH 129 Pest Control	Environmental Health Licensing Fees	Commercial Premises and monitoring contracts	Per annual contract	Price on application	Price on application	No change	N/A	S93 - Local Government Act / Localism Act 2011	Discretionary
Environmental Health	EH 130 Pest Control	Environmental Health Licensing Fees	Discounted charges on any pest control treatment when booked concurrently for more than one premises	Per block treatment	Price on application	Price on application	No change	N/A	S93 - Local Government Act / Localism Act 2012	Discretionary
Pollution Prevention and Control Act 1999										

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Environmental Health	EH 131 Environmental Permit	Pollution Prevention and Control Act 1999	Application Standard	each	£1,650.00	£1,650.00	No change			
Environmental Health	EH 132 Environmental Permit	Pollution Prevention and Control Act 1999	Application Reduced fee	each	£155.00	£155.00	No change			
Environmental Health	EH 133 Environmental Permit	Pollution Prevention and Control Act 1999	Application Petrol vapour I&II	each	£257.00	£257.00	No change			
Environmental Health	EH 134 Environmental Permit	Pollution Prevention and Control Act 1999	Application Vehicle refinishers	each	£362.00	£362.00	No change			
Environmental Health	EH 135 Environmental Permit	Pollution Prevention and Control Act 1999	Application Mobile screening and crushing plant for 1st and 2nd permits	1st & 2nd applications	£1,650 (985 3rd to 7th, 485 subsequent applications)	£1,650 (985 3rd to 7th, 485 subsequent applications)	No change			
Environmental Health	EH 136 Environmental Permit	Pollution Prevention and Control Act 1999	Fee operating without a permit	each	£1,188.00	£1,188.00	No change			
Environmental Health	EH 137 Environmental Permit	Pollution Prevention and Control Act 1999	Late payment fee	each	£52.00	£52.00	No change			
Environmental Health	EH 138 Environmental Permit	Pollution Prevention and Control Act 1999	Annual subsistence charge		Low = £772 / Medium = £1,161 / High = £1,747	Low = £772 / Medium = £1,161 / High = £1,747	No change			
Environmental Health	EH 139 Environmental Permit	Pollution Prevention and Control Act 1999	Standard	each	Low = £772 / Medium = £1,161 / High = £1,747	Low = £772 / Medium = £1,161 / High = £1,747	No change			
Environmental Health	EH 140 Environmental Permit	Pollution Prevention and Control Act 1999	Reduced fee	each	Low = £79 / Medium = £158 / High = £237	Low = £79 / Medium = £158 / High = £237	No change			
Environmental Health	EH 141 Environmental Permit	Pollution Prevention and Control Act 1999	Petrol vapour I&II	each	Low = £113 / Medium = £226 / High = £341	Low = £113 / Medium = £226 / High = £341	No change			
Environmental Health	EH 142 Environmental Permit	Pollution Prevention and Control Act 1999	Vehicle refinishers	each	Low = £228 / Medium = £365 / High = £548	Low = £228 / Medium = £365 / High = £548	No change			
Environmental Health	EH 143 Environmental Permit	Pollution Prevention and Control Act 1999	Mobile screening and crushing plant for 1st and 2nd permits	each	Low = £626 / Medium = £1034 / High = £1,551	Low = £626 / Medium = £1034 / High = £1,551	No change			
Environmental Health	EH 144 Environmental Permit	Pollution Prevention and Control Act 1999	Standard Transfer and substantial change	each	Std Transfer = £169 / Partial transfer = £497 / Sub. Change = £1050	Std Transfer = £169 / Partial transfer = £497 / Sub. Change = £1050	No change			
Environmental Health	EH 145 Environmental Permit	Pollution Prevention and Control Act 1999	Reduced fee Transfer and substantial change	each	Red. Fee Transfer = £78 / Partial Transfer = £47 / Substantial change = £112	Red. Fee Transfer = £78 / Partial Transfer = £47 / Substantial change = £112	No change			
Environmental Health	EH 146 Environmental Permit	Pollution Prevention and Control Act 1999	Adopt a tube scheme p/a		£158.54	£158.54	No change			
Environmental Health	EH 147 General Consultancy Fees	Pollution Prevention and Control Act 1999	Specialist Environmental Health Advice/Consultancy in Barnet	Per hour	£120.00	£128.16	£8.16	6.80%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary
Environmental Health	EH 148 General Consultancy Fees	Pollution Prevention and Control Act 1999	Specialist Environmental Health Advice/Consultancy in Barnet	Per Day	£660.60	£705.52	£44.92	6.80%	S93 - Local Government Act 2003 / Localism Act 2011	Discretionary
Charges made for the seizure, removal and detention of equipment.										
Environmental Health	EH 149 Noise Act 1996	Pollution Prevention and Control Act 1999	Seizure, removal and storage of seized equipment	Each	£200.38	£214.01	£13.63	6.80%	Sch. 1 Noise Act 1996	Statutory Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
Environmental Health	EH 150 Contaminated Land Enquiries	Pollution Prevention and Control Act 1999	Basic Enquiry	Each	£59.45	£63.50	£4.04	6.80%	Regulation 8, Environmental Information Regulations 2004	Statutory Discretionary
Environmental Health	EH 151 Contaminated Land Enquiries	Pollution Prevention and Control Act 1999	Enquiry including historical data multiple addresses	Each	£135.42	£141.00	£5.58	6.80%	Regulation 8, Environmental Information Regulations 2004	Statutory Discretionary
Online Training										
Environmental Health	EH 154 Online Training	Environmental Health	Food Safety Level 1	Per Course	£20.00	£21.36	£1.36	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 155 Online Training	Environmental Health	Food Safety Level 2	Per Course	£25.00	£26.70	£1.70	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 156 Online Training	Environmental Health	Food Safety Level 3	Per Course	£175.00	£186.90	£11.90	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 157 Online Training	Environmental Health	Food Safety Level 2 Manufacturing	Per Course	£25.00	£26.70	£1.70	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 158 Online Training	Environmental Health	Introduction to Allergens	Per Course	£20.00	£21.36	£1.36	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 159 Online Training	Environmental Health	Health and Safety Level 1	Per Course	£20.00	£21.36	£1.36	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 160 Online Training	Environmental Health	Health and Safety Level 2	Per Course	£25.00	£26.70	£1.70	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 161 Online Training	Environmental Health	Health and Safety Level 3	Per Course	£175.00	£186.90	£11.90	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 162 Online Training	Environmental Health	Manual Handling	Per Course	£20.00	£21.36	£1.36	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 163 Online Training	Environmental Health	Level 2 Award for Personal Licence Holders	Per Course	£25.00	£26.70	£1.70	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 164 Online Training	Environmental Health	Level 2 Fire Safety	Per Course	£25.00	£26.70	£1.70	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 165 Online Training	Environmental Health	Level 2 Customer Service	Per Course	£25.00	£26.70	£1.70	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 166 Online Training	Environmental Health	Level 2 Understanding Stewarding at Spectator Events	Per Course	£95.00	£101.46	£6.46	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 167 Online Training	Environmental Health	Level 2 Spectator Safety	Per Course	£115.00	£122.82	£7.82	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 168 Online Training	Environmental Health	Level 2 Warehousing and Storage	Per Course	£80.00	£85.44	£5.44	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 169 Online Training	Environmental Health	Care Certificate	Per Course	£35.00	£37.38	£2.38	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 170 Online Training	Environmental Health	Emergency First Aid at Work	Per Course	£10.00	£10.68	£0.68	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 171 Online Training	Environmental Health	First Aid at Work	Per Course	£15.00	£16.02	£1.02	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 172 Online Training	Environmental Health	An Introduction to Fire Safety in the Workplace	Per Course	£5.00	£5.34	£0.34	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 173 Online Training	Environmental Health	Communication	Per Course	£5.00	£5.34	£0.34	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 174 Online Training	Environmental Health	Equality and Diversity	Per Course	£5.00	£5.34	£0.34	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 175 Online Training	Environmental Health	Managing Conflict	Per Course	£5.00	£5.34	£0.34	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 176 Online Training	Environmental Health	Self-Awareness and Personal Development	Per Course	£5.00	£5.34	£0.34	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 177 Online Training	Environmental Health	Teamworking	Per Course	£5.00	£5.34	£0.34	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 178 Online Training	Environmental Health	Environmental awareness	Per Course	£25.00	£26.70	£1.70	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 179 Online Training	Environmental Health	GDPR	Per Course	£5.00	£5.34	£0.34	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, statutory costs recovery or Discretionary)
Environmental Health	EH 180 Online Training	Environmental Health	<b>Fraud and Fraud Awareness</b>	Per Course	£5.00	<b>£5.34</b>	£0.34	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 181 Online Training	Environmental Health	<b>An Introduction to the Bribery Act</b>	Per Course	£5.00	<b>£5.34</b>	£0.34	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 182 Online Training	Environmental Health	<b>Stress management</b>	Per Course	£5.00	<b>£5.34</b>	£0.34	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 183 Online Training	Environmental Health	<b>Money Laundering</b>	Per Course	£5.00	<b>£5.34</b>	£0.34	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 184 Online Training	Environmental Health	<b>Safe use and control of Anaphylaxis and Autoinjectors</b>	Per Course	£5.00	<b>£5.34</b>	£0.34	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary
Environmental Health	EH 185 Online Training	Environmental Health	<b>Display screen equipment (DSE)</b>	Per Course	£5.00	<b>£5.34</b>	£0.34	6.80%	s.93 Local Government Act 2003 Localism Act 2011	Discretionary

Terminology key

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set e.g. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost recovery, reasonable cost or based on consideration of prescribed matters e.g. consideration of rental value of land for allotments.

Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

Department: Assurance  
 Trading Standards and Licensing

Reference/ Area	Fee/Charge Title	Area	Description	Unit of Measure	Charges 2023/24	Charges 2024/25	Change from prior year (actual)	Change from prior year (%)	Statutory Basis for Charging (i.e. the legislation that permits you to charge for this service / product)	Basis of charging (Statutory prescribed, Statutory discretionary, statutory costs recovery or Discretionary)
<b>Demarcation of Trading Standards and Licensing et Trading Pitches</b>										
Trading Standards and Licensing	TSL 157 Trading Standards and Licensing	Trading Standards and Licensing	Demarcation of a street trading pitch by insertion of studs into the footway or road	Per stud	£25.19	Cost to be set by Highways contractor			s.32 London Local Authorities Act 1990.	Statutory Discretionary
<b>Assisted Licensing</b>										
Trading Standards and Licensing	TSL 148 Trading Standards and Licensing	Trading Standards and Licensing	Assistance with scrap metal application	Per application	Checking Service £45.14 Assisted service £125.51	Checking Service £48.21 Assisted service £134.04	£11.60	6.8%	s.93 - Local Government Act 2003 and Localism Act 2011	Discretionary
Trading Standards and Licensing	TSL 149 Trading Standards and Licensing	Trading Standards and Licensing	Assistance with street trading application	Per application	Checking Service £45.14 Assisted service £125.51	Checking Service £48.21 Assisted service £134.04	£11.60	6.8%	s.93 - Local Government Act 2003 and Localism Act 2011	Discretionary
Trading Standards and Licensing	TSL 150 Trading Standards and Licensing	Trading Standards and Licensing	Assistance with temporary event notice application	Per application	Checking Service £16.52 Assisted service £57.25	Checking Service £17.64 Assisted service £61.14	£5.01	6.8%	s.93 - Local Government Act 2003 and Localism Act 2011	Discretionary
Trading Standards and Licensing	TSL 151 Trading Standards and Licensing	Trading Standards and Licensing	Assistance with transfer application	Per application	Checking Service £34.13 Assisted service £91.38	Checking Service £36.45 Assisted service £97.59	£8.53	6.8%	s.93 - Local Government Act 2003 and Localism Act 2011	Discretionary
Trading Standards and Licensing	TSL 152 Trading Standards and Licensing	Trading Standards and Licensing	Assistance with full variation application	Per application	Checking Service £91.38 Assisted service £343.51	Checking Service £97.59 Assisted service £366.87	£29.57	6.8%	s.93 - Local Government Act 2003 and Localism Act 2011	Discretionary
Trading Standards and Licensing	TSL 153 Trading Standards and Licensing	Trading Standards and Licensing	Assistance with DPS variation application	Per application	Checking Service £34.13 Assisted service £91.38	Checking Service £36.45 Assisted service £97.59	£8.53	6.8%	s.93 - Local Government Act 2003 and Localism Act 2011	Discretionary
Trading Standards and Licensing	TSL 154 Trading Standards and Licensing	Trading Standards and Licensing	Assistance with minor variation application	Per application	Checking Service £16.52 Assisted service £57.25	Checking Service £17.64 Assisted service £61.14	£5.01	6.8%	s.93 - Local Government Act 2003 and Localism Act 2011	Discretionary
Trading Standards and Licensing	TSL 155 Trading Standards and Licensing	Trading Standards and Licensing	Assistance with new premises licence application	Per application	Checking Service £91.38 Assisted service £343.51	Checking Service £97.59 Assisted service £366.87	£29.57	6.8%	s.93 - Local Government Act 2003 and Localism Act 2011	Discretionary
<b>General Consultancy Fees</b>										
Trading Standards and Licensing	TSL 156 Trading Standards and Licensing	Trading Standards and Licensing	Specialist trading standards or licensing Advice/Consultancy in Barnet	Per hour	Up to 136.52	Up to 145.80	£9.28	6.8%	s.93 - Local Government Act 2003 and Localism Act 2011	Discretionary
Trading Standards and Licensing	TSL 157 Trading Standards and Licensing	Trading Standards and Licensing	Specialist trading standards or licensing Advice/Consultancy in Barnet	Per Day	up to £136.52	Up to 145.80	£9.28	6.8%	s.93 - Local Government Act 2003 and Localism Act 2011	Discretionary
<b>Primary authority work</b>										
Trading Standards and Licensing	TSL 158 Trading Standards and Licensing	Trading Standards and Licensing	Primary authority work	Per hour	Up to £68.26 per hour	Up to £72.90 per hour	4.64	6.8%	Regulatory Enforcement and Sanctions ACT 2008	Statutory Discretionary
<b>Fixed penalty notices under London Local Authority Act 1990 (as amended)</b>										

Terminology key

Statutory prescribed – legislation provides that the local authority charge for providing a service and either (a) the charge is prescribed (i.e. set e.g. £100) or (b) the range is prescribed.

Statutory discretionary (or statutory costs recovery) - legislation provides that you may charge for providing a service but the amount of the charge is discretionary, within the remit of the legislation – the charge may be limited to cost recovery, reasonable cost or based on consideration of prescribed matters e.g. consideration of rental value of land for allotments.

Discretionary – here the authority is not obliged to provide the service but if it does so then the charges must be based on costs recovery, based on the statutory power to charge in Local Government Act 2003/Localism Act 2011

This page is intentionally left blank

# **Appendix G**

---

## **Business Planning 2024/25**

## **Final Report General Budget Consultation 2024/25**

**21 December 2023 – 21 January 2024**

**Consultation Team, Strategy**

## Contents

1.	EXECUTIVE SUMMARY .....	3
2.	CONSULTATION METHOD AND RESPONSE.....	7
2.1	Introduction.....	7
2.2	Summary of consultation approach .....	7
2.3	Technical details and method .....	7
2.4	Response to the consultation .....	8
2.5	Calculating and reporting on results .....	11
3.	RESULTS IN DETAIL.....	12
3.1	Views on the overall budget for 2024/25 .....	12
3.2	Views on proposals to increase Council Tax in 2024/25 .....	12
3.3	Views on directorate saving/income proposals for 2024/25.....	13
3.4	Additional comments on Directorate saving/income proposals .....	15
3.5	Additional comments on the proposed budget for 2024/25 .....	18
3.6	Written response to consultation .....	21



## 1. EXECUTIVE SUMMARY

This report sets out the findings from the General Budget Consultation 2024/25 which will be presented as part of the budget paper at Cabinet on 6 February 2024 and Council on 27 February 2024.

### 1.1 Response to the consultation

- a total of 114 questionnaires were completed
- the majority (92%) of responses were from residents
- additionally, two written responses were also received via email, one from a resident and one from a local business.

### 1.2 Summary of consultation approach

- the consultation ran from 21 December 2023 to 21 January 2024.
- the consultation consisted of an online questionnaire and summary consultation document which was published on [engage.barnet.gov.uk](https://engage.barnet.gov.uk).
- paper copies and an easy-read version of the consultation were also made available on request.
- as part of the council's statutory duty to consult with National Non-Domestic Rate (NNDR) payers, letters were sent out to all the council's NNDR payers inviting them to take part in the consultation.
- the consultation was widely promoted via the council's residents' weekly newsletter, Barnet First resident's paper magazine delivered to all household in the boroughs; Barnet Together newsletter, the website; and X (formerly Twitter).

### 1.3 Summary of key findings

#### 1.3.1 Views on the overall budget for 2024/25

- **Around a quarter of respondents agree** (24%, 27 out of 114 respondents) with the council's proposed budget for 2024/25 (4%, 4 out of 114 respondents strongly agree, and 20%, 23 out of 114 respondents tend to agree).
- **Under half disagree** (47%, 53 out of 114 respondents) with the council's proposed budget for 2024/25 (24%, 27 out of 114 respondents tend to disagree, and 23%, 26 out of 114 respondents strongly disagree).
- The remainder were **either neutral** (19%, 22 out of 114 respondents), said they **did not know**, or **were not sure** (11%, 12 out of 114 respondents).

## 1.3.2 Views on the council's Council Tax proposals for 2024/25

**Overall, over half of respondents** (55%, 41 out of 75 respondents who completed this question), **support one or both of the Council Tax increases** to help fund the budget gap in 2024/25. This includes around a third (32%) who support both council tax increases. Under half of respondents do not support any increases in Council Tax in 2024/25 (45%, 34 out of 75 respondents):

- Around a third of respondents (32%, 24 out of 75 respondents) **support both the council's proposals on Council Tax**: the proposal to increase general Council Tax by 2.98% and the proposal to apply a further 2.0% Social Care Precept in 2024/25
- Around one in seven respondents (15%, 11 out of 75 respondents) **support only the proposal to increase general Council Tax** by 2.98% in 2024/25
- Around one in twelve respondents (8%, 6 out of 75 respondents) **support only the proposal to apply a 2% Adult Social Care Precept to Council Tax** in 2024/25
- Under half of respondents (45%, 34 out of 75 respondents) **do not support either of the council's proposals to increase Council Tax in 2024/25**: neither the proposal to increase general Council Tax by 2.98% nor the proposal to apply an Adult Social Care Precept on Council Tax of 2% in 2024/25.

## 1.3.3 Views on Directorate saving and income proposals for 2024/25

- **The Public Health (PH) Directorate**: around a third of respondents (32%, 24 out of 76 respondents) agreed with the savings and income proposals identified within this directorate for 2024/25. Just under a third of respondents (30%, 23 out of 76 respondents) disagree with the savings identified within this directorate. Around a fifth of respondents indicated they were neutral (21%, 16 out of 76 respondents). The remainder said they did not know, (11%, 8 out of 76) or had no comments to make about the PH savings (8%, 5 out of 76).
- **The Communities, Adults and Health (CA&H) Directorate**: just over quarter of respondents (27%, 21 out of 77 respondents) agree with the saving and income proposals identified within this directorate for 2024/25. However, more respondents, with around two fifths of respondents (43%, 32 out of 77 respondents), indicated they disagree with the saving and income proposals identified within this directorate. The remainder indicated they were either neutral (14%, 11 out of 77), they did not know (9%, 7 out of 77), or did not wish to comment on these savings (9%, 6 out of 77 respondents).
- **The Children and Family Services (C&FS) Directorate**: around a quarter of respondents (26%, 20 out of 76 respondents) agreeing with the saving and income proposals identified within this directorate for 2024/25. Around two fifths of respondents (38%, 29 out of 76 respondents), indicated they disagree with the saving and income proposals identified within this directorate. The remainder were either neutral (17%, 13 out of 76), or indicated they did not know (9%, 7 out of 76), or did not wish to comment on these savings (9%, 7 out of 76).

## GENERAL BUDGET CONSULTATION 2024/25

- **The Customer and Place (C&P) Directorate:** around a quarter of respondents (24%, 18 out of 76 respondents) agreeing with the saving and income proposals identified within this directorate for 2024/25. A third of respondents (33%, 25 out of 76 respondents), indicated they disagree with the saving and income proposals identified within this directorate. The remainder were either neutral (22%, 17 out of 76), or indicated they did not know (9%, 7 out of 76), or they did not wish to comment on these savings (12%, 9 out of 76).
- **The Strategy and Resources (S&R) Directorate:** just under a quarter of respondents (23%, 18 out of 77 respondents) agreeing with the saving and income proposals identified within this directorate for 2024/25. Just over a third of respondents (35%, 27 out of 77 respondents) indicated they disagree with the saving and income proposals identified within this directorate. The remainder were either neutral (17%, 13 out of 77), or said they did not know (12%, 9 out of 77), or they did not wish to comment on these savings (12%, 9 out of 77 respondents).
- **The cross-cutting council savings:** around a quarter of respondents (26%, 20 out of 77 respondents) agree with the saving and income proposals identified for 2024/25. Just under a quarter (23%, 18 out of respondents) disagree with the saving and income proposals within this directorate. The remainder were either neutral (13%, 10 out of 77 respondents) said they did not know (16%, 12 out of 77), or the did not want to comment on these savings (22%, 17 out of 77).
- **The Assurance Directorate:** around a fifth of respondents (21%, 16 out of 77 respondents) agree with the savings and income proposals identified within this directorate for 2024/25. However, similar to CA&H, C&FS C&P and S&R), more respondents (30%, 23 out of 77 respondents) indicated they disagree with the saving and income proposals identified within the directorate. The remainder were either neutral (19%, 15 out of 77), said they did not know (13%, 10 out of 77), or indicated they did not wish to comment on these savings (17%, 13 out of 77 respondents).

### 1.3.4 Further comments on Directorate saving and income proposals for 2024/25

Respondents were also asked if they had any comments to make about the saving and income proposals identified for each Directorate for 2024/25. Of those who responded to the consultation, 31 out of 114 gave a response to this question.

The responses to this question were varied and a summary of the most common themes, with a response of three comments or more, have been summarised below.

Further details of the type comments received are provided in table 6 over the page.

- *Comments on Adult Social Care: (Six comments)*
- *Would like more details of the of the savings / Further breakdown of savings required / Not enough detail provided on specific savings in plain English: (Six comments)*
- *Disagree with Council Tax increases / Total increase in Council Tax is unaffordable for people and families struggling more than ever: (Four comments)*
- *Comments on funding to Strategy and Resources: (Four comments)*
- *More savings should be made: (Three comments)*

Further details of the types of comments received can be found in section three of this report.

### 1.3.5 Additional further comments on the proposed budget for 2024/25

Respondents were also asked if they had any further comments to make about the council's proposed budget for 2024/25. Of those who responded to the consultation, 40 out of 114 gave a response to this question.

Again, the responses to this question were varied and the most common themes, with a response of three comments or more have been summarised over the page.

- *I do not agree with the Council Tax increase/ it is too big: (Fifteen Comments).*
- *Central government should provide more funding to local: (Four comments).*
- *Council should ensure there is no expenditure wastage: (Three comments).*
- *I support a greater increase in Council tax: (Three comments)*

Further details of the types of comments received can be found in section three of this report.

## 2. CONSULTATION METHOD AND RESPONSE

### 2.1 Introduction

The budget proposals for 2024/25 have been subject to a formal public consultation.

This report sets out the full findings from the council's consultation on its Business Plan 2024/25. The findings will be considered by Council on 27 February 2024, where the final decision on the council's budget for 2024/25 will be taken.

### 2.2 Summary of consultation approach

The 2024/25 General Budget Consultation began after Cabinet on 21 December 2023 and concluded on 21 January 2024.

In terms of service-specific consultations, the council has a duty to consult with service users where there are proposals to vary, reduce or withdraw services. Where appropriate, separate service-specific consultations have already taken place or will take place in the next few months for the 2024/25 savings. The outcomes of these consultations are being reported into Directorate decision-making processes.

### 2.3 Technical details and method

#### 2.3.1 In summary, the consultation was administered as follows:

- the general consultation consisted of an online questionnaire published on <http://engage.barnet.gov.uk> together with a summary consultation document which provided background information about the council's budget setting process and the financial challenges the council faces
- paper copies and an easy-read version of the consultation were also made available on request
- as part of the council's statutory duty to consult with National Non-Domestic Rate (NNDR) payers, letters were sent out to all the council's NNDR payers inviting them to take part in the consultation
- the consultation was widely promoted via the council's residents' magazine (Barnet First delivered to all households), the council resident's e newsletter, the council's website, the Barnet Together Newsletter, the Barnet Business Buzz Newsletter, and Twitter.

## 2.3.2 Questionnaire design

The questionnaire was developed to ascertain residents' views on the overall size and individual components of the proposed 2024/25 budget. In particular the consultation invited views on the:

- overall budget, and savings and income generation proposals for 2024/25.
- proposal to increase General Council Tax by 2.98% in 2024/25.
- proposal to apply an Adult Social Care Precept on Council Tax of 2% to help pay for adult social care.

Throughout the questionnaire and where applicable, hyperlinks were provided to the relevant sections of the consultation document and to the detailed savings and/or income proposals for each Directorate. Links to further information on each of the Directorate's portfolios was also provided.

## 2.4 Response to the consultation

A total of 114 questionnaires were completed – all were submitted online. Two written response was also submitted via email.

### 2.4.1 Response profile

The table below shows the profile of those who responded to the consultation.

**Table 1: Profile of those who responded to the General Budget Consultation**

Stakeholder	%	Number
A Barnet resident	57.9%	66
A person working within the London Borough of Barnet area	0.9%	1
A Barnet business	0.9%	1
Representing a school	0.0%	0
Representing a voluntary/community organisation	0.9%	1
Representing a public sector organisation	0.9%	1
Other	0.9%	1
Prefer not to say	0.9%	1
<b>Total who answered this question</b>	<b>63.2%</b>	<b>72</b>
Not Answered	36.8%	42
<b>Total response to consultation</b>	<b>100.0%</b>	<b>114</b>

There were also two written responses via e mail. The response has been incorporated into the findings and further details are provided in section 3.6 of this report.

## 2.4.2 Profile of protected characteristics

The council is required by law (the Equality Act 2010) to pay due regard to equalities in eliminating unlawful discrimination, advancing equality of opportunity, and fostering good relations between people from different groups.

The protected characteristics identified in the Equality Act 2010 are age, disability, race, sex, gender reassignment, marriage and civil partnership, pregnancy and maternity, religion or belief, sexual orientation, and marriage and civil partnership.

To assist us in complying with the duty under the Equality Act 2010 we asked the respondents to provide equalities monitoring data and explained that collecting this information will help us understand the needs of our different communities and that all the information provided will be treated in the strictest confidence and will be stored securely in accordance with our responsibilities under data protection legislation (such as the General Data Protection Regulation or the Data Protection Act 2018).

Table 2 over the page shows the profile of those who answered these questions. However, due to the low completion of these questions, it has not been possible to do any demographic analysis on the consultation findings.

**Table 2: Protected Characteristic, profile of those that completed the questionnaire**

Protected Characteristic	Response	
	Number	%
<b>Age</b>		
16-17	0	0.0%
18-24	1	0.9%
25-34	7	6.1%
35-44	9	7.9%
45-54	11	9.6%
55-64	11	9.6%
65-74	10	8.8%
75+	12	10.5%
Prefer not to say	8	7.0%
Not answered	45	39.5%
<b>Total</b>	<b>114</b>	<b>100.0%</b>

<b>Sex</b>		
Female	26	22.8%
Male	32	28.1%
If you prefer your own term	0	0.0%
Prefer not to say	10	8.8%
Not answered	46	40.4%
<b>Total</b>	<b>114</b>	<b>100.0%</b>

## GENERAL BUDGET CONSULTATION 2024/25

Protected Characteristic	Response	
	Number	%
<b>Gender reassignment</b>		
Yes, it's the same	58	50.9%
No, it's different	1	0.9%
Prefer not to say	9	7.9%
Not answered	46	40.4%
<b>Total</b>	<b>114</b>	<b>100.0%</b>

<b>Disability</b>		
Yes	8	8.8%
No	66	42.1%
Prefer not to say	15	7.9%
Not answered	51	41.2%
<b>Total</b>	<b>114</b>	<b>100.0%</b>

<b>Race</b>		
Asian	3	2.6%
Black	4	3.5%
Mixed	2	1.8%
Other	2	1.8%
White - British	33	28.9%
White - Other	4	3.5%
Prefer not to say	19	16.7%
Not answered	47	41.2%
<b>Total</b>	<b>114</b>	<b>100.0%</b>

<b>Religion or belief</b>		
Buddhist	0	0.0%
Christian (including Church of England, Catholic, Protestant and all other Christian denominations)	25	21.9%
Hindu	0	0.0%
Jewish	10	8.8%
Muslim	0	0.0%
Sikh	0	0.0%
No religion	16	14.0%
Prefer not to say	17	14.9%
Other religion/belief (please specify)	0	0.0%
Not answered	<b>46</b>	<b>40.4%</b>
	<b>114</b>	<b>100.0%</b>



## GENERAL BUDGET CONSULTATION 2024/25

Protected Characteristic	Response	
	Number	%
<b>Pregnancy and maternity</b>		
Pregnant	1	0.9%
On maternity leave	0	0.0%
Neither	26	22.8%
Prefer not to say	7	7.0%
Not answered	79	69.3%
<b>Total</b>	<b>114</b>	<b>100.0%</b>
<b>Sexual orientation</b>		
Bisexual	2	1.8%
Gay or Lesbian	3	2.6%
Straight or heterosexual	41	36.0%
Other sexual orientation	0	0.0%
Prefer not to say	20	17.5%
Not answered	48	42.1%
<b>Total</b>	<b>114</b>	<b>100.0%</b>
<b>Marriage and civil partnership</b>		
Never married and never registered a civil partnership	12	10.5%
Married	31	27.2%
In a registered civil partnership	0	0.0%
Separated, but still legally married	1	0.9%
Separated, but still legally in a civil partnership	0	0.0%
Divorced	2	1.8%
Formerly in a civil partnership which is now legally dissolved	0	0.0%
Widowed	4	3.5%
Surviving partner from a registered civil partnership	1	0.9%
Prefer not to say	16	14.0%
Not answered	47	41.2%
<b>Total</b>	<b>114</b>	<b>100.0%</b>

### 2.5 Calculating and reporting on results

- The results for each question are based on “valid responses”, i.e., all those providing an answer (this may or may not be the same as the total sample) unless otherwise specified. The base size may therefore vary from question to question.
- Where percentages do not add up to 100, this may be due to rounding, or the question is multi-coded - i.e., respondents could give more than one answer.
- Due to the small total sample size the findings have been reported on in terms of percentages and numbers.
- All open-ended responses have been classified based on the main themes arising from the comments, so that they can be summarised. It should also be noted that the responses were very varied, however there were a number of common themes that were evident, and the most common themes have been summarised in this report.

## 3. RESULTS IN DETAIL

### 3.1 Views on the overall budget for 2024/25

Respondents were asked to what extent they agree or disagree with the proposed budget for 2024/25. 114 respondents completed this question.

Table 3 below shows that:

- Around **a quarter of respondents agree** (24%, 27 out of 114 respondents) with the council’s proposed budget for 2024/25 (4%, 4 out of 114 respondents strongly agree, and 20%, 23 out of 114 respondents tend to agree).
- **Under half disagree** (47%, 53 out of 114 respondents) with the council’s proposed budget for 2024/25 (24%, 27 out of 114 respondents tend to disagree, and 23%, 26 out of 114 respondents strongly disagree).
- The remainder were **either neutral** (19 %, 22 out of 114 respondents) or said they did **not know or were not sure** (11%, 12 out of 114 respondents).

**Table 3: Respondents’ level of support for the proposed budget for 2024/25**

To what extent do you agree or disagree with our proposed budget for 2024/25?	Number	%
Strongly agree	4	3.5%
Tend to agree	23	20.2%
Neither agree nor disagree	22	19.3%
Tend to disagree	27	23.7%
Strongly disagree	26	22.8%
Don’t know / not sure	12	10.5%
<b>Total</b>	<b>114</b>	<b>100.0%</b>

### 3.2 Views on proposals to increase Council Tax in 2024/25

Respondents were asked to indicate which of the following statements most closely aligns to their opinion in terms of the Council Tax proposals for 2024/25. 75 respondents completed this question.

Overall, **over half of respondents** (55%, 41 out of 75 respondents who completed this question) **support some sort of Council Tax increase to help fund the budget gap in 2024/25 – this includes around** a third (32%) who support both council tax increases. However, around half of respondents do not support any increases in Council Tax in 2024/25 (45%, 34 out of 75 respondents).

## GENERAL BUDGET CONSULTATION 2024/25

Table 4 below shows that:

- A third of respondent's (32%, 24 out of 75 respondents) **support both the council's proposals on Council Tax**: the proposal to increase general Council Tax by 2.98% and the proposal to apply a further 2.0% Social Care Precept in 2024/25
- Around one in seven (15%, 11 out of 75 respondents) **support only the proposal to increase general Council Tax** by 2.98% in 2024/25
- Around one in twelve (8%, 6 out of 75 respondents) **support only the proposal to apply a 2% Adult Social Care Precept to Council Tax** in 2024/25
- Under half of respondents (45%, 34 out of 75 respondents) **do not support either of the council's proposals to increase Council Tax in 2024/25**: neither the proposal to increase general Council Tax by 2.98% nor the proposal to apply an Adult Social Care Precept on Council Tax of 2% in 2024/25.

**Table 4: Respondents' level of support for proposed Council Tax increases**

Please indicate which of the statements below most closely aligns to your opinion in terms of our Council Tax proposals?	Number	%
I support the proposal to increase general Council Tax by 2.98% in 2024/25 and also support the proposal to apply an Adult Social Care Precept on Council Tax of 2% in 2024/25	24	32.0%
I support the proposal to increase general Council Tax by 2.98% in 2024/25 only	11	14.7%
I support the proposal to apply an Adult Social Care Precept on Council Tax of 2% in 2024/25 only	6	8.0%
I do not support any of the proposals to increase general Council Tax or any increase on the Adult Social Care Precept on Council Tax 2024/25	34	45.3%
<b>Total</b>	<b>75</b>	<b>100.0%</b>

### 3.3 Views on directorate saving/income proposals for 2024/25

Respondents were asked to what extent they agree or disagree with each of the saving and income proposals identified for each of the directorates in 2024/25. 77 out of 114 respondents completed these questions. Table 5 over the page shows that:

- **Public Health (PH) Directorate** (which also had identified the least savings) received **the highest level of support**, with around a third of respondents (32%, 24 out of 76 respondents) agreeing with PH savings. Under a third of respondents (30%, 23 out of 76 respondents) disagree with the savings identified within this directorate. A fifth of respondents indicated they were neutral (21%, 16 out of 76 respondents), and a further 11% (8 out of 76) indicated they did not know or had no comments to make regarding the PH savings (8%, 5 out of 76).
- **Communities, Adults and Health (CA&H) Directorate** just over a quarter of respondents (27%, 21 out of 77 respondents) agree with the saving and income proposals identified within this directorate for 2024/25. Around two fifths of respondents (43%, 32 out of 77 respondents), indicated they disagree with the saving and income proposals identified within this directorate. The remainder indicated they were either neutral (14%, 11 out of 77) did not know (9%, 7 out of 77), or they did not wish to comment on this directorates savings (9%, 6 out of 77).

## GENERAL BUDGET CONSULTATION 2024/25

- **Children and Family Services (C&FS) Directorate** around a quarter of respondents (26%, 20 out of 76 respondents) agreed with the saving and income proposals identified within this directorate for 2024/25. Around two fifths of respondents (38%, 29 out of 76 respondents), indicated they disagree with the saving and income proposals identified within this directorate. The remainder were either neutral (17%, 13 out of 76), did not know (9%, 7 out of 76), or did not wish to comment on these savings (9%, 7 out of 76).
- **Customer and Place (C&P) Directorate:** around a quarter of respondents (24%, 18 out of 76 respondents) agreed with the saving and income proposals identified within this directorate for 2024/25. A third of respondents (33%, 25 out of 76 respondents) indicated they disagree with the saving and income proposals identified within this directorate . The remainder were either neutral (22%, 17 out of 76), indicated they did not know (9%, 7 out of 76), or did not wish to comment on these savings (12%, 9 out of 76).
- **Strategy and Resources (S&R) Directorate:** around a quarter of respondents (23%, 18 out of 77 respondents) agreed with the saving and income proposals identified within this directorate for 2024/25. Just over a third of respondents, (35%, 27 out of 77 respondents) indicated they disagree with the saving and income proposals identified within this directorate. The remainder were either neutral (17%, 13 out of 77), said they did not know (12%, 9 out of 77), or indicated they did not wish to comment on these savings (17%, 9 out of 77 respondents).
- **The cross-cutting council savings:** around a quarter of respondents (26%, 20 out of 77 respondents) agree with the saving and income proposals identified for 2024/25. Just under a quarter of residents (23%,18 out of respondents) disagree with these saving proposals identified within this directorate. The remainder were either neutral (13%, 10 out of 77 respondents) said they did not know (16%, 12 out of 77), or the did not want to comment on these savings (22%, 17 out of 77 ).
- **Assurance Directorate received the lowest level of support:** around a fifth of respondents (21%, 16 out of 77 respondents) agreed with the saving and income proposals identified within this directorate for 2024/25. Just under a third of respondents (30%, 23 out of 77 respondents) indicated they disagree with the saving and income proposals identified within this directorate. The remainder were either neutral (19%, 15 out of 77), said they did not know (13%, 10 out of 77), or indicated they did not wish to comment on these savings (17%, 13 out of 77 respondents).

**Table 5: Views on the savings and income proposals identified by each directorate**

Directorate	Agree		Neither agree nor disagree		Disagree		Don't know / not sure		No comment		Total
	%	#	%	#	%	#	%	#	%	#	#
Public Health	31.6%	24	21.1%	16	30.3%	23	10.5%	8	6.6%	5	76
Communities, Adults and Health	27.3%	21	14.3%	11	41.6%	32	9.1%	7	7.8%	6	77
Children and Family Services	26.3%	20	17.1%	13	38.2%	29	9.2%	7	9.2%	7	76
Cross-council	26.0%	20	13.0%	10	23.4%	18	15.6%	12	22.1%	17	77
Customer and Place	23.7%	18	22.4%	17	32.9%	25	9.2%	7	11.8%	9	76
Strategy and Resources	23.4%	18	16.9%	13	35.1%	27	11.7%	9	13.0%	10	77
Assurance	20.8%	16	19.5%	15	29.9%	23	13.0%	10	16.9%	13	77

## 3.4 Additional comments on Directorate saving/income proposals

Respondents were also asked if they had any comments to make about the saving and income proposals identified for each Directorate for 2024/25. Of those who responded to the consultation, 31 out of 114 gave a response to this question.

The responses to this question were varied and a summary of the most common themes, with a response of four comments or more, have been summarised below.

Further details of the type comments received are provided in table 6 over the page.

- *Comments on Adult Social Care: (Six comments)*
- *Would like more details of the savings / Further breakdown of savings required / Not enough detail provided in plain English: (Six comments)*
- *Disagree with Council Tax increases / Total increase in Council Tax is unaffordable for people and families struggling more than ever: (Four comments)*
- *Comments on funding to Strategy and Resources: (Four comments)*
- *More savings should be made: (Three comments)*
- *Comments on funding for Public Health: (Two comments)*
- *The need for better targeting and means testing: (Two comments)*
- *Comments on funding for Assurance: (Two comments)*
- *Reduce expenditure on cycle lanes/ environment& climate change: (Two comments)*

**Table 6: Comments about the savings and income generation proposals that have been identified in each Directorate for 2024/25**

Do you have any comments to make about the savings and income generation proposals that have been identified in each committee for 2023/24?	
Number of respondents who completed this question	32
Description / Type of verbatim comments	Number of comments
<p><b>Comments on Adult Social Care:</b> I'd like to see more expenditure on elderly care/ I don't see ways of encouraging people to return to work where there is illness: is that a government duty of yours? / Happy to pay extra council tax as long as social care help is available to all not just those on benefits / Communities, Adults and Health - I do not see how you can reduce spending in this area as there is a very definite need in the borough to increase funding here / The following are the most important in my view: Children &amp; family services Communities, adults &amp; place; Public health; Communities, adults &amp; health - as the largest spending area, this should try&amp; find more savings&amp; come out with a 2024-25 spend of £148m (134.2+24-10.6=147.6) / C &amp; F Services; Communities Adults and Health - the emphasis on investment in Prevention Services is welcomed as this should enable potential future expenditure to be reduced, or at least postponed. However, I have concerns that contracts with external providers for care services are given uplifts that reflect the increases in staffing costs and the need to attract more staff given recruitment and retention issues across the care sector.</p>	6

## GENERAL BUDGET CONSULTATION 2024/25

Do you have any comments to make about the savings and income generation proposals that have been identified in each committee for 2023/24?	
Number of respondents who completed this question	32
Description / Type of verbatim comments	Number of comments
<p><b>Would like more details of the of the savings / Further breakdown of savings required / Not enough detail provided in plain English:</b> How will the cross-council savings be delivered? although this looks like a good idea from an overall budget perspective there needs to be some plan to deliver it / It's unclear as to what many aspects of the council budget refer to - 'strategy&amp; resources' is very vague, where do parks, environment, &amp; green spaces fall for example? / It is very hard to make comments unless you show us a detailed breakdown of how money is actually spent not a grand total of each division / I found the tables did not always make sense regarding savings described and the bottom line / The entire diagram needs better explanation, particularly for how you tie all figures together. The Cross Council section is incomprehensible with unexplained red figures &amp; minus signs / First most people will not even understand what each section for budget allocation does ie assurance or customer and place. You have a duty to make this clear in plain English. You have not / There is nowhere near enough detail in the consultation document to comment on / endorse the proposals. How can someone comment on any proposed cuts without knowing which specific services are going to be axed/curtailed? Have no way of judging the proposals except for comparison with 23-24.</p>	6
<p><b>Disagree with Council Tax increases / Total increase in Council Tax is unaffordable for people and families struggling more than ever:</b> You are proposing a total increase of over 5 percent in council tax - after record inflation over the past 18 months, why are you hitting working people even harder? / It would be nice to see how best you can address a 2% rise rather than 2.98 which is only just below the legal limit and for many an additional unwelcome burden. How can 2% be achieved with the minimal effect / Council tax rises are untenable at a time where people and families are struggling more than ever. Would be a cynical move/ I do not believe that an increase would lead to a better service provided given the high rate we pay to what we get in return compared to other boroughs in London.</p>	4
<p><b>Comments on funding to Strategy and Resources:</b> Strategy and resources is also vague and undefined yet accounts for a huge slice of the pie / There is no clear indication of the savings detail which is intended. In particular there is general and increasing unease within the general public of the number and cost of unproductive jobs. The greatest of these is the number and cost of new posts such as 'diversity officer &amp; supporting costs'. Can you state how many new posts (or recently created posts) have been made under the new Labour administration &amp; their full costs (including pensions). Many residents and or council taxpayers including the writer fail to see any benefit in the quality of service provided and see these costs as a diversion of honest money earned by honest taxpayers / I don't understand what each directorate is responsible for, but I think you spend a lot on comms that is not statutory or essential front-line services, that could be cut. Barnet First magazine could be abolished&amp; less money spent on e newsletters such as fortnightly emails from Barnet First, business buzz&amp; wellbeing matters. Overall, the council could spend less on IT such as Office 365, Teams&amp; laptops. Overall, the council should spend less on directors such as all the shadow management at The Barnet Group council owned company, that could save £3 million very quickly / More cost cuts should be made from areas that do not add financial value to residents such as strategy&amp;resources. £3.8m for what?? More strategies on staff? Better for residents</p>	4
<p><b>More savings should be made:</b> Your absolute priority should be to cut services to balance the budget not make working people poorer / I think more savings can be made/ Make savings and stop squandering money</p>	3

## GENERAL BUDGET CONSULTATION 2024/25

Do you have any comments to make about the savings and income generation proposals that have been identified in each committee for 2023/24?	
Number of respondents who completed this question	32
Description / Type of verbatim comments	Number of comments
<b>Comments on funding for Public Health:</b> From my professional experience of working with the public there is not enough resources for supporting health -both mental and physical as well as domestic violence support. The charities are not supported with sufficient funding, and they either don't support Barnet (due to lack of funding) or have very long waiting list (Like IAPT 12 months for example) due to staff shortages / The following are the most important in my view: Children and family services; Communities, adults and place; Public health	2
<b>The need for better targeting and means testing:</b> There is no means testing I am aware of, wasting money on people that are able to work and live on benefits / Far too often, council services that are targeted for individuals are abused or misused. Some of the items we can think of the are so call special needs, or permanent care. Many times, the beneficiaries are led to believe that they are in need, but this is often due to the lack of care from those who should be caring for them. e.g. parents should be taking care of their children and not let councils pay for their care whilst they go out to work. This should be curtailed and discouraged.	2
<b>Comments on funding for Assurance:</b> / Assurance - considering the table on p7 of your consultation doc, 2024/25 spending should remain the same as 2023/24 / You do not define or explain what assurance is in your PDF consultation document, how anyone possibly comment?	2
<b>Reduce expenditure on cycle lanes/ environment &amp; climate change:</b> No wasting money on unused cycle lanes and LTNs (low traffic neighbourhoods) / Stop wasting money on net zero nonsense	2
<b>Increase should be below inflation:</b> Just a general point that really total council tax should not go up by more than inflation	1
<b>More support needed for carers:</b> The budget is not helpful to family carers and Barnet council need to take care of the full-time unpaid family carers. Carers should be supported more. More needs to be focussed on diversity issues too	1
<b>More funding should be made available for your Council Tax Support scheme.</b> I am not sure which directorate this sits under, but I would like to see more funding being made available for your Council Tax Support scheme. It is one of the harshest in the UK and does little to support the people in our community on low incomes. There is little point offering help to these groups with one hand and then taking it away with another. 28% contribution with no other income is extreme, and 48% for band two is worse!	1
<b>Improvements needed to road, pavements parks and facilities:</b> Council has not mentioned road repairs such as potholes which need fixing, as do uneven pavements.	1
<b>Concern over specific local development proposals:</b> Delighted to hear the proposed move of the Vue cinema complex to Lodge Lane has been scrapped. Just hope the same applies to the ridiculous bus lane planned for Whetstone - High Barnet which will decimate the shopping canoe and restaurants in Whetstone. Short sighted plans to destroy a thriving area... Kindly cancel this proposal	1
<b>Issue with links to documents:</b> Links above don't work <sup>1</sup>	1
<b>Total number of different types of comments</b>	<b>34<sup>2</sup></b>

<sup>1</sup> If respondents mention their links do not work this could be to do with their browser/ device

<sup>2</sup> Respondents gave more than one type of comment. A total of 31 different types of comments were received from the 28 respondents who answered this question.

## GENERAL BUDGET CONSULTATION 2024/25

### 3.5 Additional comments on the proposed budget for 2024/25

Respondents were also asked if they had any further comments to make about the council's proposed budget for 2024/25. Of those who responded to the consultation, 40 out of 114 gave a response to this question.

Again, the responses to this question were varied and the most common themes, with a response of three comments or more have been summarised over the page.

- *I do not agree with the council tax increase/ it is too big:* (Fifteen Comments).
- *Central government should provide more funding to local:* (Four comments).
- *Council should ensure there is no expenditure wastage:* (Three comments).
- *I support a greater increase in Council tax:* (Three comments)
- *Not enough detail provided:* (Two comments)
- *Reduce funding on events:* (Two comments)
- *Reduce salary expenditure:* (Two comments)

Table 7 below gives full details of the types of comments received under each Directorate. Comments that were only cited by one respondent are grouped as 'other' under each Directorate.

**Table 7: Further comments about the proposed budget for 2024/25**

Do you have any comments to make about the savings and income generation proposals that have been identified in each committee for 2023/24?	
Number of respondents who completed this question	40
Description / Type of verbatim comments	Number of comments
<p><b>I do not agree with the council tax increase/ it is too big/ not affordable:</b></p> <p>I think what is in place now is fair &amp; does not need to be increased / It is proposing a 2.98% increase. A desultory 0.02% below the legal maximum / As a single person household, these increases would cripple a lot of others and I don't see where they are being spent. I think the council needs to help less, the onus should be on the family and individual rather than the council to care for their elderly and children. Please consider lowering the proposed increased, particularly the social care tax / I am disgusted that you would propose a rise of CT when the borough is in such a state / you are making life harder for working people who are already struggling - this is unfair / I am horrified that you are proposing to raise tax when you said you wouldn't / Make further savings. Your citizens are making savings everyday even on essentials, you are increasing council tax will be unfair&amp; squeezing people harder / Saying that council tax can be raised by 3% but you are only planning on raising it by 2.98% is lip service. There is hardly any difference at all. How do you expect people to meet an increase, including the adult social care precept? More people will be forced to ask for assistance, and may be made homeless, which will mean that the council will have to spend more money assisting these people / What happened to the 1% Labour promised to give back? I see no mention of it in all the glossy comms. How do you think people can afford this increase plus the Mayor's increase? Councils might be going bust but so are people / We are in a cost-of-living crisis already and the proposed increase directly contravenes the council's pledge to keep council tax low / It's a cost of living crisis we can't afford higher council tax / With a living crisis it is already a struggle to pay bills, a tax increase is not realistic or unaffordable / Why increase council tax when people are struggling / Increasing the CT by only 2.98% against the 3% maximum is surely only tokenism</p>	15



## GENERAL BUDGET CONSULTATION 2024/25

Do you have any comments to make about the savings and income generation proposals that have been identified in each committee for 2023/24?	
Number of respondents who completed this question	40
Description / Type of verbatim comments	Number of comments
<b>Central government should provide more funding to local councils:</b> the government should fund more so that the CT does not need to rise / I would hope that next year's budget gives a 0% council tax rate or 100% relief for those unable to pay / paid by taxes on wealth, capital, profits and unearned income / adult social care should be central government funded as it affects the whole country / The governments gutting of local budgets is to blame for this and should be restored from the top rather than taken from more general taxation.	4
<b>Council should ensure there is no expenditure wastage:</b> No [further comment] as long as I can't notice any money wastage / Every year council tax rises and every year there is immense wastage and wasted money. Make savings, not tax rises / Stop wasting money on vanity projects	3
<b>I support a greater increase in Council tax:</b> You need to increase Council Tax, you cannot keep cutting services like you have been doing / It's a pity you can't increase council tax even further, as it would solve a lot of problems and free up time to tackle other things. It looks like a lot of people, obviously not all, have plenty of money. Speaking for myself, I would like to pay more in order to get better services / the increase in Council Tax and the social precept are both quite small but crucial to help plug important gaps	3
<b>Not enough detail provided:</b> Again, we need to have access to a breakdown of all costs to be able to make an informed decision. What are the actual costs of each section / there is such a lack of transparency-of where the money goes. An itemised statement should be produced& freely available for us who pay it to view.	2
<b>Reduce funding on events:</b> Save money by withdrawing support for some events e.g. pride in the park / I would rather the money was not spent on community events	2
<b>Reduce salary expenditure:</b> Increases for residents to pay for more staff? No - time for redundancies to save the budget and no more costs from the residents / some high paid staff pay salary should be cut	2
<b>Reduce budget for environment&amp; climate change:</b> and stop wasting money on chasing Net Zero and the so-called Green Agenda / Fix the potholes, spend less on public health and climate change	1
<b>Public sector should learn more from the private sector:</b> To get support you need to give more details as you would find in Management accounts prepared by private companies. We in the private sector who run companies know how hard it is to generate income (especially with lock-down, fuel increases from external forces (war in Ukraine) and other factors in supply chains. This requires costs to be trimmed, not increased, yet this obvious factor seems not to be applicable in the public sector, likely because of lack of real business experience. Things need to change in the public sector, or we end up with more councils going bankrupt (Croyden, Woking & others) or becoming endless tax increases and waste as seen clearly under the socialist SNP government in Scotland	1
<b>Choice of which services we want and which to pay for:</b> The cost-of-living crisis, energy bills and Ulez are all having an impact on citizen finances. It would be a magnanimous gesture not to make matters worse. If I could, I would not pay the GLA precept and would like to see a change where we cherry pick the services we want and need... not pay for services we do not need	1
<b>Reduce expenditure on compensation:</b> Barnet avoiding cases going the Ombudsman and being forced to pay compensation	1
<b>Use of unpaid overpayments:</b> Perhaps you can use the millions of pounds of unclaimed overpayments for council tax that you have a hold of	1

## GENERAL BUDGET CONSULTATION 2024/25

Do you have any comments to make about the savings and income generation proposals that have been identified in each committee for 2023/24?	
Number of respondents who completed this question	40
Description / Type of verbatim comments	Number of comments
<b>More expenditure on improving roads and street scene:</b> The Council needs to use its resources better to ensure the roads are safe and not full of potholes& to clean streets& repaint yellow& white lines which have worn or become obliterated.	1
<b>Additional training for officer on efficiencies and savings:</b> Every Council employee should be aware of the necessity to maximise efficiency and savings when Council Taxpayers are experiencing financial difficulties at this time	1
<b>Council tax should be increased for some residents:</b> people who own very expensive properties and own more than one property council tax should increase for them and owners tenants who are using houses to run babysitting services without paying tax registering and claiming they are looking after each other's few friends children, and those residents who block disabled peoples driveways need to pay parking charges a lot of illegal activities going on council need to keep an eye on. people who own houses and go abroad from long periods of time without informing the DWP pension service and GP and come into UK to pick up medication get vaccination for free NHS treatment need to be taxed more	1
<b>Reliance on fees and taxes that are not sustainable should be reduced as we move to net zero.</b> While I'd like to see the motorist punished for unnecessarily large SUVs, which take up road space and pose a danger to our streets, I'd like the council not to rely on this income should they need to remove parking spaces in our streets and towns as we go to a more sustainable net zero carbon time.	1
<b>Adult social care budget should be frozen:</b> We have seen a massive rise in adult social care. Often this is claimed by those who know the system and how to play it. Adult social care budget should be frozen. e.g. If anyone is claiming benefit, they should not then get free lunch, free travel, free medicine, free food etc. They should be taught to manage with the benefits they get, just like the incoming earning people have to manage what they earn. Far too often, benefit seekers tend to spend money on luxury items that earning members don't.	1
<b>Expectation of service improvements:</b> There will be high expectations for quality services alongside a raise in council tax.	1
<b>There needs to be more means-testing of UC recipients:</b> Means test households who are fraudulent to gain back some budget	1
<b>Focus should be on schools, health and community services:</b> Your main duty of care is to the people of Barnet. Schools health community services. The popular diversity and woke issues at a time of financial difficulties is not of importance. Concentrate on the above for budget purposes	1
<b>Street scene performance is not good enough:</b> I totally disagree with the council's performance on street cleaning, autumn leaf clearance and pothole repairs. Any payment made on these issues probably went down the unrepaired potholes!	1
<b>There should be greater engagement opportunity for resident on the budget:</b> Allow better forward planning between the entire Council Budget personnel and the general public in general and or through Engage Barnet so there is time for f2f meetings to discuss a number of complicated issues.	1
<b>Comments about the survey design:</b> Options available are limited in this survey.	1
<b>Total number of different types of comments</b>	<b>46<sup>3</sup></b>

<sup>3</sup> Respondents gave more than one type of comment. A total of 24 different types of comments were received from the 40 respondents who answered this question.

## 3.6 Written response to consultation

Two responses were received via email: one from a Barnet resident referred to elderly social care and one from a Barnet business referring to business rates:

- *The council has an obligation to support all elderly in need. I am very disappointed to find out you will try to stop night nurses at Deborah lodge! Thanks to the night nurses my mother was seen by then 4 times last year and called the ambulance on her behalf. So how can you justify stopping this service when elderly people need this support in a gated community?*
- *Business rates should be reduced: Due to the cost of living crisis we are currently facing, we believe that the council tax rates should be reduced to give business owners the opportunity to effectively get the best outcome from conducting business.*

This page is intentionally left blank

# Appendix I1:

## Capital Strategy 2024 - 2025

## Contents

### Contents

Contents.....	1
1. Purpose of the Capital Strategy .....	2
2. Corporate Plan .....	3
Capital Strategy Outcomes .....	3
3. Capitalisation Policy and Investment Programme .....	6
4. Capital Financing.....	7
Borrowing (known as prudential borrowing) .....	8
5. Governance .....	9
Oversight and decision making .....	9
Additions to the Capital Programme.....	10
Monitoring and Reviewing the Capital Programme .....	10
Changes to the Capital Programme .....	10
a) Deletions .....	10
b) Slippage & Accelerated Spend .....	10
6. Treasury Management.....	11
7. Corporate Asset Management and Disposal Plans .....	11
Infrastructure Delivery Plan .....	12
Development Portfolio.....	12
8. Asset Acquisition Strategy & Strategic Opportunities .....	13
9. Highways & Transport Strategies .....	13
10. Risk Identification and Management.....	13
11. Knowledge and Skills.....	14

## 1. Purpose of the Capital Strategy

The CIPFA 2021 Prudential and Treasury Management Codes require all local authorities to prepare a Capital Strategy report which will provide the following:

- a high-level long-term overview of how capital expenditure, capital financing and treasury management activity contribute to the provision of services
- an overview of how the associated risk is managed
- the implications for future financial sustainability

The aim of the strategy is to ensure that all the Authority's elected members fully understand the overall long-term policy objectives and resulting Capital Strategy requirements, governance procedures and risk appetite.

In light of the requirements of the 2021 Prudential and Treasury Codes, the Council is reviewing its governance framework around decision making and monitoring relating to capital projects.

The Capital Strategy 2024/25 underpins the council's Medium-Term Financial Strategy and combined forms a key component of the council's strategic response to the financial challenges it faces and its ambitions for the borough.

It sets out the council's approach to capital investment and provides both a mechanism to ensure capital investment is driven by and aligned with the council's corporate plan and a framework by which decisions on the capital programme are made and monitored.

The objectives of the Capital Strategy are to:

- Maintain an affordable rolling multi-year capital programme;
- Ensure capital resources are aligned with the council's strategic vision and corporate priorities;
- Prioritise the use of Capital resources to maximise outcomes for Residents;
- Use the Infrastructure Delivery Plan (IDP) to inform the strategic vision of the council by prioritising Capital delivery for the next 15 years;
- Maximise available resources by actively seeking appropriate external funding from Community Infrastructure Levy (CIL), Section 106 or Grant income;
- Undertake prudential borrowing only when there is enough money to meet, in full, the implications of capital expenditure, both borrowing and running costs;
- Enable the council to be agile and competitive in responding to strategic opportunities.

This document sets out how the council will deliver those objectives, including the governance and financing arrangements.

The Capital Strategy is aligned to the Corporate Plan. The corporate plan identifies Caring for People, our Places and the Planet as key priorities, operating as an engaged and effective council. Decision making in the context of the council's Capital Programme will orientate around the delivery of outcomes that align with these priorities.

The Capital Strategy will be reviewed and revised annually, to ensure it reflects the needs and priorities of the council.

## 2. Corporate Plan

The council's corporate plan adopted in March 2023 sets our vision and strategic priorities for the MTFS period. This includes outcomes we want to achieve for the borough, the priorities we will focus limited resources on, and our approach for how we will deliver these placing people our places and the planet at the heart of everything we do.

The Infrastructure Delivery plan with the Capital Delivery Plan sets out the council's revised direction and purpose for Capital Delivery. This document has defined a list of developments which will meet the most critical needs and objectives on a priority basis.

The approach to delivery matches what the council wants to achieve, against a backdrop of resources available for us to deliver them. The IDP has a list of core developments that the council will deliver in due course. This list is under constant review and embraces the opportunity to push new schemes forward, to ensure that the local infrastructure matches the growth of the borough.

This section highlights the key aims and achievements of the current Capital Programme, the emphasis of which will evolve and adapt over time.

### **Capital Strategy Outcomes**

#### **Quality, Affordable Homes**

The council has allocated over £696.89m of capital investment for housing matters including housing strategy, homelessness, social housing & housing grants and commissioning of adaptations to private sector housing from 2023/24 for the next 5 years.

Initiatives in the HRA include:

- Major repairs work and investment in council homes to ensure the Decent Homes Standard is maintained across the stock, including targeted investment in estate improvements and mechanical, electrical and gas related component replacements.. Capitalised expenses related to council estate regeneration programmes are also accounted for.(£154.7m)
- Capital works on tackling Damp and Mould related problems in Council dwellings (£6.1m over the next 5 years), this is in addition to the £6m revenue works on Damp and Mould repairs.
- Continued investment in building and fire safety improvements to council homes (£31.7m)
- Delivering a retrofit programme of sustainability improvements to the council stock, in order to contribute to the wider aspirations of the council (£16.2m)
- Providing adaptations for properties to make them accessible for tenants (£6.6m).

Investment in new supply in the HRA includes;

- Purchase of 249 new affordable homes in Colindale Gardens for immediate rental (£75m).
- Development of 126 Extra Care homes at affordable rents for vulnerable older people, diversifying Barnet's accommodation to support older people and allow them to remain independent, give them security of tenure and further quality of life. 51 of these homes are now complete (Atholl House) Burnt Oak and a further 75 units in Hendon are due for completion in 2025/26.



- Acceleration of estate regeneration at the Grahame Park North East site, with potential joint-venture to provide over 500 new homes in the borough including an estimated 166 affordable homes (£65.3m).
- Continuing open market purchases of affordable homes, funded through Right to Buy receipts, GLA grant and HRA borrowing.
- The original GLA programme is delivering up to 78 new homes over three sites, with completions expected over 25/26.
- Three separate developments under the original HRA 250 programme are at different stages, with two on site. The programme could deliver up to and over 250 new affordable homes, subject to further capital bids.
- New investment in provision of 6 Modular Homes, to be completed in 24/25 (£2.5m).

Capital investment in the General Fund include;

- Completion of the 341 new build affordable homes in the borough (forecast £7.42m to complete).
- Spend on new acquisitions by Opendoor providing further affordable homes. Acquisitions to 300 are expected to be completed by 23/24 with a further 300 to be acquired over the next 3 years, funded from grant, housing receipts and borrowing (£135m).
- New investment to address the risks to timber framed properties in the borough, following the fire outbreak at Moss Hall (£13m).
- A new Modular Homes programme to provide 34 new affordable homes by 24/25 (£10.3m).
- Accessible adaptations of several void properties to meet growing demand for more accessible properties

Delivery of the Brent Cross Cricklewood Regeneration Programme continues, with Brent Cross West Station now open providing critical links to the wider community and the delivery of replacement new homes for the residents of Whitefields estate, who will be moving in throughout 2024. The council has a further £86.5m invested within the Programme, £5.970m of which relates to the purchase of land and £56.046m to close out the Brent Cross West Station and Waste Transfer Station projects. The £7.675m for critical infrastructure will provide residents and visitors with improved access to the area with a focus on pedestrian and cycling routes. Finally, £16.809m of third-party land acquisitions funded by the Brent Cross Town Joint Venture is facilitating the comprehensive regeneration of the 151-hectare area including affordable homes, employment, retail, leisure and social infrastructure.

The council is spending £9.304m on Disabled Facilities and £3.471m on Assistive Technology for residents, which will also ensure the council meets its statutory duties and prescribed timescales under the Housing Grants, Construction and Regeneration Act 1996.

## Family Friendly Barnet

The council's Education and Families portfolio delivers infrastructure relating to children, schools, and education. Initiatives include;

- Modernisation programme which will oversee improvements to Community school infrastructure;
- Special Educational Need (SEN) Schemes have enabled an additional 126

SEN places to be created since July 2019 as well as the rebuild of the Pupil Referral Unit, and

- The creation of new nursery places and a new children’s home.

The Council has delivered a successful Primary and Secondary School Places Capital Investment programme over previous years. This has largely resolved the need across the borough. There remains predicted need in the Colindale area. The Council will be working with partners to agree this need being met.

The Council is committed to sourcing funding and investing in its provision of school facilities for children with Special Educational Needs. The number of children requiring SEN provision in the borough is projected to increase in the coming years, and this commitment will ensure continued access to good quality education for all children in the borough, as well as reducing the dependence on costly out of borough provision.

### **The Journey to Net Zero**

The Council will explore funding opportunities to enable the continued investment in the retrofitting programme. Making existing buildings more energy efficient and enabling a transition to green energy.

The Council is continuing to invest in the delivery of electric vehicle charging points across the borough.

### **Enhancing the Local Environment and Green Spaces**

The council continues to spend on our Network Recovery Programme, to improve the boroughs highway infrastructure, parking, environment, air quality and traffic flow. Additionally, we are investing a further £5.7m to upgrade the borough wide street lighting, replacing them with LED powered columns which are more environmentally efficient and provide a better night perception.

Barnet’s highway network is our largest and most visible community asset and is probably the most used of all our services. It is vital to the economic, social and environmental well-being of our community. The council continues to spend on our Highways Portfolio with:

- £102m on our Network Recovery Programme to maintain and enhance our highway assets- including footways, carriageways, drainage and structures
- £1m of Strategic CIL on a Healthy Routes to Schools Programme to deliver the role out of School Streets
- £1m of Strategic CIL to support and facilitate the delivery of the Barnet Loop- a walking a cycling circular route around the borough
- £7m (made up of CIL, Section 106 and grants) for Connecting Colindale which will deliver highways and public realm improvements around the Colindale area
- £1.2m of CIL per year to support Road Safety and Parking initiatives
- Further funding allocated from TfL (in 2023/24 this included £1.8m Local Implementation Funding, £150k Bus Priority Funding, £553k Cycleways Network Development Funding)

The council is spending a further £27.1m as part of our Parks and Open Spaces Strategy, which has been developed to guide future investment in parks, ensuring that they are practical and are part of the well-used fabric of the local community. Including planned

provision of modern facilities and enhanced outdoor space, contribution to council's strategic commitments to provide additional sports and playing pitches with increased usage by residents and users.

## Borough of Fun

The council has already invested £45m in delivering two new leisure centres; Barnet Copthall Leisure Centre and New Barnet Leisure Centre located within Victoria Recreation Ground. Funding opportunities will be explored for the replacement of Finchley Lido Leisure Centre.

## Safe, Attractive Neighbourhoods and Town Centres

The Council has prioritised investment to transform our town centres, developing great partnerships with local residents and businesses, that will help to shape the design.

The Council is investing in its facilities to maintain and operate the streetscene services, positioning the service within borough to strengthen continuity and effectiveness of the service to residents.

### 3. Capitalisation Policy and Investment Programme

Capital expenditure comprises the purchase, construction or improvement of physical assets, such as buildings, land, vehicles and other property, including streetlights and road signs. It also includes grants and advances that the council may make to other bodies for capital purposes. Full details of the council's capitalisation policy are disclosed within the Accounting Policies. These can be found within the Statement of Accounts.

Barnet has an ambitious capital investment strategy. The capital programme anticipates investment of more than £1.237b over the next five years. This is summarised in the following table, with full detail included with the council's accounts.

Cabinet	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Total
	£000	£000	£000	£000	£000	£000	£000
Adults and Social Care	5,760	4,882	3,885	3,885	3,885	1,000	23,295
Homes and Regeneration (Brent Cross)	47,419	89,379	43,202	6,500	0	0	186,500
Family Friendly Barnet	9,215	16,623	5,431	5,821	0	0	37,091
Culture, Leisure, Arts and Sports	1,837	508	0	0	0	0	2,345
Environment and Climate Change	39,940	49,549	29,382	20,145	20,237	19,400	178,653
Homes and Regeneration	88,879	91,513	50,498	49,987	1,837	8,617	291,332
Resources and Effective Council	16,380	9,293	816	310	0	0	26,799
<b>Total - General Fund</b>	<b>209,430</b>	<b>261,746</b>	<b>133,215</b>	<b>86,648</b>	<b>25,958</b>	<b>29,017</b>	<b>746,014</b>
Housing Revenue Account	172,026	115,700	75,229	65,333	53,020	9,798	491,108
<b>Total - All Services</b>	<b>381,456</b>	<b>377,446</b>	<b>208,444</b>	<b>151,981</b>	<b>78,979</b>	<b>38,815</b>	<b>1,237,122</b>

## 4. Capital Financing

As mentioned in the previous sections, the council's Capital programme is dynamic and will develop over time; based on priority need and resource availability. For example, CIL funding will be further enabled in future years, as council services communicate with external developers for increased contributions towards infrastructural growth around the local area.

The financing of the capital programme set out in section 3 is summarised as follows:

Cabinet	Grants	S106	Capital Receipts	RCCO/MRA	CIL	Borrowing (MEEF)	Borrowing (PWLB)	Total
Adults and Social Care	15,681	0	0	0	7,471	0	143	23,295
Homes and Regeneration (Brent Cross)	59,476	0	17,517	1,011	0	0	108,496	186,500
Family Friendly Barnet	32,517	1,644	116	0	268	0	2,546	37,091
Culture, Leisure, Arts and Sports	387	118	38	0	1,745	0	57	2,345
Environment and Climate Change	16,383	7,525	382	0	116,157	0	38,206	178,653
Homes and Regeneration	58,341	7,093	9,144	0	30,953	4,720	181,079	291,332
Resources and Effective Council	1	45	54	0	0	0	26,699	26,799
<b>Total - General Fund</b>	<b>182,786</b>	<b>16,426</b>	<b>27,251</b>	<b>1,011</b>	<b>156,595</b>	<b>4,720</b>	<b>357,225</b>	<b>746,014</b>
Housing Revenue Account	42,015	3,550	44,145	74,798	0	0	326,599	491,108
<b>Total - All Services</b>	<b>224,802</b>	<b>19,976</b>	<b>71,396</b>	<b>75,810</b>	<b>156,595</b>	<b>4,720</b>	<b>683,825</b>	<b>1,237,122</b>

The council seeks to maximise external funding opportunities, such as grants or section 106, and reduce dependency on internal sources, such as revenue funded interest payments. Capital funding sources are described below.

**External Capital Grants** - Grant funding is one of the largest sources of financing for the Capital Programme. Most grants are awarded by Central Government departments, but some are received from external bodies, including The Lottery Fund or Sport England.

Grants can be specific to a scheme, have conditions attached (such as time and criteria restrictions), or for general use.

**Capital receipts** - The income received over the value of £10,000 from the disposal of Fixed Assets or the repayment of loans for capital purposes is defined as a capital receipt. They can normally only be used to fund capital expenditure or repay debt. Some capital receipts have additional restrictions on their use. The council seeks to obtain the highest possible receipt achievable from each disposal after considering wider community or service benefits. The council ring-fences receipts generated from the disposal of HRA assets to fund HRA investment.

### **Section 106 (s106) and Community Infrastructure Levy (CIL)**

Planning Obligations, commonly referred to as Section 106 agreements, are used to mitigate the impact of unacceptable developments, making them acceptable in planning terms. Section 106 agreements can require the developer to pay money to the council, to address these impacts. For example, by providing funding to mitigate parking or highways impacts.

**Community Infrastructure Levy** is a fixed charge levied on new development to fund infrastructure. The money can be used to support development by funding infrastructure that the council, local community, and neighbourhoods want. The Council will use Community Infrastructure Levy for both the delivery of Capital Projects and to support revenue expenditure that meets the eligibility for CIL funding

### **Private finance initiative (PFI) / Public private partnerships (PPP)**

The council makes use of additional Government support through PFI and PPP and has dedicated resources to manage schemes that are funded via this source. The council currently has a street lighting programme that is funded this way.

### **Borrowing (known as prudential borrowing)**

The council can determine the level of its borrowing for capital financing purposes, based upon its own views regarding; the affordability, prudence and sustainability of that borrowing, in line with the CIPFA Prudential Code for Capital Finance. Borrowing levels for the Capital Programme are therefore, constrained by this assessment and by the availability of the revenue budget to meet the cost of this borrowing which is built into the council's Medium-Term Financial Strategy (MTFS).

Particularly in the case of capital that requires borrowing, there is a need for strong business cases and decision making that is observant of prudential code and investments that potentially leave the Council exposed to debts that cannot be serviced.

As previously mentioned, in light of the requirements of the 2021 Prudential and Treasury Codes, the Council is reviewing its governance framework around decision making and monitoring relating to capital projects.

**Revenue Funding** - The council can use revenue resources to fund capital projects on a direct basis. However, given the pressures on the revenue budget of the council, it is unlikely that the council will choose to undertake this method of funding if other sources are available.

## 5. Governance

### Oversight and decision making

The Capital Strategy Board (CSB) has oversight of the council’s capital programme. The CSB is an officer body with a remit to discuss capital strategy at a cross cutting level. Any decisions are made by officers using their delegated authority as set out in the Financial Regulations and the council’s Constitution. Decisions are made solely in accordance with the existing priorities agreed in the budgetary framework. It also ensures that necessary consultation is carried out with the council Management Team (CMT) and (Cabinet) and relevant directors as part of the decision- making process. Any decision or policy that is outside the agreed budget or policy framework is referred to Cabinet and/or council in accordance with the Constitution.

The role of the Capital Strategy Board (CSB) is as follows:

- lead on the development and maintenance of a Capital Strategy that is consistent with council priorities;
- identify and monitor the resources available to fund the capital programme ensuring all approved schemes are fully funded;
- within this framework, develop and manage the Capital Programme; and,
- monitor the progress of the capital programme and key variances between plans and performance.

The CSB reports to the Council Management Team. Decisions are recommended to Cabinet who are responsible for strategic policy, finance and corporate risk management including recommending the Capital and Revenue Budget, Medium Term Financial Strategy and Corporate Plan to Full Council.

On occasions, there is a need for decisions that are urgent and opportunistic in nature. On these occasions the decisions will route through the appropriate Council governance in consultation with key Council Officers ensuring there is a sound justification for the decision. Subsequently these decisions will be reported through the channels above retrospectively for audit and record keeping purposes. This typically relates to acquisitions.

An overview of the CSB’s governance role and its place in the council’s structure is provided in the below diagram:



### **Additions to the Capital Programme**

Throughout the financial year, business areas put forward proposals for new projects that are required to meet the needs of their services for consideration at the Capital Strategy Board.

Service areas must ensure that proposed additions to the Capital Programme demonstrate a clear business justification with strategic, economic and financial cases clearly presented. This will consider the full financial implications of the proposal. These will be scrutinized at officer level including finance prior to being submitted to cabinet.

### **Monitoring and Reviewing the Capital Programme**

The decision-making framework and monitoring arrangements support effective delivery of the programme by ensuring projects are and continue to be realistic, not only financially but also regarding timescales for delivery and benefits realisation. Quarterly reports are developed based on the outcome of reviews at Finance Business Partner level and additional review and challenge at the Capital Strategy Board. The reports are scrutinised by elected members through Cabinet on an annual basis and provide a basis for the CSB to understand and address risks, and change forecasts where appropriate.

### **Changes to the Capital Programme**

Any slippages or accelerated spending or deletions to the capital programme are approved by Cabinet.

#### **a) Deletions**

Regular formal challenge of capital schemes is provided throughout the capital programme from multiple sources such as, Finance Business Partners (FBPs) and CSB members.

Scrutiny is applied when expenditure has not yet been incurred or is lower than the anticipated profile of payments. Consequently, deletions are identified which remove projects which are recognised as no longer being required. Removing unnecessarily planned capital expenditure not only reduces the revenue requirement but also supports good financial management in accurately forecasting project costs and reducing slippage.

#### **b) Slippage & Accelerated Spend**

In addition to the process of challenge of continued inclusion within the capital programme, scrutiny by Finance Business Partners or CSB members has been provided to the profiling assumptions of every scheme. As major capital works can span many financial years, there is a need to plan over a longer time horizon. Expanding the planning period enables existing schemes to spread the cost over a more reasonable delivery period.

## 6. Treasury Management

The council's Treasury Management Strategy supports the Capital Investment Strategy by ensuring that the council has access to the capital necessary to fulfill the council's capital strategy as at an efficient cost as possible based on prevailing interest rates (and expected changes to interest rates). It includes:

- New borrowing requirements and debt management arrangements,
- A Minimum Revenue Provision Policy Statement,
- The Annual Investment Strategy,
- The Treasury Management Policy Statement, and
- Prudential Indicators for Capital and Treasury Management.]

Details of the Councils Capital Financing Requirements, Borrowing Activity Operational Boundary and Authorised Limit can be found in the Treasury Management Strategy.

## 7. Corporate Asset Management and Disposal Plans

The council holds property to sustain and support its corporate objectives as set out in the Corporate Plan, and other strategies. At the last valuation date, the council's property portfolio's estimated value excluding the Highway Network was <sup>(OBJ)</sup> £1.776.9 bn, £0.8 bn of which is non-housing. The aim of the latest Corporate Asset Management Plan is to set out the council's short-term vision, aspirations and objectives for its land and property assets portfolio, and to outline a longer-term plan for how it intends to achieve these outcomes.

The Corporate Asset Management Plan (CAMP) is a key tool, which sets out the London Borough of Barnet's property objectives, focusing on how the council intends to utilise its asset base to deliver its Corporate Plan.

As defined in the 2020 CAMP, the priorities for the estate are to remain flexible and to accommodate the evolving needs of the council. This will be especially important during the recovery from Covid 19, and Estates will therefore continue to engage with directorates to understand their objectives and how the estate can best support them, whilst still exploiting asset optimisation, savings and income generating opportunities. The team has developed a consistent approach to decision making via an internal Property Review Programme Board, to ensure that demands on space are being prioritised, and diverse stakeholders' needs managed well. Providing flexible office space, whilst ensuring that business continuity can be maintained, also remains a priority and maintaining robust operational resilience to external incidents that may occur in the borough is vital. Physical property and safety procedures clearly form part of this resilience.

Central Government is consulting on setting EPC building rating to a 'B' by 2030 (the minimum is currently 'E'), which will affect the non-domestic buildings the Council can lease – consultation came to an end in June 2021. The outcome of the consultation will impact the Estate as investment in buildings may be required prior to agreeing new leases. The council is coincidentally developing a Sustainability Strategy which will set out the council's aims and ambitions in relation to sustainability so the approach to reaching EPC B will be fundamental to it.

We continue to realise savings from exiting the leases for Barnet House (vacated March 2021) and North London Business Park Building 2 (vacated June 2020), we will also be reviewing energy



contracts and delivering de-carbonisation projects. Additional income will be generated by renting out space in existing buildings, including the Colindale office, where it is appropriate to do so, and lease renewals and rent reviews will be carried out promptly. Work to drive forward development schemes and site disposals will continue to be a priority. These schemes, if successful, will result in a combination of short-term receipts and longer-term revenue that can be cycled back into council services.

Responsible asset management will continue. Statutory building compliance remains a top priority and spending to improve the condition of buildings will take place, where it is prudent to do so. Repairs will be conducted promptly, and the implementation of a comprehensive corporate landlord management function will continue. This will centralise maintenance and utility budgets over time, so releasing directorates from the burden of managing buildings and increasing the opportunity to make savings through bulk contracts etc.

### **Infrastructure Delivery Plan**

The council expects a significant number of new homes to be developed within the borough within the next 15 years and needs to ensure that the appropriate infrastructure is in place to support the growth.

- The council is continuing to develop and review its Infrastructure Delivery Plan which sets out the identified requirements expected in terms of infrastructure delivery, to meet the expected growth across the borough.
- The plan will be utilised to prioritise future capital projects and to identify opportunities to deliver maximum benefit from the resources available.
- The plan will also be utilised to assist in discussions with developers to evidence the requirement for contributions such as S106.
- Prioritised schemes from the Infrastructure delivery plan will be developed as part of the council's Capital Delivery Plan.
- The Council has planned for the projects that could be delivered with Community Infrastructure Levy receipts generated from future developments in the borough over the next 5 years. Further allocations will be considered in future years on monitoring of actual project costs and actual CIL receipts generated. While project costs and CIL receipts are regularly monitored, investment in roads and pavements, parks and statutory duties are currently prioritised.

### **Development Portfolio**

Many assets owned by the council do not currently maximise the potential of the land upon which they are built. Such assets generally offer the potential for redevelopment of the land to provide a mixture of uses.

The council's Housing Strategy 2019-2024 sets out the intent to deliver homes that people can afford by increasing housing supply, regeneration, and growth. The strategy sets out how a continuing pipeline of developing on council Land will secure a range of tenures, including mixed tenure housing with affordable homes funded by private sales, new affordable homes to rent on existing council housing land, extra care and wheelchair accessible homes to reduce demand for care, and private housing for rent.

## **8. Asset Acquisition Strategy & Strategic Opportunities**

The council should be agile and competitive when striving to acquire sites.

Due to the inherent nature of acquisition opportunities, these initiatives adopt a unique set of governance arrangements and requirements as defined in the Asset Acquisition Strategy.

In advance of entering any such investment the council will explicitly assess the risk of any loss and will observe the following principles:

- The purpose of the investment is to facilitate the agile acquisition of sites for future housing and non-housing developments and / or to help unlock existing development opportunities.
- The real estate must be suitable for development in its own right or must add value to an adjacent development.
- There must be a professional valuation, justifying the purchase cost, in line with the council's extant strategic objectives.
- There must be a financial model, approved by the Section 151 Officer, that demonstrates that the proposed acquisition results in a positive impact on the General Fund, unless other benefits, such as wider social or economic impacts, provide sufficient justification.
- Once an acquisition has been made, at the next opportunity in the budget setting cycle, a dedicated capital budget is to be created and a recharge actioned for any reimbursement necessary. There may be exceptions in special circumstances that will need to be made clear in advance of the council entering into any commitment.
- There needs to be a clear exit strategy for any acquisition e.g. should a scheme not progress then the site could be resold on the open market. Should this be the case, the aim will be to ensure that the proceeds of disinvestment are to be at least equal to those the council expended in acquiring the asset.

The council will adopt a balanced portfolio approach to investment, management and turnover of properties in order to ensure risk is balanced across its investments. This will consider the type of properties acquired and their location.

## **9. Highways & Transport Strategies**

In addition to funding from internal sources, the Highways and Transport area receives grants from funders such as Transport for London and the Environment Agency.

The Council is developing a new Transport Strategy that will set Council's overall approach to ensuring sustainable transport choices for all to help meet net zero, tackle exclusion and improve quality of life for everyone. Alongside this a Highway Investment Strategy will set out how we will improve the quality of our highways and footways and to support more sustainable forms of travel to help deliver Council priorities.

## **10. Risk Identification and Management**

The major risks concerning the Capital Programme are around funding of the current and future projects, variations in the cost from agreed budgets and the projects not delivering the planned outcomes. These risks are minimised by the processes that have been incorporated into the council's normal practices.

**Funding** – All projects included within the Programme are fully funded. Where external sources of funding are being used, these will only be relied upon when the council is in receipt of funding agreements or where the funds are received in advance. Where conditions apply, careful monitoring will be in place to ensure the terms are met to prevent possible loss. Where borrowing is required, the revenue costs will be built into the MTFS.

**Cost Variation** – These fall into two categories;

- a. Where the timing of expenditure changes from the budget set; This may result in a change to the borrowing profile of the council and therefore have revenue implications. It may also affect the overall outcome of the project. Delays may require value engineering decisions to ensure the project can be completed or adjustments to benefits delivered.
- b. Where the overall cost of the project changes from the approved budget, Managers are required to ensure adequate budget is in place prior to the commencement of projects. Budget should include a contingency sum to allow for possible anticipated variations where prices are not fixed with contractors.

Careful monitoring and timely reporting is required to reduce the effects of cost variations. Budgets will be re-profiled to ensure timing changes are captured. Managers are required to identify alternative funding sources where overall cost variations occur during the delivery, to contain them before sums are committed.

**Delivery of Outcomes** – Outcomes must be measured and compared against original objectives to ensure value for money and to reduce risk. Objectives fall broadly into three main categories:

- c. **To support core service delivery** - Risk may increase if project delays cause disruption to the service and require interim solutions, with both financial and non-financial consequences. The Capital Strategy Board will meet regularly throughout the year to discuss progress on projects and make decisions to minimise risk.
- d. **To produce savings** - If planned savings are not produced from the investment, the revenue budgets may have a shortfall which will have to be addressed. It is therefore essential to carry out careful evaluation and approval of business cases and financial models, prior to the projects commencing.
- e. **To generate economic development** - Investment on projects whose primary aim is economic development. Investment portfolio's will be balanced to reduce impact of market changes in an individual sector.

## 11. Knowledge and Skills

The council employs professionally qualified and experienced staff in senior positions with responsibility for making capital expenditure, borrowing and investment decisions. The council also has a training and development programme to support staff to study towards relevant professional qualifications.

Where council staff do not have the knowledge and skills required, use is made of external advisers and consultants that are specialists in their field. This approach ensures that the council has ready access to knowledge and skills commensurate with its ambition and risk appetite.

Member training was undertaken as part of the induction programme following the last local elections and commencement of current member's term, with training and advice provided to relevant cabinet portfolio members as necessary.

Additions, Deletions, Slippage, accelerated spend

Year	Directorate	Portfolio	Programme	Deletions/ Transfers	Additions	Net Slippage & Accelerated spend	Explanation for request	Funding
2023-24	HRA	Housing Revenue Account	New Build - 250 units	(6,790)			Transfer	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	New Build - 250 units	(10,602)			Transfer	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	New Build - 250 units	(17,490)			Transfer	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	New Build - 250 units	(14,074)			Transfer	Borrowing (PWLB)
2027-28	HRA	Housing Revenue Account	New Build - 250 units	(721)			Transfer	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	New Build - 250 units	2,824			Funding swap	Capital receipts
2023-24	HRA	Housing Revenue Account	New Build - 250 units	(2,824)			Funding swap	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	New Build - 250 units	7,798			Funding swap	Capital receipts
2024-25	HRA	Housing Revenue Account	New Build - 250 units	(7,798)			Funding swap	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	Graham Park NE	8,034			Transfer	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	Graham Park NE	23,400			Transfer	Borrowing (PWLB)
2027-28	HRA	Housing Revenue Account	Graham Park NE	10,178			Transfer	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Graham Park NE	8,066			Transfer	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Graham Park NE				239 Budget re-profiled	Borrowing (PWLB)
2023-24	Customer and Place	Homes and Regeneration	Timber houses fire safety		356		Addition	Borrowing (PWLB)
2024-25	Customer and Place	Homes and Regeneration	Timber houses fire safety		4,088		Addition	Borrowing (PWLB)
2025-26	Customer and Place	Homes and Regeneration	Timber houses fire safety		4,570		Addition	Borrowing (PWLB)
2026-27	Customer and Place	Homes and Regeneration	Timber houses fire safety		3,954		Addition	Borrowing (PWLB)
2027-28	Customer and Place	Homes and Regeneration	Timber houses fire safety		105		Addition	Borrowing (PWLB)
2023-24	Customer and Place	Homes and Regeneration	Housing acquisitions Open Door			(3,000)	Budget re-profiled	Borrowing (PWLB)
2024-25	Customer and Place	Homes and Regeneration	Housing acquisitions Open Door			(9,414)	Budget re-profiled	Borrowing (PWLB)
2025-26	Customer and Place	Homes and Regeneration	Housing acquisitions Open Door			(11,777)	Budget re-profiled	Borrowing (PWLB)
2026-27	Customer and Place	Homes and Regeneration	Housing acquisitions Open Door			24,191	Budget re-profiled	Borrowing (PWLB)
2026-27	Customer and Place	Homes and Regeneration	Housing acquisitions Open Door		19,000		Addition	Borrowing (PWLB)
2023-24	Adults and Health	Adults and Social Care	Disabled Facilities Grants Programme		190		Addition	Grants
2024-25	Adults and Health	Adults and Social Care	Disabled Facilities Grants Programme		119		Addition	Grants
2025-26	Adults and Health	Adults and Social Care	Disabled Facilities Grants Programme		2,885		Addition	Grants
2026-27	Adults and Health	Adults and Social Care	Disabled Facilities Grants Programme		2,885		Addition	Grants
2027-28	Adults and Health	Adults and Social Care	Disabled Facilities Grants Programme		2,885		Addition	Grants
2024-25	Customer and Place	Environment and Climate Change	Drainage Schemes		2,000		Addition	Grants
2025-26	Customer and Place	Environment and Climate Change	Drainage Schemes		820		Addition	Grants
2023-24	Customer and Place	Homes and Regeneration	The Burroughs, Hendon	(2,858)			Deletion	Borrowing (PWLB)
2024-25	Customer and Place	Homes and Regeneration	The Burroughs, Hendon	(3,899)			Deletion	Borrowing (PWLB)
2024-25	Customer and Place	Homes and Regeneration	Development Portfolio		600		Addition	Capital Receipts
2024-25	Customer and Place	Environment and Climate Change	Highway Asset Management/Network Recovery Plan (NRP) Phase 2	(10,895)			Deletion	Borrowing (PWLB)
2024-25	Customer and Place	Environment and Climate Change	Highways & Transportation SCIL	(3,959)			Deletion	CIL
2025-26	Customer and Place	Environment and Climate Change	Highways & Transportation SCIL	(4,580)			Deletion	CIL
2024-25	Customer and Place	Homes and Regeneration	Infrastructure Projects	(5,000)			Deletion	CIL
2024-25	Customer and Place	Environment and Climate Change	Roads, Drainage & Pavements		8,505		Addition	CIL
2024-25	Customer and Place	Environment and Climate Change	Roads, Drainage & Pavements		10,895		Addition	Borrowing (PWLB)
2025-26	Customer and Place	Environment and Climate Change	Roads, Drainage & Pavements		19,400		Addition	CIL
2026-27	Customer and Place	Environment and Climate Change	Roads, Drainage & Pavements		19,400		Addition	CIL
2027-28	Customer and Place	Environment and Climate Change	Roads, Drainage & Pavements		19,400		Addition	CIL
2028-29	Customer and Place	Environment and Climate Change	Roads, Drainage & Pavements		19,400		Addition	CIL
2023-24	Children's Family Services	Family Friendly Barnet	Alternative Provision	13			Funding Swap	Grants
2023-24	Children's Family Services	Family Friendly Barnet	Alternative Provision	(13)			Funding Swap	S106
2023-24	Customer and Place	Environment and Climate Change	Controlled Parking Zones (CPZs)	242			Funding Swap	S106
2023-24	Customer and Place	Environment and Climate Change	Controlled Parking Zones (CPZs)	(242)			Funding Swap	Borrowing (PWLB)
2023-24	Customer and Place	Environment and Climate Change	Trojan Phase 2 EV Project	(2,402)			Deletion	Grants
2023-24	Customer and Place	Environment and Climate Change	Jolt Town Centre EV Project	(1,400)			Deletion	Grants
2023-24	Customer and Place	Homes and Regeneration	Town Centre			(2,183)	Budget re-profiled	CIL
2024-25	Customer and Place	Homes and Regeneration	Town Centre			(7,670)	Budget re-profiled	CIL
2025-26	Customer and Place	Homes and Regeneration	Town Centre			3,150	Budget re-profiled	CIL
2026-27	Customer and Place	Homes and Regeneration	Town Centre			(1,914)	Budget re-profiled	CIL
2028-29	Customer and Place	Homes and Regeneration	Town Centre			8,618	Budget re-profiled	CIL
2023-24	Customer and Place	Environment and Climate Change	Controlled parking zones review	(189)			Transfer	Borrowing (PWLB)
2023-24	Customer and Place	Environment and Climate Change	Controlled Parking Zones (CPZs)	189			Transfer	Borrowing (PWLB)
2023-24	Customer and Place	Environment and Climate Change	Highway Asset Management/Network Recovery Plan (NRP) Phase 2	(256)			Funding swap	Borrowing (PWLB)
2023-24	Customer and Place	Environment and Climate Change	Highway Asset Management/Network Recovery Plan (NRP) Phase 2	256			Funding swap	Grants
2023-24	Homes and Regeneration (Brent Cross)	Homes and Regeneration (Brent Cross)	Land Acquisitions		40		Addition	Grants
2023-24	Children's Family Services	Family Friendly Barnet	Meadow Close Children's Homes	(1)			Deletion	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	HRA Colindale Gardens	(200)			Transfer	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	Accessible accommodation adaptations	200			Transfer	Borrowing (PWLB)
2024-25	Customer and Place	Homes and Regeneration	GF Voids Adaptations		300		Addition	Borrowing (PWLB)
2025-26	Customer and Place	Homes and Regeneration	GF Voids Adaptations		100		Addition	Borrowing (PWLB)
2023-24	Customer and Place	Homes and Regeneration	Development Investment Partnership		1,500		Addition	Borrowing (PWLB)
2024-25	Customer and Place	Homes and Regeneration	Development Investment Partnership		5,840		Addition	Grants
2023-24	Customer and Place	Environment and Climate Change	EVCP - Lamp Column Project		794		Addition	Grants
2023-24	Customer and Place	Homes and Regeneration	Colindale Station Works		987		Addition	S106
2024-25	Adults and Health	Adults and Social Care	Community Equipment and Assistive Technology		1,000		Addition	CIL
2025-26	Adults and Health	Adults and Social Care	Community Equipment and Assistive Technology		1,000		Addition	CIL
2026-27	Adults and Health	Adults and Social Care	Community Equipment and Assistive Technology		1,000		Addition	CIL
2027-28	Adults and Health	Adults and Social Care	Community Equipment and Assistive Technology		1,000		Addition	CIL
2028-29	Adults and Health	Adults and Social Care	Community Equipment and Assistive Technology		1,000		Addition	CIL
2023-24	Customer and Place	Resources and Effective Council	Depot relocation			(839)	Budget re-profiled	Borrowing (PWLB)
2024-25	Customer and Place	Resources and Effective Council	Depot relocation			839	Budget re-profiled	Borrowing (PWLB)

Year	Directorate	Portfolio	Programme	Deletions/ Transfers	Additions	Net Slippage & Accelerated spend	Explanation for request	Funding
2023-24	Customer and Place	Resources and Effective Council	Depot relocation	(63)			Deletion	Borrowing (PWLB)
2024-25	Customer and Place	Resources and Effective Council	Depot relocation	(7,418)			Deletion	Borrowing (PWLB)
2023-24	Customer and Place	Environment and Climate Change	Two PM2.5 monitoring stations SCIL	(1)			Deletion	CIL
2024-25	Adults and Health	Culture, Leisure, Arts and Sports	Sport and Physical Activities	52			Funding Swap	Borrowing (PWLB)
2024-25	Adults and Health	Culture, Leisure, Arts and Sports	Sport and Physical Activities	(52)			Funding Swap	Grants
2024-25	Adults and Health	Environment and Climate Change	West Hendon Playing Fields Sports Hub	8			Funding Swap	Borrowing (PWLB)
2024-25	Adults and Health	Environment and Climate Change	West Hendon Playing Fields Sports Hub	(8)			Funding Swap	Grants
2023-24	Adults and Health	Environment and Climate Change	Green spaces development project	64			Funding Swap	Grants
2023-24	Adults and Health	Environment and Climate Change	Green spaces development project	(64)			Funding Swap	Borrowing (PWLB)
2024-25	Adults and Health	Environment and Climate Change	Colindale – Parks, Open Spaces and Sports	7			Funding Swap	Borrowing (PWLB)
2024-25	Adults and Health	Environment and Climate Change	Colindale – Parks, Open Spaces and Sports	(7)			Funding Swap	Grants
2023-24	Customer and Place	Homes and Regeneration	Public Sector Decarbonisation Scheme 3 (PSDS3) to Towards Net Zero	(1,236)			Funding Swap	Grants
2023-24	Customer and Place	Homes and Regeneration	Public Sector Decarbonisation Scheme 3 (PSDS3) to Towards Net Zero	3,020			Funding Swap	Borrowing (MEEF)
2023-24	Customer and Place	Homes and Regeneration	Public Sector Decarbonisation Scheme 3 (PSDS3) to Towards Net Zero	(1,784)			Funding Swap	Borrowing (PWLB)
2023-24	Customer and Place	Homes and Regeneration	Development portfolio				(48) Budget re-profiled	Grants
2023-24	Customer and Place	Homes and Regeneration	Development portfolio				(2,512) Budget re-profiled	Capital receipts
2023-24	Customer and Place	Homes and Regeneration	Development portfolio				(203) Budget re-profiled	Borrowing (PWLB)
2024-25	Customer and Place	Homes and Regeneration	Development portfolio				48 Budget re-profiled	Grants
2024-25	Customer and Place	Homes and Regeneration	Development portfolio				2,512 Budget re-profiled	Capital receipts
2024-25	Customer and Place	Homes and Regeneration	Development portfolio				203 Budget re-profiled	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	Major Works (excl Granv Rd)		9,998		Addition - per HRA business plan	RCCO
2024-25	HRA	Housing Revenue Account	Major Works (excl Granv Rd)		7,823		Addition - per HRA business plan	RCCO
2025-26	HRA	Housing Revenue Account	Major Works (excl Granv Rd)		678		Addition - per HRA business plan	RCCO
2025-26	HRA	Housing Revenue Account	Major Works (excl Granv Rd)		7,559		Addition - per HRA business plan	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	Major Works (excl Granv Rd)		9,246		Addition - per HRA business plan	Borrowing (PWLB)
2027-28	HRA	Housing Revenue Account	Major Works (excl Granv Rd)		11,321		Addition - per HRA business plan	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	Accessible accommodation adaptations				449 Budget re-profiled	RCCO
2024-25	HRA	Housing Revenue Account	Accessible accommodation adaptations				79 Budget re-profiled	RCCO
2025-26	HRA	Housing Revenue Account	Accessible accommodation adaptations				83 Budget re-profiled	RCCO
2026-27	HRA	Housing Revenue Account	Accessible accommodation adaptations				(611) Budget re-profiled	RCCO
2026-27	HRA	Housing Revenue Account	Accessible accommodation adaptations		768		Addition - per HRA business plan	RCCO
2027-28	HRA	Housing Revenue Account	Accessible accommodation adaptations		1,384		Addition - per HRA business plan	RCCO
2023-24	HRA	Housing Revenue Account	Accessible accommodation adaptations	(543)			Funding swap	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Accessible accommodation adaptations	(1,162)			Funding swap	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	Accessible accommodation adaptations	(1,200)			Funding swap	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	Accessible accommodation adaptations	(1,199)			Funding swap	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	Accessible accommodation adaptations		543		Funding swap	RCCO
2024-25	HRA	Housing Revenue Account	Accessible accommodation adaptations		1,162		Funding swap	RCCO
2025-26	HRA	Housing Revenue Account	Accessible accommodation adaptations		1,200		Funding swap	RCCO
2026-27	HRA	Housing Revenue Account	Accessible accommodation adaptations		1,199		Funding swap	RCCO
2023-24	HRA	Housing Revenue Account	Dollis Valley - property acquisitions		1,815		Addition - per HRA business plan	Capital receipts
2023-24	HRA	Housing Revenue Account	Miscellaneous Repairs	(2,410)			Deletion - per HRA business plan	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	Miscellaneous Repairs				2,221 Budget re-profiled	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Miscellaneous Repairs				189 Budget re-profiled	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	Miscellaneous Repairs				(2,410) Budget re-profiled	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Miscellaneous Repairs		3,189		Addition - per HRA business plan	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	Miscellaneous Repairs		6,912		Addition - per HRA business plan	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	Miscellaneous Repairs		7,078		Addition - per HRA business plan	Borrowing (PWLB)
2027-28	HRA	Housing Revenue Account	Miscellaneous Repairs		6,870		Addition - per HRA business plan	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	M&E/ GAS	(3,117)			Deletion - per HRA business plan	RCCO
2023-24	HRA	Housing Revenue Account	M&E/ GAS				1,615 Budget re-profiled	RCCO
2023-24	HRA	Housing Revenue Account	M&E/ GAS				422 Budget re-profiled	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	M&E/ GAS				(1,037) Budget re-profiled	RCCO
2026-27	HRA	Housing Revenue Account	M&E/ GAS				(578) Budget re-profiled	RCCO
2026-27	HRA	Housing Revenue Account	M&E/ GAS				(422) Budget re-profiled	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	M&E/ GAS		4,618		Addition - per HRA business plan	RCCO
2025-26	HRA	Housing Revenue Account	M&E/ GAS		741		Addition - per HRA business plan	RCCO
2026-27	HRA	Housing Revenue Account	M&E/ GAS		823		Addition - per HRA business plan	RCCO
2027-28	HRA	Housing Revenue Account	M&E/ GAS		840		Addition - per HRA business plan	RCCO
2023-24	HRA	Housing Revenue Account	M&E/ GAS	(1,536)			Funding swap	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	M&E/ GAS	1,536			Funding swap	RCCO
2023-24	HRA	Housing Revenue Account	Voids and Lettings				215 Budget re-profiled	RCCO
2024-25	HRA	Housing Revenue Account	Voids and Lettings				834 Budget re-profiled	RCCO
2025-26	HRA	Housing Revenue Account	Voids and Lettings				(1,050) Budget re-profiled	RCCO
2024-25	HRA	Housing Revenue Account	Voids and Lettings		438		Addition - per HRA business plan	RCCO
2025-26	HRA	Housing Revenue Account	Voids and Lettings		2,648		Addition - per HRA business plan	RCCO
2026-27	HRA	Housing Revenue Account	Voids and Lettings		2,482		Addition - per HRA business plan	RCCO
2027-28	HRA	Housing Revenue Account	Voids and Lettings		2,532		Addition - per HRA business plan	RCCO
2023-24	HRA	Housing Revenue Account	Graham Park NE				(239) Budget re-profiled	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	Graham Park NE		8,066		Addition	Grants
2026-27	HRA	Housing Revenue Account	Graham Park NE		2,103		Addition	Grants
2027-28	HRA	Housing Revenue Account	Graham Park NE		2,453		Addition	Grants
2028-29	HRA	Housing Revenue Account	Graham Park NE		9,798		Addition	Grants
2023-24	HRA	Housing Revenue Account	Extra Care - housing (Stag)				(141) Budget re-profiled	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Extra Care - housing (Stag)				141 Budget re-profiled	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	Extra Care - housing (Cheshir)				(650) Budget re-profiled	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Extra Care - housing (Cheshir)				2,357 Budget re-profiled	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	Extra Care - housing (Cheshir)				(1,707) Budget re-profiled	Borrowing (PWLB)

Year	Directorate	Portfolio	Programme	Deletions/ Transfers	Additions	Net Slippage & Accelerated spend	Explanation for request	Funding
2023-24	HRA	Housing Revenue Account	Regen Stock Additional Investment	(4,557)			Deletion - per HRA business plan	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Regen Stock Additional Investment	(519)			Deletion - per HRA business plan	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	Regen Stock Additional Investment	(122)			Deletion - per HRA business plan	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	Regen Stock Additional Investment			(12)	Budget re-profiled	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	Regen Stock Additional Investment			(720)	Budget re-profiled	Borrowing (PWLB)
2027-28	HRA	Housing Revenue Account	Regen Stock Additional Investment			732	Budget re-profiled	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	Neighbourhood works			3,144	Budget re-profiled	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Neighbourhood works			138	Budget re-profiled	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	Neighbourhood works			(1,641)	Budget re-profiled	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	Neighbourhood works			(1,641)	Budget re-profiled	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	Neighbourhood works	(2,111)			Deletion - per HRA business plan	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Dollis Valley - property acquisitions	(500)			Deletion - per HRA business plan	Capital receipts
2025-26	HRA	Housing Revenue Account	Dollis Valley - property acquisitions	(1,000)			Deletion - per HRA business plan	Capital receipts
2026-27	HRA	Housing Revenue Account	Dollis Valley - property acquisitions	(315)			Deletion - per HRA business plan	Capital receipts
2023-24	HRA	Housing Revenue Account	Carbon Neutral works			2,860	Budget re-profiled	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Carbon Neutral works			1,908	Budget re-profiled	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	Carbon Neutral works			1,635	Budget re-profiled	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	Carbon Neutral works			(2,402)	Budget re-profiled	Borrowing (PWLB)
2027-28	HRA	Housing Revenue Account	Carbon Neutral works			(4,000)	Budget re-profiled	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	Carbon Neutral works	(105)			Deletion - per HRA business plan	Borrowing (PWLB)
2027-28	HRA	Housing Revenue Account	Carbon Neutral works		1,153		Addition - per HRA business plan	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	Barnet Homes GLA development programme			3,122	Budget re-profiled	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Barnet Homes GLA development programme			(1,140)	Budget re-profiled	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	Barnet Homes GLA development programme			(1,799)	Budget re-profiled	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	Barnet Homes GLA development programme			(182)	Budget re-profiled	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	Barnet Homes GLA development programme				Funding swap	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	Barnet Homes GLA development programme	(788)			Funding swap	Grants
2023-24	HRA	Housing Revenue Account	HRA Fire Safety Programme			873	Budget re-profiled	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	HRA Fire Safety Programme			1,688	Budget re-profiled	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	HRA Fire Safety Programme			(2,560)	Budget re-profiled	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	HRA Fire Safety Programme		1,393		Addition - per HRA business plan	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	HRA Fire Safety Programme		2,870		Addition - per HRA business plan	Borrowing (PWLB)
2027-28	HRA	Housing Revenue Account	HRA Fire Safety Programme		5,447		Addition - per HRA business plan	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	HRA Fire Safety Programme	(2,427)			Addition - per HRA business plan	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	HRA Fire Safety Programme		2,427		Funding swap	RCCO
2023-24	HRA	Housing Revenue Account	HRA Fire Safety Programme				Funding swap	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	HRA Colindale Gardens			(2,000)	Budget re-profiled	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	HRA Colindale Gardens			2,000	Budget re-profiled	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	HRA Colindale Gardens	(3,033)			Funding swap	Grants
2023-24	HRA	Housing Revenue Account	HRA Colindale Gardens		1,033		Funding swap	Capital receipts
2023-24	HRA	Housing Revenue Account	HRA Colindale Gardens		2,000		Funding swap	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Damp & Mould		1		Addition - per HRA business plan	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	Damp & Mould		257		Addition - per HRA business plan	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	Damp & Mould		905		Addition - per HRA business plan	Borrowing (PWLB)
2027-28	HRA	Housing Revenue Account	Damp & Mould		922		Addition - per HRA business plan	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Damp & Mould			600	Budget re-profiled	Borrowing (PWLB)
2025-26	HRA	Housing Revenue Account	Damp & Mould			400	Budget re-profiled	Borrowing (PWLB)
2026-27	HRA	Housing Revenue Account	Damp & Mould			(1,000)	Budget re-profiled	Borrowing (PWLB)
2023-24	HRA	Housing Revenue Account	HRA Acquisitions Phase 3 - Programme 2			(4,274)	Budget re-profiled	Capital receipts
2023-24	HRA	Housing Revenue Account	HRA Acquisitions Phase 3 - Programme 2			(6,439)	Budget re-profiled	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	HRA Acquisitions Phase 3 - Programme 2			4,274	Budget re-profiled	Capital receipts
2024-25	HRA	Housing Revenue Account	HRA Acquisitions Phase 3 - Programme 2			6,439	Budget re-profiled	Borrowing (PWLB)
2023-24	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	Land Acquisitions			(446)	Budget re-profiled	Borrowing (PWLB)
2024-25	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	Land Acquisitions			624	Budget re-profiled	Borrowing (PWLB)
2025-26	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	Land Acquisitions			(178)	Budget re-profiled	Borrowing (PWLB)
2023-24	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	Brent Cross West Station			(5,421)	Budget re-profiled	Grants
2024-25	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	Brent Cross West Station			(8,915)	Budget re-profiled	Grants
2024-25	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	Brent Cross West Station			(12,082)	Budget re-profiled	Capital Receipts
2025-26	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	Brent Cross West Station			14,336	Budget re-profiled	Grants
2025-26	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	Brent Cross West Station			12,082	Budget re-profiled	Capital Receipts
2023-24	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	Critical Infrastructure			178	Budget re-profiled	Grants
2024-25	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	Critical Infrastructure			(178)	Budget re-profiled	Grants
2024-25	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	Critical Infrastructure			(25)	Budget re-profiled	Capital Receipts
2025-26	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	Critical Infrastructure			25	Budget re-profiled	Capital Receipts
2023-24	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	BXT Land Acquisitions			(5,886)	Budget re-profiled	Grants
2024-25	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	BXT Land Acquisitions			5,764	Budget re-profiled	Grants
2025-26	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	BXT Land Acquisitions			122	Budget re-profiled	Grants
2023-24	Customer and Place	Homes and Regeneration	Colindale Station Works			(2,750)	Budget re-profiled	Borrowing (PWLB)
2023-24	Customer and Place	Homes and Regeneration	Colindale Station Works			(108)	Budget re-profiled	S106
2024-25	Customer and Place	Homes and Regeneration	Colindale Station Works			2,750	Budget re-profiled	Borrowing (PWLB)
2024-25	Customer and Place	Homes and Regeneration	Colindale Station Works			108	Budget re-profiled	S106
2023-24	Children's Family Services	Family Friendly Barnet	Saracens Primary			(543)	Budget re-profiled	Grants
2024-25	Children's Family Services	Family Friendly Barnet	Saracens Primary			543	Budget re-profiled	Grants
2023-24	Assurance	Culture, Leisure, Arts and Sports	Enforcement - CCTV			(9)	Budget re-profiled	CL
2024-25	Assurance	Culture, Leisure, Arts and Sports	Enforcement - CCTV			9	Budget re-profiled	CL
2023-24	Customer and Place	Resources and Effective Council	ICT strategy			(496)	Budget re-profiled	Borrowing (PWLB)
2024-25	Customer and Place	Resources and Effective Council	ICT strategy			496	Budget re-profiled	Borrowing (PWLB)
2023-24	Customer and Place	Homes and Regeneration	Hermitage Lane - mixed tenure residential conversion			50	Budget re-profiled	Borrowing (PWLB)
2024-25	Customer and Place	Homes and Regeneration	Hermitage Lane - mixed tenure residential conversion			(50)	Budget re-profiled	Borrowing (PWLB)

Year	Directorate	Portfolio	Programme	Deletions/ Transfers	Additions	Net Slippage & Accelerated spend	Explanation for request	Funding
2023-24	Customer and Place	Homes and Regeneration	ULF GF SAGE (142)			(4,988)	Budget re-profiled	Grants
2024-25	Customer and Place	Homes and Regeneration	ULF GF SAGE (142)			3,394	Budget re-profiled	Grants
2025-26	Customer and Place	Homes and Regeneration	ULF GF SAGE (142)			1,594	Budget re-profiled	Grants
2023-24	Customer and Place	Environment and Climate Change	Milesplit Cemetery Works			(123)	Budget re-profiled	Borrowing (PWLB)
2024-25	Customer and Place	Environment and Climate Change	Milesplit Cemetery Works			123	Budget re-profiled	Borrowing (PWLB)
2023-24	Customer and Place	Homes and Regeneration	Grahame Park – Community Facilities			(2,000)	Budget re-profiled	S106
2024-25	Customer and Place	Homes and Regeneration	Grahame Park – Community Facilities			2,000	Budget re-profiled	S106
2023-24	Customer and Place	Homes and Regeneration	Public Sector Decarbonisation Scheme 3 (PSDS3) to Towards Net Zero			(975)	Budget re-profiled	Borrowing (PWLB)
2024-25	Customer and Place	Homes and Regeneration	Public Sector Decarbonisation Scheme 3 (PSDS3) to Towards Net Zero			975	Budget re-profiled	Borrowing (PWLB)
2023-24	Customer and Place	Homes and Regeneration	FAMILY FRIENDLY HUB FITOUT			(401)	Budget re-profiled	Borrowing (PWLB)
2024-25	Customer and Place	Homes and Regeneration	FAMILY FRIENDLY HUB FITOUT			401	Budget re-profiled	Borrowing (PWLB)
2023-24	Adults and Health	Environment and Climate Change	Heybourne Park Improvements			(75)	Budget re-profiled	S106
2024-25	Adults and Health	Environment and Climate Change	Heybourne Park Improvements			75	Budget re-profiled	S106
2023-24	Customer and Place	Homes and Regeneration	Healthier Routes to schools SCIL			(70)	Budget re-profiled	CIL
2024-25	Customer and Place	Homes and Regeneration	Healthier Routes to schools SCIL			70	Budget re-profiled	CIL
2023-24	Customer and Place	Homes and Regeneration	Active Route - the Barnet Loop SCIL			(340)	Budget re-profiled	CIL
2024-25	Customer and Place	Homes and Regeneration	Active Route - the Barnet Loop SCIL			340	Budget re-profiled	CIL
2023-24	Customer and Place	Resources and Effective Council	Connected Places			(164)	Budget re-profiled	Borrowing (PWLB)
2024-25	Customer and Place	Resources and Effective Council	Connected Places			224	Budget re-profiled	Borrowing (PWLB)
2025-26	Customer and Place	Resources and Effective Council	Connected Places			(60)	Budget re-profiled	Borrowing (PWLB)
2023-24	Customer and Place	Environment and Climate Change	Local Implementation Plan 2016/17 and onwards	93			Transfer	Grants
2023-24	Customer and Place	Environment and Climate Change	Borough Cycling Programme	(93)			Transfer	Grants
2023-24	Customer and Place	Environment and Climate Change	Highways Improvement			(2,069)	Budget re-profiled	S106
2024-25	Customer and Place	Environment and Climate Change	Highways Improvement			2,069	Budget re-profiled	S106
2023-24	Customer and Place	Environment and Climate Change	Highway Asset Management/Network Recovery Plan (NRP) Phase 2			(832)	Budget re-profiled	Borrowing (PWLB)
2024-25	Customer and Place	Environment and Climate Change	Highway Asset Management/Network Recovery Plan (NRP) Phase 2			832	Budget re-profiled	Borrowing (PWLB)
2023-24	Customer and Place	Environment and Climate Change	Highways & Transportation SCIL			(2,076)	Budget re-profiled	CIL
2024-25	Customer and Place	Environment and Climate Change	Highways & Transportation SCIL			2,076	Budget re-profiled	CIL
2023-24	Adults and Health	Environment and Climate Change	Colindale – Parks, Open Spaces and Sports			(105)	Budget re-profiled	Grants
2024-25	Adults and Health	Environment and Climate Change	Colindale – Parks, Open Spaces and Sports			105	Budget re-profiled	Grants
2023-24	Customer and Place	Environment and Climate Change	Moving traffic cameras			(352)	Budget re-profiled	Borrowing (PWLB)
2024-25	Customer and Place	Environment and Climate Change	Moving traffic cameras			352	Budget re-profiled	Borrowing (PWLB)
2023-24	Adults and Health	Environment and Climate Change	Victoria Park Infrastructure			(23)	Budget re-profiled	Capital receipts
2024-25	Adults and Health	Environment and Climate Change	Victoria Park Infrastructure			23	Budget re-profiled	Capital receipts
2023-24	Adults and Health	Environment and Climate Change	Copthall PF & Mill Hill OS			(350)	Budget re-profiled	CIL
2024-25	Adults and Health	Environment and Climate Change	Copthall PF & Mill Hill OS			350	Budget re-profiled	CIL
2023-24	Adults and Health	Environment and Climate Change	Barnet Playing Fields			(162)	Budget re-profiled	CIL
2024-25	Adults and Health	Environment and Climate Change	Barnet Playing Fields			162	Budget re-profiled	CIL
2023-24	Customer and Place	Environment and Climate Change	Vehicles			(600)	Budget re-profiled	Borrowing (PWLB)
2024-25	Customer and Place	Environment and Climate Change	Vehicles			600	Budget re-profiled	Borrowing (PWLB)
2023-24	Adults and Health	Environment and Climate Change	Greenspaces Infrastructure Programme			(14)	Budget re-profiled	S106
2024-25	Adults and Health	Environment and Climate Change	Greenspaces Infrastructure Programme			14	Budget re-profiled	S106
2023-24	Adults and Health	Environment and Climate Change	Green spaces development project			(290)	Budget re-profiled	Borrowing (PWLB)
2024-25	Adults and Health	Environment and Climate Change	Green spaces development project			290	Budget re-profiled	CIL
2023-24	Adults and Health	Environment and Climate Change	Green spaces development project			(755)	Budget re-profiled	Borrowing (PWLB)
2024-25	Adults and Health	Environment and Climate Change	Green spaces development project			755	Budget re-profiled	CIL
2024-25	Customer and Place	Homes and Regeneration	Empty Properties			(251)	Budget re-profiled	Capital receipts
2024-25	Customer and Place	Homes and Regeneration	Empty Properties			(610)	Budget re-profiled	Capital receipts
2025-26	Customer and Place	Homes and Regeneration	Empty Properties			200	Budget re-profiled	Capital receipts
2027-28	Customer and Place	Homes and Regeneration	Empty Properties			660	Budget re-profiled	Capital receipts
2023-24	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	BX Plot 1 Loan		6,046		Addition	Borrowing (PWLB)
2024-25	Homes and Reseneration (Brent C	Homes and Regeneration (Brent Cross)	BX Plot 1 Loan		79,548		Addition	Borrowing (PWLB)
2025-26	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	BX Plot 1 Loan		8,906		Addition	Borrowing (PWLB)
2026-27	Homes and Regeneration (Brent C	Homes and Regeneration (Brent Cross)	BX Plot 1 Loan		6,500		Addition	Borrowing (PWLB)
2024-25	Customer and Place	Homes and Regeneration	Modular (GF)		5,610		Addition	Grants
2024-25	Customer and Place	Homes and Regeneration	Modular (GF)		4,726		Addition	Borrowing (PWLB)
2024-25	HRA	Housing Revenue Account	Modular (HRA)		990		Addition	Grants
2024-25	HRA	Housing Revenue Account	Modular (HRA)		1,495		Addition	Borrowing (PWLB)



Proposed Capital Programme by Portfolio

Portfolio	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing (Mayor's Energy Efficiency Fund)	Borrowing (PWLb)	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Adults and Social Care	5,760	4,882	3,885	3,885	3,885	1,000	23,295	15,681	0	0	0	7,471	0	143	23,295
Homes and Regeneration (Brent Cross)	47,419	89,379	43,202	6,500	0	0	186,500	59,476	0	17,517	1,011	0	0	108,496	186,500
Family Friendly Barnet	9,215	16,623	5,431	5,821	0	0	37,091	32,517	1,644	116	0	268	0	2,546	37,091
Culture, Leisure, Arts and Sports	1,837	508	0	0	0	0	2,345	387	118	38	0	1,745	0	57	2,345
Environment and Climate Change	39,940	49,549	29,382	20,145	20,237	19,400	178,653	16,383	7,525	382	0	116,157	0	38,206	178,653
Homes and Regeneration	88,879	91,513	50,498	49,987	1,837	8,617	291,332	58,341	7,093	9,144	0	30,953	4,720	181,079	291,332
Resources and Effective Council	16,380	9,293	816	310	0	0	26,799	1	45	54	0	0	0	26,698	26,799
<b>Total - General Fund</b>	<b>209,430</b>	<b>261,746</b>	<b>133,215</b>	<b>86,648</b>	<b>25,958</b>	<b>29,017</b>	<b>746,014</b>	<b>182,786</b>	<b>16,426</b>	<b>27,251</b>	<b>1,011</b>	<b>156,595</b>	<b>4,720</b>	<b>357,225</b>	<b>746,014</b>
Housing Revenue Account	172,026	115,700	75,229	65,333	53,020	9,798	491,108	42,015	3,550	44,145	74,798	0	0	326,599	491,108
<b>Total - All Services</b>	<b>381,456</b>	<b>377,446</b>	<b>208,444</b>	<b>151,981</b>	<b>78,979</b>	<b>38,815</b>	<b>1,237,122</b>	<b>224,802</b>	<b>19,976</b>	<b>71,396</b>	<b>75,810</b>	<b>156,595</b>	<b>4,720</b>	<b>683,824</b>	<b>1,237,122</b>

Adults and Social Care	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing (Mayor's Energy Efficiency Fund)	Borrowing (PWLb)	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Community Equipment and Assistive Technology	1,474	1,997	1,000	1,000	1,000	1,000	7,471	0	0	0	0	7,471	0	0	7,471
Investing in IT	143	0	0	0	0	0	143	0	0	0	0	0	0	143	143
Disabled Facilities Grants Programme	3,846	2,885	2,885	2,885	2,885	0	15,384	15,384	0	0	0	0	0	0	15,384
Changing Place - Toilets	297	0	0	0	0	0	297	297	0	0	0	0	0	0	297
<b>Adults and Social Care Total</b>	<b>5,760</b>	<b>4,882</b>	<b>3,885</b>	<b>3,885</b>	<b>3,885</b>	<b>1,000</b>	<b>23,295</b>	<b>15,681</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,471</b>	<b>0</b>	<b>143</b>	<b>23,295</b>

Homes and Regeneration (Brent Cross)	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing (Mayor's Energy Efficiency Fund)	Borrowing (PWLb)	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Land Acquisitions	4,487	922	561	0	0	0	5,970	40	0	0	0	0	0	5,930	5,970
Brent Cross West Station	23,882	1,037	31,127	0	0	0	56,046	35,918	0	16,617	1,011	0	0	2,500	56,046
Critical Infrastructure	4,743	2,932	0	0	0	0	7,675	6,709	0	900	0	0	0	66	7,675
BXT Land Acquisitions	8,261	5,940	2,608	0	0	0	16,809	16,809	0	0	0	0	0	0	16,809
BX Plot 1 Loan	6,046	78,548	8,906	6,500	0	0	100,000	0	0	0	0	0	0	100,000	100,000
<b>Homes and Regeneration (Brent Cross) Total</b>	<b>47,419</b>	<b>89,379</b>	<b>43,202</b>	<b>6,500</b>	<b>0</b>	<b>0</b>	<b>186,500</b>	<b>59,476</b>	<b>0</b>	<b>17,517</b>	<b>1,011</b>	<b>0</b>	<b>0</b>	<b>108,496</b>	<b>186,500</b>

Family Friendly Barnet	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing (Mayor's Energy Efficiency Fund)	Borrowing (PWLb)	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Oakleigh SEN	300	1,244	0	0	0	0	1,544	1,544	0	0	0	0	0	0	1,544
SEN Other Projects	531	0	0	0	0	0	531	531	0	0	0	0	0	0	531
SEN	1,910	2,000	2,000	5,621	0	0	11,531	11,531	0	0	0	0	0	0	11,531
Modernisation - Primary & Secondary	3,709	2,000	0	0	0	0	5,709	5,709	0	0	0	0	0	0	5,709
Saracens Primary	10	2,151	0	0	0	0	2,161	2,161	0	0	0	0	0	0	2,161

Grammar school projects	170	4,429	0	0	0	0	4,599	4,114	0	0	0	0	0	484	4,599
School place planning (Primary )	0	1,347	1,614	0	0	0	2,961	2,139	822	0	0	0	0	0	2,961
School place planning (Secondary)	0	1,761	1,585	0	0	0	3,346	2,524	822	0	0	0	0	0	3,346
Alternative Provision	525	254	0	0	0	0	779	779	0	0	0	0	0	0	779
Early Education and Childcare place sufficiency	268	0	0	0	0	0	268	0	0	0	0	268	0	0	268
Loft conversion and extension policy for Foster Carers	104	179	100	200	0	0	583	0	0	0	0	0	0	583	583
Family Services Estate - building compliance, extensive R&M, H&S, DDA	100	229	132	0	0	0	461	0	0	116	0	0	0	345	461
Placement Demand Transformation	34	0	0	0	0	0	34	0	0	0	0	0	0	34	34
Solo Provision Bid	70	1,030	0	0	0	0	1,100	0	0	0	0	0	0	1,100	1,100
Pan-London Secure Children's home	1,483	0	0	0	0	0	1,483	1,483	0	0	0	0	0	0	1,483
<b>Family Friendly Barnet Total</b>	<b>9,215</b>	<b>16,623</b>	<b>5,431</b>	<b>5,821</b>	<b>0</b>	<b>0</b>	<b>37,091</b>	<b>32,517</b>	<b>1,644</b>	<b>116</b>	<b>0</b>	<b>268</b>	<b>0</b>	<b>2,546</b>	<b>37,091</b>

Culture, Leisure, Arts and Sports	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing (Mayor's Energy Efficiency Fund)	Borrowing (PWLB)	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Enforcement - CCTV	1,567	178	0	0	0	0	1,745	0	0	0	0	1,745	0	0	1,745
Libraries Capital Programme	248	0	0	0	0	0	248	125	118	0	0	0	0	5	248
Sport and Physical Activities	22	330	0	0	0	0	352	261	0	38	0	0	0	52	352
<b>Culture, Leisure, Arts and Sports Total</b>	<b>1,837</b>	<b>508</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,345</b>	<b>387</b>	<b>118</b>	<b>38</b>	<b>0</b>	<b>1,745</b>	<b>0</b>	<b>57</b>	<b>2,345</b>

Environment and Climate Change	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing (Mayor's Energy Efficiency Fund)	Borrowing (PWLB)	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
<b>HIGHWAYS TfL - LOCAL IMPLEMENTATION PLAN</b>															
Local Implementation Plan 2016/17 and onwards	1,883	0	0	0	0	0	1,883	1,883	0	0	0	0	0	0	1,883
Borough Cycling Programme	218	0	0	0	0	0	218	218	0	0	0	0	0	0	218
A1000 cycle lane	558	0	0	0	0	0	558	363	0	0	0	0	0	195	558
<b>HIGHWAYS non-TfL</b>															
Traffic Management	0	4	0	0	0	0	4	0	4	0	0	0	0	0	4
Highways Improvement	50	2,069	0	0	0	0	2,119	0	2,119	0	0	0	0	0	2,119
Travel Plan Implementation	0	91	0	0	0	0	91	0	91	0	0	0	0	0	91
Minor Highways Improvements	250	0	0	0	0	0	250	0	0	0	0	0	0	250	250
Saracens - highways works	0	40	0	0	0	0	40	0	40	0	0	0	0	0	40
Drainage Schemes	34	2,000	820	0	0	0	2,854	2,854	0	0	0	0	0	0	2,854
Mill Corner Drainage Scheme	517	0	0	0	0	0	517	0	0	0	0	0	0	517	517
Road Traffic Act - Controlled Parking Zones	50	0	0	0	0	0	50	0	50	0	0	0	0	0	50
Highway Asset Management/Network Recovery Plan (NRP) Phase 2	9,270	832	0	0	0	0	10,102	456	0	0	0	30	0	9,616	10,102
Exor Asset Management System	123	5	0	0	0	0	128	0	0	0	0	0	0	128	128
Highways & Transportation SCIL	5,613	2,076	0	0	0	0	7,689	0	0	0	0	7,689	0	0	7,689
Bus Route 125	240	0	0	0	0	0	240	0	0	0	0	0	0	240	240
Roads, Drainage & Pavements	0	19,400	19,400	19,400	19,400	19,400	97,000	0	0	0	0	86,105	0	10,895	97,000
Controlled Parking Zones (CPZs)	1,393	1,487	782	745	837	0	5,244	0	1,291	0	0	63	0	3,890	5,244
<b>Environment and Climate Change</b>															
Lines and Signs	9	0	0	0	0	0	9	0	0	0	0	0	0	9	9
LED Lighting	562	0	0	0	0	0	562	0	0	0	0	0	0	562	562

Moving traffic cameras	0	352	0	0	0	0	352	0	0	0	0	0	0	352	352
Highways (permanent re-instatement)	10	0	0	0	0	0	10	0	0	0	0	0	0	10	10
Data Works Management system	0	170	0	0	0	0	170	0	0	170	0	0	0	0	170
Vehicles	2,900	2,593	0	0	0	0	5,493	0	0	1	0	0	0	5,492	5,493
Barnet EV 500 Project	2,305	0	0	0	0	0	2,305	1,307	48	0	0	0	0	950	2,305
Trojan Phase 2 EV Project	4,688	0	0	0	0	0	4,688	4,688	0	0	0	0	0	0	4,688
Jolt Town Centre EV Project	2,100	0	0	0	0	0	2,100	2,100	0	0	0	0	0	0	2,100
EVCP - Lamp Column Project	794	0	0	0	0	0	794	794	0	0	0	0	0	0	794
Barnet Playing Fields	326	162	0	0	0	0	488	0	326	0	0	162	0	0	488
West Hendon Playing Fields Sports Hub	1,070	8,473	8,380	0	0	0	17,923	0	272	0	0	15,524	0	2,127	17,923
Copthall PF & Mill Hill OS	150	1,850	0	0	0	0	2,000	0	0	0	2,000	0	0	0	2,000
Victoria Park Infrastructure	133	72	0	0	0	0	205	0	0	205	0	0	0	0	205
Greenspaces Infrastructure Programme	264	774	0	0	0	0	1,038	0	1,038	0	0	0	0	0	1,038
Green spaces development project	3,850	1,045	0	0	0	0	4,895	1,156	160	0	0	3,289	0	290	4,895
Heybourne Park Improvements	75	3,322	0	0	0	0	3,397	0	1,931	0	0	0	0	1,466	3,397
Refurbish and regenerate Hendon Cemetery and Crematorium	295	0	0	0	0	0	295	287	0	6	0	0	0	3	295
Gaelic playing pitch relocation	50	105	0	0	0	0	155	0	155	0	0	0	0	0	155
Milespit Cemetery Works	66	1,141	0	0	0	0	1,207	0	0	0	0	0	0	1,207	1,207
Colindale – Parks, Open Spaces and Sports	95	1,486	0	0	0	0	1,581	278	0	0	0	1,296	0	7	1,581
<b>Environment and Climate Change</b>	<b>39,940</b>	<b>49,549</b>	<b>29,382</b>	<b>20,145</b>	<b>20,237</b>	<b>19,400</b>	<b>178,653</b>	<b>16,383</b>	<b>7,525</b>	<b>382</b>	<b>0</b>	<b>116,157</b>	<b>0</b>	<b>38,206</b>	<b>178,653</b>

Homes and Regeneration	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Total	Grants	S106	Capital Receipts	RCCO/MRA	CIL	Borrowing (Mayor's Energy Efficiency Fund)	Borrowing (PWLb)	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Empty Properties	100	149	500	800	1,073	0	2,622	0	0	2,622	0	0	0	0	2,622
Hermitage Lane - mixed tenure residential conversion	50	1,730	0	0	0	0	1,780	0	0	0	0	0	0	1,779	1,780
New Build Housing (Open Door)	7,241	0	0	0	0	0	7,241	659	100	2,670	0	0	0	3,812	7,241
Housing acquisitions Open Door	20,000	29,086	29,223	43,191	0	0	121,500	0	0	0	0	0	0	121,500	121,500
The Burroughs, Hendon	1,859	0	0	0	0	0	1,859	0	0	0	0	0	0	1,859	1,859
Timber houses fire safety	356	4,088	4,570	3,954	105	0	13,072	0	0	0	0	0	0	13,072	13,072
Pinkham Way land release	0	100	0	0	0	0	100	100	0	0	0	0	0	0	100
Mixed tenure housing programme (Tranche 1)	695	0	0	0	0	0	695	0	0	0	0	0	0	695	695
Development Portfolio	1,127	3,363	0	0	0	0	4,490	575	0	3,712	0	0	0	203	4,490
ULF GF SAGE (142)	19,925	14,820	2,501	2,042	659	0	39,946	39,946	0	0	0	0	0	0	39,946
Town Centre	1,189	8,406	8,405	0	0	8,617	26,618	954	105	0	0	25,559	0	0	26,618
Colindale – Highways and Transport	450	2,000	4,550	0	0	0	7,000	1,032	2,545	0	0	3,423	0	0	7,000
Colindale Station Works	986	2,858	0	0	0	0	3,844	0	1,095	0	0	0	0	2,749	3,844
Grahame Park – Community Facilities	54	2,000	0	0	0	0	2,054	0	2,054	0	0	0	0	0	2,054
Public Sector Decarbonisation Scheme Phase 1	53	0	0	0	0	0	53	53	0	0	0	0	0	0	53
Care Homes - Meadowside and Dellfield	22,499	2,832	350	0	0	0	25,682	0	0	0	0	0	0	25,682	25,682
COLINDALE FOW MODIFICATIONS	624	0	0	0	0	0	624	0	0	140	0	0	0	484	624
FAMILY FRIENDLY HUB FITOUT	0	401	0	0	0	0	401	0	0	0	0	0	0	401	401
Healthier Routes to schools SCIL	330	370	300	0	0	0	1,000	0	29	0	0	971	0	0	1,000
Active Route - the Barnet Loop SCIL	200	990	0	0	0	0	1,190	190	0	0	0	1,000	0	0	1,190
Health projects	595	0	0	0	0	0	595	0	595	0	0	0	0	0	595
Public Sector Decarbonisation Scheme 3 (PSDS3) to Towards Net Zero	9,047	1,842	0	0	0	0	10,890	3,382	571	0	0	0	4,720	2,216	10,890
Development Investment Partnership	1,500	5,840	0	0	0	0	7,339	5,840	0	0	0	0	0	1,500	7,339
Modular (GF)	0	10,336	0	0	0	0	10,336	5,610	0	0	0	0	0	4,726	10,336
GF Voids Adaptations	0	300	100	0	0	0	400	0	0	0	0	0	0	400	400

<b>Homes and Regeneration Total</b>	<b>88,879</b>	<b>91,513</b>	<b>50,498</b>	<b>49,987</b>	<b>1,837</b>	<b>8,617</b>	<b>291,332</b>	<b>58,341</b>	<b>7,093</b>	<b>9,144</b>	<b>0</b>	<b>30,953</b>	<b>4,720</b>	<b>181,079</b>	<b>291,332</b>
-------------------------------------	---------------	---------------	---------------	---------------	--------------	--------------	----------------	---------------	--------------	--------------	----------	---------------	--------------	----------------	----------------

Resources and Effective Council	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing (Mayor's Energy Efficiency Fund)	Borrowing (PWLb)	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Depot relocation	4,758	1,575	0	0	0	0	6,333	0	0	0	0	0	0	6,333	6,333
Asset Management	1,766	600	0	0	0	0	2,366	1	45	54	0	0	0	2,265	2,366
ICT strategy	1,640	1,966	0	0	0	0	3,606	0	0	0	0	0	0	3,606	3,606
Customer Services Transformation Programme	7	0	0	0	0	0	7	0	0	0	0	0	0	7	7
Saracen Loan	137	0	0	0	0	0	137	0	0	0	0	0	0	137	137
Replacement Finance, HR and Procurement systems	7,735	3,899	366	0	0	0	12,001	0	0	0	0	0	0	12,001	12,001
Connected Places	336	1,254	450	310	0	0	2,350	0	0	0	0	0	0	2,350	2,350
<b>Resources and Effective Council Total</b>	<b>16,380</b>	<b>9,293</b>	<b>816</b>	<b>310</b>	<b>0</b>	<b>0</b>	<b>26,799</b>	<b>1</b>	<b>45</b>	<b>54</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,698</b>	<b>26,799</b>

Housing Revenue Account	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Total	Grants	S106	Capital Receipts	RCCO/ MRA	CIL	Borrowing (Mayor's Energy Efficiency Fund)	Borrowing (PWLb)	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Major Works (excl Granv Rd)	18,093	16,585	18,803	19,812	20,202	0	93,495	0	0	0	46,005	0	0	47,490	93,495
Miscellaneous Repairs	3,211	6,677	6,912	7,078	6,871	0	30,749	0	0	0	0	0	0	30,749	30,749
Voids and Lettings	2,404	2,558	2,648	2,482	2,532	0	12,623	0	0	0	12,623	0	0	0	12,623
M&E/ GAS	958	6,118	804	823	840	0	9,544	0	0	0	9,543	0	0	0	9,543
Accessible accommodation adaptations	1,362	1,240	1,283	1,357	1,384	0	6,626	0	0	0	6,626	0	0	0	6,626
HRA Fire Safety Programme	5,900	7,588	7,293	5,510	5,447	0	31,737	0	0	0	0	0	0	31,737	31,737
Regen Stock Additional Investment	2,569	2,133	2,152	732	732	0	8,317	0	0	0	0	0	0	8,317	8,317
Damp & Mould	1,000	1,601	1,657	905	922	0	6,085	0	0	0	0	0	0	6,085	6,085
Neighbourhood works	2,063	2,201	0	0	0	0	4,264	0	0	0	0	0	0	4,264	4,264
Carbon Neutral works	3,933	4,667	5,273	1,131	1,153	0	16,157	0	0	0	0	0	0	16,157	16,157
Extra Care - housing (Stag)	2,218	237	0	0	0	0	2,455	0	0	0	0	0	0	2,455	2,455
Extra Care - housing (Cheshir)	11,585	7,671	422	0	307	0	19,984	3,727	650	0	0	0	0	15,607	19,984
New Build - 250 units	3,382	16,023	10,526	0	0	0	29,931	2,039	0	10,622	0	0	0	17,270	29,932
Graham Park NE	2,846	8,305	16,100	25,503	12,631	9,798	75,183	22,420	0	0	0	0	0	52,763	75,183
Barnet Homes GLA development programme	16,482	16,897	1,356	0	0	0	34,735	5,339	2,900	0	0	0	0	26,497	34,735
Dollis Valley - property acquisitions	1,865	0	0	0	0	0	1,865	0	0	1,865	0	0	0	0	1,865
HRA acquisitions	1,180	0	0	0	0	0	1,180	0	0	472	0	0	0	707	1,180
HRA Acquisitions Phase 3 - Programme 1	2,178	0	0	0	0	0	2,178	0	0	0	0	0	0	2,178	2,178
HRA Acquisitions Phase 3 - Programme 2	16,000	10,713	0	0	0	0	26,713	0	0	10,685	0	0	0	16,028	26,713
Modular (HRA)	0	2,485	0	0	0	0	2,485	990	0	0	0	0	0	1,495	2,485
HRA Colindale Gardens	72,800	2,000	0	0	0	0	74,800	7,500	0	20,500	0	0	0	46,800	74,800
<b>Housing Revenue Account Total</b>	<b>172,026</b>	<b>115,700</b>	<b>75,229</b>	<b>65,333</b>	<b>53,020</b>	<b>9,798</b>	<b>491,108</b>	<b>42,015</b>	<b>3,550</b>	<b>44,145</b>	<b>74,798</b>	<b>0</b>	<b>0</b>	<b>326,599</b>	<b>491,108</b>

# London Borough of Barnet

## **Treasury Management Strategy Statement**

Minimum Revenue Provision Policy Statement and  
Annual Investment Strategy

---

2024/25

## 1 INDEX

Codes for 2024/25 Financial Year.....	4
<b>1. ABOUT THIS STATEMENT .....</b>	<b>5</b>
1.1 Introduction.....	5
1.2 Reporting Requirements .....	5
1.3 Treasury Management Strategy for 2024/25.....	9
1.4 Training.....	10
1.5 Treasury Management Consultants .....	10
1.6 Notes on Data Used.....	10
<b>2. THE CAPITAL PRUDENTIAL INDICATORS 2024/25 – 2026/27 .....</b>	<b>11</b>
2.1 Capital Expenditure and Financing .....	11
2.2 The Council’s Borrowing Need (the Capital Financing Requirement) .....	11
2.3 Liability Benchmark .....	13
10.1 Minimum Revenue Provision (MRP) Policy Statement .....	16
MRP Consultation.....	19
<b>11. INVESTMENTS &amp; BORROWING .....</b>	<b>20</b>
3.1 Current Portfolio Position.....	20
3.2 Treasury Indicators: Limits to Borrowing Activity.....	23
3.3 Prospects for Interest Rates.....	26
3.4 Borrowing Strategy .....	27
3.5 Policy on Borrowing in Advance of Need.....	29
3.6 Rescheduling .....	29
3.7 New Financial Institutions as a Source of Borrowing and / or Types of Borrowing.....	29
3.8 Approved Sources of Long and Short-term Borrowing.....	29
<b>4 ANNUAL INVESTMENT STRATEGY .....</b>	<b>31</b>
4.1 Investment Policy – Management of Risk .....	31
4.2 Creditworthiness Policy.....	33
4.3 Country Limits .....	34
4.4 Investment Strategy .....	34
4.5 Investment Performance / Risk Benchmarking .....	35
4.6 End of year investment report.....	35
<b>5 SUPPLEMENTARY INFORMATION.....</b>	<b>36</b>
5.1 CAPITAL AND TREASURY PRUDENTIAL INDICATORS 2024/25 – 2026/27 .....	37
Please see paragraphs 3.3, 3.4 and 4.4. ....	39
5.2 INTEREST RATE FORECASTS 2024-2027.....	39
See Section 3.2.....	39
5.3 ECONOMIC BACKGROUND.....	39

<b>5.4 TREASURY MANAGEMENT PRACTICE (TMP1) – CREDIT AND COUNTERPARTY RISK MANAGEMENT.....</b>	<b>43</b>
<b>5.4 APPROVED COUNTRIES FOR INVESTMENTS.....</b>	<b>49</b>
<b>5.5 TREASURY MANAGEMENT SCHEME OF DELEGATION.....</b>	<b>50</b>
<b>5.6 THE TREASURY MANAGEMENT ROLE OF THE SECTION 151 OFFICER .....</b>	<b>51</b>

**Codes for 2024/25 Financial Year**

CIPFA published revised Treasury Management and Prudential Codes on 20 December 2021 and were adopted for the 2023/24 financial year. This Treasury Management Strategy Statement, and related reports, therefore, have regard to these Codes.



## 1. ABOUT THIS STATEMENT

### 1.1 Introduction

This statement summarises the treasury management function's strategy for the period 1 April 2024 to 31 March 2025.

The Chartered Institute of Public Finance and Accountancy (CIPFA) defines treasury management as:

*“The management of the local authority’s borrowing, investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.”*

In summary, the treasury management function within this Authority (i.e., Barnet Council) manages the council's cash assets and determines the borrowing strategy to meet the Council's agreed capital programme. When investing the council's cash, the treasury management function prioritises counter party quality and liquidity over return.

The treasury management function has not engaged in any investments primarily for yield. However, the council has entered into lending activity (e.g., to Saracens and Open Door Homes). At the time of writing the council was also considering providing development funding to a third party to facilitate the regeneration of Brent Cross, details can be found within the Cabinet report accessed [here](#).

This lending activity supports its overall priorities around regeneration and housing within the Borough. The borrowing required to support this lending activity is included within the External Debt disclosures although we do not count the loans as Treasury Investments. The income generated through this lending activity is included within the Affordability Prudential Indicators set out in section 5.1.2.

### 1.2 Reporting Requirements

#### 1.2.1 Capital Strategy

The CIPFA 2021 Prudential and Treasury Management Codes require all local authorities to prepare a Capital Strategy report which is provided separately to this document and is not prepared by the treasury management function. Please see Appendix L1 – Capital Strategy. Note that, as previously mentioned, the council is reviewing its governance framework around decision making and monitoring relating to capital projects.

#### 1.2.2 Investment Income

The revised Treasury Management Code requires all investments and investment income to be attributed to one of the following three purposes: -

Income type	Definition	Within scope of this statement?
<b>Treasury management</b>	Treasury income may arise from other treasury risk management activity which seeks to prudently manage the risks, costs or income relating to existing or forecast debt or treasury investments.	Yes
<b>Service delivery</b>	Investments held primarily and directly for the delivery of public services including housing,	No

	regeneration and local infrastructure. Returns on this category of investment which are funded by borrowing are permitted only in cases where the income is “either related to the financial viability of the project in question or otherwise incidental to the primary purpose”.	<i>(included in Capital Strategy statement)</i>
<b>Commercial return</b>	Investments held primarily for financial return with no treasury management or direct service provision purpose. Risks on such investments should be proportionate to a council’s financial capacity – i.e., that ‘plausible losses’ could be absorbed in budgets or reserves without unmanageable detriment to local services. A council must not borrow to invest primarily for financial return.	No  <i>(included in Capital Strategy statement)</i>

As this TMSS deals solely with treasury management investments, the categories of service delivery and commercial investments are addressed as part of the Capital Strategy report. However, the main requirements of the Prudential Code in relation to service and commercial investments are summarised below for completeness:

1. The risks associated with service and commercial investments should be proportionate to their financial capacity – i.e., that plausible losses could be absorbed in budgets or reserves without unmanageable detriment to local services;
2. A council must not borrow to invest for the primary purpose of commercial return;
3. It is not prudent for local authorities to make any investment or spending decision that will increase the CFR, and so may lead to new borrowing, unless directly and primarily related to the functions of the Council, and where any commercial returns are either related to the financial viability of the project in question or otherwise incidental to the primary purpose;
4. An annual review should be conducted to evaluate whether commercial investments should be sold to release funds to finance new capital expenditure or refinance maturing debt;
5. A prudential indicator is required for the net income from commercial and service investments as a proportion of the net revenue stream;
6. Create new Investment Management Practices to manage risks associated with non-treasury investments, (similar to the current Treasury Management Practices);
8. Record of the council’s approach to investments for service or commercial purposes (together referred to as non-treasury investments), including defining the Council’s objectives, risk appetite and risk management in respect of these investments, and processes ensuring effective due diligence;
9. An assessment of affordability, prudence and proportionality in respect of the council’s overall financial capacity (i.e., whether plausible losses could be absorbed in budgets or reserves without unmanageable detriment to local services);

- 10.** Details of financial and other risks of undertaking investments for service or commercial purposes and how these are managed;
- 11.** Limits on total investments for service purposes and for commercial purposes respectively (consistent with any limits required by other statutory guidance on investments);
- 12.** Requirements for independent and expert advice and scrutiny arrangements (while business cases may provide some of this material, the information contained in them will need to be periodically re-evaluated to inform the council's overall strategy);
- 13.** State compliance with paragraph 51 of the Prudential Code in relation to investments for commercial purposes, in particular the requirement that a council must not borrow to invest primarily for financial return.

Note that, in light of the requirements of the 2021 Prudential and Treasury Codes, the Council is reviewing its governance framework around decision making and monitoring relating to capital projects.

### 1.2.3 Treasury Management Reporting

Council is currently required by the Prudential Code 2021 to receive and approve, as a minimum, three main treasury reports each year, which incorporate a variety of policies, estimates and actuals.

- a. **Prudential and Treasury indicators and Treasury strategy** (this report) - The first, and most important report is forward looking and covers:
  - the capital plans, (including prudential indicators)
  - a minimum revenue provision (MRP) policy, (how residual capital expenditure is charged to revenue over time)
  - the Treasury Management Strategy, (how the investments and borrowings are to be organised), including Treasury Indicators; and
  - an Annual Investment Strategy, (the parameters on how investments are to be managed)
  
- b. **A mid-year treasury management report** – This is primarily a progress report and will update members on the capital position, amending prudential indicators as necessary, and whether any policies require revision. In addition, this Council will receive quarterly update reports.
  
- c. **An annual treasury report** – This is a backward-looking review document and provides details of a selection of actual prudential and treasury indicators and actual treasury operations compared to the estimates within the strategy.

**Quarterly reports** – In addition to the three major reports detailed above, from 2023/24 quarterly reporting (end of June/end of December) is also required. However, these additional reports do not have to be reported to Full Council/Board but do require to be adequately scrutinised. Under protocols this role will be undertaken by GARMS. The reports, specifically, will provide updated Treasury/Prudential Indicators.

Note that the Council amended its governance framework during 2023/24 which impacted the timing of Treasury's reporting as new protocols were being established. In particular, Treasury reported its Q1 and Q2 quarterly report at the same time (and initially to Cabinet). The Treasury Team will review the effectiveness of the new arrangements through 2024/25.

A summary of the roles of the various Committees within Barnet's constitution is summarised in the table below:

Party	Role (reference relates to Barnet's <a href="#">constitution</a> )	Frequency
Council	1.3 Approving or adopting the policy framework and the budget, including setting council tax, determining borrowing limits, approval of the capital programme	Usually Annually
	2.15.1 Approves Treasury Management Strategy Statement	Usually Annually

Party	Role (reference relates to Barnet's <a href="#">constitution</a> )	Frequency
Cabinet	2.15.1 Cabinet will create and maintain a Treasury Management Strategy Statement, stating the policies and objectives of its treasury management activities and based upon the relevant CIPFA Codes. The Treasury Management Strategy Statement will be reported to the Budget Council meeting for approval.	Usually Annually
	2.15.2 Cabinet will receive reports on its treasury management policies, practices and activities. This will also be considered by the Overview and Scrutiny Committee and Sub Committees. These reports will incorporate the prudential borrowing limits and performance indicators. Council will receive an annual strategy and plan in advance of the year, and an annual report after its close in the form prescribed in the Treasury Management Practices.	Quarterly
	3.5 Management of the Council's Capital Programme	
Governance, Audit, Risk Management and Standards Committee ("GARMS")	2.4.15 To review the Treasury Management strategy and monitor progress on treasury management in accordance with CIPFA codes of practice	Quarterly
Overview and Scrutiny	See reference within 2.15.2 above	

### 1.3 Treasury Management Strategy for 2024/25

The strategy for 2024/25 covers two main areas:

#### Capital expenditure

- Funding of the capital expenditure plans and the associated prudential indicators
- the minimum revenue provision (MRP) policy

#### Treasury management

- the current Treasury position
- Treasury Indicators which limit the treasury risk and activities of the council
- prospects for interest rates
- the borrowing strategy
- policy on borrowing in advance of need
- debt rescheduling
- the investment strategy
- creditworthiness policy; and
- the policy on use of external service providers

These elements cover the requirements of the Local Government Act 2003, DLUHC Investment Guidance, DLUHC MRP Guidance, the CIPFA Prudential Code and the CIPFA Treasury Management Code.

#### **1.4 Training**

The CIPFA Treasury Management Code requires the responsible officer to ensure that members with responsibility for treasury management receive adequate training in treasury management. This especially applies to members responsible for scrutiny.

Furthermore, pages 47 and 48 of the Code state that they expect “all organisations to have a formal and comprehensive knowledge and skills or training policy for the effective acquisition and retention of treasury management knowledge and skills for those responsible for management, delivery, governance and decision making.”

Officers have begun establishing a skills and training policy and will implement a refreshed training programme from 1 July 2024.

Officers will undertake CIPFA’s self-assessment for Members responsible for the scrutiny of treasury management’ to inform training needs.

During 2023/24 members received training covering the following areas:

- GARMS briefing on Treasury Management
- Local Government Finance (Part 2 of 2)

Further training will be arranged as required.

#### **1.5 Treasury Management Consultants**

The council uses Link Group, Link Treasury Services Limited as its external treasury management advisors.

Responsibility for treasury management decisions remains with the organisation at all times. The council will ensure that the terms of their appointment and the methods by which their value will be assessed are properly agreed and documented and subjected to regular review.

#### **1.6 Notes on Data Used**

Note, due to timing of reporting the Treasury Team were provided with provisional schedule which may have been updated subsequent to publishing and so there may be differences between numbers reported in this statement and Capital numbers reported to Cabinet.

Note also that the analysis is based on draft and / or unaudited information and so numbers presented in this Statement may differ from final audited numbers presented by the council at a later date.

## 2. THE CAPITAL PRUDENTIAL INDICATORS 2024/25 – 2026/27

This section sets out the key Capital Prudential Indicators used to make treasury decisions:

- Capital Expenditure and Financing
- Capital Finance Requirement
- Liability Benchmark

This section also sets out the Minimum Revenue Policy Statement for the period 2024/25.

### 2.1 Capital Expenditure and Financing

This prudential indicator is a summary of the council's capital expenditure plans based on the Capital Programme presented at the February 2024's Cabinet meeting adjusted for additional Prudential Borrowing implied by projects which have a relatively high certainty of progressing (e.g. they have been agreed by the council's Capital Strategy Board).

Capital expenditure (£m)	2022/23 Actual	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
<b>Feb 24 Cabinet</b>					
Non-HRA	151.932	209.430	261.746	133.215	86.648
HRA	92.184	172.026	115.700	75.229	65.333
<b>Forecast Additions</b>					
Non-HRA	N/A	0.000	20.600	42.600	18.000
HRA	N/A	0.000	0.000	0.000	0.000
<b>Total</b>	<b>244.116</b>	<b>381.456</b>	<b>398.046</b>	<b>251.044</b>	<b>169.981</b>

Other long-term liabilities - the above financing need excludes other long-term liabilities, such as PFI and leasing arrangements that already include borrowing instruments.

The table below summarises the above capital expenditure plans and how these plans are being financed by capital or revenue resources.

Financing of capital expenditure (£m)	2022/23 Actual	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
Capital receipts	4.772	35.876	16.529	17.117	0.800
Capital grants	81.717	102.798	57.793	35.766	12.650
Capital reserves	24.759	20.912	44.834	40.915	20.479
Revenue	14.681	23.829	26.502	15.980	4.744
<b>Net financing need for the year</b>	<b>118.186</b>	<b>198.042</b>	<b>252.389</b>	<b>141.266</b>	<b>131.307</b>

### 2.2 The council's Borrowing Need (the Capital Financing Requirement)

The Capital Finance Requirement (CFR) is the total historic capital expenditure which has not been paid for from either revenue or capital resources. It is a measure of the council's indebtedness and therefore its underlying "borrowing" need. Any capital expenditure set out in 2.1 above, which has not immediately been paid for through a revenue or capital resource,

will increase the CFR – i.e., the council's Net Finance Requirement goes towards increasing the CFR.

The CFR does not increase indefinitely, as the minimum revenue provision (MRP) is a statutory annual revenue charge which broadly reduces the indebtedness in line with each asset's life, and so charges the economic consumption of capital assets as they are used.

The CFR includes any other long-term liabilities (e.g., PFI schemes, finance leases). Whilst these increase the CFR, and therefore the council's borrowing requirement, these types of schemes include a borrowing facility by the PFI, PPP lease provider and so the council is not required to separately borrow for these schemes. The council currently has £12.825m of such schemes within the CFR.

The Council is asked to approve the CFR projections below:

<b>Capital Financing Requirement (£m)</b>	<b>2022/23 Actual</b>	<b>2023/24 Estimate</b>	<b>2024/25 Estimate</b>	<b>2025/26 Estimate</b>	<b>2026/27 Estimate</b>
Non-HRA	625.709	716.115	881.749	958.612	1019.279
Housing	311.461	407.923	482.578	533.761	592.247
<b>Total CFR</b>	<b>937.170</b>	<b>1,124.038</b>	<b>1,364.326</b>	<b>1,492.373</b>	<b>1,611.525</b>
<b>Movement in CFR</b>	<b>102.825</b>	<b>186.868</b>	<b>240.289</b>	<b>128.046</b>	<b>119.153</b>

<b>Movement in CFR represented by</b>					
Net financing need for the year (above)	118.186	198.042	252.389	141.266	131.307
Less Capital Receipts used to reduce CFR	N/A	-	-	-	-
Less MRP/VRP and other financing movements	15.361	11.174	12.100	13.219	12.155
<b>Movement in CFR</b>	<b>102.825</b>	<b>186.868</b>	<b>240.289</b>	<b>128.046</b>	<b>119.153</b>

<b>External borrowing (£m)</b>	<b>2022/23 Actual</b>	<b>2023/24 Estimate</b>	<b>2024/25 Estimate</b>	<b>2025/26 Estimate</b>	<b>2026/27 Estimate</b>
<b>Treasury Management</b>	<b>687.875</b>	<b>877.400</b>	<b>1,125.571</b>	<b>1,290.267</b>	<b>1,410.813</b>

A summary of Capital Expenditure, based on the Capital Programme presented at the February 2024's Cabinet meeting, adjusted for additional Prudential Borrowing implied by projects which have a relatively high certainty of progressing is provided in the table below.



Net Financing Requirement (£m)		2023/24	2024/25	2025/26	2026/27	Total
		Estimate	Estimate	Estimate	Estimate	
General Fund	Housing acquisitions Open Door	20.000	29.086	29.223	43.191	121.500
	Brent Cross Plot 1 Loan	6.046	78.548	8.906	6.500	100.000
	Care Homes - Meadowside and Dellfield	22.499	2.832	0.350	-	25.682
	Timber houses fire safety	0.356	4.088	4.570	3.954	12.968
	Replacement Finance, HR and Procurement systems	7.735	3.899	0.366	-	12.001
	Roads, Drainage & Pavements	-	10.895	-	-	10.895
HRA	Colindale Gardens	-	2.000	-	-	46.800
	Graham Park	2.846	8.305	8.034	23.400	42.585
	Major Works (excluding Granville Road)	-	-	7.559	19.730	27.289
	Barnet Homes GLA development programme	8.242	16.897	1.356	-	26.495
	Fire Safety Programme	5.900	7.588	7.293	5.510	26.290
	Miscellaneous Repairs	3.211	6.677	6.912	7.078	23.878
	New Build - 250 units	-	6.744	10.526	-	17.270
	Acquisitions Phase 3 - Programme 2	9.589	6.439	-	-	16.028
	Extra Care - Housing (Cheshire)	7.208	7.671	0.422	-	15.300
	Carbon Neutral works	3.933	4.667	5.273	1.131	15.004

### 2.3 Liability Benchmark

A third and new prudential indicator that was introduced for 2023/24 is the Liability Benchmark (LB).

There are four components to the LB:

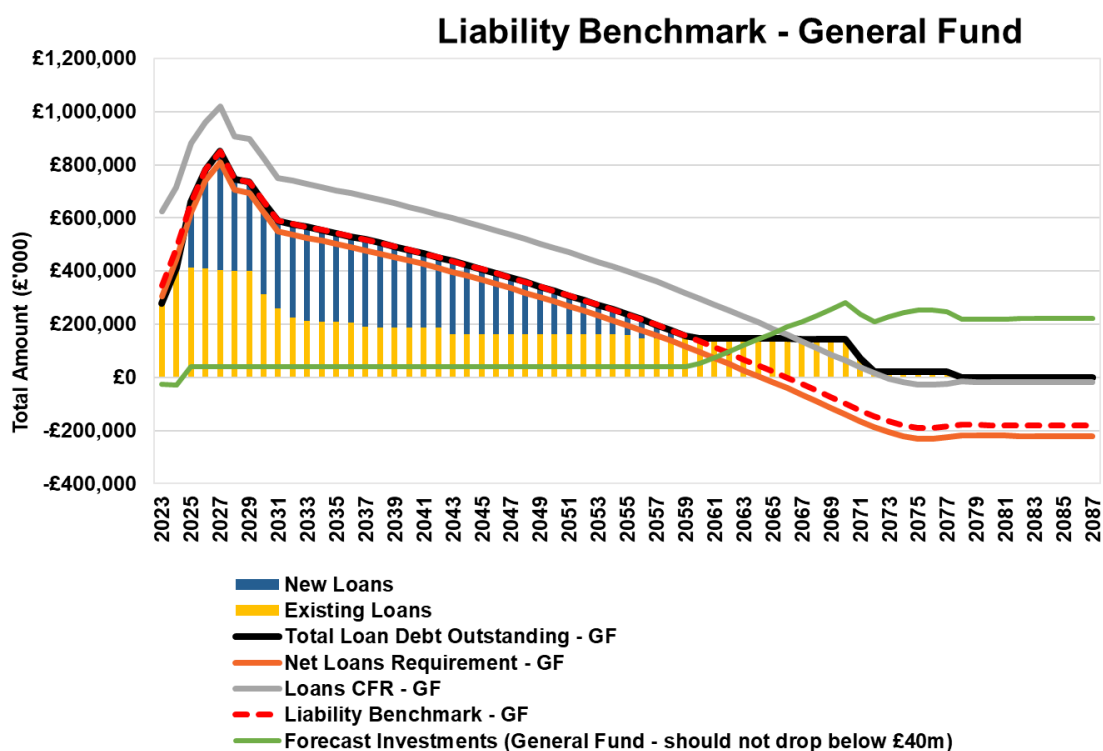
1. **Existing loan debt outstanding:** the council's outstanding debt
2. **Loans CFR:** projected CFR including approved Prudential Borrowing and planned MRP
3. **Net loans requirement:** the council's gross loan debt less treasury management investments at the last financial year-end, projected into the future and based on its approved prudential borrowing, planned MRP and any other major cash flows forecast. Note that for 2024/25 the LB includes a forecast of major cash Capital Expenditure as detailed under 2.1.
4. **Liability benchmark** (or gross loans requirement): this equals net loans requirement plus short-term liquidity allowance. For the LB included in this statement, the Treasury Team have set the liquidity allowance as £45m (increased from £30m). The increase

reflects general inflationary pressures, actual experience of liquidity pressures over the course of 2023/24 and an expectation that access to liquidity will be more difficult through the Local Authority lending market as overall cash balances reduce across the sector.

The Liability Benchmark is provided separately for the General Fund and HRA:

## General Fund

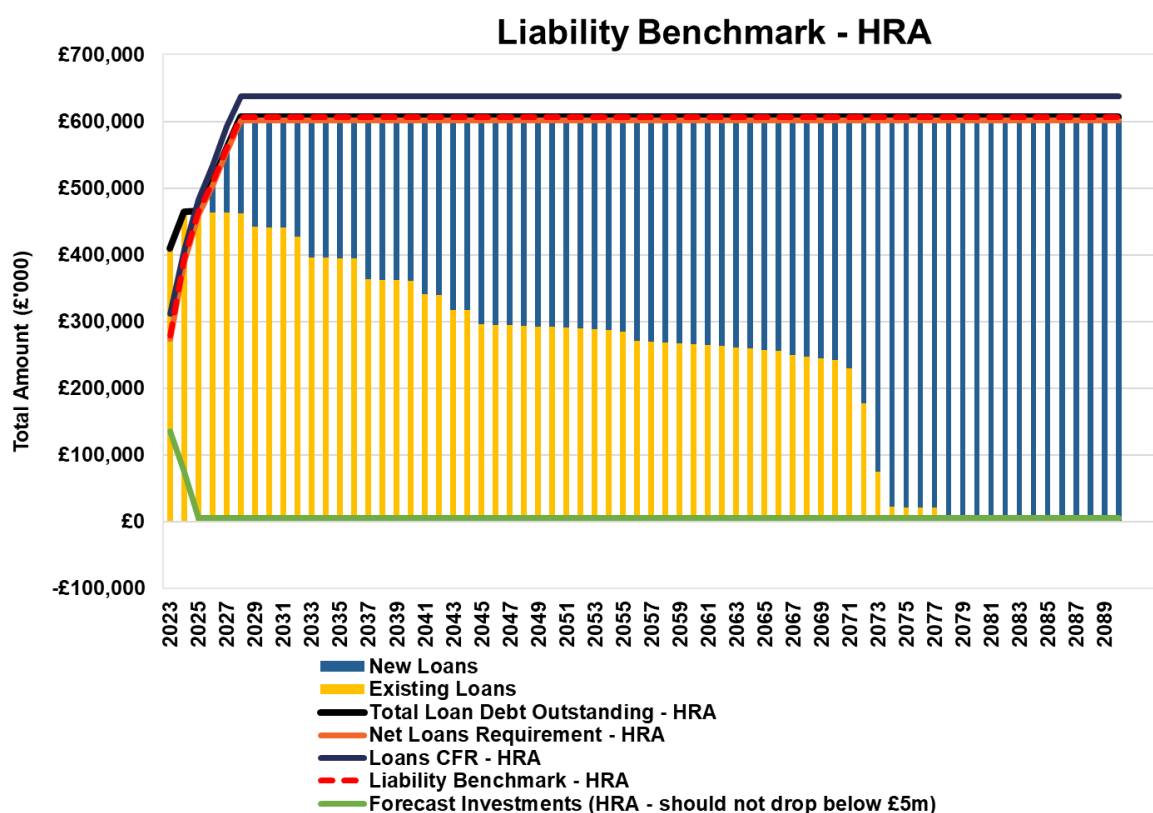
The first 10 years' worth of entries, together with the projected values to 2087, are summarized in the table and chart below.



(£m)	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Existing Loan Debt	412.9	660.0	781.6	850.8	745.9	734.5	661.8	588.7	577.3	565.6
Loans CFR	716.1	881.7	958.6	1,019.3	907.8	896.4	823.7	750.6	739.1	727.5
Net Loan Requirements	442.0	620.0	741.6	810.8	705.9	694.5	621.8	548.7	537.3	525.6
Liability Benchmark	482.0	660.0	781.6	850.8	745.9	734.5	661.8	588.7	577.3	565.6

## HRA

The first 10 years' worth of entries, together with the projected values to 2092, are summarized in the table and chart below.



(£m)	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Existing Loan Debt	464.5	465.6	508.6	560.0	606.5	606.5	606.5	606.5	606.5	606.5
Loans CFR	407.9	482.6	533.8	592.2	638.1	638.1	638.1	638.1	638.1	638.1
Net Loan Requirements	390.4	460.6	503.6	555.0	601.5	601.5	601.5	601.5	601.5	601.5
Liability Benchmark	395.4	465.6	508.6	560.0	606.5	606.5	606.5	606.5	606.5	606.5

### Comments

- "New Loans" are the new loans that would be required in order for the council to finance its capital commitments whilst also maintaining its Liquidity Buffer at £45m in total.
- The Liability Benchmark indicates that the council's excess cash levels which it enjoyed over the last few financial years will reduce to its Liquidity Buffer over 2024/25. This is as expected and reflects the extent of capital expenditure, use of reserves and externalizing of internal borrowing that occurred over 2023/24 (note that the General Fund is currently borrowing cash resources from the HRA and so the net position of £45m will likely comprise over 2024/25 significant cash balances within the HRA offset by negative cash balances in the General Fund).
- Within the General Fund, the council's overall CFR (based on forecast capital expenditure peaks over 2027/28 and then is expected to reduce as capital receipts

received in relation to current capital projects are realized and used to reduce the council's overall CFR.

- Over the very long term the Liability Benchmark indicates loans within the General Fund are expected to be supported by significant build-up of cash levels as MRP is gradually recognised over time. Over time, a strategy will need to be set to determine whether these cash reserves are used to finance future capital expenditure through internal borrowing or whether a longer-term investment strategy is set to efficiently hedge the loan maturities.
- The Treasury Team identified last year that the CFR for the General Fund did not trend to zero. After investigating this internally it was decided to increase the overall level of MRP and are satisfied that the General Fund's CFR would now trend to zero. At the time of writing this statement the government is consulting on changes to the MRP regulations and statutory guidance and the Treasury Team will review the MRP policy once the changes have been confirmed.

### **Specific Comment on Long-term level of CFR within the HRA**

3. Currently, rental income within the HRA is insufficient to pay for all property management, repair costs, major works costs (such as replacing kitchens, bathrooms, roofs etc.) and service debt interest. This is due to additional costs relating to amended legislation around fire safety (post-Grenfell), ageing stock and costs increasing at a faster rate than income. This position is reflected in the HRA Business Plan and is not unique to this council, it is a trend seen across the country.
4. An implication of this is that both the debt and Housing Stock underpinning the HRA are assumed to be held in perpetuity.
5. This means that the HRA is exposed to increasing and significant interest rate risk (i.e., around re-financing its debt portfolio and taking on more debt).
6. To the extent that the underlying Housing Stock would need to be refreshed, then additional borrowing would be required, adding additional pressure on the HRA.
7. Internal modelling disclosed within the HRA's business plan indicates that the position becomes unsustainable from around 2027 (a shortening of 8 years from that disclosed previously reflecting further inflationary cost pressures), although this does depend on the level of interest rates assumed and extent of maintenance completed in year.
8. Making necessary safety maintenance is a priority, but it will also be a short to medium term priority of the council to consider its long-term Liability Benchmark and the longer-term implications of maintaining its CFR (and therefore overall debt) in perpetuity.
9. Given the above, and to make headway to manage overall refinancing risk, 2023/24 HRA borrowing was undertaken using an annuity repayment approach. This approach may increase cash pressure on the HRA over the short to medium term but, in the Treasury Team's view, is a necessary step within an overall strategy to make the HRA sustainable over the longer-term.
10. Due to excess cash held (specifically through internally borrowing cash to the General Fund) it is not expected that the HRA will be required to take additional borrowing through 2024/25 unless a specific project is identified during the year.

### **10.1 Minimum Revenue Provision (MRP) Policy Statement**

Under Regulation 27 of the Local Authorities (Capital Finance and Accounting) (England) Regulations 2003, where the council has financed capital expenditure by borrowing, it is required to make a provision each year through a revenue charge (MRP).

The council is required to calculate a prudent provision of MRP which ensures that the outstanding debt liability is repaid over a period that is reasonably commensurate with that over which the capital expenditure provides benefits. The MRP Guidance (2018) gives four ready-made options for calculating MRP, but the council can use any other reasonable basis that it can justify as prudent.

The MRP policy statement requires full Council approval (or closest equivalent level) in advance of each financial year.

The Council is recommended to approve the following MRP policy.

It is proposed that the Council approves the Minimum Revenue Provision (MRP) policy for 2024/25 as follows (unchanged from 2023/24):

- The MRP charge for capital expenditure incurred before 1 April 2008 (prior to the introduction of the Prudential Code), or which has subsequently been financed by supported borrowing (i.e., where the council may be in receipt of Government resources to meet financing costs), will be based on an annuity basis. The opening balance on which the MRP is calculated has been adjusted as per the 2003 regulations
- For any capital expenditure carried out after 1 April 2008 being financed by unsupported borrowing the council will be adopting the asset life method (option 3). This is where MRP will be based on the capital expenditure divided by a determined asset life or profile of benefits to give annual instalments.
- The annual instalment may be calculated by the equal instalment method, annuity method or other methods as justified by the circumstances of the case at the discretion of the s151 Officer. With effect from 1 April 2020 all repayments have been calculated on an annuity basis.

Estimated life periods will be determined under delegated powers. To the extent that expenditure is not on the creation of an asset and is of a type that is subject to estimated life periods that are referred to in the Guidance, these periods will generally be adopted by the council. However, the council reserves the right to determine useful life periods and prudent MRP in exceptional circumstances where the recommendations of the Guidance would not be appropriate.

The council will be proactive about what assets are financed via the unsupported route. Under the Asset Life Method, short life assets will incur a higher MRP than longer life assets. Therefore, it would be more beneficial to finance short life assets, e.g., vehicles and IT equipment, from capital receipts or from direct revenue financing of the Capital Programme rather than unsupported borrowing, hence minimising the MRP.

The interest rate to be used in the annuity calculations will be the PWLB annuity rate, with 20 basis point Certainty Rate discount, for a loan with a term equivalent to the estimated life of the asset as at 1st April 2021 for capital expenditure incurred prior to 2021/22 and the 1st of April of the financial year in which the charge commences for subsequent capital expenditure. For MRP calculated over 2023/24 the appropriate interest rate to use at a sample of durations is summarised in the table below:

<b>Duration of CapEx</b>	<b>PWLB Annuity Interest Rate (Certainty Rate)</b>
<b>5 years</b>	4.51%

<b>10 years</b>	4.28%
<b>25 years</b>	4.57%
<b>50 years</b>	4.63%

The council will treat the asset life as commencing in the year in which the asset first becomes operationally available. Noting that in accordance with the regulations the council may postpone the beginning of the associated MRP until the financial year following the one in which the asset becomes operational, there will be an annual adjustment for Assets Under Construction

The amount of MRP chargeable relating to finance leases and PFI contracts will be calculated using the annuity method over the asset life/underlying benefit arising from the activity/assets to which the PFI contract relates or will be equal to the principal repayment over the contract period.

Voluntary repayment of debt - the council may make additional voluntary debt repayment provision from revenue or capital resources. If it does so, this will be disclosed in the council's Statement of Accounts. The Section 151 officer can then choose to offset previous years disclosed overpayments against the current year's prudent provision providing the amount charged is not less than zero.

### **Loans to Open Door Homes**

The council has established a company to which it will be providing loans on a commercial basis. The cash advances will be used by the company to fund capital expenditure and should therefore be treated as capital expenditure and a loan to a third party. The Capital Financing Requirement (CFR) may increase by the amount of loans advanced and under the terms of contractual loan agreements are due to be returned in full by 2040, with interest paid.

Once funds are returned to the council, the returned funds are classed as a capital receipt and are offset against the CFR, which will reduce accordingly.

New MRP guidance issued in 2019/20 which required MRP to be provided for these loans. In response to this, the council's policy was changed to apply MRP to the loans from 2019/20 onwards as this was considered to meet the requirements of statutory guidance in light of the potential variability in the timing of loan repayments.

Loan repayments will be available to offset future MRP charges, however, the Treasury Team have not included Open Door Homes loan repayments within the Liability Benchmark analysis, which is deemed to be a prudent approach. Officers may review this approach in future periods, specifically to reflect any further guidance published as a result of the current consultation on MRP (due to close 16 February 2024).

### **Capital Receipts**

As part of its overall strategy to manage its debt and revenue impact of capital activity, the council may elect to use Capital Receipts to reduce its overall CFR.

### **Loans to third parties**

Where loans are made to other bodies for their capital expenditure, then the capital receipts generated by the annual repayments on those loans will be put aside to repay debt instead of charging MRP. However, if there is a risk during the term of the loan that collateral held as

security is not sufficient to meet its obligations, or there is a likelihood of default, a prudent MRP will commence as a charge to the council's revenue account.

Other methods to provide for MRP may occasionally be used in individual cases where this is consistent with the statutory duty to be prudent, as justified by the circumstances of the case, at the discretion of the Section 151 officer.

On an annual basis the Section 151 officer shall review the level of MRP to be charged, to determine if this is at a level which is considered prudent based on the council's individual circumstances at that time, taking into account medium / long term financial plans, current budgetary pressures, current and future capital expenditure plans, funding needs and any longer-term transformational plans.

Dependant on this review the Section 151 officer shall be able to adjust the MRP charge. The amount of MRP charged shall not be less than zero in any financial year.

### **MRP Overpayments**

Under the MRP guidance, any charges made in excess of the statutory MRP can be made, known as voluntary revenue provision (VRP).

VRP can be reclaimed in later years if deemed necessary or prudent. In order for these amounts to be reclaimed for use in the budget, this policy must disclose the cumulative overpayment made each year.

Cumulative VRP overpayments made to date are £7.074m<sup>[OBJ][OBJ]</sup>

### **MRP Consultation**

In late 2023, the government launched its final consultation on changes to the MRP regulations and statutory guidance. The consultation can be found here:

<https://consult.leveellingup.gov.uk/local-government-finance/consultation-on-changes-to-statutory-guidance-and> and will run until 16<sup>th</sup> February 2024.

The council will review its MRP policy over 2024/25 once the regulations and guidance are finalised.

## 11. INVESTMENTS & BORROWING

This section sets out overall investments and borrowing as at 31 December 2023.

The Council's constitution states:

*"2.6 Capital Programme and Budget*

*2.6.1 The Capital Programme has been developed following these principles;*

*2.6.2 To maintain an affordable five-year rolling capital programme.*

*2.6.3 To ensure capital resources are aligned with the Council's strategic vision and corporate priorities.*

*2.6.4 To undertake prudential borrowing only where there are sufficient ongoing revenue resources to pay for the costs arising from current and future borrowing.*

*2.6.5 To maximise available resources by actively seeking appropriate external funding and disposal of surplus assets."*

Details of how the Council makes decisions around Capital Strategy are set out in the Council's Capital Strategy report.

### 3.1 Current Portfolio Position

The overall treasury management portfolio as at 31 March 23 and the position as at 31 December 23 are shown below for both borrowing and investments. It can be seen that the council's overall level investments has reduced significantly over 2023, reflecting use of reserves and overall capital expenditure.

Investments and Borrowing Portfolio				
	31/03/2023		31/12/2023	
	£'000	%	£'000	%
<b>Treasury Investments</b>				
Money Market Funds	39,000	36.01%	48,240	61.66%
Local Authorities	0	0.00%	0	0.00%
Banks UK	20,000	18.47%	5,000	6.39%
Banks Overseas *	44,300	40.90%	25,000	31.95%
Other investments	5,000	4.62%	0	0.00%
<b>Total treasury investments</b>	<b>108,300</b>	<b>100.00%</b>	<b>78,240</b>	<b>100.00%</b>
* Refers to Overseas banks that are domiciled within the UK with a UK branch and all deposits are in Sterling				
<b>Borrowing</b>				
PWLB	621,580	90.36%	771,580	92.22%
Bank borrowing - LOBO's	62,500	9.09%	62,500	7.47%
<b>Total long-term debt</b>	<b>684,080</b>		<b>834,080</b>	
Short-term local authority debt		0.00%		0.00%



Interest free loans - Salix	3,795	0.55%	2,578	0.31%
<b>Total Treasury Borrowing</b>	<b>687,875</b>	<b>100.00%</b>	<b>836,658</b>	<b>100.00%</b>
Net Treasury Investments / (Borrowing)	(579,575)		(758,418)	
Other long-term liabilities – PFI**	(13,619)		(12,825)	
** Refers to the joint Streetlighting PFI lease liability				
<b>Net Investments / (borrowing)</b>	<b>(593,195)</b>		<b>(771,243)</b>	

## Debt projections

The council's forward projections for borrowing are summarised below. The table shows the actual external debt, against the underlying capital borrowing need (the Capital Financing Requirement - CFR), and the Liability Benchmark, which represents the level of borrowing required if all cash investments in excess of the liquidity requirements are utilised towards capital expenditure.

This highlights two things:

- The council's "over" or "under" borrowing position – i.e., the level of external debt held relative to historical capital expenditure that has not been recognised through the revenue account.
- The level of external debt (as expressed via the Liability Benchmark) that would be held relative to the capital programme allowing for assuming all available (i.e., in excess of liquidity requirements) cash resources are utilised for Capital Expenditure.

The projected debt assumes that the council would first use cash resources to finance capital expenditure and that the council would then seek to borrow in line with the Liability Benchmark. In practice, the council may elect to borrow ahead of the level of debt implied by the Liability Benchmark to, for example, hedge interest rate risk or manage short-term liquidity needs (amongst other things). The Borrowing Strategy is discussed under Section 3.4.

Note that the level of debt anticipated to be taken over 2023/24 was substantially higher than envisaged by the 2023/24 TMSS. This led to the Council needing to increase its Authorised Limit over 2023/24. Details of this were summarised in a report sent to Cabinet on 7 November 2023 (link [here](#)). Improving data flow to the Treasury Team has been a key objective over 2023/24 and will continue to be a key objective over 2024/25.

<b>External Debt (£m)</b>	<b>2022/23 Actual</b>	<b>2023/24 Estimate</b>	<b>2024/25 Estimate</b>	<b>2025/26 Estimate</b>	<b>2026/27 Estimate</b>
Debt at 1 April (excl. OLTL)	587.875	687.875	877.400	1,125.571	1,290.267
Expected change in Debt	100.000	189.525	248.171	164.696	120.546
Other long-term liabilities (OLTL)	12.825	11.925	10.905	9.748	8.460
Expected change in OLTL	(0.794)	(0.900)	(1.020)	(1.156)	(1.288)
<b>Actual gross debt at 31 March</b>	<b>699.906</b>	<b>888.425</b>	<b>1,135.456</b>	<b>1,298.859</b>	<b>1,417.985</b>
<b>The Capital Financing Requirement</b>	<b>937.170</b>	<b>1,124.038</b>	<b>1,364.326</b>	<b>1,492.373</b>	<b>1,611.525</b>
<b>Under / (over) borrowing</b>	<b>237.264</b>	<b>235.613</b>	<b>228.871</b>	<b>193.514</b>	<b>193.541</b>

## Statement on expected debt relative to the CFR

The Council is required to confirm that gross debt does not, except in the short-term, exceed the total of the CFR in the preceding year plus the estimates of any additional CFR for 2023/24 and the following two financial years.

Over 2023/24 the council needed to externalise a proportion of its Internal Borrowing undertaken historically. The S151 officer can therefore report that the council complied with this prudential

indicator in the current year and does not envisage difficulties for the future. That said, there are a number of current Capital Projects that have a relatively long gestation period and which, for risk management reasons, it may be appropriate to secure financing in advance. How any advance borrowing sits relative to the CFR (and the Operational Boundary) will be considered prior to taking on advance borrowing.

This view takes account of current commitments, existing plans and the proposals in this budget report.

### 3.2 Treasury Indicators: Limits to Borrowing Activity

The **Operational Boundary** for external debt: This is the limit beyond which external debt is not normally expected to exceed in a year.

The 2021 Prudential Code states the following in relation to the two key Treasury Prudential Indicators, Operational Boundary and Authorised Limit:

*“Both the authorised limit and the operational boundary for external debt need to be consistent with the authority’s plans for capital expenditure and financing, and with its treasury management policy, strategy and practices. Risk analysis and risk management strategies should also be taken into account. The operational boundary should be based on the authority’s estimate of most likely, i.e. prudent, but not worst case scenario and should equate to the maximum level of external debt projected by this estimate.”*

For periods 2024/25, the Treasury Team propose to set the Operational Boundary metric relative to the council’s Liability Benchmark plus a margin to allow for 12-months of advance borrowing relative to the Capital Programme agreed by Council. This effectively represents a policy decision that the Treasury team may, if conditions are appropriate, and with agreement of the Executive Director for Strategy and Resources, borrow in advance of need for 12-months. It is important to note that the Operational Boundary can be exceeded, but this would need to be carefully considered with the reasons fully explained and justified.

Such reasons may include:

- The council believes it is prudent to borrow in advance for more than 12-months;
- The council has a short-term liquidity spike beyond the £30m buffer due to the timing of outgo and anticipated income;
- The Capital Programme accelerates relative to what was agreed when the Operational Boundary was set – *in this situation the treasury function would want to understand the sustainability of this and whether the acceleration had been costed;*
- The council is required to borrow for reasons not identified within the Capital Programme – e.g., in a significant emergency. This is unlikely and the Authorised Limit provides an ultimate control to borrowing in this situation
- The council decides to utilise historical reserves (effectively externalising internal borrowing)

The treasury function will monitor borrowing relative to the Operational Boundary on a quarterly basis. The treasury function believes switching the council’s Operational Boundary to a measure that is relative to the Liability Benchmark will improve the governance around borrowing decisions and the overall risk framework.

#### Operational Boundary (summary):

Operational Boundary (£m)	2023/24	2024/25	2025/26	2026/27
---------------------------	---------	---------	---------	---------

	Estimate	Estimate	Estimate	Estimate
Expected Borrowing at start of period	687.875	877.400	1,125.571	1,290.267
New Loans Requirement during period (if negative indicates no borrowing required)	189.525	248.171	164.696	120.546
Expected Borrowing at end of period	877.400	1,125.571	1,290.267	1,410.813
<b>Operational Boundary Borrowing (Expected Borrowing plus following year's New Loans Requirement)</b>	<b>1,125.571</b>	<b>1,290.267</b>	<b>1,410.813</b>	<b>1,457.553</b>
Other long-term liabilities (OLTL)	11.925	10.905	9.748	8.460
<b>Operational Boundary OLTL</b>	<b>11.925</b>	<b>10.905</b>	<b>9.748</b>	<b>8.460</b>
<b>Total Operational Boundary</b>	<b>1,137.496</b>	<b>1,301.172</b>	<b>1,420.561</b>	<b>1,466.013</b>

The **Authorised Limit** for external debt. This is a key prudential indicator and represents a control on the maximum level of borrowing. This represents a legal limit beyond which external debt is prohibited, and this limit needs to be set or revised by the Full Council. It reflects the level of external debt which, while not desired, could be afforded in the short-term, but is not sustainable in the longer-term.

- This is the statutory limit determined under section 3 (1) of the Local Government Act 2003. The Government retains an option to control either the total of all local authority plans, or those of a specific authority, although this power has not yet been exercised.
- The Council is asked to approve the following Authorised Limit:

As per the policy in 2022/23, the Council has set its Authorised Limit to be £100m in excess of the Operational Boundary.

Authorised Limit (£m)	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
Debt	1,225.571	1,390.267	1,510.813	1,557.553
Other long-term liabilities	11.925	10.905	9.748	8.460
<b>Total</b>	<b>1,237.496</b>	<b>1,401.172</b>	<b>1,520.561</b>	<b>1,566.013</b>

**Important Note:** The Operational Boundary and Authorised Limit serve as operational indicators for the treasury team, specifically ensuring alignment between borrowing requirements and the capital programme. It is crucial to understand that these limits do not independently indicate the sustainability and viability of the capital programme. Instead, they help the treasury team manage borrowing consistently with the capital programme.

The Treasury Team does not "sign off" on the viability of the requested borrowing level; rather, it responds to the borrowing implied by the capital programme and the necessity to externalise internal borrowing due to reserve usage. While each capital project undergoes

individual assessments for viability and sustainability, it remains paramount that, when viewed collectively, the council is confident that the implied increase in borrowing poses no unnecessary or unsustainable risks to its overall financial health.

**Note on need to increase the Authorised Limit over the period 2023/24**

Due to a rise in Prudential Borrowing, anticipated use of Reserves over 2023/24, necessitating externalisation of internal borrowing, and lower cash balances at 1 April 2023 compared to projections, the Treasury Team recommended an increase in the council's Authorised Limit from £920m to £1,259m. Details of this recommendation were outlined in a report submitted to Cabinet on 7 November 2023 (accessible via [here](#)).

Had the Treasury Team adhered to its previous practice (pre-2023/24) of setting the Authorised Limit at £100m above the Capital Financing Requirement (CFR), this request might not have been necessary. The Treasury Team maintains that the new approach (tying the Authorised Limit to the Liability Benchmark) aligns better with the Prudential Code and CIPFA guidance.

The Treasury Team sees the process of increasing the Authorised Limit as a "check and balance" on the council's overall borrowing needs. It enhances scrutiny over the Capital Programme, especially during a period of substantial interest rate increases. The team believes this additional step is consistent with the requirements of the Prudential Code and contributes to a more thorough examination of the Council's financial decisions.

### 3.3 Prospects for Interest Rates

The council has appointed Link Group as its treasury advisor and part of their service is to assist the council to formulate a view on interest rates. Link provided the following forecasts on 8 January 2024. These are forecasts for certainty rates, gilt yields plus 80 bps.

Link Group Interest Rate View		08.01.24												
		Mar-24	Jun-24	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25	Dec-25	Mar-26	Jun-26	Sep-26	Dec-26	Mar-27
<b>BANK RATE</b>		5.25	5.25	4.75	4.25	3.75	3.25	3.00	3.00	3.00	3.00	3.00	3.00	3.00
3 month ave earnings		5.30	5.30	5.00	4.50	4.00	3.50	3.30	3.00	3.00	3.00	3.00	3.00	3.00
6 month ave earnings		5.20	5.10	4.80	4.30	3.80	3.30	3.20	3.10	3.10	3.10	3.10	3.10	3.10
12 month ave earnings		5.00	4.90	4.60	4.10	3.70	3.20	3.10	3.10	3.10	3.10	3.10	3.20	3.20
5 yr PWLB		4.50	4.40	4.30	4.20	4.10	4.00	3.80	3.70	3.60	3.60	3.50	3.50	3.50
10 yr PWLB		4.70	4.50	4.40	4.30	4.20	4.10	4.00	3.90	3.80	3.70	3.70	3.70	3.70
25 yr PWLB		5.20	5.10	4.90	4.80	4.60	4.40	4.30	4.20	4.20	4.10	4.10	4.10	4.10
50 yr PWLB		5.00	4.90	4.70	4.60	4.40	4.20	4.10	4.00	4.00	3.90	3.90	3.90	3.90

Whilst forecasts are helpful in terms of overall decision making, the current interest environment is very uncertain. A comparison with the forecast provided by Link for last year's TMSS is set out below. It can be seen that since last year interest rates forecasts have increased across the yield curve (by around 50bps at the short end rising to 70bps at the longer end).

With rising interest rates experienced through 2023/24 and expectation that rates would fall, the council took a decision to borrow for a shorter duration than implied by its Liability Benchmark. The interest rate forecast provided supports this strategy, however, the Treasury Team are aware that such a strategy introduces potential re-financing risk if rates do not reduce as expected (or, indeed, they increase).

Link Group Interest Rate View		19.12.22												
		Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25	Dec-25
<b>BANK RATE</b>		3.50	4.25	4.50	4.50	4.50	4.00	3.75	3.50	3.25	3.00	2.75	2.50	2.50
3 month ave earnings		3.60	4.30	4.50	4.50	4.50	4.00	3.80	3.30	3.00	3.00	2.80	2.50	2.50
6 month ave earnings		4.20	4.50	4.60	4.50	4.20	4.10	3.90	3.40	3.10	3.00	2.90	2.60	2.60
12 month ave earnings		4.70	4.70	4.70	4.50	4.30	4.20	4.00	3.50	3.20	3.10	3.00	2.70	2.70
5 yr PWLB		4.20	4.20	4.20	4.10	4.00	3.90	3.80	3.60	3.50	3.40	3.30	3.20	3.10
10 yr PWLB		4.30	4.40	4.40	4.30	4.10	4.00	3.90	3.80	3.60	3.50	3.40	3.30	3.30
25 yr PWLB		4.60	4.60	4.60	4.50	4.40	4.20	4.10	4.00	3.90	3.70	3.60	3.50	3.50
50 yr PWLB		4.30	4.30	4.30	4.20	4.10	3.90	3.80	3.70	3.60	3.50	3.30	3.20	3.20

Link's commentary on the interest environment is attached under Section 5.3.

### 3.4 Borrowing Strategy

The council's Operational Boundary gives 12-months capacity to advance borrow relative to the Capital Programme agreed by Council. As indicated within the Liability Benchmark the council is expecting cash levels to normalise towards its Liquidity Buffer of £45m (with balances in year potentially being higher than this reflecting timing of grants / working capital etc).

The overall borrowing strategy is to utilise cash resources to fund the Capital Programme when the council have these available, however the council will take opportunities to borrow in advance if it can take advantages of yields which reflect the underlying business case of the particular capital programme (or lower) and this reduces project risk– see section 3.6 for more details.

The factors the Treasury Team will consider when making decisions around Term or borrowing are summarised below:

#### Principle 1 - Reflect Borrowing Term to Capital Activity

For borrowing directly linked to the acquisition of an asset or for regeneration / development the starting point for determining the borrowing term would be the duration of the project and / or the useful life of the underlying asset.

The Treasury Team work closely with the service area to understand and advise the interest rates and timeframes used within the business case modelling of the project.

In the majority of cases it would be appropriate to reflect the borrowing profile to that used within the Business Case for the capital project. Examples of this approach include matching the PWLB loan to the profile of any on-lending (e.g. to ODH or other third parties). This approach minimises interest rate risk and matches the borrowing profile to the likely MRP profile and useful life of the asset.

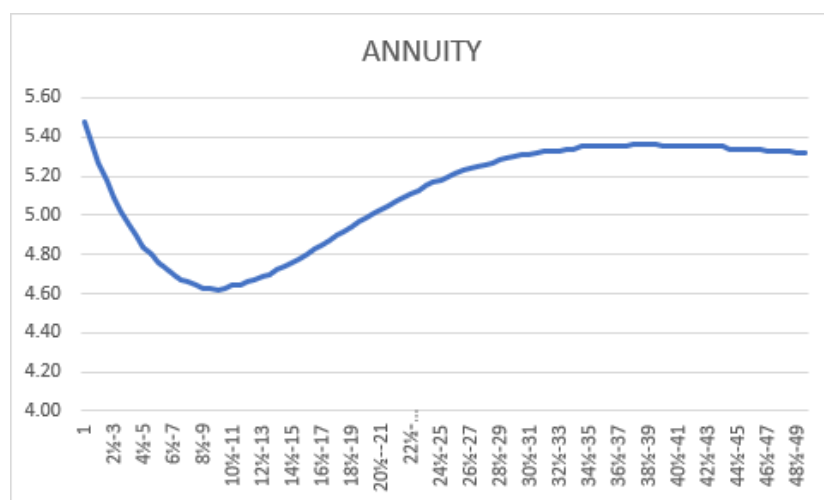
The council will also consider borrowing in advance of need if a Business Case has been signed off and there is high confidence that the capital expenditure will progress.

#### Principle 2 - Yield Curve

For more general borrowing not linked to specific projects, the council would review the yield curve and assess whether specific durations offered preferential rates.

For example, at the time of drafting this statement, there is a noticeable dip in interest rates in the 5 to 10 year range (see fig 1) and so the council should consider whether this would be a suitable duration to borrow at.

Fig 1 - Annuity Yield curve 11 January 2024



An issue with this approach is that it can concentrate maturities which creates interest rate and refinance risk for the council.

In addition, this approach may lead to a repayment profile that is inconsistent with the Liability Benchmark.

For these reasons, it may not always be appropriate to drive borrowing decisions on the shape of the yield curve alone.

### **Principle 3 - Interest Rate Forecasts**

2023/24 has been notable for elevated levels of interest rates at all durations across the yield curve. This has been combined with the council's advisors (and the markets more generally) anticipating steep reductions in the interest rate environment over the next few years.

This is evidenced by Link's forecast for 50 year PWLB rates which is covered under Section 3.3.

In this environment it may be appropriate to borrow over a relatively short period in the hope that rates are lower when the loans need to be re-financed. For example, over the period August to November 2023 Barnet heavily utilised the Local Authority short-term lending markets converting this borrowing to longer-term (but still relatively short at five years or so) PWLB borrowing when rates fell slightly over December 2023.

A significant issue with this approach is that:

- the Local Authority lending market cannot guarantee liquidity and the Treasury Team expect it will become a less active as Local Authorities cash balances reduce down more generally.
- Interest rates are difficult to forecast and are often wrong and so rates may not reduce as projected and, indeed, could be higher.

This means that, to manage risk, the council may still choose to fix its borrowing over a longer period even if rates are projected to fall, particularly if borrowing is linked to a specific project.

### **Principle 4 - Borrowing Profile (Liability Benchmark)**

The council's Liability benchmark allows the Treasury Team to determine its level of new borrowing implied by the council's capital programme and use of reserves. The Liability Benchmark was developed for the council during 2023/24 by the Treasury Team.

Key Parameters towards determining the liability benchmark are:

- Local Authority's capital programme
- Minimum Revenue Provision profile (this determines the flow of cash into the council to pay down debt)
- Anticipated use of reserves
- Expected Capital Receipts (not allocated to new CapEx)

The Liability Benchmark is a useful tool that allows the council to understand:

- It's overall level of expected cash resources to manage debt over the very long-term
- The impact on the Treasury Cost Centre from the implied levels of debt
- Whether the debt profile introduces re-financing risk (e.g. through specific times where significant debt needs to be refinanced)

The council's Liability Benchmark is covered under section 2.3.

An insight from the Liability Benchmark is that, in general, Annuity Borrowing provides a better match to the maturity profile and so will be the likely form of borrowing for general purposes through 2024/25.



### 3.5 Policy on Borrowing in Advance of Need

As stated above, the council's Operational Boundary includes capacity for around 12-months borrowing ahead of need. The council may, and has, borrowed in advance of need if doing so reduces the risk and / or stabilises the cost of its Capital Programme. In making a decision to borrow ahead of need the council will consider:

- Any impact on revenue from "cost of carry"
- The likely use for the forward borrowing within the capital programme and the relative confidence the Treasury Team have of that element of the programme moving forward
- Overall slippage within the whole of the capital programme
- Interest rate forecasts from the council's treasury advisors and other sources
- The risk to the capital programme if rates rise significantly
- Any existing forward borrowing taken on

### 3.6 Rescheduling

Rescheduling of current borrowing in the council's debt portfolio is unlikely to occur as there is still a large difference between premature redemption rates and new borrowing rates.

### 3.7 New Financial Institutions as a Source of Borrowing and / or Types of Borrowing

Currently the PWLB Certainty Rate is set at gilts + 80 basis points (plus 40bps for HRA Loans towards new developments). However, consideration may still need to be given to sourcing funding from the following sources for the following reasons:

- Local authorities (primarily shorter dated maturities out to 3 years or so – generally may be cheaper than the Certainty Rate).
- Financial institutions (primarily insurance companies and pension funds but also some banks, out of forward dates where the objective is to avoid a "cost of carry" or to achieve refinancing certainty over the next few years).
- Other quasi government bodies, such as the UK Municipal Bonds Agency and UK Infrastructure Bank

The council's advisors will keep officers informed as to the relative merits of each of these alternative funding sources.

### 3.8 Approved Sources of Long and Short-term Borrowing

#### On Balance Sheet    Fixed    Variable

PWLB	●	●
UK Municipal Bond Agency	●	●
Local Authorities	●	●
Banks	●	●
Pension Funds	●	●
Insurance Companies	●	●
UK Infrastructure Bank	●	●

Market (long-term)	●	●
Market (temporary)	●	●
Market (LOBOs)	●	●
Stock Issues	●	●
Local Temporary	●	●
Local Bonds	●	
Local Authority Bills	●	●
Overdraft		●
Negotiable Bonds	●	●
Internal (capital receipts & revenue balances)	●	●
Commercial Paper	●	
Medium Term Notes	●	
Finance Leases	●	●

## 4 ANNUAL INVESTMENT STRATEGY

### 4.1 Investment Policy – Management of Risk

The Department of Levelling Up, Housing and Communities (DLUHC) and CIPFA have extended the meaning of ‘investments’ to include both financial and non-financial investments. This report deals solely with treasury (financial) investments, (as managed by the treasury management team). Non-financial investments, essentially the purchase of income yielding assets and service investments, are covered in the Capital Strategy (appendix L1).

The council’s investment policy has regard to the following: -

- DLUHC’s Guidance on Local Government Investments (“the Guidance”)
- CIPFA Treasury Management in Public Services Code of Practice and Cross Sectoral Guidance Notes 2021 (“the Code”)
- CIPFA Treasury Management Guidance Notes 2021

The council’s investment priorities will be security first, portfolio liquidity second and then yield (return). The council will aim to achieve the optimum return (yield) on its investments commensurate with proper levels of security and liquidity and with regard to the Council’s risk appetite.

The above guidance from DLUHC and CIPFA places a high priority on the management of risk. The council has adopted a prudent approach to managing risk and defines its risk appetite by the following means: -

1. Minimum acceptable **credit criteria** are applied in order to generate a list of highly creditworthy counterparties. This also enables diversification and thus avoidance of concentration risk. The key ratings used to monitor counterparties are the short-term and long-term ratings.
2. **Other information:** ratings will not be the sole determinant of the quality of an institution; it is important to continually assess and monitor the financial sector on both a micro and macro basis and in relation to the economic and political environments in which institutions operate. The assessment will also take account of information that reflects the opinion of the markets. To achieve this consideration the council will engage with its advisors to maintain a monitor on market pricing such as “**credit default swaps**” and overlay that information on top of the credit ratings.
3. **Other information sources** used will include the financial press, share price and other such information pertaining to the financial sector in order to establish the most robust scrutiny process on the suitability of potential investment counterparties.
4. This Council has defined the list of **types of investment instruments** that the Treasury management team are authorised to use. There are two lists in Appendix 5.4 under the categories of ‘specified’ and ‘non-specified’ investments.

**Specified investments** are those with a high level of credit quality and subject to a maturity limit of one year or have less than a year left to run to maturity, if originally they were classified as being non-specified investments solely due to the maturity period exceeding one year.

**Non-specified investments** are those with less high credit quality, may be for periods in excess of one year, and/or are more complex instruments which require greater consideration by members and officers before being authorised for use.

5. **Non-specified and loan investment limits.** The Council has determined that it will set a limit to the maximum exposure of the total treasury management investment portfolio to non-specified treasury management investments to £100m (no change from 2023/24).
6. **Lending limits**, (amounts and maturity), for each counterparty will be set through applying the matrix table in paragraph 4.2.
7. **Transaction limits** are set for each type of investment in 4.2.
8. Set a limit for its investments which are invested for **longer than 365 days**, (see paragraph 4.4).
9. Investments will only be placed with counterparties from countries with a specified minimum **sovereign rating**, (see paragraph 4.3).
10. The council engages **external consultants**, (see paragraph 1.5), to provide expert advice on how to optimise an appropriate balance of security, liquidity and yield, given the risk appetite of this Council in the context of the expected level of cash balances and need for liquidity throughout the year.
11. All investments will be denominated in **sterling**.
12. As a result of the change in accounting standards for 2022/23 under IFRS 9, implications of investment instruments which could result in an adverse movement in the value of the amount invested and resultant charges at the end of the year to the General Fund are considered. In November 2018, MHCLG (now DLUHC), concluded a consultation for a temporary override to allow English local authorities time to adjust their portfolio of all pooled investments by announcing a statutory override to delay implementation of IFRS 9 for five years ending 31.3.23. At the current juncture it has not been determined whether a further extension to the over-ride will be agreed by Government.

However, this Council will also pursue **value for money** in treasury management and will monitor the yield from investment income against appropriate benchmarks for investment performance, (see paragraph 4.5). Regular monitoring of investment performance will be carried out during the year.

#### **Changes in risk management policy from last year.**

No changes

## 4.2 Creditworthiness Policy

The primary principle governing the council's investment criteria is the security of its investments, although the yield or return on the investment is also a key consideration. After this main principle, the council will ensure that:

- It maintains a policy covering both the categories of investment types it will invest in, criteria for choosing investment counterparties with adequate security, and monitoring their security. This is set out in the specified and non-specified investment sections of appendix 5.3 below; and
- It has sufficient liquidity in its investments. For this purpose, it will set out procedures for determining the maximum periods for which funds may prudently be committed. These procedures also apply to the council's prudential indicators covering the maximum principal sums invested.

The Executive Director of Resources will maintain a counterparty list in compliance with the following criteria and will revise the criteria and submit them to Council for approval as necessary. These criteria are separate to that which determines which types of investment instrument are either specified or non-specified as it provides an overall pool of counterparties considered high quality which the council may use, rather than defining what types of investment instruments are to be used.

Credit rating information is supplied by Link Group, the council's treasury advisors, on all active counterparties that comply with the criteria below. Any counterparty failing to meet the criteria would be omitted from the counterparty (dealing) list. Any rating changes, rating Watches (notification of a likely change), rating Outlooks (notification of the longer-term bias outside the central rating view) are considered before dealing. For instance, a negative rating Watch applying to counterparty at the minimum council criteria will be suspended from use, with all others being reviewed considering market conditions.

**Time and monetary limits applying to investments.** The time and monetary limits for institutions on the council's counterparty list and the proposed criteria for specified and non-specified investments are shown in Appendix 5.3.

### UK banks – ring fencing

The largest UK banks, (those with more than £25bn of retail / Small and Medium-sized Enterprise (SME) deposits), were required, by UK law, to separate core retail banking services from their investment and international banking activities by 1<sup>st</sup> January 2019. This is known as "ring-fencing". Whilst smaller banks with less than £25bn in deposits are exempt, they can choose to opt up. Several banks are very close to the threshold already and so may come into scope in the future regardless.

Ring-fencing is a regulatory initiative created in response to the global financial crisis. It mandates the separation of retail and SME deposits from investment banking, to improve the resilience and resolvability of banks by changing their structure. In general, simpler activities offered from within a ring-fenced bank, (RFB), will be focused on lower risk, day-to-day core transactions, whilst more complex and "riskier" activities are required to be housed in a separate entity, a non-ring-fenced bank, (NRFB). This is intended to ensure that an entity's core activities are not adversely affected by the acts or omissions of other members of its group.

While the structure of the banks included within this process may have changed, the fundamentals of credit assessment have not. The council will continue to assess the new-formed entities in the same way that it does others and those with sufficiently high ratings, (and any other metrics considered), will be considered for investment purposes.

### 4.3 Country Limits

The council has determined that it will only use approved counterparties from the United Kingdom or countries with a minimum sovereign credit rating of AA from Fitch (or equivalent). This minimum rating does not apply to the United Kingdom. The list of countries that qualify using this credit criteria as at the date of this report are shown in Appendix 5.4. This list will be added to, or deducted from, by officers should ratings change in accordance with this policy.

In addition:

- no more than £40 million will be placed with any non-UK country at any time.
- limits in place above will apply to a group of companies.

### 4.4 Investment Strategy

**In-house funds.** Investments will be made with reference to the core balance and cash flow requirements and the outlook for short-term interest rates (i.e., rates for investments up to 12 months). Greater returns are usually obtainable by investing for longer periods. The current shape of the yield curve suggests that is the case at present, but there is the prospect of Bank Rate peaking in the first half of 2023 and possibly reducing as early as the latter part of 2023 so an agile investment strategy would be appropriate to optimise returns.

Accordingly, while most cash balances are required in order to manage the ups and downs of cash flow, where cash sums can be identified that could be invested for longer periods, the value to be obtained from longer-term investments will be carefully assessed.

#### Investment returns expectations.

The current forecast shown in paragraph 3.3, includes a forecast for Bank Rate to stay at 5.25% until Q3 2024 at which point Link expect the first rate cuts.

The suggested budgeted investment earnings rates for returns on investments placed for periods up to about three months during each financial year are as follows:

Average earnings in each year	
2023/24 (residual)	5.30%
2024/25	4.70%
2025/26	3.20%
2026/27	3.00%
2027/28	3.25%
Years 6 to 10	3.25%
Years 10+	3.25%

As there are so many variables at this time, caution must be exercised in respect of all interest rate forecasts.

For its cash flow generated balances, the council will seek to utilise its business reserve instant access and notice accounts, Money Market Funds and short-dated deposits, (overnight to 100 days), in order to benefit from the compounding of interest.

**Investment Treasury Indicator and Limit** - total principal funds invested for greater than 365 days. These limits are set with regard to the council's liquidity requirements and to reduce the need for early sale of an investment and are based on the availability of funds after each year-end.

The Council is asked to approve the following Treasury Indicator and Limit: -

<b>Upper limit for principal sums invested for longer than 365 days</b>			
<b>(£m)</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>
Principal sums invested for longer than 365 days	£25m	£25m	£25m

#### **4.5 Investment Performance / Risk Benchmarking**

The council will use an investment benchmark to assess the investment performance of its investment portfolio of 7-day SONIA (Sterling Overnight Index Average)

#### **4.6 End of year investment report**

At the end of the financial year, the council will report on its investment activity as part of its Annual Treasury Report.

**5 SUPPLEMENTARY INFORMATION**

1. Prudential and Treasury indicators
2. Interest rate forecasts
3. Economic background
4. Treasury management practice 1 – credit and counterparty risk management
5. Approved countries for investments
6. Treasury management scheme of delegation
7. The Treasury management role of the section 151 officer



## 5.1 CAPITAL AND TREASURY PRUDENTIAL INDICATORS 2024/25 – 2026/27

The Council's capital expenditure plans are the key driver of treasury management activity. The output of the capital expenditure plans is reflected in the prudential indicators, which are designed to assist members' overview and confirm capital expenditure plans.

### 5.1.1 Capital Expenditure

Capital Expenditure (£m)	2022/23 Actual	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
Adults and Safeguarding	3.439	5.254	4.606	3.762	-
Housing and Growth (Brent Cross)	97.879	75.283	39.151	24.939	-
Children, Education & Safeguarding	15.767	16.275	9.179	9.376	5.431
Community Leadership and Libraries	-	2.274	0.200	-	-
Environment	3.095	31.935	25.774	17.864	12.960
Housing and Growth Committee	79.691	87.373	123.847	56.287	35.345
Policy & Resources	0.567	20.475	7.984	4.770	-
<b>Total - General Fund</b>	<b>200.437</b>	<b>238.869</b>	<b>210.741</b>	<b>116.998</b>	<b>53.736</b>
Housing Revenue Account	69.804	110.139	100.569	68.053	60.847
<b>Total - all services</b>	<b>270.241</b>	<b>349.01</b>	<b>311.31</b>	<b>185.05</b>	<b>114.58</b>

### 5.1.2 Affordability Prudential Indicators

The previous sections cover the overall capital and control of borrowing prudential indicators, but within this framework prudential indicators are required to assess the affordability of the capital investment plans. These provide an indication of the impact of the capital investment plans on the council's overall finances. The Council is asked to approve the following indicators: -

#### Ratio of Financing Costs to Net Revenue Stream

This indicator identifies the trend in the cost of capital, (borrowing and other long-term obligation costs net of investment income), against the net revenue stream.

%	2022/23 Actual	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
Non-HRA	4.98%	2.70%	3.09%	3.26%	3.26%
HRA	17.62%	14.59%	15.50%	19.78%	21.17%
<b>Total</b>	<b>6.88%</b>	<b>4.39%</b>	<b>4.86%</b>	<b>5.62%</b>	<b>5.86%</b>

The estimates of financing costs include current commitments and the proposals in this budget report.

### HRA Ratios

	2022/23 Actual	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
HRA debt (£m)	409.502	464.502	465.569	508.626	560.005
HRA revenues (£m)	58.754	66.377	73.85	76.825	80.459
Ratio of debt to revenues %	697%	700%	630%	662%	696%

	2022/23 Actual	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
HRA debt (£m)	409.502	464.502	465.569	508.626	560.005
Number of HRA dwellings	9,059	9,207	9,113	9,092	9,072
Debt per dwelling (£)	45,204	50,451	51,088	55,942	61,729

### 5.1.3 Maturity Structure of Borrowing

Maturity structure of borrowing. These gross limits are set to reduce the council's exposure to large, fixed rate sums falling due for refinancing, and are required for upper and lower limits.

The Council is asked to approve the following Treasury Indicators and Limits: -

<b>Maturity structure of fixed interest rate borrowing 2024/25</b>			
	Current	Lower	Upper
Under 12 months	0%	0%	50%
12 months to 2 years	1%	0%	50%
2 years to 5 years	6%	0%	75%
5 years to 10 years	15%	0%	75%
10 years to 20 years	21%	0%	75%
20 years to 30 years	5%	0%	75%
30 years to 40 years	0%	0%	75%
40 years to 60 years	60%	0%	100%
<b>Maturity structure of variable interest rate borrowing 2023/24</b>			
	Lower	Upper	
Under 12 months	0%	50%	
12 months to 2 years	0%	50%	
2 years to 5 years	0%	75%	
5 years to 10 years	0%	75%	
10 years to 25 years	0%	75%	
25 years to 60 years	0%	100%	

### 5.1.4. Control of Interest Rate Exposure

Please see paragraphs 3.3, 3.4 and 4.4.

## 5.2 INTEREST RATE FORECASTS 2024-2027

See Section 3.2

## 5.3 ECONOMIC BACKGROUND

Link commentary:

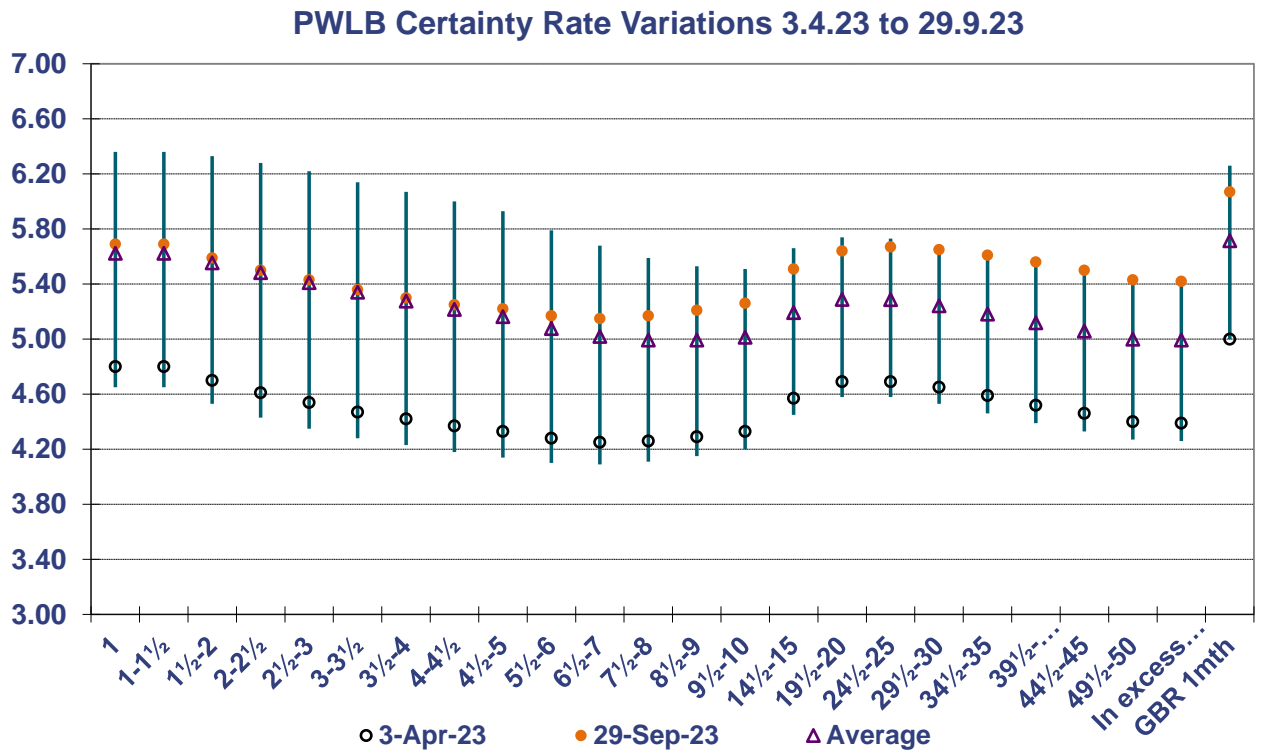
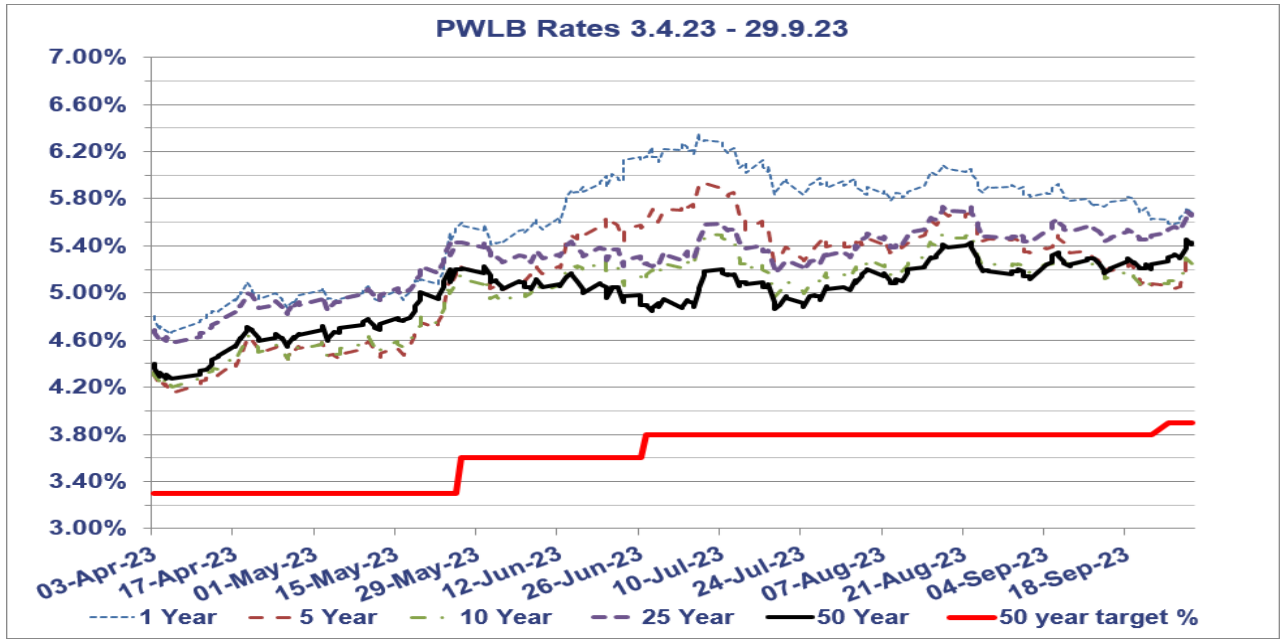
- *The first half of 2023/24 saw:*
  - *Interest rates rise by a further 100bps, taking Bank Rate from 4.25% to 5.25% and, possibly, the peak in the tightening cycle.*
  - *Short, medium and long-dated gilts remain elevated as inflation continually surprised to the upside.*
  - *CPI inflation falling from 8.7% in April to 6.7% in September, its lowest rate since February 2022, but still the highest in the G7.*
  - *Core CPI inflation declining to 6.1% in September from 7.1% in April and May, a then 31 years high.*
  - *A cooling in labour market conditions, but no evidence yet that it has led to an easing in wage growth (as the 3myy growth of average earnings rose by 7.8% for the period June to August, excluding bonuses).*
- *The registering of 0% GDP for Q3 suggests that underlying growth has lost momentum since earlier in the year. Some of the weakness in July was due to there being almost twice as many working days lost to strikes in July (281,000) than in June (160,000). But with output falling in 10 out of the 17 sectors, there is an air of underlying weakness.*
- *The fall in the composite Purchasing Managers Index from 48.6 in August to 46.7 in September left it at its lowest level since COVID-19 lockdowns reduced activity in January 2021. At face value, it is consistent with the 0% q/q rise in real GDP in the period July to September, being followed by a contraction in the next couple of quarters.*
- *The 0.4% m/m rebound in retail sales volumes in August is not as good as it looks as it partly reflected a pickup in sales after the unusually wet weather in July. Sales volumes in August were 0.2% below their level in May, suggesting much of the resilience in retail activity in the first half of the year has faded.*
- *As the growing drag from higher interest rates intensifies over the next six months, we think the economy will continue to lose momentum and soon fall into a mild recession. Strong labour demand, fast wage growth and government handouts have all supported household incomes over the past year. And with CPI inflation past its peak and expected to decline further, the economy has got through the cost-of-living crisis without recession. But even though the worst of the falls in real household disposable incomes are behind us, the phasing out of financial support packages provided by the government during the energy crisis means real incomes are unlikely to grow strongly. Higher interest rates will soon bite harder too. We expect the Bank of England to keep interest rates at the probable peak of 5.25% until the second half of 2024. Mortgage rates are likely to stay above 5.0% for around a year.*
- *The tightness of the labour market continued to ease, with employment in the three months to July falling by 207,000. The further decline in the number of job vacancies from 1.017m in July to 0.989m in August suggests that the labour market has loosened a bit further*

since July. That is the first time it has fallen below 1m since July 2021. At 3.0% in July, and likely to have fallen to 2.9% in August, the job vacancy rate is getting closer to 2.5%, which would be consistent with slower wage growth. Meanwhile, the 48,000 decline in the supply of workers in the three months to July offset some of the loosening in the tightness of the labour market. That was due to a 63,000 increase in inactivity in the three months to July as more people left the labour market due to long term sickness or to enter education. The supply of labour is still 0.3% below its pre-pandemic February 2020 level.

- But the cooling in labour market conditions still has not fed through to an easing in wage growth. The headline 3myy rate rose 7.8% for the period June to August, which meant UK wage growth remains much faster than in the US and in the Euro-zone. Moreover, while the Bank of England's closely watched measure of regular annual average total pay growth for the private sector was 7.1% in June to August 2023, for the public sector this was 12.5% and is the highest total pay annual growth rate since comparable records began in 2001. However, this is affected by the NHS and civil service one-off non-consolidated payments made in June, July and August 2023. The Bank of England's prediction was for private sector wage growth to fall to 6.9% in September.
- CPI inflation declined from 6.8% in July to 6.7% in August and September, the lowest rate since February 2022. The biggest positive surprise was the drop in core CPI inflation, which declined from 6.9% to 6.1%. That reverses all the rise since March.
- In its latest monetary policy meeting on 06 November, the Bank of England left interest rates unchanged at 5.25%. The vote to keep rates on hold was a split vote, 6-3. It is clear that some members of the MPC are still concerned about the stickiness of inflation.
- Like the US Fed, the Bank of England wants the markets to believe in the higher for longer narrative. In terms of messaging, the Bank once again said that "further tightening in monetary policy would be required if there were evidence of more persistent inflationary pressures", citing the rise in global bond yields and the upside risks to inflation from "energy prices given events in the Middle East". So, like the Fed, the Bank is keeping the door open to the possibility of further rate hikes. However, it also repeated the phrase that policy will be "sufficiently restrictive for sufficiently long" and that the "MPC's projections indicate that monetary policy is likely to need to be restrictive for an extended period of time". Indeed, Governor Bailey was at pains in his press conference to drum home to markets that the Bank means business in squeezing inflation out of the economy.
- This narrative makes sense as the Bank of England does not want the markets to decide that a peak in rates will be soon followed by rate cuts, which would loosen financial conditions and undermine its attempts to quash inflation. The language also gives the Bank of England the flexibility to respond to new developments. A rebound in services inflation, another surge in wage growth and/or a further leap in oil prices could conceivably force it to raise rates in the future.

In the table below, the rise in gilt yields across the curve as a whole in 2023/24, and therein PWLB rates, is clear to see.

#### **PWLB RATES 01.04.23 - 29.09.23**



**HIGH/LOW/AVERAGE PWLB RATES FOR 01.04.23 – 29.09.23**

	1 Year	5 Year	10 Year	25 Year	50 Year
<b>Low</b>	4.65%	4.14%	4.20%	4.58%	4.27%
<b>Date</b>	06/04/2023	06/04/2023	06/04/2023	06/04/2023	05/04/2023
<b>High</b>	6.36%	5.93%	5.51%	5.73%	5.45%
<b>Date</b>	06/07/2023	07/07/2023	22/08/2023	17/08/2023	28/09/2023
<b>Average</b>	5.62%	5.16%	5.01%	5.29%	5.00%
<b>Spread</b>	1.71%	1.79%	1.31%	1.15%	1.18%

*The peak in medium to longer dated rates has generally arisen in August and September and has been primarily driven by continuing high UK inflation, concerns that gilt issuance may be too much for the market to absorb comfortably, and unfavourable movements in US Treasuries.*

*The S&P 500 and FTSE 100 have struggled to make much ground through 2023.*

### **CENTRAL BANK CONCERNS**

*Currently, the Fed has pushed up US rates to a range of 5.25% to 5.5%, whilst the MPC followed by raising Bank Rate to 5.25%. EZ rates have also increased to 4% with further tightening a possibility.*

*Ultimately, however, from a UK perspective it will not only be inflation data but also employment data that will mostly impact the decision-making process, although any softening in the interest rate outlook in the US may also have an effect (just as, conversely, greater tightening may also).*

## 5.4 TREASURY MANAGEMENT PRACTICE (TMP1) – CREDIT AND COUNTERPARTY RISK MANAGEMENT

The DLUHC issued Investment Guidance in 2018, and this forms the structure of the Council's policy below.

The key intention of the Guidance is to maintain the current requirement for councils to invest prudently, and that priority is given to security and liquidity before yield. To facilitate this objective, the guidance requires this Council to have regard to the CIPFA publication Treasury Management in the Public Services: Code of Practice and Cross-Sectoral Guidance Notes. This Council adopted the Code on 23 March 2003 and will apply its principles to all investment activity. In accordance with the Code, the Executive Director of Resources has produced its Treasury management practices (TMPs). This part, TMP 1(1), covering investment counterparty policy requires approval each year.

**Annual investment strategy** - The key requirements of both the Code and the investment guidance are to set an annual investment strategy, as part of its annual Treasury Strategy for the following year, covering the identification and approval of following:

- The strategy guidelines for choosing and placing investments, particularly non-specified investments.
- The principles to be used to determine the maximum periods for which funds can be committed.
- Specified investments that the council will use. These are high security (i.e., high credit rating, although this is defined by the council, and no guidelines are given), and high liquidity investments in sterling and with a maturity of no more than a year.
- Non-specified investments, clarifying the greater risk implications, identifying the general types of investment that may be used and a limit to the overall amount of various categories that can be held at any time.

The investment policy proposed for the council is:

**Strategy guidelines** – The main strategy guidelines are contained in the body of the Treasury Strategy Statement.

**Specified investments** – These investments are sterling investments of not more than one-year maturity, or those which could be for a longer period but where the council has the right to be repaid within 12 months if it wishes. These are considered low risk assets where the possibility of loss of principal or investment income is small. These would include sterling investments that would not be defined as capital expenditure with:

1. The UK Government (such as the Debt Management Account deposit facility, UK Treasury bills or a gilt with less than one year to maturity).
2. Supranational bonds of less than one year's duration.
3. A local authority, parish council or community council.
4. Pooled investment vehicles (such as money market funds) that have been awarded a high credit rating by a credit rating agency. For category 4 this covers pooled investment vehicles, such as money market funds (including Constant and Low Volatility Net Asset Value Funds), rated AAA by Standard and Poor's, Moody's and / or Fitch rating agencies.
5. A body that is considered of a high credit quality (such as a bank or building society), which is defined as having a minimum Short-Term rating of F2 (or the equivalent) as rated by Standard and Poor's, Moody's and / or Fitch rating agencies.

Within these bodies, and in accordance with the Code, the Council has set additional criteria to set the time and amount of monies which will be invested in these bodies. These criteria are a maximum of 365 days (to be classified as specified) and a counterparty limit of £25 million.

The table below provides further details on the counterparties and limits for specified investments.

<b>Instrument</b>	<b>Country/ Domicile</b>	<b>Counterparty</b>	<b>Maximum Counterparty Limits £m</b>
Term Deposits	UK	DMADF, DMO	No limit
Term Deposits/Call Accounts	UK	Other UK Local Authorities	£25 million
Term Deposits/Call Accounts	UK*	Counterparties rated at least A- Long Term)	£25 million
Term Deposits/Call Accounts	Non-UK*	Counterparties rated at least A- Long Term in select countries with a Sovereign Rating of at least AA.	£25 million
CDs and other negotiable instruments		with banks and building societies which meet the specified investment criteria (on advice from TM Adviser)	£25 million
Deposits	UK	Registered Providers (Former RSLs)	£5m per RP
Gilts	UK	DMO	No limit
T-Bills	UK	DMO	No limit
Bonds issued by multilateral development banks		(For example, European Investment Bank/Council of Europe, Inter American Development Bank)	
AAA-rated Money Market Funds		CNAV MMF's LVNAV MMF's	£25 million
	UK and EC domiciled	VNAV MMF's (where there is greater than 12 month history of a consistent £1 Net Asset Value)	
Other MMF's and CIS	UK & EC domiciled.	Collective Investment Schemes (pooled funds) which meet the definition of collective investment schemes in SI 2004 No 534 or SI 2007 No 573 and subsequent amendments	£25 million.



**For Non-UK banks**, a maximum exposure of £40 million per country (including any non-specified exposures) will apply to limit the risk of over-exposure to any one country.

**Non-specified investments** –are any other type of investment (i.e., not defined as specified above) although the counterparties can also have investments that meet the definition of specified. The identification of these other investments and the maximum limits to be applied are set out below.

The council will have a maximum of £100 million invested in non-specified investments.

The council has a number of non-treasury investments (loans) which do not count as Treasury Investments. The council may also make loans to Local Organisations, however, note that these loans would not be counted as Treasury Investments.

### **Loans to Local Organisations**

The council will allow loans (as a form of investment) to be made to organisations operating in the borough that bring community benefits. The council will undertake due diligence checks to confirm the borrower's creditworthiness before any sums are advanced and will obtain appropriate level of security or third party guarantees for loans advanced. The council would expect a return commensurate with the type, risk and duration of the loan. A limit of £25 million per counterparty (and £50 million in aggregate) for this type of investment is proposed with a duration commensurate with the life of the asset and council's cash flow requirements.

All loans need to be in line with the Council's Scheme of Delegation and Key Decision thresholds levels.

### **Loan to Saracens and other third parties**

The council has a loan agreement with Saracens which falls under the Loans to Local Organisations Category and so is subject to a limit of £25m.

At the time of writing the council was also considering providing development funding to a third party to facilitate the regeneration of Brent Cross, details can be found within the Cabinet report accessed [here](#).

This lending activity supports its overall priorities around regeneration and housing within the Borough.

### **Loans to TBG Open Door Limited**

The council is advancing loans to its only owned affiliate TBG Open Door Limited to fund the purchase and build of affordable homes. A provision is included below for lending up to a maximum of £300 million.

Both loans to Saracens and Open Door Homes introduces credit risk for the council. Both loans are included within the council's Strategy and Resources Risk Register.

The table below details the instruments, maximum maturity and monetary limits for non-specified investments.

<b>Instrument</b>	<b>Maximum maturity</b>	<b>Max £M of portfolio and Credit limit</b>	<b>Capital expenditure?</b>	<b>Example</b>
Term deposits with banks, building societies which meet the specified investment criteria	10 years	£10m per counterparty	No	
Term deposits with local authorities	10 years	£25m per authority	No	
CDs and other negotiable instruments with banks and building societies which meet the specified investment criteria	10 years	£10m per counterparty	No	
Gilts	10 years	Credit limit not applicable gilts issued by UK Government	No	
Bonds issued by multilateral development banks	10 years	£20 million Minimum credit rating AA+	No	EIB Bonds, Council of Europe Bonds etc.
Sterling denominated bonds by non-UK sovereign governments	5 years	£20 million Minimum credit rating AA+	No	

Other Non-Specified investments are permitted subject to the undertaking of a credit assessment by the council's treasury advisor (or in the case of loans to local organisations, by a suitably qualified external advisor appointed by the council) on a case-by-case basis. These are detailed below:

Instrument	Maximum maturity	Max £M of portfolio and Credit limit	Capital expenditure?	Example
Collective Investment Schemes which meet the definition of collective investment schemes in SI 2004 No 534, regulation 2 & 5 and subsequent amendments.	N/A – these funds do not have a defined maturity date	£25 million	No	Aviva investors Sterling Liquidity Plus Fund; Federated Sterling Cash Plus Fund
Deposits with registered providers	5 years	£5m per registered provider/£20 million overall	No	Barnet Homes Open Door not within TMS
Corporate and debt instruments issued by corporate bodies purchased from 01/04/12 onwards	5 years	20%	No	
Collective Investment Schemes (pooled funds) which do not meet the definition of collective investment schemes in SI 2004 No 534 or SI 2007 No 573 and subsequent amendments	N/A – these funds do not have a defined maturity date	£10 million	Yes	Way Charteris Gold Portfolio Fund; Aviva Lime Fund
Bank or building societies not meeting specified criteria	3 months	£10m per counterparty	No	Bank or building societies not meeting specified criteria

In the tables above, the minimum credit rating will be the lowest equivalent long-term rating assigned by Fitch, Moody's and Standard and Poor's. Where the credit rating is the minimum acceptable, the council will consider rating sentiment and market sentiment e.g., the pricing of credit default swaps.

**The monitoring of investment counterparties** - The credit rating of counterparties will be monitored regularly. The council receives credit rating information (changes, rating watches and rating outlooks) from Link Group as and when ratings change, and counterparties are checked promptly. On occasion ratings may be downgraded when an investment has already been made. The criteria used are such that a minor downgrading should not affect the full receipt of the principal and interest. Any counterparty failing to meet the criteria will be removed from the list immediately by the Executive Director for Strategy and Resources and if required new counterparties which meet the criteria will be added to the list. The council will not always follow the maximum maturity guidance issued by Link. However, any deposit made with a longer maturity than the Link guidance will be approved with the Executive Director for Strategy and Resources.

**Accounting treatment of investments.** The accounting treatment may differ from the underlying cash transactions arising from investment decisions made by this Council. To ensure that the council is protected from any adverse revenue impact, which may arise from these differences, the Treasury Team will review the accounting implications of new transactions before they are undertaken.

### **Environment Social Government (ESG) Policy to Treasury Investments**

Treasury Investments are generally of short duration (one year or lower) and with established and regulated counter parties (e.g. Money Market Funds or established UK / EU Banks). The Treasury Team therefore take a proportionate approach to considering ESG factors within the council's investment decisions, with the primary metrics for making decisions being credit quality and yield.

Where the council plan to enter a non-specified Investment or invest with an Non - UK / EU Bank, the council will consider ESG factors explicitly before making any investment.

## 5.4 APPROVED COUNTRIES FOR INVESTMENTS

This list is based on those countries which have sovereign ratings of AA- or higher, (showing the lowest rating from Fitch, Moody's and S&P) and also, (except - at the time of writing - for Hong Kong, Norway and Luxembourg), have banks operating in sterling markets which have credit ratings of green or above in the Link Group credit worthiness service.

### ***Based on lowest available rating***

#### AAA

- Australia
- Denmark
- Germany
- Luxembourg
- Netherlands
- Norway
- Singapore
- Sweden
- Switzerland

#### AA+

- Finland
- U.S.A.
- Canada

#### AA

- France
- Hong Kong
- U.A.E.

#### AA-

- Belgium
- Qatar
- U.K.

## **5.5 TREASURY MANAGEMENT SCHEME OF DELEGATION**

Section 2.15.3 of the London Borough of Barnet's constitution states that The Chief Finance Officer has the delegated authority to undertake all borrowing on behalf of the Council in line with the Treasury Management Strategy Statement. This authority is agreed by Council each year as part of the budget setting process when the TMSS for the forthcoming year is presented to Council for approval. All borrowing will be reported to Cabinet as part of the Capital Programme.

The Treasury team also maintain a Treasury Management Practices document that sets out further delegation to certain Officers based on financial significance.

## 5.6 THE TREASURY MANAGEMENT ROLE OF THE SECTION 151 OFFICER

### The S151 (responsible) officer:

- recommending clauses, treasury management policy/practices for approval, reviewing the same regularly, and monitoring compliance;
- submitting regular treasury management policy reports;
- submitting budgets and budget variations;
- receiving and reviewing management information reports;
- reviewing the performance of the Treasury management function;
- ensuring the adequacy of treasury management resources and skills, and the effective division of responsibilities within the Treasury management function;
- ensuring the adequacy of internal audit, and liaising with external audit;
- recommending the appointment of external service providers.

### In addition to the specific Treasury Investment responsibilities identified above the S151 officer is also responsible for:

- preparation of a Capital Strategy to include capital expenditure, capital financing, non-financial investments and treasury management, with a long-term timeframe (*say 20+ years – to be determined in accordance with local priorities.*)
- ensuring that the Capital Strategy is prudent, sustainable, affordable and prudent in the long term and provides value for money
- ensuring that due diligence has been carried out on all treasury and non-financial investments and is in accordance with the risk appetite of the Council
- ensure that the council has appropriate legal powers to undertake expenditure on non-financial assets and their financing
- ensuring the proportionality of all investments so that the council does not undertake a level of investing which exposes the council to an excessive level of risk compared to its financial resources
- ensuring that an adequate governance process is in place for the approval, monitoring and ongoing risk management of all non-financial investments and long-term liabilities
- provision to members of a schedule of all non-treasury investments including material investments in subsidiaries, joint ventures, loans and financial guarantees
- ensuring that members are adequately informed and understand the risk exposures taken on by the council
- ensuring that the Council has adequate expertise, either in house or externally provided, to carry out the above
- creation of Treasury Management Practices which specifically deal with how non treasury investments will be carried out and managed, to include the following (TM Code p54): -
  - *Risk management (TMP1 and schedules), including investment and risk management criteria for any material non-treasury investment portfolios;*
  - *Performance measurement and management (TMP2 and schedules), including methodology and criteria for assessing the performance and success of non-treasury investments;*

- *Decision making, governance and organisation (TMP5 and schedules), including a statement of the governance requirements for decision making in relation to non-treasury investments; and arrangements to ensure that appropriate professional due diligence is carried out to support decision making;*
- *Reporting and management information (TMP6 and schedules), including where and how often monitoring reports are taken;*
- *Training and qualifications (TMP10 and schedules), including how the relevant knowledge and skills in relation to non-treasury investments will be arranged.*



## Appendix K - HRA Business Plan – February 2024

### 1. Introduction

The council's Housing Revenue Account (HRA) is funded through rents and service charges received from council tenants and leaseholders, it should meet the costs associated with maintaining and managing the council's housing stock and can also be used for funding the development or acquisition of new council homes and other related capital projects.

Since 2012, the HRA has been self-financing, although there have been restrictions on both the amount the HRA can borrow and the rents that can be charged.

The government removed the borrowing cap in October 2018 and borrowing in the HRA is now subject to the similar prudential guidelines as the General Fund, providing opportunities for increasing affordable housing supply supported by the HRA.

The HRA Business Plan has been updated with support from housing consultants Savills and in partnership with Barnet Homes.

### 2. Executive Summary

Good progress has been made since 2015 on delivering the HRA business plan. Headlines include; the completion and acquisition of over 400 council homes for rent, a 53-unit extra care housing scheme at Ansell Court and the 51-unit scheme Atholl House (formerly Stag House) to let at affordable rents to homeless applicants. Grant has been secured from the Greater London Authority under the Building Council Homes for Londoners Programme to support the building of 87 new council homes in Barnet and for the HRA 250 home programme which includes a scheme at The Grange estate in East Finchley.

The council and Barnet Homes have always taken fire safety very seriously and ensuring the safety of residents was already a top priority for our investment programme. Following the Grenfell Tower fire in 2017, the council has committed to going beyond its statutory obligations to meet best practise in fire safety measures. A priority for the HRA business plan has been the delivery of £52m of spend for high rise and higher risk blocks and Barnet Homes is approximately 25% through a £34m program of works for medium rise blocks.

The council has continued to invest in existing council homes which continue to be maintained to the Decent Homes standard.

This updated plan includes budget for those schemes with GLA grant approved as well as the current approved project costs relating to Graham Park North-East. The HRA Business Plan does not include the additional costs estimated by Savills to be £84m to achieve EPC C targets for all these council housing units. The recent relaxing

by the Government on climate targets means there is not 100% clarity on whether this change applies to social housing or not; this would also affect access to grant or other central government funding.

The current year plan has also made provision for £4.1m of new spend for environmental works to shared and communal spaces as well as an initial £15.3m towards achieving carbon neutrality across the stock by 2050. The estimated costs for achieving carbon neutral by 2050 is estimated by Savills to be approaching £200m, but there are still significant unknowns as to what technology options there will be available to assist, as well as what grant funding there will be from Government.

### **3. National Policy Framework**

From 2012 HRAs became self- financing with a restriction placed on their external borrowing. In October 2018, the government removed the debt cap and HRA borrowing is now subject to the similar prudential borrowing guidelines as the General Fund. The removal of the borrowing cap means that council has an opportunity to invest more in increasing the supply of affordable housing, but it needs to ensure it can meet the cost of the borrowing.

The Welfare Reform and Work Act 2016 introduced a 4-year requirement for social landlords to reduce their rents by 1% each year from April 2016. This requirement reduced the revenue available to the HRA. In October 2017, the government announced that it intended to allow registered providers and local authorities to increase rents by the Consumer Price Index (CPI) plus 1% for at least five years from April 2020. This was again amended in 2022 (relating to rents for 2023/24) when a rent 'cap' of 7% was permitted, well below the CPI+1% which would have been 11.1%. The overall impact of these amendments to the rent levels has meant a reduced rental income of £6.2m per annum for the HRA.

#### **Corporate Priorities**

The HRA Business Plan complements the Council Corporate priorities and Housing Strategy in a number of ways, including:

- Maintaining the quality and safety of the existing supply of council housing
- Investing in the delivery of new affordable homes for rent
- Increasing the supply of housing to help tackle homelessness
- Investing in new homes for vulnerable people, including wheelchair users and older people
- Ensuring that housing services funded through the HRA are efficient and effective.

### **4. Maintaining the quality and safety of the existing supply of council housing**

The council's housing stock is managed and maintained by Barnet Homes, an Arm's Length Management Organisation (ALMO) which was established in 2004 to improve services and deliver a programme of investment to bring the stock up to the Decent Homes standard.

Barnet Homes completed the Decent Homes programme in 2011, and now has a 30-year asset management strategy in place to deliver the following objectives:

- Ensure properties are maintained in a manner which provides a safe living environment and one that is not detrimental to residents and others health.
- Ensure operators maintaining the buildings can carry out work in a safe manner and without detriment to health.
- Identify the assets to be maintained,
- Establish the basis for future investment in the assets,
- Establish a basis for possible alternative use of the assets,
- Provide an outline vision for new build dwellings,
- Establish a mechanism for review of the strategy,
- Seek residents' views on the objectives of the strategy to inform the development and updating of the strategy,
- Achieve value for money,
- Recognise legislation regarding the Government targets of Carbon Neutrality by 2050
- Inform the 30-year HRA business plan

Stock condition surveys of every home was commissioned 3 years back and 80% of all non-regeneration homes have been surveyed. The final 20% will be complete shortly. Findings from these surveys, as well as utilising external consultants on pricing (as example bathrooms now cost 70% more to replace than in 2020) has helped shape updated maintenance programs and additional damp & mould works. Overall the required funding has increased £150m (excl CPI). The business plan also makes provision for further stock condition surveys to be carried out in future years to ensure 100% coverage of all stock and the most efficient use of capital programme resources; there is also increased expectations by the social housing regulator regarding the quality and accuracy of data that landlords have regarding their stock.

### **Building and Fire safety**

Following the Grenfell Tower disaster in June 2017, the council responded by developing a £52 million investment programme to improve fire safety in its high-rise and higher risk housing stock, including the replacement of Aluminium Composite Material (ACM) on blocks at Granville Road (completed 2018), and the installation of sprinklers in high rise blocks. A further £34m program for medium rise blocks was also approved and is approximately 25% complete so far.

'Building a Safer Future' is a government-led initiative in response to the Grenfell Tower tragedy. It is a framework within which the shortcomings identified in the post-Grenfell review of Building Regulation and Fire Safety can be addressed. These shortcomings include the way high-rise residential buildings are built and managed. BSF is also intended to deal with situations where residents may raise concerns about the safety of their buildings, which they may feel are not taken seriously by their landlord.

Two key pieces of legislation support this initiative – the Building Safety Bill and the Fire Safety Bill, both of which have received Royal Assent and will both be in full operation from April 2024. The new Building Safety Regulator, working under the responsibility of the Health and Safety Executive and with responsibility for 'high risk' / 'in-scope' buildings (e.g. residential blocks over 18 metres) with effect from April 2024.

This additional legislation has generated additional revenue works but also much of the equipment will need to be maintained and replaced over the life of the business plan, an estimated £150m (excl CPI) has been added to the plan.

### Estate Regeneration

The council recognises that its ambitious programme to regenerate its four largest council estates has taken much longer to deliver than originally envisaged. In view of this, significant investment is required by the council in properties at **Grahame Park**. The council will ensure that homes at Grahame Park programmed to be occupied until 2027 remain compliant with statutory landlord obligations. Properties due to remain occupied beyond 2027 will be improved to meet the Decent Homes standard. These works are summarised below:

Table 1 – Approach to investment in homes at Grahame Park Estate	
Homes to continue in occupation to 2027	Compliance works, Electrical Rising Main, Electrical Testing and Rewires, Fire enhancement works, partial window replacements, ASB works such as external perimeter lighting, entry phones/renewal of entrance doors and Housing Health and Safety Rating System works.
Homes to continue in occupation beyond 2027	As above and including repair/renewal of bathrooms and kitchens, roof and windows replacement and lift works.

The following table shows the total investment plans for the council's housing stock through to 2028 (at estimated inflation levels):

Financial £'000	Year	2023.24	2024.25	2025.26	2026.27	2027.28	Total
<b>STOCK CAPITAL INVESTMENT</b>							
<b>Major Works</b>		£23,707	£25,821	£28,362	£29,372	£29,605	£136,867
<b>M&amp;E/ GAS</b>		£958	£6,118	£804	£823	£840	£9,543
<b>Adaptations (voids)</b>		£1,362	£1,240	£1,283	£1,357	£1,384	£6,626
<b>Fire safety programme</b>		£5,900	£7,588	£7,293	£5,510	£5,447	£31,738
<b>Additional Regeneration</b>		£2,569	£2,133	£2,152	£732	£732	£8,318
<b>Damp &amp; Mould</b>		£1,000	£1,601	£1,657	£905	£922	£6,085
<b>Neighbourhood works</b>		£2,063	£2,201	£ -	£ -	£ -	£4,264
<b>Carbon Neutral works</b>		£3,933	£4,667	£5,273	£1,131	£1,153	£16,157
<b>Totals</b>		<b>£41,492</b>	<b>£51,369</b>	<b>£46,824</b>	<b>£39,830</b>	<b>£40,083</b>	<b>£219,598</b>

## 5. Investment in the delivery of new affordable homes for rent

### New Build Programme

The council's Housing Strategy 2023-2028 sets out the need for more affordable homes in the borough. In order to deliver on this, local authority land, including land held in the HRA, can be made available to provide sites for new housing, either at affordable rent or for low-cost home ownership.

In Autumn 2018 a GLA grant of £8.7m was secured for a further 87 new homes. Plans for the delivery of these properties are progressing.

The HRA supports developments, including for Opendoor Homes (the Registered Provider owned by Barnet Homes) by providing land at nil cost where appropriate. The development costs of the new homes are funded by loans to Opendoor Homes from the council. The council retains 100% nomination rights to the properties that are built.

Further work has been carried out on the capacity of HRA sites to deliver additional homes, and several sites have been identified which are expected to provide approximately 250 new council homes for affordable rent. Work has commenced on consulting on the various schemes of this programme.

The council will continue to work with Opendoor Homes, with a focus on mixed tenure developments outside of the HRA. However, the council will consider transferring HRA land to the RP or other appropriate legal structures where there is a good case for doing so, for example where the HRA does not have the capacity to fund a development or where it is more suitable for mixed tenure scheme; such as Grahame Park North East which is considering joint-venture structures due to the scale of the development and associated risks.

### **Acquisitions Programme**

To make effective use of the council's Right- to-Buy receipts, HRA funding has already been used to support the purchase 93 properties across London which have been let at affordable rents via the council's Housing Allocations Scheme.

The council's Housing Strategy has identified the need to maintain a supply of larger affordable units and will ensure that some of the units acquired will have three or more bedrooms.

Recent changes to the use of Right to Buy Receipts has placed a greater emphasis on new build supply and as such it is less likely that this money will be available to support future acquisitions programmes.

## **6. Increasing the supply of housing to help tackle homelessness**

The delivery of new affordable homes for rent, as described above, will help to reduce homelessness by providing an alternative to expensive temporary accommodation and offer households in this position a better outcome.

At present the average net annual cost of providing temporary accommodation is £6,000 per household, and this cost is set to increase due to continuing inflationary pressures in the housing market associated with population growth and a limited supply of housing.

This means that for every 100-additional new affordable homes built or acquired, the council will save at least £0.600m in temporary accommodation costs within in the General Fund. This was the primary driver behind the acquisition of 249 homes at Colindale Gardens during 2023.

## **7. Investment in new homes for vulnerable people**

The council has identified a need for additional extra care housing for older people and homes for wheelchair users. As a result, investment is being targeted in two areas set out below.

## **Extra Care housing**

As well as providing better outcomes for users, additional supported housing will provide a more cost-effective alternative to expensive residential care. It is estimated that around 35% of people admitted to residential accommodation by the council would have a better quality of life if there was availability within extra care housing. This equates to approximately 90 households every year.

These schemes provide an estimated average net £12,000 of avoided costs per client per annum compared to other care types (this is more acute when compared to residential settings). The first extra care scheme completed during 2019 at the 53-home extra care sheltered housing scheme at Ansell Court and during 2023 Atholl House (Stag House) completed with 51 homes.

The council and Barnet Homes are progressing well with another 75-home scheme as part of community led development plans for the Upper and Lower Fosters estate in Hendon which started on site in March 2021. This scheme will be funded through the HRA and with grant from the GLA.

## **Wheelchair housing**

The council has identified a number of people currently in residential care, who would benefit from wheelchair adapted housing. It is estimated that for each person rehoused a gross saving of up to £50,000 (excludes the cost of any social care support) will be generated in the General Fund. Barnet Homes has already built 29 wheelchair adapted homes as part of the 40 new council homes completed in 2016. Additional wheelchair adapted homes will be provided as part of the on-going programme of building affordable homes described in section six above. This complies with the local plan requirement that at least 10% of new homes should be wheelchair accessible or easily adapted for wheelchair users.

## **8. Efficient and Effective Services**

The majority of services funded from the HRA are provided by the council's ALMO, Barnet Homes, including the management and maintenance of council housing and the provision of housing needs service. which is responsible for the assessment of eligibility for rehousing against the council's Housing Allocations Scheme.

During 2015, the council reviewed the services provided by Barnet Homes through a series of challenge sessions to ensure that the services were of a satisfactory standard and provided good value for money. This led to the development of a new ten-year management agreement, effective from 1<sup>st</sup> April 2016 and secured savings worth £2.15m over the first five years of the agreement. This sum is equivalent to a 10% budget reduction and has had minimal impact on the effectiveness of services, whilst freeing up HRA resources for investment in further new homes. Barnet Homes reports

annually as part of its delivery plan on how it benchmarks against other similar organisations and Local Authorities.

## 9. Right to Buy Receipts

The Right-to-Buy scheme was reinvigorated in 2012 through the introduction of more generous discounts for tenants wishing to buy their council property. As part of this, local authorities have been permitted to keep a larger proportion of the receipts generated from Right-to-Buy sales on condition that these are spent on providing new affordable homes within 3 years. The council has made use of Right-to-Buy receipts to support the building and acquisitions programme described in section six above. A recent announcement by DLUHC regarding Right to Buy receipts has meant that receipts now have 5 years to be utilised for the provision of replacement homes, rather than the 3 years in the past and the amount that can be used has increased from 30% to 40% of the development spend.

## 10. HRA 30 Year Business Plan

The council uses a spreadsheet model provided by Savills to project the HRA position over a 30-year period, considering changes in stock, capital programme requirements, and anticipated policy changes.

A baseline position, shown in Appendix A has been established which takes account of the current capital programme, the loss of stock expected through estate regeneration and sales, and the latest government advice on rent setting. The baseline capital programme also includes: an agreed £32m investment in fire safety, £253m (net of grant and right to buy receipts) of investment in new homes (£47m of that relates to the 249 homes in Colindale Gardens), building of nearly 850 new homes supported by the GLA grant and the acquisition of 51 properties for affordable rent.

The demands on the HRA have increased exponentially over the last few years with lower income than expected. Rental income is £6.2m per annum lower than expected (described earlier), additional annual costs for Building Safer Future (£2m), £1m for damp & mould and £2.75m interest costs for major works relating to Building Safer Future and maintaining regeneration estates has all meant significantly reduced capacity in the HRA. There are also repairs costs increases due to macroeconomic issues meaning nearly £3m additional annual spend caused by 'no-win, no-fee' disrepair lawyers driving up disrepair claims, repairs inflation being well above CPI both for labour and materials. Interest rates and build costs have also increased significantly meaning the financial viability of development schemes is more challenging. The impact of all this is that the HRA is not showing financial viability beyond year 3. The worsening financial position is exacerbated by the need to source additional resources which may include GF contributions (2026/27 and ongoing) to be able to fund the revenue side of the HRA, as well as continuing to fund capital and that



then incurs additional interest charges which means the HRA revenue position worsens exponentially.

Council and Barnet Homes are reviewing the HRA to find mitigations though the scale of the challenge is unlikely to be achieved without General Fund support or Government intervention as all the services are legal or regulatory requirements and any options to defer or reduce services would ultimately lead to a breach of either of these.

A summary of the proposed Capital programme is included at Appendix A and the draft HRA budget for 2024/25 is included at Appendix B.

## Appendix A- Proposed HRA Capital Programme to 2028

\*Subject to capital bids

Financial Year £'000	2023.24	2024.25	2025.26	2026.27	2027.28	Total
<b>STOCK CAPITAL INVESTMENT</b>						
Major Works	£23,707	£25,821	£28,362	£29,372	£29,605	£136,867
M&E/ GAS	£958	£6,118	£804	£823	£840	£9,543
Adaptations (voids)	£1,362	£1,240	£1,283	£1,357	£1,384	£6,626
Fire safety programme	£5,900	£7,588	£7,293	£5,510	£5,447	£31,738
Additional Regeneration	£2,569	£2,133	£2,152	£732	£732	£8,318
Damp & Mould	£1,000	£1,601	£1,657	£905	£922	£6,085
Neighbourhood works	£2,063	£2,201	£ -	£ -	£ -	£4,264
Carbon Neutral works	£3,933	£4,667	£5,273	£1,131	£1,153	£16,157
<b>Total Investment in Stock</b>	<b>£41,492</b>	<b>£51,369</b>	<b>£46,824</b>	<b>£39,830</b>	<b>£40,083</b>	<b>£ 219,598</b>
<b>INVESTMENT IN NEW SUPPLY</b>						
Cheshir House – Extra Care	£ 11,585	£ 7,671	£ 422	£ -	£ 306	£ 19,984
Stag House – Extra Care	£ 2,218	£ 236	£ -	£ -	£ -	£ 2,454
Silk & Shoelands (HRA 250)	£ 339	£ 7,956	£ 7,444	£ 39,137*	£ 39,137*	£ 94,013
Coppies Grove (HRA 250)	£ 263	£ 2,322	£ 1,722	£ -	£ -	£ 4,307
Coppetts Road (GLA 87)	£ 3,363	£ 5,262	£ 265	£ -	£ -	£ 8,890
The Grange (HRA 250)	£ 2,044	£ 5,745	£ 1,358	£ -	£ -	£ 9,147
Moss Hall (HRA 250)	£ 736	£ -	£ -	£ -	£ -	£ 736
Little Strand (HRA 87)	£ 7,599	£ 4,746	£ 303	£ -	£ -	£ 12,648
Broadfields (HRA 87)	£ 5,520	£ 6,889	£ 788	£ -	£ -	£ 13,197
Acquisitions for affordable rent	£ 16,028	£ 10,685	£ -	£ -	£ -	£ 26,713
Modular Homes	£ 2,485	£ -	£ -	£ -	£ -	£ 2,485
Other	£ 3,357	£ -	£ -	£ -	£ -	£ 3,357
Colindale Gardens	£ 72,800	£ 2,000	£ -	£ -	£ -	£ 74,800
Grahame Park NE	£ 2,846	£ 8,305	£ 16,100	£ 25,503	£ 12,631	£ 65,385
Dollis Valley Shared Equity	£ 1,865	£ -	£ -	£ -	£ -	£ 1,865
<b>Total Investment in New Supply</b>	<b>£133,048</b>	<b>£61,817</b>	<b>£28,402</b>	<b>£64,640</b>	<b>£52,074</b>	<b>£339,981</b>
<b>Total Capital Programme</b>	<b>£174,540</b>	<b>£113,186</b>	<b>£75,226</b>	<b>£104,470</b>	<b>£92,157</b>	<b>£559,579</b>

Appendix B –HRA P8 Forecast 2023/24 and Business Plan 2024/25 to 2028/29

HOUSING REVENUE ACCOUNT	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	Forecast	Budget	Budget	Budget	Budget	Budget
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Income</b>						
Dwelling rents	(55,510)	(61,718)	(64,353)	(67,723)	(67,748)	(70,889)
Non-dwelling rents	(1,020)	(957)	(820)	(783)	(741)	(755)
Service Charges- tenants and leaseholders	(9,728)	(11,048)	(11,521)	(11,818)	(11,842)	(10,420)
Other Income	(119)	(127)	(131)	(135)	(137)	-
<b>Total Income</b>	<b>(66,377)</b>	<b>(73,850)</b>	<b>(76,825)</b>	<b>(80,459)</b>	<b>(80,468)</b>	<b>(82,064)</b>
<b>Expenditure</b>						
Repairs and Maintenance	13,128	15,225	15,255	18,044	18,317	20,759
Housing Management	23,321	23,461	24,207	24,903	25,270	25,011
Internal recharges	3,494	3,728	3,859	3,951	4,030	4,111
Depreciation of fixed assets	12,703	13,635	14,049	14,147	14,301	14,957
Interest expense	14,606	16,578	20,749	22,996	26,823	30,399
Increase in bad debt provision	1,185	1,328	1,234	1,146	1,066	1,066
Revenue Contribution to Capital	346	-	-	-	-	-
<b>Total Expenditure</b>	<b>68,783</b>	<b>73,955</b>	<b>79,353</b>	<b>85,187</b>	<b>89,807</b>	<b>96,303</b>
<b>Net Cost of HRA Services</b>	<b>2,406</b>	<b>105</b>	<b>2,528</b>	<b>4,728</b>	<b>9,339</b>	<b>14,239</b>
Interest and investment income	(2,600)	-	-	-	-	-
<b>(Surplus) or deficit</b>	<b>(194)</b>	<b>105</b>	<b>2,528</b>	<b>4,728</b>	<b>9,339</b>	<b>14,239</b>
<b>Accumulated Reserve (Surplus)/Deficit</b>	<b>(4,314)</b>	<b>(4,209)</b>	<b>(1,681)</b>	<b>3,047</b>	<b>12,386</b>	<b>26,625</b>

This page is intentionally left blank

## Appendix L: Reserves and Balances Policy

### 1. Background

- 1.1 Barnet Council is required to maintain adequate financial reserves as they play vital part of prudential financial management of the authority, including the ongoing ability of the organisation to meet the balanced budget requirement. The purpose of this policy is to set out how the Council will determine the level and purpose of reserves.
- 1.2 Reserves are an integral part of sound financial management. They help the Council to manage with unpredictable financial pressures and plan for future spending commitments.
- 1.3 Councils are free to determine the type and level of reserves they hold. Barnet Council is responsible for ensuring that the level, purpose and planned use of reserves is appropriate when developing the Medium-Term Financial Strategy (MTFS) and setting the annual budget.
- 1.4 The Local Government Finance Act 1992 requires local authorities to have regard to the level of reserves needed for meeting estimated future expenditure then calculating the budget requirement. However, there is no specified minimum level of reserves that an authority should hold. It is the responsibility of the Chief Financial Officer and the Members of the Council to determine the level of reserves and to ensure that there are procedures for their formation and use.

### 2. Operation of Reserves

- 2.1 When reviewing the Medium-Term Financial Strategy and preparing annual budgets the Council should consider the establishment and maintenance of reserves. Reserves are sums of money held by the Council to meet future expenditure.
- 2.2 Reserves are generally held to do three things:
  - Create a working balance to help cushion the impact of uneven cash flows and avoid unnecessary temporary borrowing. This forms a part of general reserves;
  - Create a contingency to cushion the impact of unexpected events or emergencies. This also forms part of general reserves; and
  - Creates a means of building up funds, often referred to as earmarked reserves, as defined above, to meet known or predicted liabilities.

### 3. Types of Reserves

- 3.1 Reserves are classified in specific categories to help distinguish between the type of reserve and their use.
  - i. **General Fund Balance** – to meet short term, unforeseeable expenditure arising from unexpected events or emergencies. To enable significant changes in resources or expenditure to be properly managed over the period of the Medium-Term Financial Strategy. The Chief Financial Officer's recommendation is that this remains at £15m across the MTFS period.
  - ii. **Unusable reserves** – these arise out of a requirement under legislation and proper accounting practice either to accumulate revaluation gains or as adjustment accounts to comply with statutory accounting requirements. These reserves are not backed by resources and therefore cannot be used for any other purpose. Hence, these reserves are not available to fund expenditure.

### iii. Housing Revenue Account

- Major Repairs Reserve (Within the HRA): The balance on this reserve represents the amount unspent of the major repairs allocation (MRA) and will be used to meet housing capital expenditure in future years.

- iv. **Earmarked Reserves** – to meet known or predicted requirements or established by statute. The purpose of these reserves is to enable sums to be set aside for specific purposes or in respect of potential or contingent liabilities where the creation of a provision is not required or permitted. The council has created three distinct classifications of its General Fund reserves: Capital Reserves, Committed Revenue Reserves and Ringfenced Revenue Reserves. The purpose of significant reserves within each classification is set out below:

Earmarked Reserves are further categorised depending on the type of expenditure they can fund.

#### a. Capital Reserves

- Community Infrastructure Reserve: This reserve is likely to be required to support Community Infrastructure Capital projects and growth in Housing and Business. Community Infrastructure Levy (CIL) Funding is also used to support expenditure that supports development and improvements to an area.
- Revenue implications of capital: This reserve has been established as a source of funding towards costs which do not meet the strict definition of capital expenditure but for which there was no revenue provision. An example of this type of cost would be feasibility work or for costs such as the decanting of staff contained within the costs of the Office Build project.

#### b. Ringfenced Reserves include:

- Public Health Reserve: The Council assumed responsibility for certain Public Health functions from April 2013 supported through a new Public Health grant; this reserve will be used to manage any over or underspends against this grant which is restricted to Public Health expenditure.
- Special Parking Account Reserve: This account is to hold the additional income achieved above the agreed surplus transferred to the General Fund on annual basis. The amount to be transferred to the General Fund is agreed annually but is subject to change in year. The reserve can be used for several activities such as; bus priority measures and improvements to bus stops, on-street measures to promote walking and cycling, road safety measures, traffic reduction and traffic management measures, environmental street improvement schemes in town centres and development of school travel plans and workplace travel plans.

#### c. Committed Revenue Reserves include:

- Financial Resilience Reserve: The Council will maintain a Financial Resilience reserve to support the delivery of progressive reductions in expenditure over the coming years, manage increased uncertainty as a result of one year funding settlements and to fund the one-off costs of transformation needed to allow future savings and for capital investment supporting the council's Corporate Plan.
- Transformation Reserve: The purpose of this reserve is to facilitate the implementation of council priorities, as set out in Our Plan for Barnet. The primary focus of this funding is on supporting the delivery of budget savings and reducing the impact of budget pressures, through an "invest to save" approach. This reserve

is to fund one-off costs in relation to the delivery of the savings required over the MTFS period and will be kept under review by the section 151 officer as savings and projects are implemented.

- Services Specific Reserves: Includes funding where it has been agreed that such sums could be carried-forward for use in subsequent years on named, specific projects or initiatives.

#### **4. Establishing a new Reserve**

- 4.1 New reserves may be created at any time but must be approved by the Chief Finance Officer. New reserves must state:
- a. Purpose – the reason for creating the reserve should be clearly stated.
  - b. Usage – there should be a clear statement of how and when the reserve can be used.
  - c. Basis of transactions – delegated authority for approval of expenditure from the reserve.
  - d. Management and control – a member of Council Management Team must have responsibility for the reserve, although day to day management of the reserve may be delegated to a specific officer.
- 4.2 Allocation to and from the balances and reserves is the responsibility of the Chief Finance Officer in line with the principles that Full Council have agreed, except where approval has been delegated to the Leader of the Council, e.g. the Transformation Reserve.
- 4.3 Cabinet need to approve any significant change in the planned use of a reserve.

#### **5. Reporting Reserves**

- 5.1 The Chief Financial Officer has a fiduciary duty to local tax-payers and must be satisfied that the decisions taken on balances and reserves represent proper stewardship of public funds.
- 5.2 The overall level of balances will be reported as part of the CFO's report to Cabinet.
- 5.3 The budget report to Council will include a forecast of the level of reserves over the MTFS period.

#### **6. Reviewing Reserves**

- 6.1 The level of reserves for the next five years will be reviewed at least annually as part of the Medium-Term Financial Strategy process. The Council Management Team (CMT), together with other responsible officers, will review the Council's earmarked reserves for relevance of purpose and sustainability. A profile of income to and expenditure from the reserves will be produced for inclusion within the Medium-Term Financial Strategy (MTFS).
- 6.2 All reserves are reviewed as part of the budget preparation, financial management and closing processes.
- 6.3 Any amendments to earmarked reserves should be reported to Cabinet for approval.
- 6.4 Once a reserve has fulfilled the purpose for which it was established, the balance should be reallocated to another similar purpose earmarked reserve or General Fund Balance.

- 6.5 It is the responsibility of the Chief Financial Officer to advise the Council about the level of reserves that it should hold and to ensure that there are clear procedures for their establishment and use and to report on the appropriateness of reserves.

## **7. Reserve Balances**

- 7.1 Over the life of the current Medium-Term Financial Strategy, the Council intends to maintain the level of the General Fund Working Balances at or above £15m.
- 7.2 The level of earmarked reserves is set out in the Medium-Term Financial Strategy and is linked into individual service delivery plans. The Chief Financial Officer assesses that the level of non-ringfenced revenue reserves should not fall below £40m during the MTFs period.
- 7.3 The forecast of the level of earmarked reserves to the end of the current MTFs period (2030) is detailed in the Business Planning 2024-2030 report being presented to Full Council in February 2024. Although there is a risk that the level of non-ringfenced revenue reserves may fall below £40m during the MTFs period, in the S25 statement included in the Business Planning 2024-2030 report, the Section 151 Officer considers the current level of reserves sufficient to manage financial sustainability and will actively working to replenish some of the previous years' drawdowns.

## **8. Reserves and the management of risks**

- 8.1 Councils are facing significant financial challenges both now and in the future. Unprecedented reductions in government funding since 2010/11 and a decline in a number of other income sources as well as inflationary pressures, rising demand and increased costs for many services all pose a significant rising pressure and long-term risk for the Council.
- 8.2 The Council may consider using reserves to manage these risks. Certain earmarked reserves are set aside to deal with specific risks (as outlined in section 3, part (v)).
- 8.3 The Council also manages unexpected financial shocks by maintaining the General Fund Working Balances. The level of this Working Balance is kept under review and it is the responsibility of the Chief Financial Officer to ensure it is at a level that is appropriate and reasonable as part of the budget setting process.
- 8.4 The Council is facing the following risks in the medium to long-term which are all to be managed as part of the MTFs process:

### **8.4.1 On-Going Risks**

- a. The implementation of the Council's budget savings programme.
- b. Service Budgetary control.
- c. Service spending pressures such as the unavoidable increase in demand for Adults and Childrens Social Care Services coupled with the increased cost of complex packages and investment required to improve the service.
- d. Inflationary pressures on Pay and Contracts.
- e. Changing demographics and growing population particularly among the very young and very old, and with more people moving to London Borough of Barnet further increasing the pressure on our Services such as schools, housing and social infrastructure.
- f. Reductions in Government funding and uncertainty about the implementation of the Fair Funding Review, Spending Review and the review of Business Rates.

### **8.4.2 New Risks**



- g. Economic instability due to rising inflation
- h. Increasing interest costs
- i. Uncertainty over government funding with successive 1 year settlements making longer term planning difficult.
- j. Cost of living pressures resulting in an increase in the demand for services and reduced collection of income (particularly around council tax income, leisure, parking and client contributions towards adult social care services).
- k. Pressures in the supply chain of residential and nursing placements for Adult Social Care and low fostering placement sufficiency and increasing provider costs across children's social care placements.
- l. Increases in demand for Homelessness services and temporary accommodation due to the cost-of-living crisis and the growing unaffordability within the private rented sector.

## **9. Delegated Authority**

- 9.1 Authority to approve reserve contributions and drawdowns is with the Council's Section 151 Officer unless explicitly agreed by Cabinet. Examples of where this delegation may be to other officers is when the funding is legally ringfenced for a specific purpose.

This page is intentionally left blank

# London Borough of Barnet

## Debt Management Policy

January 2024

## **Introduction and objectives**

The Council has a statutory and fiduciary responsibility to protect public funds for the benefit of all who live and work in the borough.

This document sets out the Council's policy and procedures in relation to the billing, collection and recovery of monies owed to the Council and is to be adopted across all services within the London Borough of Barnet.

The Council is responsible for the collection of:

- Council Tax
- Business Rates
- Housing Benefits Overpayments – this occurs when benefit is paid that the claimant is not entitled to
- A range of chargeable services (General Income).
- Penalty Charge Notices (PCN)

Whilst the majority of this income is collected in a timely manner, there are occasions when debtors do not make payments on time. This gives rise to a requirement to actively manage Council debt, and to set out clearly how the Council will enforce payment of monies owed.

Methods for the billing and recovery of statutory debt are defined within the relevant statute and are designed to comply with best practice.

The Council's objectives in relation to debt are:

- To maximise the level of income collected by the Council by;
  - a) Implementation of a transparent charging policy
  - b) Accurate and timely billing
  - c) Reducing debt levels
  - d) Effective recovery processes
- To pursue all debts, ensuring that those with the means to pay actually do so;
- To provide a corporate approach to the billing, recovery and collection of debt that encompasses the following core principles and is proportional, consistent and transparent.

## **Definition of a debtor**

A debtor is anybody (whether an individual or organisation) who has received goods or services from the Council, or is liable for a statutory debt, and who has not yet paid the full amount owed.

For council tax and business rates, a debtor is an individual or organisation that does not adhere to the statutory instalment scheme.

For Housing Benefit overpayments, a debtor is a benefit claimant, or alternative payee such as a landlord, who has been overpaid Housing Benefit as a result of a change in circumstances.

To reduce the number of debtors, service providers must attempt to obtain payment in advance or at the point of service delivery wherever possible. Invoices should only be raised where payment in advance for a service is inappropriate.

## **Core Principles**

Responsibility for maximising income to the Council for the services it charges for is shared by the Chief Finance Officer and Heads of Services.

The responsibility for the collection and enforcement of council tax, business rates and the recovery of overpaid housing benefit is governed by legislation and is administered by the Revenues and Benefits service, the specific legalisation is stated below:

- Council tax recovery procedures are laid down by statute in The Council Tax (Administration and Enforcement) Regulations 1992 and subsequent amendments
- Non-Domestic Rates recovery procedures are laid down by statute in The Non-Domestic Rating (Collection and Enforcement) (Local Lists) Regulations 1989 and subsequent regulations and amendments
- Housing Benefits overpayments are reclaimed in accordance with Regulations 99 – 107 of The Housing Benefit Regulations 2006 (and subsequent amendments)

The charging of Parking Penalty Charge Notices (PCN) is under the powers of the Road Traffic Regulation Act 1984 (RTRA 1984), local authorities may:

- impose charges for parking in car parks
- charge for parking in on-street parking bays (e.g. through the sale of permits/vouchers and through various short-term payment methods)

Consistent and transparent debt management arrangements will be applied to all sums owed to the Council, with the objective of maximising income and cash flow, but taking account of the cost of collection and recovery.

The Accounts Receivable Team is responsible for recovering debts that have been raised by services, for advising them on debts that are uneconomic to pursue and where debts should be written-off, and for maintaining master data (client details, including blocked customer status etc.).

### Service Requirements

Services should attempt to obtain payment in advance of services being provided. Where this is not possible, services should determine their arrangements for allowing credit in consultation with the Accounts Receivable Team, on behalf of the Chief Finance Officer. This document sets out arrangements for doing this. The Accounts Receivable Team can advise on the most appropriate method for collection of income in advance.

Responsibility for controlling the issue of credit in line with pre-determined arrangements and adhering to the arrangements for customers to whom services have been suspended or terminated due to non-payment (known as 'blocked' customers).

Responsibility for collecting and banking income received in advance and for raising invoices promptly where credit has been allowed.

### Provisions

Provisions for bad debts will be determined by the Chief Finance Officer, in conjunction with services and the Head of Exchequer Services or, for council tax and business rates, the Chief Finance Officer and the Revenues and Benefits Manager, as stated with the Council's Financial Regulations.

### Charging Policies

The Council will charge for all services where allowable.

The Council will have in place charging policies which are coherent and cost effective. All policies should be transparent and easy to understand.

Charges should cover the full cost of the service unless specific funding or alternative measures are in place.

Each Delivery Unit will regularly review charging policies and fees. This will be in line with the annual budget setting cycle as per the Council's Financial Regulations.

Each Delivery Unit should ensure appropriate methodology is in place to ensure the robustness of the charging and collection policy and delivery. **Performance Management**

Prompt recovery action is key to managing debt and maximising income. The Council therefore aims to:

- Regularly monitor the level and age of debt.
- Set clear targets for the recovery of debt.
- Have clear written recovery procedures.
- Set priorities for specific areas of debt and assess recovery methods to ensure maximum recovery.
- Regularly review and propose irrecoverable debts for write-off.

**Monitoring and reporting of debt**

The following table sets out the frequency and type of debt reporting, the responsibilities associated with monitoring debt levels, and responsibilities for monitoring this policy:

Type of Debt	Activity	Report to:	Responsible Officer	Frequency
Sundry	Aged Debt report	All services	Assistant Finance Manager	Monthly
Sundry	Barnet Major Debtors	Head of Exchequer Services.	Assistant Finance Manager	Monthly
Council tax and business rates	Percentage collected in year	DCLG*1	Revenues and Benefits Manager	Quarterly
Housing benefit	Debt Raised Recovered Outstanding and Written Off	DWP*2	Revenues and Benefits Manager	Quarterly
All debt	Review of Policy	Chief Finance Officer	Head of Exchequer Services	Annually

\*1 DCLG: Department for Communities and Local Government

\*2 DWP: Department for Work and Pensions

The following table sets out the performance targets for debt invoicing, collection and debt recovery:

Type of Debt	Activity	Target	Responsible Officer
Sundry	Invoicing	Invoice to be raised and despatched within 1 day of the sales order being created.	Assistant Finance Manager
Sundry	Collection	Payment suspense items to be cleared within 3 days.	Head of Treasury
Sundry	Aged Debt (FIN PI 28)	96% of debt collected within 120 days.	Assistant Finance Manager
Sundry	Aged Debt (FIN PI 29)	97.5% of debt collected within 180 days.	Assistant Finance Manager
Sundry	Aged Debt (FIN PI 30)	98.5% of debt collected within 365 days.	Assistant Finance Manager
Sundry	Aged Debt	Irrecoverable debt to be written off on a regular basis.	Assistant Finance Manager
Sundry	Payment method (FIN PI31)	To increase the number that pay by direct debit by 5% per annum.	Assistant Finance Manager
Council Tax	Collection (MI)	To achieve an in-year collection target of 96.5%	Revenues and Benefit Manager
Council Tax	Collection (Gainshare)	To achieve a four-year collection target of 98.5%	Revenues and Benefit Manager
Business Rates	Collection (MI)	To achieve an in-year collection target of 97.5%	Revenues and Benefit Manager
Business Rates	Collection (PI)	To achieve a four-year collection target of 99%	Revenues and Benefit Manager
Housing Benefit	Notification	Benefit Determination letter issued the day after the overpayment has been calculated	Revenues and Benefits Manager
Housing Benefit	Collection	65% of debt recovered in current year against debt raised in current year. 25% of debt recovered in current year against all debt outstanding 5% of debt written off against all debt outstanding	Revenues and Benefits Manager



## **Collection and Recovery**

### **Sundry Debt**

Except in the case of an invoice payable by instalments, or as otherwise contractually agreed, the settlement period for all invoices will be within 14 days.

After the settlement period, and where legislation permits, the Council may seek to recover interest and any costs that are legitimately due from the debtor to the Council or its agents.

Recovery action will commence no later than 7 days after the demand has fallen due. Escalation processes up to and including litigation are to be agreed between the Accounts Receivable Team and the relevant service departments.

The Council will attempt at all times to use the most appropriate and cost-effective method of debt recovery in order to maximise income.

### **Council Tax and Business Rates**

The Council offers six different payment dates for customers who opt to pay council tax by Direct Debit as this is the most efficient and cost-effective method of payment for the Council. Business rates (NNDR) offers Direct Debit on the 5<sup>th</sup> of the month.

Council tax and business rates follow legislative requirements for collection and recovery, demands are issued in the preceding March of each financial year to allow for the first instalment to be paid in April. Processes are automated to ensure that reminders, final notices and summonses are issued in accordance with the required statutory timescales.

There is a statutory instalment scheme but if this is not adhered to then the legislative recovery process is followed.

Council tax has very high volumes of recovery action, so reminder, final and summon notices are generated automatically. Cases at summons stage are individually checked before the summons is issued.

### **Housing Benefit Overpayments**

For Housing Benefit overpayments, the priority is to recover the overpayment from ongoing or arrears of Housing Benefit. If entitlement has ended, an invoice is issued and if the debt is not settled a reminder and then final reminder are issued. There are ranges of recovery methods available should the debt not be paid that are detailed below.

Before enforcement action is taken, the Council will utilise correspondence and telephone contact with the debtor, visits to the debtor's home by designated Council officers, and where cost effective to do so, external collection agents as an alternative means of recovering sundry debts. Additionally, enforcement agents are used to recover unpaid council tax and business rates debts.

Where an external agency is utilised to assist with collection, the flow of information between the Council and the agent must be in a secure electronic format.

All statutory methods of enforcement of debts shall be available for use. These include:

- Attachments of earnings
- Warrants of execution
- Third party orders
- Insolvency
- Possession proceedings
- Deferred payment agreements
- Committal to prison for council tax and business rates
- Charging orders
- Recovery from ongoing or arrears of benefit
- Attachments to state benefits
- Registering debts at County Court

Where legally permissible, the provision of future services to the debtor will be suspended until outstanding debts are settled.

### Parking

The Council issues Penalty Charge Notices (PCN) for illegally parked vehicles. The debt is not issued on the Council's accounting system; instead it is specifically allocated on the Council's Parking System.

The link below is the latest version of the Council's Parking Policy, which describes the collection / recovery process in detail.

[https://engage.barnet.gov.uk/development-regulatory-services/parking-policyconsultation/user\\_uploads/parking-policy-12\\_08\\_2014.pdf](https://engage.barnet.gov.uk/development-regulatory-services/parking-policyconsultation/user_uploads/parking-policy-12_08_2014.pdf)

### Council Members and Staff

It is not acceptable for Council members, staff or those employed to owe money to the Council.

The Council will use the information it holds on staff to assist with debt recovery and to make arrangements to clear the debt by salary deductions.

Section 106 of the Local Government Finance Act 1992 imposes a duty on a member whose payments are two months overdue to make a declaration to that effect, and refrain from voting in certain matters.

### Dispute Resolution

In case of a dispute with a **sundry debt**, recovery action will be suspended, and the dispute referred back to the originating department for resolution within one week. If no response is received after one week a reminder will be sent to the originating department for instruction. If no response is received after a further week the debt will be transferred back to the originating department.

A dispute is not resolved unless it meets one of the following conditions:

- The customer is correct and gets full credit
- The customer is partly correct and gets partial credit and agreed charge
- The customer is incorrect and accepts the charge
- The customer is not correct and does not accept the situation, but the service is prepared to pursue the debt

For **council tax and business rates** the disputes are arbitrated by the Valuation Tribunal Service.

### Enforcement Agents and Enforcement Management

The ability to refer debts to enforcement is an important tool in the recovery process. The Council appreciates the sensitivity attached to the use of bailiffs.

The Council will seek to use enforcement only where it has determined that this is the most effective collection method for the debt in question.

Enforcement performance and contract management will be in place to ensure compliance with codes of conduct good practice. These services will comply with the National Standards for Enforcement.

### **Write off procedures**

Whilst the Council will make every effort to pursue debts owed by debtors, it recognises that in some circumstances debts will become irrecoverable.

Debts may be regarded as uncollectable where:

- The debt is uneconomic to collect i.e. the cost of collection is greater than the value of the debt.
- The debt is time barred, where the statute of limitation applies. Generally, this means that if a period of six years has elapsed since the debt was last demanded, the debt cannot be enforced by legal action.
- The debtor cannot be found or communicated with despite all reasonable attempts to trace.
- The debtor is deceased and there is no likely settlement from the estate or next of kin and where there is written confirmation from the Receiver.
- Insolvency where there is no likelihood of settlement and written confirmation from the Official Receiver or Administrator.

Good practice dictates that, when all methods of debt recovery have been exhausted, any debts that remain irrecoverable are written off promptly in accordance with the Council's Constitution and Financial Regulations. Debt, even when written off, will continue to be pursued for example should a debtor seek to obtain council services in the future, or the debtors whereabouts become known, action will be taken to recover the outstanding debt.

Under the Council's Constitution, the Chief Finance Officer may, subject to that officer being satisfied that all avenues to recover the funds have been investigated, write off bad debts up to the value of £5,000. This will need to be in the format of a delegated powers report.

Bad debt that is to be written off and is in excess of £5,000 must be referred to the Policy and Resources Committee for write off.

The CIPFA Code of Practice on Local Authority Accounting, (The Code) requires the Council's statement of accounts to include sufficient provision for bad debts. This provision will be determined by the Chief Finance Officer, in consultation with the Assistant Director of Finance, the Head of Exchequer Services and other Services. The external auditor will subsequently review this provision for appropriateness.

Generally, the older a debt is, the greater the requirement for a bad debt provision. Provisions are always reviewed as part of the closure of accounts process but should also be reviewed on a regular basis throughout the year, and any likely requirement to increase the provision at the yearend should be identified and reported through regular budget monitoring.

### **Customer Care and Debt Advice**

The Council will:

Collect debts in an efficient way, taking account of personal circumstances.

Deal with debtors in a professional manner at all times treating individuals consistently and fairly and displaying courtesy and respect in accordance with departmental customer care directives.

Recognise where there is a 'can't pay' rather than a 'won't pay' situation.

Provide facilities to enable customers to discuss their debts in a confidential environment offering assistance wherever possible.

Provide all debtors seeking help due to financial difficulties with support:

- Be invited to provide details of their means by listing their income and expenditure, (evidence will be requested if necessary).
- If they have other debts owing to the Council then these will also be considered when agreeing a recovery plan.

Be encouraged to use the money advice services available from the Citizens' Advice Bureau and other debt advice providers.

### **Advice and assistance**

The Council will seek to provide information about debt advice and potential statutory benefits and discounts to those debtors who cannot pay.

Officers will remind debtors of the importance of paying priority debts. Priority debts include council tax arrears. Non-payment of council tax arrears can result in the seizure of debtors' goods, or in the debtor being sent to prison.

For council tax, there is a discretionary fund for debtors in hardship with each case being assessed on its own merits and the individual's circumstances.

Customers who are in receipt of council tax support may be referred to enforcement agents if they do not engage or adhere to arrangement plans, but they will not progress to the enforcement stage of the process, thereby avoiding

additional costs. Additionally, any customers who are identified as vulnerable will be supported appropriately.

Debtors who are in financial difficulty may find it beneficial to obtain specialist advice from one of the following agencies:

### Citizens' Advice Bureau

The Citizens' Advice Bureau offer advice about simple debt problems, and will be able to refer debtors to a specialist advisor if the debt problem is complicated.

Website: <http://www.citizensadvice.org.uk>

Local branches:

New Barnet Citizens Advice Bureau 30 Station Road New Barnet Barnet Hertfordshire Tel: 0844 826 9336 Email: <a href="mailto:newbarnet@barnetcab.org.uk">newbarnet@barnetcab.org.uk</a>	Hendon Citizens Advice Bureau 40-42 Church End Hendon London NW4 4JT Tel: 0844 826 9336 Web: <a href="http://www.barnetcab.org.uk">www.barnetcab.org.uk</a>
--	---

### Money Advice Centres

Money Advice Centres can also provide help with debt problems. Details of the nearest centres may be found by accessing the DirectGov website: [www.moneyadviceservice.org.uk](http://www.moneyadviceservice.org.uk) and following the link to the relevant advice or by telephoning the helpline on 0800 138 7777.

### National Debtline

The National Debtline provides free debt management information to people living in England and Wales. Debtors can contact National Debtline by calling them on 0808 808 4000 or via their website at [www.nationaldebtline.co.uk](http://www.nationaldebtline.co.uk).

### Business Debtline

The Business Debtline provides advice for small business in England and Wales. Debtors can contact them by telephone on 0800 197 6026 or via their website: [www.bdl.org.uk](http://www.bdl.org.uk).

## Stepchange

Provides free impartial debt advice and solutions to anyone struggling with debt problems. They can be contacted on 0800 138 1111 or via their website at [www.stepchange.org](http://www.stepchange.org).

## **Review of this policy**

The Council is committed to continuous improvement and it is critical that new approaches and ways of working will be introduced. This policy will be reviewed annually to allow it to be updated and to take any service improvements or changes into account.

This page is intentionally left blank



**Appendix N - Green Waste Fees & Charges; Proposed subject to consultation and EQIA**

Reference/Area	Fee/Charge Table	Area	Description	Unit of Measure	Charges 2023	Charges from 01/01/24	Change from prior year (actual)	Change from prior year (%)	Comments	Statutory Basis for Charging	Basis of charging
SS128	Garden Waste	Street Scene Service Delivery	Chargeable Garden Waste – 1 <sup>st</sup> Bin annual charge	Per Container	£70.00	£97.00	£27.00	38.57%		S45 Environmental Protection Act 1990: Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Discretionary
SS129	Garden Waste	Street Scene Service Delivery	Chargeable Garden Waste – Per additional bin	Per Container	£50.00	£69.29	£19.29	38.57%		S45 Environmental Protection Act 1990: Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Discretionary
SS128a	Garden Waste	Street Scene Service Delivery	Discounted Garden Waste (CTS) – 1 <sup>st</sup> bin annual charge	Per Container	-	£70.00	-	-		S45 Environmental Protection Act 1990: Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Discretionary
SS129a	Garden Waste	Street Scene Service Delivery	Discounted Garden Waste (CTS) – Per additional bin annual charge	Per Container	-	£50.00	-	-		S45 Environmental Protection Act 1990: Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Discretionary
SS130	Garden Waste	Street Scene Service Delivery	Chargeable Garden Waste Collection – 1 <sup>st</sup> Bin Part Year Charge	Per Container	£40.00	£55.43	£15.43	38.57%		S45 Environmental Protection Act 1990: Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Discretionary
SS130a	Garden Waste	Street Scene Service Delivery	Discounted Garden Waste (CTS) – 1 <sup>st</sup> bin Part Year Charge	Per Container	-	£40.00	-	-		S45 Environmental Protection Act 1990: Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Discretionary
SS131	Garden Waste	Street Scene Service Delivery	Chargeable Garden Waste Collection – Per additional bin Part Year Charge	Per Container	£30.00	£41.57	£11.57	38.57%		S45 Environmental Protection Act 1990: Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Discretionary
SS131a	Garden Waste	Street Scene Service Delivery	Discounted Garden Waste (CTS) – Per additional bin Part Year Charge	Per Container	-	£30.00	-	-		S45 Environmental Protection Act 1990: Schedule 1, Controlled Waste (England & Wales) Regulations 2012	Discretionary

This page is intentionally left blank



## AGENDA ITEM 11 Cabinet

<b>Title</b>	Chief Finance Officer Report – 2023/24 Quarter 3 Financial Forecast and 2023/24 Budget Management
<b>Date of meeting</b>	6 February 2024
<b>Report of</b>	Councillor Barry Rawlings - Leader of the Council and Cabinet Member for Resources & Effective Council
<b>Wards</b>	All
<b>Status</b>	Public
<b>Key</b>	Key
<b>Urgent</b>	No
<b>Appendices</b>	None
<b>Lead Officer</b>	Anisa Darr – Executive Director of Strategy & Resources (Section 151 Officer) <a href="mailto:Anisa.Darr@barnet.gov.uk">Anisa.Darr@barnet.gov.uk</a>  Dean Langsdon – Assistant Director of Finance <a href="mailto:Dean.langsdon@barnet.gov.uk">Dean.langsdon@barnet.gov.uk</a>

### Summary

This report contains a summary of the council’s revenue and capital forecast outturn for the financial year 2023/24 as at quarter 3 (31 December 2023).

The revenue budget projected outturn position reports an overspend of £19.763m this is a reduction in the overspend of £6.059m from quarter 2, net of reserve adjustments.

The council’s capital programme expenditure forecast outturn for 2023/24 is £371.93m; this is a variance of £53.178m against the budget, due largely to the reprofiling of project expenditure in line with expected project delivery timelines (see section 4)

This report contains information on the level of debt and the top 10 debtors as at 31<sup>st</sup> December 2023 and any subsequent updates that Cabinet needs to be aware of that impact the debt position.

### Recommendations

**That Cabinet notes:**

- 1. The forecast outturn for 2023/24 against the Council's revenue budget;**
- 2. The current use of reserves,**
- 3. The expenditure against capital budgets in the year;**
- 4. The current debt position.**

**1 Summary**

1.1 This report sets out the council's forecast outturn position for the 2023-24 financial year as at quarter 3 (31 December 2023)

For the General Fund:

- Overall, **£19.763m projected overspend**, a reduction of £6.089m from quarter 2.
- This is after a projected overall net contribution to reserves of **£9.373m**. This figure is comprised of a £10.734m drawdown from earmarked reserves to support service areas and a £20.107m *contribution* to capital reserves for Community Infrastructure Levy (CIL) receipts. More detail on the forecast reserves position can be found in para 2.6.

1.2 Rising demand for services against a backdrop of rising inflationary costs in the sector continues to be a financial challenge to the authority. Several areas are presenting acute financial risks, during 2023/24 and over the current MTFS period including the following (further detail in section 2):

- RE returning services income challenges
- Social Care Placement costs (demographics, complexity, market shaping, Health funding challenges)
- Your Choice Barnet care home operational losses (during period of major refurbishment works)
- Increase in Temporary Accommodation demand
- Special Educational Needs Transport – increased costs of delivering service.
- Car Parking income and Controlled Parking Zone implementation (changes in behavioural patterns and delays)
- Unaccompanied Asylum Seeking Children costs
- High inflation and rising interest rates for households, businesses and the council, impact on services both universal and targeted.

1.3 Officers are focusing on the key financial risks highlight above, in addition to the 2023/24 budget, via the monthly monitoring process and the introduction of a Financial Sustainability Board which reports on recovery plan actions and service demand mitigation.

1.4 There are opportunities for additional income realisation and cost mitigation which are being explored, alongside possible efficiencies identified via the Transformation Strategy. Currently this forum has identified in excess of £6.8m of cost mitigation.

1.5 Officers continue to seek opportunities for cost reduction including working with the Local Government Association and regional partners and are also assessing the impact of new technology on service delivery. The council now has a robust approach to vacancy management.

1.6 The use of un-ringfenced grants has been scrutinised during quarter 3 monitoring preparation and has resulted in an application of grant being brought in to the accounts, which has helped mitigate the overspend being reported. This is one-off funding.

## 2 Forecast Outturn

### Context

2.1 There are a number of national and local factors driving the reported overspend position:

- Inflation: When the 2023/24 budget was set, the Bank of England, Office for National Statistics and other forecasting organisations were estimating inflation to be around 5-6% in 2023. Based on this intelligence the council budgeted for non-pay inflation to be just under 8%. The average non-pay inflation across contracts (including fuel, electricity and social care contracts factoring London Living Wage) is just under 10%;
- Interest rates: while interest rates are slowly decreasing, the Bank of England base rate rose to 5.25% in August 2023, this means externalising internal borrowing at a time of decreasing cash reserves is expensive;
- Contingency hotels: Barnet has 5 hotels in the borough being used by the Home Office to house approx. 1,600 asylum seekers. The Home Office's change in procedure for discontinuation of asylum support for those who have received a decision – from 28 / 21 days to 7 days and pursuing hotel maximisation through room sharing, means that more people on receiving their right to remain could become eligible for housing within the borough. Good quality, housing at Local Housing Allowance (LHA) rate is in low supply and therefore increases costs for the council. Also the Housing Benefit Subsidy is only claimable for temporary accommodation at 90% and landlords are charging rates over LHA rates;
- Changes to tax benefits for landlords: The Government's changes to tax benefits to landlords and increasing mortgage rates has seen a number of them exit the market further reducing the supply of housing available;
- Adult Social Care: Growth in numbers of people needing care and support, due to population change and the impact of the pandemic on people's needs, Barnet has 300 more clients receiving care and support from the council now compared to a year ago. Barnet have seen significant growth in the numbers of people with learning disabilities that are supported. Also, an increase in older people with dementia and frailty.
- Adults Social Care: Since 2019, Barnet has had hospital discharges that are 30% higher than the London average, where statistics show that Barnet is now the 2nd highest in London (887/100k, London average: 687/100k). This has driven further increases in use of homecare and reablement; 80% of all reablement starts from hospital discharge and 60% of all people using home care have been through the discharge process. This has had an ongoing effect on the pressures Barnet face since 2019 as many of those people remain in the system. Whilst the council receives some additional funding from central govt in the form of the discharge fund, it is not enough to meet the costs incurred by the council.
- Independent Fostering Agencies (IFA): more IFA placements are needed for sibling groups and children with more complex behaviours. Delays within the court system have meant existing placements have had to be extended, compounding the issue;
- Increase in solo provision placements: while exceptional in nature, these placements - for the safety of the child and / or others – are very high. Placements for six young person this year have resulted in an overspend of about £1.7m;
- Special Parking Account: changes in parking and travel behaviours associated with cost of living crisis and increased prevalence of working from home has resulted in reduced parking income. This

year the deficit is estimated to be £3m, this is on top of funded deficits in the previous two years of similar amounts.

- Returning Services : Services returned to the council previously under contract with Capita have led to some pressures, principally relating to under achievement of income where the shortfall was previously guaranteed by Capita. There have been some cost pressures, principally relating to enrolment of staff into the LGPS. Staff have worked hard to maximise income and mitigate cost pressures, leading to a reduction of 25% on the initial pressure upon transfer in.
- It is important to note that an extension to the previous Capita contract for DRS provision was estimated to cost the council c.£4.0m per annum, post removal of the GI element and before assessing any impact of the pandemic. The estimated financial impact of returning services to the council was reported at a slightly lower level. Overall there was a reported potential financial benefit, per annum, from returning the services in-house. ([Committee Report \(moderngov.co.uk\)](#)).
- The equivalent financial pressure on the council's budgetary position at quarter 3 is reported at £5.3m, which predominately relates to continued income challenges.

2.2 Officers are working on the below actions to mitigate the 2023/24 forecast overspend and 2024/25 pressures:

Areas of focus	Expected mitigation	
	2023/24 £m	2024/25 £m
<u>Placements reviews</u> : Review of high cost packages in both Adults and Childrens Social Care;	(1.000)	(1.500)
<u>Adults Social Care</u> : More effective care purchasing	(0.300)	
<u>Adults Social Care</u> : Enablement	(0.325)	
<u>Adults Social Care</u> : Transitions/ supported living negotiation	(0.025)	
<u>Adults Social Care</u> : Fees and Charges	(0.280)	
<u>Adults Social Care</u> : Direct Payment recouping (18-25)	(0.150)	
<u>Adults Social Care</u> : Sheltered plus	(0.050)	
<u>Adults Social Care</u> : Assistive Technology ~ contract + preventative tech	(0.250)	
<u>Your Choice Barnet (YCB)</u> : reviewing the YCB operational model to transform it to eliminate operational losses;	(0.500)	(2.000)
<u>Parking</u> : undertaking an operational cost review and considering a capital bid for Controlled Parking Zones implementation;	tbc	(1.427)
<u>Family Services</u> : <u>SEN Transport</u> : review increased use of Personal SEN Travel budgets for children who require SEN support;	(0.200)	(0.800)
<u>Family Services</u> : <u>Independent Foster Agency</u> reduction in placement duration assumptions from 36 weeks to 33 weeks	(0.321)	0.000
<u>Family Services</u> : <u>Increase and optimise In House Foster placements</u>		(0.200)
<u>Family Services</u> : <u>UASC under 18s</u> - additional grant income due to NTS scheme,	(0.240)	0.000
<u>Family Services</u> : maximise tri-partite funding for Childrens to pay for in-house provision	(0.200)	
<u>Family Services</u> : <u>vacancy management</u>	(0.045)	
<u>Family Services</u> : <u>reduction in remand placements</u>	(0.140)	
<u>Family Services</u> : <u>grant maximisation</u>	(1.300)	
<u>Review operating / income model</u> : for Highways, Planning & Regulatory Services	(1.121)	(1.280)
<u>Assurance - vacancy management</u> . Income review in Pest control and Licencing	(0.400)	
Other mitigating actions underway include: <ul style="list-style-type: none"> <li>• Housing Benefit overpayment recovery;</li> <li>• Maximise debt recovery;</li> <li>• Maximising the Housing Benefit subsidy claim;</li> <li>• Council Tax income maximisation (direct debits and collection);</li> <li>• Business Rates income maximisation; and</li> </ul>	tbc	tbc

- Review of capital programme: to explore the impact on financing costs of re-assessing projects in the capital programme.
- Finance vacancy management

<b>TOTAL</b>	<b>(6.847)</b>	<b>(7.207)</b>
--------------	----------------	----------------

2.3 The following actions are also being undertaken:

- Working with the Local Government Association: including peer support in Adults Social Care;
- Representation on regional forums: these include London Councils, the Association of Directors of Childrens Services, the Association of Directors of Adult Social Services. Discussions to encourage joint working and try to influence market shaping;
- Spend Controls: introducing spend controls across the council including:
  - Actively managing recruitment to vacant posts vacancies and agency costs;
  - Reviewing contract spend. Particularly in relation to contract renewals; and
  - Tighter controls on discretionary spend.

### Overview

2.4 The overall forecast outturn position at quarter 3 for revenue expenditure is a £19.763 overspend against an approved budget of £368.818m.

Table 1: Forecast Outturn 23-24

	2023-24 Budget	Quarter 3 (Forecast outturn before reserves)	Reserves applied	Quarter 3 Forecast outturn after reserves	Quarter 3 variance after reserves	Quarter 2 variance	Movement
	£m	£m	£m	£m	£m	£m	£m
Communities, Adults and Health	135.573	155.780	(1.899)	153.882	18.309	17.339	0.970
Children's Family Services	81.515	86.369	(0.860)	85.508	3.993	5.108	(1.115)
Customer and Place	62.947	53.185	16.150	69.336	6.389	7.373	(0.984)
Assurance	12.014	13.134	(1.092)	12.042	0.027	-	0.027
Strategy & Resources	57.130	53.421	0.709	54.130	(3.000)	(4.000)	1.000
Public Health	19.609	20.524	(0.870)	19.654	0.046	0.003	0.043
Transformation	0.029	2.795	(2.765)	0.029	-	-	-
<b>Sub-total</b>	<b>368.818</b>	<b>385.208</b>	<b>9.373</b>	<b>394.581</b>	<b>25.823</b>	<b>25.823</b>	<b>(0.059)</b>
<i>Un-ring fenced grant application</i>	-	(6.000)	-	(6.000)	(6.000)	-	(6.000)
<b>Sub-total</b>	<b>-</b>	<b>(6.000)</b>	<b>-</b>	<b>(6.000)</b>	<b>(6.000)</b>	<b>-</b>	<b>(6.000)</b>
<b>Total at Month 9</b>	<b>368.818</b>	<b>379.208</b>	<b>9.373</b>	<b>388.581</b>	<b>19.763</b>	<b>25.823</b>	<b>(6.059)</b>

*\*Includes £20.107m top-up to capital receipts reserve for Community Infrastructure Levy (CIL) receipts*

2.5 Table 2 provides details of the key movement in variances between quarter 2 (30<sup>th</sup> June 23) and quarter 3 (31<sup>st</sup> December 23).

Table 2: Q2 to Q3 Movement in Variance

Service Areas	Quarter 3 variance after reserves	Quarter 2 variance	movement	Commentary
	£m	£m	£m	
Communities, Adults and Health	18.309	17.339	0.970	<p>Movement related to increased pressures in Adult Social Care. There are increases in placement numbers in Nursing, Residential, Supported Living and Homecare whilst costs are increasing across the board due to complexity and the market charging increased costs for new placements over and above inflation rates.</p> <p>Whilst the in-year recovery plan is showing positive results and increases have slowed since the start of Q3, with the trend on new activity and cost having improved in the last month, there remains risk in the operating environment and therefore the potential for the position to worsen. The changes in the forecast result from continued increased demand for care, especially for more complex needs, partially offset by additional funds received from the NHS.</p> <p>The forecast contains a 2% adjustment for estimated growth for remainder of the financial year. Given that demand could increase over the winter period, this allowance may not be sufficient. Mitigations being put in place to address this include: higher levels of authorisation for all post-discharge care packages and securing additional funds for winter from the ICB. Cems and Crems has an adverse movement of £0.250m from M6 due to a revised income forecast.</p>
Children's Family Services	3.993	5.108	(1.115)	Favourable movement due to recovery plan mitigations including the reduction in SEN transport forecast costs £0.450m, the extension of the Virtual School Headteachers grant £0.100m, and the maximisation of migrant families grant £0.975m, which is partly offset by continued pressure in childrens social care.
Customer and Place	6.389	7.373	(0.984)	<p>The variance from month 6 is primarily driven by a favourable movement within Street Scene. This is due to the receipt of a significant rebate on the non-household controllable charge for 2022-23 and a timing difference on the application of parking enforcement contract cost indexation against the full year budget provision.</p> <p>The favourable variance includes fuel contingency being reduced based on market prices being more favourable than anticipated, recruitment delays to vacant posts, The impact of fees and charges uplift and increased levels of on-street enforcement issuance.</p>
Assurance	0.027	-	0.027	£0.050m overspend in Regulatory Services net of a £0.023m underspend across the service mainly due to staff vacancies.
Strategy and Resources	(3.000)	(4.000)	1.000	<p>A £1m adverse movement reflects the following:</p> <ul style="list-style-type: none"> <li>&gt; decrease in Contingency for items removed from planned drawdowns (£1.m)</li> <li>&gt; Housing Benefit Subsidy is only claimable for temporary accommodation at 90% and landlords are charging rates over LHA rates, this has resulted in a £2.0m pressure net of any recovery plan action subject to legal advice.</li> </ul>
Public Health	0.046	0.003	0.043	Pressure relates to SHaW team - fully staffed including shortfall in budget transferred from RE; and a lower-than-expected forecast income from schools
Un-ring fenced grants	(6.000)	-	(6.000)	Application of Migrant Families Grant - post commitment review
Transformation				
	<b>19.763</b>	<b>25.823</b>	<b>(6.059)</b>	

## Reserves

2.6 The council holds reserves to deal with future pressures where the value or the timing of the pressure is uncertain, or where the funding can only be spent on specific objectives (e.g. grant funding). Reserves are divided into 'earmarked' reserves, where the spending objective is unforeseeable costs. The levels of reserves are set out under Section 25 of the Local Government Act and prudent levels are determined by the Chief Finance Officer (CFO). Earmarked reserves are usually held by specific services, while general reserves are held corporately.



2.7 The use of reserves is not intended to replace savings or income generation opportunities as part of the MTFs. Reserves can only be used once and then they are gone. Any use of reserves to replace savings or income generation opportunities is a delaying action, storing up pressures into future years. This could be part of investing in transformational service delivery and is the ultimate last resort during budget setting when a gap cannot be bridged despite best efforts.

2.8 The forecast outturn reserves position is shown in the table below:

Table 3 Forecast Reserves at 31 March 2024 \*\*

	Balance at 31 March 2023	In year Expenditure	Reserve movements	New Reserves Raised	Net Movement 2023/24	Balance at 31 March 2024
	£'000	£'000	£'000	£'000	£'000	£'000
Capital - Community Infrastructure Levy	24,699	-14,670	0	20,107	5,436	30,136
Revenue implications of capital	3,569	0	0	0	0	3,569
<b>Total Capital Reserves</b>	<b>28,268</b>	<b>-14,670</b>	<b>0</b>	<b>20,107</b>	<b>5,436</b>	<b>33,705</b>
Public Health	1,603	-720	0	0	-720	882
Dedicated Schools Grant	9,711	-2,916	0	1,823	-1,093	8,618
Special Parking Account	1,311	0	0	0	0	1,311
Earmarked Revenue Grants	5,503	-2,215	0	749	-1,465	4,038
Brent Cross Designated Area S31	13,449	0	0	0	0	13,449
Insurance	2,768	-1,100	0	0	-1,100	1,668
Council tax and NNDR smoothing	2,822	-2,822	0	0	-2,822	0
<b>Total Ringfenced Reserves</b>	<b>37,167</b>	<b>-9,773</b>	<b>0</b>	<b>2,572</b>	<b>-7,200</b>	<b>29,966</b>
Housing Benefits	0	0	0	0	0	0
Local Welfare Provision	4,084	0	320	0	320	4,404
Covid-19 Recovery	0	0	0	0	0	0
Service Specific Revenue Reserves	14,737	-2,289	-680	3,190	220	14,957
Climate change	1,543	-816	0	0	-816	727
Council Tax Rebate	0	0	0	0	0	0
Transformation Reserve	6,177	-3,017	6,000	0	2,983	9,160
Residents Support Fund	2,369	-790	0	0	-790	1,580
Financial Resilience Reserve	32,356	-2,354	-5,640	0	-7,994	24,361
<b>Total Committed Reserves</b>	<b>61,266</b>	<b>-9,266</b>	<b>0</b>	<b>3,190</b>	<b>-6,077</b>	<b>55,190</b>
<b>Total Earmarked Reserves</b>	<b>126,701</b>	<b>-33,709</b>	<b>0</b>	<b>25,869</b>	<b>-7,841</b>	<b>118,861</b>

\*\* Excluding any drawdowns to support 23/24 overspend.

Table 4 Reserves Reconciliation to table 1

Reconciliation	Net Reserves Usage
	£m
General Fund Reserves (aligned to table 1)	9.373
DSG Reserve	-1.093
Capital Reserves	-13.298
Council Tax and NNDR Smoothing Reserve	-2.822
<b>Total at Quarter 3</b>	<b>-7.841</b>

## Savings

2.9 The budget for 2023/24 includes planned savings of £11.199m; of which £9.435m of these savings are forecast to be achieved.

Table 5: Forecast Savings Delivery 2023-24

Service Area	Savings target 2023-24	Savings Achieved	(Gap)/Over to plan	Service area gap
	£m	£m	£m	
Communities, Adults & Health	(2.841)	(2.805)	(0.036)	1.27%
Children and Family Services	(0.784)	(0.634)	(0.150)	19.13%
Customer and Place	(2.721)	(1.266)	(1.455)	53.48%
Assurance	(0.055)	(0.055)	0.000	0.00%
Strategy & Resources	(4.797)	(4.675)	(0.122)	2.55%
<b>Total</b>	<b>(11.199)</b>	<b>(9.435)</b>	<b>(1.764)</b>	<b>15.75%</b>
<b>Percentages</b>	<b>100.00%</b>	<b>84.25%</b>	<b>15.75%</b>	

2.10 The gap in savings delivery in Communities, Adults & Health of £0.036m relates to Cafes and Biodiversity Net Gains being delayed in delivery. Any pressure is being contained within the overall budget.

2.11 The gap in saving delivery in Children and Family Services - Potential additional income generated through the new Parenting Hub is more than unlikely to be achieved as the ability to sell the service to other local authorities has not been mobilised.

2.12 The gap in savings delivery in Customer and Place:

- £0.750m – Parking: A review of services and policies to ensure a consistent, fair approach to improving traffic. Fundamental service review is being undertaken to determine new 'norms' and projected future incomes based on new travel and parking patterns and behaviours, as M3 this saving will not be achieved.
- £0.355m - Efficiencies across the Commercial Estate. Pressures on utilities, the need to extend leases associated with on-going capital programmes, and the need for unexpected reactive repairs across the estate have meant this is not fully achievable. An ongoing review of reactive repairs and review of leases are being conducted continuously to manage this pressure going forward.
- £0.176m - Housing Acquisitions through Open Door Homes, increasing the housing supply for use as Temporary Accommodation, and reducing TA costs. Savings are not fully achievable, as increased interest rates from Public Works Loan Board borrowing mean the business case on acquiring properties is becoming more challenging. The Barnet Group are working with council officers to review options to mitigate this pressure going forward.
- £0.100m - Centralising IT estate, based on ability to capitalise laptop costs - unachievable as current interest rates will prevent additional borrowing, as the increase in capital costs mean the approach is no longer viable.
- £0.050m Review of the winter maintenance routes and rounds with the move to new depot facilities. Potential to reduce by 2 rounds from the current configuration and remain statutory compliant. Development of Salt Barn at Oakleigh Road will not deliver prior to commencement of '23/24 winter season, as at M6 this saving is not forecast to be achieved.
- £0.025m - Improved Management of Skips placed on public highway £0.025m of the total £0.050m saving is forecast to be achieved. Full adoption of the legislation is expected to take place by November therefore this saving is forecast to be part achieved this year and full year affect will be in 2024/25.

2.13 The gap in savings delivery in Strategy and Resources of £0.122m is related to planned increased recovery of housing benefit overpayments. This is at risk due to potential overspend relating to temp and short-term accommodation where the capped subsidy paid by DWP does not meet full rental costs.

## Risks and opportunities

2.14 During this financial year several overall (corporate) and service-specific risks have been identified which will continue to have a potential financial impact.

### 2.15 Adults and Health

- Demographic - Activity continues to rise, an assumption has been built into 23/24 forecasts, but actuals and cost, particularly for new placements has already exceeded estimates, especially with the continuation of significant discharges from hospital. The service has seen a shift towards more complex care packages which has resulted in a higher average unit cost of care.
- Provider Market inflation - Market conditions continue to present a risk; the forecast includes an assumption on care provider rate inflationary uplifts at the inflation offer of c6-7% for 23/24 but there are still some outstanding negotiations with a small number of large providers.
- YCB - The operating losses presenting last financial year have continued into 23/24 whilst major refurbishment works are underway on the two care homes, which is resulting in additional costs.
- Continued workforce pressure - The previous two financial years have seen a significant impact on demand which has led to pressures in the workforce. There is no extra one-off funding available in 23/24 apart from specific one-off reserve funding for Debt Recovery Team and Prevention and Wellbeing. Staffing costs are being closely monitored to minimise cost pressures as much as possible.
- Health Joint Funded Packages - Reconciling packages earmarked as joint health funded continues to be a challenge. Work is ongoing continuously with health partners to agree a position.
- The service is attempting to mitigate any further rises in costs above current projections by:
  - Reviewing large packages of care that may be eligible for NHS funding.
  - Robust negotiation with providers on rates
  - Optimal use of the enablement offer
  - Higher levels of authorisation for post-discharge (from hospital) packages of care

### 2.16 Children's and Family Services

- The cost pressure on placements continues as the number of children and young persons with complex mental health needs and complex behavioural needs requiring solo provision and Deprivation of Liberty has increased. The number of children and young persons with suicidal ideation and self-harm in solo provision currently being supported (and financially projected) is 6. Court delays continue to have a negative impact and whilst the levels of complexity of these looked after young people was in the past considered rare or needs were met by other agencies, it is projected that the cost pressure is ongoing into 2023/24. There is also the impact of residual pressure in Placements after the non-pay inflation funding allocation.

### 2.17 Customer and Place

- The direct impact of the cost-of-living crisis has seen an upwards trend in TA numbers over the last few months, with this demand expected to rise. Early forecasts are showing a significant increase in demand in 23/24. The pressure has so far been contained through one-off existing and additional homelessness grant and Homes for Ukraine grant. However, there is a risk of additional in-year and future pressures.
- There are also supply-side pressures which will need to be managed:
  - The removal of properties from the private rented sector by landlords.
  - Increasing interest rates and the cost of borrowing impacting council capital programmes which are focused on increasing the supply of affordable homes. The 2023/24 savings are at risk, where they relate to TA cost avoidance through increasing the housing supply.
  - Market forces applying upwards pressure to the costs of TA, making it more difficult for the council to secure affordable, good quality housing.

- Competition for TA accommodation and reduced supply has resulted in the use of more expensive accommodation to manage increased demand in last few months
- The Estates service conducts monthly reviews of the outstanding commercial debt. This could lead to subsequent write-offs of income related to prior years. The level of outstanding debt will again be reviewed quarterly.
- Pressures across the estate, from utilities, the need to extend leases associated with on-going capital programmes, unexpected reactive repairs across, and fire safety and other legislation, requiring the council to bring buildings up to regulatory standards.

## 2.18 Strategy and Resources

- Risk around potential overspend relating to temp and short-term accommodation where the capped subsidy paid by DWP does not meet full rental costs. Note an assumption for this pressure has now been reported in quarter 3.

## 3. Ringfenced funding

### 3.1 Housing Revenue Account (HRA)

The HRA budget has been set in line with the 30-year business plan and approved by Full council March 2023.

The service-related elements of the HRA are forecasted to be £0.523m favourable to budget. This is an adverse movement of £2.720m to M6. The favourable is offset by a corresponding charge of £0.523m in RCCO (Revenue contribution to Capital Outlay). The £0.523m underspend is comprised of:

- £4.076m favourable - The dwelling rent income is currently showing as significantly favourable, the budget is subject to an adjustment by the next report and should show a more accurate variance on dwelling rent, related to lower void rates.
- £2.200m favourable – Service & other Charges are projected to exceed budget due to HRA tenants paying higher amounts for gas and electricity costs.
- Some of the variance is also attributable to the income from Affinity, a financial partner.
- £3.538m favourable - Our treasury department has projected to earn £3.538m from short-term investing of HRA cash held at the bank.
- £1.191m favourable – This is mainly due to £1.190m insurance reimbursement for fire damage repair costs at Willow House in FY19/20.
- The projections include demolition costs of the recently fire-damaged properties at Moss Hall Grove of £0.607m. Another insurance claim will fund these costs, hence it is likely to have a null impact on the accounts.
- £1.000m favourable Provision for bad debts – This is primarily due to the Water rates provision expected to be released due to passing statute barred dates.
- Offset by;
- £3.038m adverse- The budget is likely to be exceeded, with the projected Debt Expense (interest costs) higher by £3.038m. This is primarily due to un-budgeted, but anticipated borrowings in the third quarter of this financial year. The un-budgeted borrowings are to fund the purchase of 249 units at Colindale Gardens.
- £5.588m adverse variance on Repairs and Maintenance, some of this variance is subject to an adjustment to the budget to be updated by the next report. The remaining adverse variance is due to higher repair and associated costs driven by damp and mould claims from our tenants.
- £1.906m adverse - Increase in Other costs. This is mainly due to the following:
  - 0.971m of additional costs due to further increases in market costs for gas and electricity
  - £0.871m of Council Tax costs that have been unpaid for a significant amount of time. The dispute arose due to inaccuracies in the information held by the Revenue Team for multiple properties including tenanted, demolished, and sold ones. To resolve the debt situation in Revenue, HRA will pay the amount owed and continue to work towards obtaining refunds once each matter is dealt with.

- £0.741m projected costs for leaseholders' services, including legal fees, RTB services, and feasibility study on Moss Hall Grove.

There are on-going risks associated with the 30-year HRA business plan.

- Interest rates on borrowing increasing to c.5%. This may impact the financial affordability of capital programmes in future years. The council's treasury team are considering options for borrowing in line with need.
- Rent-setting for council dwellings and temporary accommodation is historically set at CPI+1% and communicated to tenants in February of each year. The proposal for 2024/25 will be in line with the rent policy of September 2023 CPI plus 1%.
- Meeting Fire Safety and other regulatory requirements are likely to add further financial pressure on the HRA, as the cost of raw materials and availability of skilled labour continue to drive costs higher than the level of rent inflation.
- High levels of disrepair claims and associated legal costs.
- Fuel/ Vehicle costs – insurance and fuel costs are continuing to rise.
- Impact of proactive approach to assisting with Damp and Mould issues across the estate

Table 6: HRA Forecast Outturn position

HRA - Revenue	22/23 Outturn	2023/24 Budget	Month 9 Actuals	Reserves Applied	Month 9 Forecast Outturn after reserves	Month 9 Variance after reserves	Movement
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Dwelling Rent	(52,578)	(51,734)	(37,244)	-	(55,810)	(4,076)	(300)
Non-Dwelling Rent	(1,069)	(1,021)	(728)	-	(956)	65	65
Service & Other Charges	(6,628)	(7,491)	(6,442)	-	(9,691)	(2,200)	(781)
Other Income	(317)	(227)	(1)	-	(119)	108	-
Housing Management	20,624	21,763	19,217	-	21,993	229	229
Other Costs	1,647	804	813	-	2,709	1,906	370
Internal recharges	3,082	2,776	18	-	3,304	528	528
Repairs & Maintenance - Mgt Fee	9,743	9,540	7,155	-	15,128	5,588	5,588
Repairs & Maintenance - Non Core	0	-	(1,191)	-	(1,191)	(1,191)	-
Provision for Bad Debt	942	1,185	-	-	185	(1,000)	(1,000)
Regeneration	688	-	(239)	-	21	21	21
Debt Management Expenses	11,520	11,568	-	-	14,606	3,038	-
Interest on Balances	(2,434)	(62)	(3)	-	(3,600)	(3,538)	(2,000)
<b>HRA Controllable (Surplus)/Deficit</b>	<b>(14,782)</b>	<b>(12,897)</b>	<b>(18,644)</b>	<b>-</b>	<b>(13,420)</b>	<b>(523)</b>	<b>2,720</b>
Depreciation	12,683	12,703	-	-	12,703	-	-
RCCO	1,998	-	-	-	523	523	(2,720)
<b>HRA Capital Charges</b>	<b>14,681</b>	<b>12,703</b>	<b>-</b>	<b>-</b>	<b>13,226</b>	<b>523</b>	<b>(2,720)</b>
<b>HRA (Surplus)/Deficit</b>	<b>(100)</b>	<b>(194)</b>	<b>(18,644)</b>	<b>-</b>	<b>(194)</b>	<b>(0)</b>	<b>(0)</b>

The projected HRA reserve is £4.314m, an increase of £0.194m from the opening reserve of £4.120m.

Table 7: HRA Forecast Outturn - Reserves

Service Area	B/Fwd	Revenue Movement	Depreciation & RCCO	Forecast Funding for Capex CFR	C/Fwd
	£'000	£'000	£'000	£'000	£'000
HRA Reserve	(4,120)	(13,420)	13,226		(4,314)
Major Repairs Reserve	(2,000)		(13,226)	13,226	(2,000)
<b>HRA Reserves</b>	<b>(6,120)</b>	<b>(13,420)</b>	<b>-</b>	<b>13,226</b>	<b>(6,314)</b>

### 3.2 Dedicated Schools Grant (DSG)

- At M9, the DSG forecast outturn is a surplus of £1.823m on business-as-usual activities. This is outlined in Table 7.
- For 2023-24, the final allocation for Barnet DSG after recoupment is £265.806m.
- The growth fund is forecast to underspend after agreed funding of £0.394m for Hasmorean High School for Boys and £0.169m for Underhill against the budget of £1.761m.
- The underspend of £0.625m against individual schools budget is due primarily to timing differences in repayment of cash advances previously paid to a number of schools experiencing cash flow difficulties.

Table 8: DSG Forecast Outturn

	2022-23 Outturn	2023-24 Budget (Final Allocation)	2023-24 Forecast Outturn after reserves applied	2023-24 Variance
	£m	£m	£m	£m
<b>Expenditure</b>				
Schools Block:				
Individual Schools Budget	152.267	160.196	159.571	(0.625)
ESG Retained Funding	0.700	0.700	0.700	0
Growth fund	0.384	1.761	0.563	(1.198)
Central School Services	2.344	2.369	2.369	0
<b>Sub-total</b>	<b>155.695</b>	<b>165.026</b>	<b>163.203</b>	<b>(1.823)</b>
Early Years Block	29.181	31.390	31.390	0
High Needs Block	60.975	69.390	69.390	0
<b>Sub-total</b>	<b>90.156</b>	<b>100.780</b>	<b>100.780</b>	<b>0</b>
<b>Grand Total</b>	<b>245.851</b>	<b>265.806</b>	<b>263.983</b>	<b>(1.823)</b>
<b>Income</b>				
DSG Income	(250.692)	(265.806)	(265.806)	
<b>DSG Balance</b>	<b>(4.841)</b>	<b>0</b>	<b>0</b>	<b>(1.823)</b>

- The DSG reserve brought forward balance into 2023-24 was £9.711m. The schools' forum has agreed to use up to £1.000m of reserves to fund the Hong Kong & Afghanistan Refugees joining our schools in Barnet, of which £0.213m was spent in 2022-23 and the remaining balance of £0.787m is planned to be utilised in 2023-24. In addition, a further £1.000m is earmarked for therapies (High Needs) and £1.129m of Early Years is confirmed and subject to DfE clawback.

Table 9: DSG Forecast Outturn - Reserves

DSG reserves	B/Fwd	Use of Reserve	Top up Reserve	Net Use of Reserves	C/Fwd
	£m	£m	£m		£m
DSG Reserve	(9.711)	2.916	(1.823)	1.093	(8.618)
<b>DSG Reserves</b>	<b>(9.711)</b>	<b>2.916</b>	<b>(1.823)</b>	<b>1.503</b>	<b>(8.618)</b>

### 3.3 Public Health Grant

- The Public Health Grant of £18.915m is forecast to overspend by £0.604m. This is to be funded by a drawdown from the Public Health ring fenced reserve. The variance mainly relates to one off use of the Public Health Reserve for Prevention projects and some demand led costs offset partially by underspends in support costs.
- A further £0.116m is forecast to be drawn down from Public Health Reserve to cover other one-off items in Public Health cost centres funded from General Fund.

Table 10: Public Health Forecast Outturn

Service Area	2023/24 Budget	2023/24 forecast	Variance	PH Reserve applied	Variance after Reserves
	£m`	£m	£m	£m	£m
Public Health Grant	18.915	19.520	0.604	(0.604)	0.000
<b>Total</b>	<b>18.915</b>	<b>19.520</b>	<b>0.604</b>	<b>(0.604)</b>	<b>0.000</b>

- The Public Health Grant Reserve carried forward from 2022/23 is £1.602m. The projected drawdown required as noted in 3.9 and 3.10 is £0.720m which would leave the reserve with a balance of £0.882m at end of 23/24 financial year.

Table 11: Public Health Grant Forecast Reserve position

Reserves use	Reserve at start of 2023/24	Use of Reserve	Reserve c/fwd to 2024/25
	£m	£m	£m
Public Health Reserve	1.602	(0.720)	0.882

### Special Parking Account

- Income received from parking charges is paid into a Special Parking Account (SPA) to comply with legislative requirements. Any surplus is appropriated into the General Fund at year end. The act requires any surplus to be spent on specified traffic and highways management objectives. The table below illustrates the forecast outturn position for the SPA and the appropriation to the general fund. The SPA forecast outturn for 2023-24 is a shortfall of £2.932m.
- Parking contravention trends remain volatile with on-street enforcement reporting increased levels of issuance during this period but conversely, moving traffic contraventions and bus lane PCN recovery rates have reduced slightly, there has been an improvement across other parking work

streams. It appears the increased prevalence of working from home, flexible working arrangements and ongoing cost of living issue continue to have an impact on travel and parking patterns.

- A fundamental review of the council's CPZ programme has now concluded, and capital bid submitted was approved by the Capital Strategy Board. The revised programme will be delivered over four years.

Table 12: Special Parking Account Forecast Outturn

SPA Accounts	2023-24 Budget	Estimated 2023-24 Outturn	
	£m	£m	£m
Income	Budgeted SPA Account	M9 Forecast Outturn	M9 Variance
Penalty Charge Notices	(13.727)	(11.085)	2.642
Residents Permits	(3.232)	(3.747)	(0.515)
Pay & Display	(3.725)	(4.049)	(0.324)
CCTV Bus lanes	(1.110)	(0.886)	0.224
Total Income	(21.794)	(19.768)	2.026
<b>Operating Expenditure (running costs)</b>	<b>8.262</b>	<b>8.552</b>	<b>0.291</b>
Net Operating Surplus	(13.532)	(11.215)	2.317
<b>Appropriation to General Fund</b>	<b>(13.532)</b>	<b>(11.215)</b>	<b>2.317</b>

#### 4. Capital Programme

##### Capital Programme 2023-2028

- The council has a significant capital programme across both the General Fund and the Housing Revenue Account (HRA). Capital projects are considered within the council's overall medium to long term priorities, and the preparation of the capital programme is an integral part of the financial planning process. This includes taking account of the revenue implications of the projects in the revenue budget setting process.

##### Forecast Outturn

- The net slippage/acceleration reported at quarter 3 (31<sup>st</sup> December 23) was £26.915m with £27.585m spend being slipped out of the 2023/24 financial year into future periods and £0.670m accelerated into 2023/24.
- As the council progresses through the financial year, estimates of slippage and accelerated spend will become more accurate. As such, any capital financing adjustments will be presented to Cabinet with outturn adjustments undertaken by the Chief Financial Officer at year end, in accordance with financial regulations.
- The breakdown of net slippage and acceleration by Directorate is shown below:



Table 12: Capital Programme net slippage and acceleration

Directorate	2023/24 Budget	2023/24 Forecast	Variance from Approved Budget	Expenditure to date
	£m	£m	£m	£m
<b>Adults and Health</b>	13.600	11.900	(1.700)	3.788
<b>Children's Family Services</b>	10.007	9.463	(0.544)	6.031
<b>Assurance</b>	1.576	1.567	(0.009)	0.968
<b>Customer and Place</b>	160.728	126.991	(33.738)	61.985
<b>Brent Cross</b>	52.908	41.333	(11.575)	12.925
<b>Strategy &amp; Resources</b>	8.330	8.330	0.000	0.000
<b>General Fund Programme Total</b>	<b>247.150</b>	<b>199.585</b>	<b>(47.566)</b>	<b>85.698</b>
<b>HRA</b>	178.021	172.408	(5.613)	109.584
<b>Grand Total</b>	<b>425.171</b>	<b>371.993</b>	<b>(53.178)</b>	<b>195.281</b>

**Communities, Adults and Health** – The underspend mainly relates to Greenspaces Development Project and Barnet Playing Fields, the budget for which is to be reprofiled into 24/25.

**Children's and Family Service** – The slippage to be re-profiled is due to Education and

Social Care projects, the latter being the solo provision project which is experiencing difficulties in securing a long-term property.

**Customer and Place** – Overall net slippage of £33.738m.

- Housing General Fund:
  - ODH Acquisitions- £3m slippage - reflecting end of 500 Acquisition programme and waiting Cabinet approval to start new ODH acquisitions.
  - Sage nearly £5m slippage into 24/25 based latest construction costs estimates.
  - GF Small Sites £0.715m deletion to be replaced with new programme
- Growth and Regeneration – General:
  - Depot Relocation – re-profiling of c£0.4m into 24/25 for residual works then a budget deletion of £8.5m pending scheme review.
  - ICT Strategy £0.496m re-profiling – based on Capita SPIR costs profiled spend.
  - Development Portfolio £2.7m re-profiling – mainly due to £1.52m Investment Partnership fees budget re-profiled into next year.
  - Milesplit Cemetary Works £0.122m re-profiling – due to planning committee decision requirement being possibly delayed to Jan 2024.
  - Family Friendly Hub £0.401m re-profiling – due to spend being re-profiled into 24/25.
  - The Barnet Loop £0.190m re-profiling – due to spend being re-profiled into 24/25.
  - Connected Places - £0.164m slippage due to staff changes and recruitment being slower.
  - The Town Centre capital budget has now been reduced to £18m over three years.
  - The Burroughs Hendon – the reason for the reduction in the Hendon Hub forecast is due to the deletion of the budget in line with the property review board, Full Business Case to be resubmitted in 2024.
- Highways Non TfL reporting slippage of £3.719m:
  - £2.248m slippage is within Strategic CIL programme made up of £0.913m is expected to slip on the Flooding and Drainage Programme, with additional slippages identified for Footway Relay, Signs and Lines and Brent Cross Carriageways and Footways.
  - The NRP Programme is forecasting a £0.598m acceleration, from the 2024/25 budget. this is mostly driven by higher Rubber Crumb costs – for both DLO and TKJV. The NRP Fees & Other Works budget is forecasting a £230k overspend which is driven by salary recharges. £0.256m were

received from DFT as part of the 'Network North' Road Maintenance allocation. This amount will be used to part-fund the NRP programme and reduce the overall borrowing burden.

- £2.069m slippage in Highways Improvement programme. These are a series of S106 funded projects, including works for Ark Academy. The majority of these works will not take place in 2023/24 and the budget will slip into the next financial year.
- Environment and Climate Change:
  - £2m against Grahame Park community facilities. Construction costs for the new Colindale Health Centre (Colindale Community Facilities) are expected to be incurred in the next financial year, with only a small amount being spent on Consultancy Costs in 2023/24. The delay is due to a dispute over rent costs between developer Redrow and the ICB, which is delaying the project.
  - £2.858m slippage against Colindale Station Works
- Street Scene:
  - Vehicles - £0.600m slippage due to delay in vehicle procurement.
  - Jolt Town Centre EV Project – £1.400m deletion due to external funding.
  - Trojan Phase 2 EV Project – £2.402m deletion due to external funding. Project to be fully completed this financial year.
- Parking and Infrastructure:
  - Moving Traffic Cameras – £0.352m slippage due to identifying site allocations.

**Assurance** – The capital programme is expected to be on budget for 2023/24.

**Brent Cross** – The Brent Cross capital programme is currently projecting re-profiling expenditure of £11.575m at M9 for 2023-24. The re-profiling all relates to aligning appropriate budgets into future financial years.

- BXC – Funding for land acquisitions – The forecast at M9 for 2023-24 identifies a need for re-profiling expenditure of £0.446m into 2025-26. The majority of the reprofiling relates to an updated legal expenditure profile.
- Brent Cross West – The forecast at M9 for 2023-24 identifies re-profiling expenditure of £5.421m into 2025-26. This relates to a redesign within the Geron Way Highways work package and pausing new expenditure requirements on the Geron Way Waste Transfer Station, whilst an alternative option is explored.
- Critical Infrastructure – The forecast at M9 for 2023-24 identifies accelerating expenditure of £0.178m into the current financial year. This relates to the latest expenditure forecast on the demolition costs for Whitefield Estates.
- BXT Land Acquisitions - The forecast at M9 for 2023-24 identifies a need for re-profiling expenditure of £5.886m into 2024-25. This relates to a prudent forecast acquisition profile of the remaining properties to be vested, likely resulting in an overlap into the new financial year.

**HRA** - The Housing Revenue Account is forecasting reprofiling of £5.613m into future years. The key areas to note are: Reprofiling of: £2.2m Colindale Gardens into 24/25, £10.7m realignment Acquisitions Phase 3 programme into 24/25 offset by acceleration of expenditure within the current financial year £2.9m Carbon Neutral Works and £4.2m Neighbourhood Works.

As the council progresses through the financial year, estimates of slippage and accelerated spend will become more accurate. As such, any capital financing adjustments will be presented to Cabinet with outturn adjustments undertaken by the Chief Financial Officer at year end, in accordance with financial regulations.

The funding for the capital programme is set out below:

Table 13: Financing of the Proposed Capital Programme

Directorate	Grants	S106	Capital Receipts	RCCO/MRA	CIL	Borrowing (MEEF*)	Borrowing (PWLB)	Total
	£m	£m	£m	£m	£m	£m	£m	£m
<b>Adults and Health</b>	5.448	0.875	0.139	0.000	5.292	0.000	0.146	11.900
<b>Children's Family Services</b>	8.752	0.131	0.100	0.000	0.268	0.000	0.213	9.463
<b>Assurance</b>	0.000	0.000	0.000	0.000	1.567	0.000	0.000	1.567
<b>Customer and Place</b>	38.091	1.272	3.517	0.000	6.212	1.700	76.198	126.991
<b>Brent Cross</b>	33.309	0.000	0.000	1.011	0.000	0.000	7.012	41.333
<b>Strategy &amp; Resources</b>	0.000	0.595	0.000	0.000	0.000	0.000	7.735	8.330
<b>General Fund Programme</b>	<b>85.601</b>	<b>2.873</b>	<b>3.756</b>	<b>1.011</b>	<b>13.339</b>	<b>1.700</b>	<b>91.305</b>	<b>199.584</b>
HRA	20.945	3.550	26.401	16.258	0.000	0.000	105.253	172.408
<b>Total Capital Programme</b>	<b>106.546</b>	<b>6.423</b>	<b>30.156</b>	<b>17.270</b>	<b>13.339</b>	<b>1.700</b>	<b>196.558</b>	<b>371.992</b>

The table below shows the five-year forecast for the overall programme:

Table 14: Five Year Forecast of the Capital Programme

Directorate	Programme Budget	2023/24 Forecast	2024/25 Forecast	2025/26 Forecast	2026/27 Forecast	2027/28 Forecast	Programme Forecast	Additions/Deletions
	£m	£m	£m	£m	£m	£m	£m	£m
<b>Adults and Health</b>	41.662	11.900	21.381	8.380	0.000	0.000	41.662	0.000
<b>Children's Family Services</b>	37.340	9.463	16.623	5.431	5.821	0.000	37.339	(-0.001)
<b>Assurance</b>	1.745	1.567	0.178	0.000	0.000	0.000	1.745	0.000
<b>Customer and Place</b>	342.338	126.991	114.688	52.517	26.397	11.186	331.779	(-10.558)
<b>Brent Cross</b>	86.460	41.333	10.831	34.296	0.000	0.000	86.460	(-0.000)
<b>Strategy &amp; Resources</b>	12.595	8.330	3.899	0.366	0.000	0.000	12.595	(-0.000)
<b>General Fund Programme Total</b>	<b>522.139</b>	<b>199.585</b>	<b>167.600</b>	<b>100.991</b>	<b>32.218</b>	<b>11.186</b>	<b>511.580</b>	<b>-10.558</b>
<b>HRA</b>	<b>378.246</b>	<b>172.408</b>	<b>98.164</b>	<b>48.099</b>	<b>39.478</b>	<b>20.097</b>	<b>378.246</b>	<b>(-0.001)</b>
<b>Grand Total</b>	<b>900.386</b>	<b>371.993</b>	<b>265.764</b>	<b>149.090</b>	<b>71.695</b>	<b>31.283</b>	<b>889.826</b>	<b>-10.559</b>

## 5. Revenues and debt

### Collection Fund – Council Tax (based on latest available information)

For the purposes of this report, current year information has been compared against 2019-20, 2020-21, 2021-22 and 2022-23. This is to allow a visible comparison from pre-pandemic through to current period.

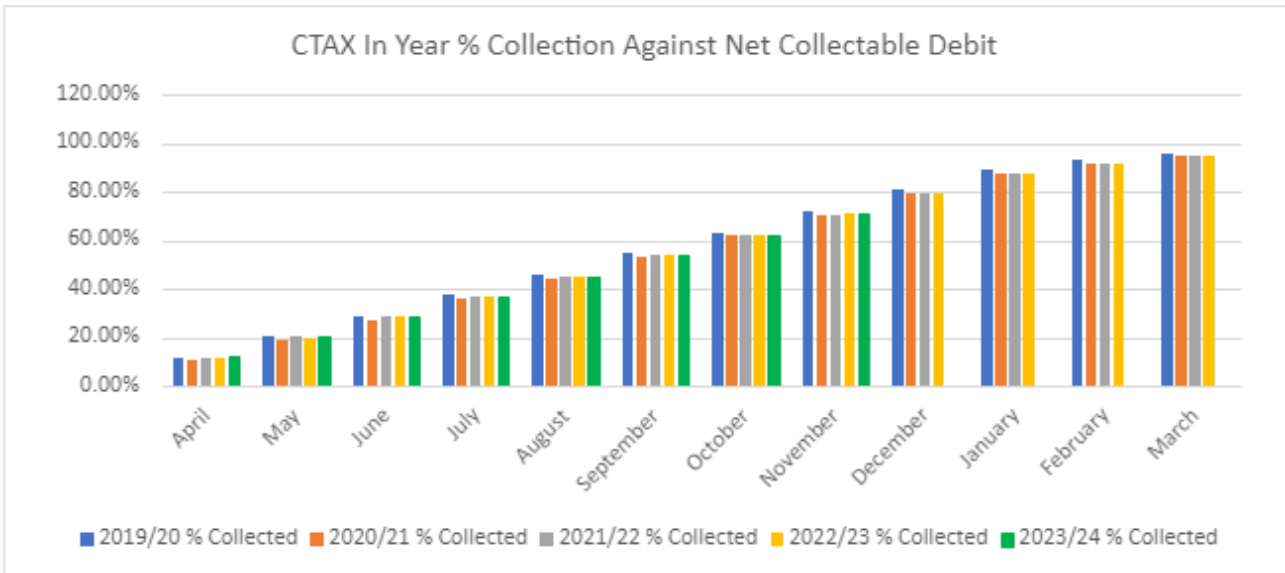
The collection rate in November 2023 is 70.71%, a decrease of 0.09% compared to 2022, an increase of 0.05% compared to 2021, an increase of 0.10% compared to 2020 and 1.06% lower than 2019 (pre-pandemic).

In cash terms, the current collection level is £10.722m higher than November 2022, £17.907m higher than 2021, £31.896m higher than 2020 and £33.341m higher than 2019 (pre – pandemic).

There has been an underlying recovery impact from COVID-19 in Council Tax, however the council’s tax base has improved through additional completions and there is not expected to be an adverse pressure on the Collection Fund arising from the tax base.

Council Tax Support expenditure forecast for November is £0.125m below budget.

The charts show the comparison of collection rates and cash values since 2019/20 (pre-pandemic).



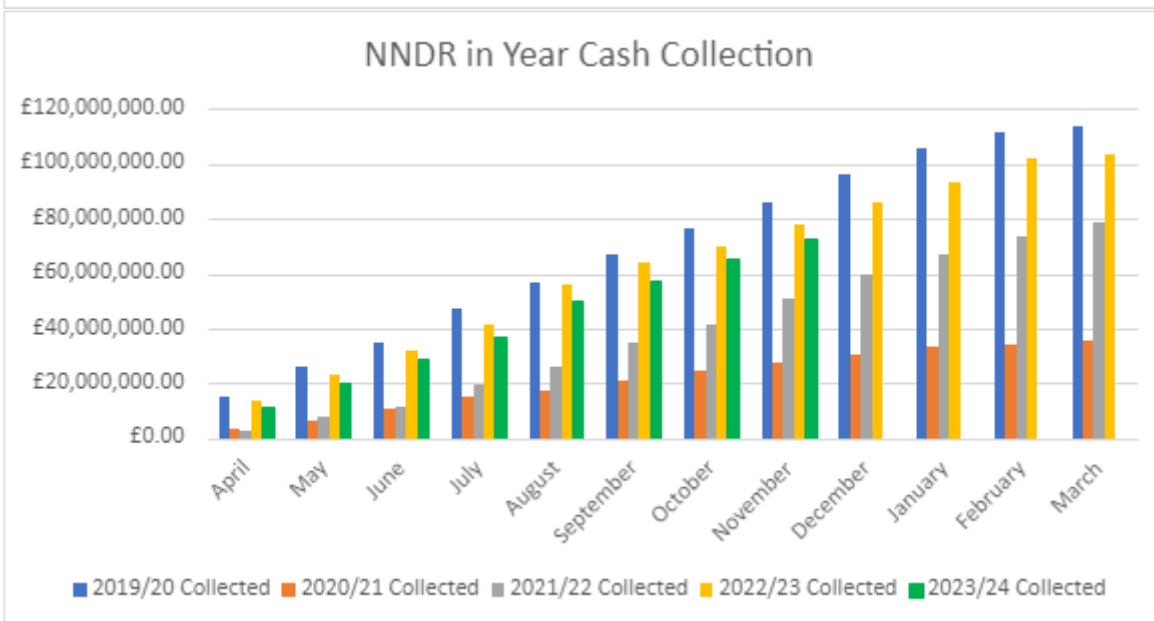
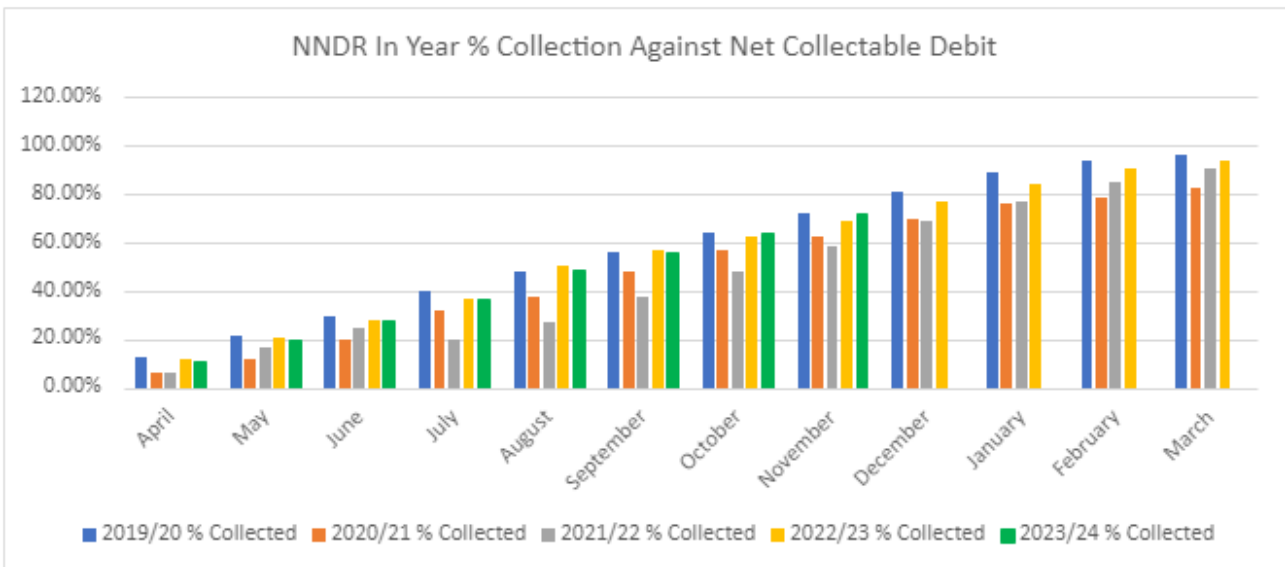
**Collection Fund – Business Rates**

The Business Rates collection rate in November 2023 is 71.90%, an increase of 2.76% compared to 2022, 13.56% increase compared to 2021, 9.50% increase compared to 2020 and 0.18% higher than 2019.

In cash terms, the current collection level is £4.874m lower than November 2022, £21.873m higher than 2021, £45.473m higher than 2020 and £13.055m lower than 2019.

The cash collection is impacted by the Net Collectible debit (NCD) in each year. In November 2023, the NCD is £11.088m lower than 2022 which is why we have seen a reduction in cash collected between these years.

The charts below show the comparison of collection rates and cash values since 2019-20 (pre-pandemic).



**Emergency Financial Support for Residents**

Emergency support is in the form of Discretionary Housing Payments (DHP), Discretionary Council Tax Discounts (S13A) and Resident Support Fund (RSF) payments.

- DHP awards as at end of November 2023 are £0.895m and we are forecasting that we will spend 100% of Governments funding in this area which is £1.475m
- S13A awards as at end of November 2023 are £0.285m and we are currently forecasting an annual spend of £0.428m.

- RSF awards as at the end of November 2023 are £0.402m and we are currently forecasting an annual spend of £0.603m

### Court Costs

November 2023 court costs awarded are £1.544m which is 10.9% lower than 2022.

Court costs collected as at end of November 2023 are £0.827m which is 20.7% lower than 2022

The current budgeted income forecast is not expected to be impacted by the reduction in costs awarded.

- Housing Benefit Overpayments (HBOP)

Housing Benefit Overpayment Collection at the end of November 2023 is £1.697m. This is 5.77% higher than 2022.

From the current forecasted income in this area, it is expected that the budget target of £2.645m will be met for 2023/24.

### Sundry Debt

Between November 2023 and December 2023 overall debtors increased by £6.233m (£2.521 not yet overdue). It should be noted that this information is a snapshot as at that date and the overall position varies.

Table 15: Aged Debt Analysis as at 31 December 2023

Debtor	Not Overdue £m	Up to 30 days £m	30 - 60 days £m	60 - 90 days £m	Over 90 days £m	Total Debt £m
Month 9	4.637	5.667	4.160	6.061	25.223	45.748
Month 8	2.116	5.882	6.553	0.285	24.679	39.515
Movement	2.521	-0.215	-2.393	5.776	0.544	6.233

The table below gives detail of the top ten individual debts by debtor, totalling £31.719m.

Table 16: Top Ten Debtors 31 December 2023

Top Ten Debtors 30 December 2023						
Debtor	Total Debt £m	Not Overdue £m	Up to 30 days £m	30 - 60 days £m	60 - 90 days £m	Over 90 days £m
NHS NORTH CENTRAL LONDON ICB	29.403	2.053	4.491	3.826	5.393	13.640
THE FREMANTLE TRUST	1.359	0.000	0.000	0.000	0.000	1.359
NHS England	0.216	0.000	0.216	0.000	0.000	0.000
Mechinah Golders Green LTD	0.143	0.000	0.000	0.000	0.000	0.143
NHS North Central London CCG	0.141	0.000	0.000	0.000	0.000	0.141
COMMUNITY FOCUS INCLUSIVE ARTS	0.118	0.000	0.000	0.000	0.006	0.112
MEADOWSIDE RES. CARE HOME	0.095	0.000	0.000	0.000	0.000	0.095
NHS Haringey Clinical Commissioning Group	0.085	0.000	0.000	0.000	0.000	0.085

Signature Dining	0.084	0.000	0.000	0.000	0.000	0.084
Just Like Home Ltd	0.075	0.000	0.000	0.000	0.000	0.075
<b>Total</b>	<b>31.719</b>	<b>2.053</b>	<b>4.707</b>	<b>3.826</b>	<b>5.399</b>	<b>15.734</b>

There is a significant class of debt relating to Adult Social Care client contributions. At the end of period, the level of total debt related to individuals who receive adult social care services was £11.358m, of which £2.808m relates to Deferred Payment Arrangement (DPA) Debt accounts. Of the remaining £8.550m, £4.955m relates to debts prior to 23/24, which is steadily being reduced as the Debt Project team continue to investigate all ongoing debt cases. The team has recovered a total of £2m so far in 23/24 as well as securing £0.8m worth of DPA debt against individual properties.

NHS NCL ICB: There is an ongoing dialogue with service area and ICB colleagues concerning the remaining balance. Of the £30m outstanding:

- £6.5m raised in the last few weeks and not yet due
- £8.9m will be paid in January 24 (confirmation from ICB)
- £7.7m is being cleared for payment (confirmation from ICB)
- £4m of invoices are in the process of being checked by the ICB

£2.5m of invoices are currently being actively disputed.

The legal situation with The Fremantle Trust, which includes Meadowside Care Homes, has progressed, a settlement resolution is about to be finalised with the debtor and will be concluded by year end.

Affinity Water payment received £824,088.53. Balance outstanding £85,853.88.

Property services are currently working with HBPL around the sale of the land associated with the Mechinah Golders Green Ltd debt. The repayment of this debt is included within the negotiations. Completions anticipated 15/03/2024.

Community Focus Inclusive Arts debt is being progressed by the service area who are seeking resolution.

The service area is still to progressing the Signature Dining debt.

## 6. Treasury & Liquidity

The council adopted its current Treasury Management Strategy Statement (TMSS) at Full Council in February 2023. This Cabinet is being presented with an updated TMSS for recommendation to Full Council as part of the Business Planning 2024-2030 paper.

At the end of the period, the council held £48.2m in short-term investments with an interest rate spread from 5.39% to 5.80%, averaging 5.30% yield. £18.2m is invested in same-day money market funds (MMF) with the balance of £30m in fixed term deposits with maturity dates of less than 1 year.

The above spread of investments is in line with the market offering higher yields on longer-term deposits and the organisation being sufficiently liquid at the time of placing the fixed term deposits, however the council's expenditure has been higher than expected through the year to date, so the treasury team has been active as a borrower in the short-term inter-local authority market to help manage its cashflow.

During 2023, the council did not breach its authorised limit for external borrowing (£919.873m) that were agreed in the 2023/24 TMSS, however the operational boundary (£819.873m) has been passed which is permitted, whereas the authorised limit is a statutory limit that must not be breached. The treasury team has recommended an increase to these indicators to recognise revisions to the council's capital programme and Cabinet is recommending to Council that this is agreed in January.

Since 1 April 2023, the council has borrowed £150m of loans from the Public Works Loan Board (PWLB). Total long-term borrowing totals £834.1m of which £62.5m is Lender Option Borrower Option (LOBO) loans where the lender option is next due in 2024. The remaining £771.6m is long-term borrowing from the PWLB.

The council is monitoring progression of its capital programme and interest rates as there is a need to increase its external borrowing to finance capital projects scheduled to be progressed this year. Consideration is being given to both current and forecasted gilt yields, as these dictate the current cost of borrowing and the refinancing costs respectively, to optimise the costs of financing the capital programme. The market is expecting interest rates to fall over the course of the next 12-months although the position is very sensitive to inflation reports and other economic data. Where rates are expected to fall, it may make sense to borrow over shorter time horizons while rates are high and then refinance after rates have eased off.

The council had previously fixed forward borrowing at low rates in 2020/21 and 2021/22, however the council is now operating in a significantly higher interest rate environment. The treasury team's timing of borrowing will be tied more closely to the agreement of new projects and the time the cash is required to avoid any additional cost of carry.

As the council's overall interest payments has increased significantly in the past three financial years, any additional projects included in the capital programme that are to be financed through borrowing will require additional budget to be allocated to the capital financing budget allocation. There is only a partial year impact of long-term borrowing taken in 2023/24 that affects the treasury interest payable budget due to the timing of loans being agreed, whereas from 2024/25 onwards, the full year interest cost associated with the new borrowing will need to be met.

The council is also exploring taking borrowing through the Mayor of London Energy Efficiency Fund (MEEF). Borrowing terms through MEEF are significantly more favourable than borrowing via PWLB. The use of MEEF funds needs to be earmarked to projects that demonstrably reduce emissions / improve energy efficiency.

The treasury team has projected forward its cost centre (broadly Interest payable less investment income receivable plus other expenses (bank charges / fees) to 2030. This analysis suggests that, based on the current capital programme, expenditure on the treasury cost centre may increase substantially which would create additional pressures on the council (to the extent these costs are not budgeted for or offset through other savings in services). This analysis has been shared with the team pulling together the MTFS.

The treasury team has also raised awareness that use of historical reserves (including capital receipts and grants unapplied) will likely increase our external borrowing need as reserves are generally backed by "internal borrowing", used to finance historical capital expenditure, rather than cash. This means that when reserves are utilised the internal borrowing needs to be converted to external borrowing. There is a financing implication of this that may create further pressures. The treasury team is building use of reserves into its long-term and current year forecasts.

As cash balances reduce, day-to-day liquidity needs to be more actively managed. Over August, the council experienced net cash out-go of £36m. This necessitated the council borrowing £20m from other Local Authorities on a short-term basis. The council has further borrowed £40m during October to manage liquidity and is likely to need to borrow significantly before the year-end to reflect capital expenditure and use of reserves.



## 7. Post Decision Implementation

None

## 8. Corporate Priorities, Performance and Other Considerations

### Corporate Plan

This supports the council's corporate priorities as expressed through the Corporate Plan which sets out our vision and strategy for the borough. This includes the outcomes we want to achieve for the borough, the priorities we will focus limited resources on and, our approach for how we will deliver this.

### Corporate Performance / Outcome Measures

None in the context of this report

### Sustainability

None in the context of this report

### Corporate Parenting

In line with Children and Social Work Act 2017, the council has a duty to consider Corporate Parenting Principles in decision-making across the council. There are no implications for Corporate Parenting in relation to this report.

### Risk Management

Regular monitoring of financial performance is a key part of the overall risk management approach of the council.

### Insight

Whilst not specifically applicable to this report, insight is used to support the future financial forecasts including risks and opportunities highlighted for 2023/24 in this report through activity drivers and place-based understanding.

### Social Value

No application to this report

## 9. Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)

This report considers the forecast outturn position of the council at the end of the financial year.

## 10. Legal and Constitutional References

Section 151 of the Local Government Act 1972 states that: "without prejudice to section 111, every local authority shall make arrangements for the proper administration of their financial affairs and shall secure that one of their officers has responsibility for the administration of those affairs". Section 111 of the Local Government Act 1972 relates to the subsidiary powers of local authorities to take actions which calculated to facilitate, or are conducive or incidental to, the discharge of any of their functions.

Section 28 of the Local Government Act 2003 (the Act) imposes a statutory duty on a billing or major precepting authority to monitor, during the financial year, its income and expenditure against the budget calculations. If the monitoring establishes that the budgetary situation has deteriorated, the authority must take such action as it considers necessary to deal with the situation. Definition as to whether there is deterioration in an authority's financial position is set out in sub-section 28(4) of the Act.

The council's Constitution, Article 7 Part 2D sets out the function of Cabinet. The Cabinet is responsible for the following functions:

- Development of proposals for the budget (including the capital and revenue budgets, the fixing of the Council Tax Base, and the level of Council Tax) and the financial strategy for the Council;
- Monitoring the implementation of the budget and financial strategy;

- Recommending major new policies (and amendments to existing policies) to the Council for approval as part of the Council's Policy Framework and implementing those approved by Council;
- Approving policies that are not part of the policy framework; 3.
- Management of the Council's Capital Programme;

The council's Constitution, Part 4A sets out the financial regulations part 2.5.4 states that the relevant committee (for example, Licensing and General Purposes Committee) or Cabinet can approve in-year changes to fees and charges subject to them being reported to Council and any requirements relating to public consultation and equality impact assessments being undertaken

## 11. Consulting and Engagement

N/a

## 12. Equalities and Diversity

Decision makers should have due regard to the public sector equality duty in making their decisions. The equalities duties are continuing duties, they are not duties to secure a particular outcome. Consideration of these duties should precede the decision. The statutory grounds of the public sector equal duty are found at section 149 of the Equality Act 2010 and are as follows:

A public authority must, in the exercise of its functions, have due regard to the need to:

- Eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act;
- Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it.
- Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

Having due regard to the need to advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to:

- remove or minimise disadvantages suffered by persons who share relevant protected characteristic that are connected to that characteristic.
- take steps to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it.
- encourage persons who share a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

The steps involved in meeting the needs of disabled persons that are different from the needs of persons who are not disabled include, in particular, steps to take account of disabled persons' disabilities.

Having due regard to the need to foster good relations between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to:

Tackle prejudices and promote understanding.

Compliance with the duties in this section may involve treating some persons more favourably than others; but that is not to be taken as permitting conduct that would otherwise be prohibited by or under this Act. The relevant protected characteristics are:

- Age
- Disability
- Gender reassignment
- Pregnancy and maternity
- Race
- Religion or belief
- Sex
- Sexual orientation
- Marriage and Civil partnership

This is set out in the council's Equalities Policy together with our strategic Equalities Objective – as set out in the Corporate Plan – that, citizens will be treated equally with understanding and respect; have equal opportunities and receive quality services provided to best value principles.

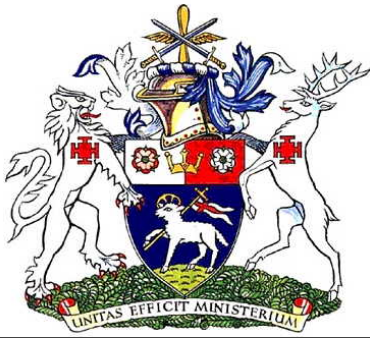
Progress against the performance measures we use is published on our website at: [www.barnet.gov.uk/info/200041/equality\\_and\\_diversity/224/equality\\_and\\_diversity](http://www.barnet.gov.uk/info/200041/equality_and_diversity/224/equality_and_diversity)

### **Background Papers**

**13.**

None

This page is intentionally left blank



**Cabinet**

<b>Title</b>	<b>Brent Cross Update Report</b>
<b>Date of meeting</b>	6 <sup>th</sup> February 2024
<b>Report of</b>	Councillor Ross Houston Deputy Leader and Cabinet Member - Homes and Regeneration
<b>Wards</b>	Cricklewood
<b>Status</b>	Public
<b>Key</b>	Key
<b>Urgent</b>	No
<b>Appendices</b>	None
<b>Lead Officer</b>	Cath Shaw, Deputy Chief Executive <a href="mailto:cath.shaw@barnet.gov.uk">cath.shaw@barnet.gov.uk</a>
<b>Officer Contact Details</b>	Luke Ward, Brent Cross Programme Director <a href="mailto:luke.ward@barnet.gov.uk">luke.ward@barnet.gov.uk</a>
<b>Summary</b>	
<p>This report provides an update to the Cabinet on the progress being made across the Brent Cross Programme in recent months.</p> <p>Notably, the report provides updates on the formal opening of the Brent Cross West station, which took place on the 10<sup>th</sup> December 2023, and seeks a delegation to the Brent Cross Programme director for short term land use agreements.</p> <p>Wider updates are also provided on the continued progress being made on delivering Brent Cross Town as well as council delivered infrastructure including an update on the soon to be completed new homes for the Whitefield Estate low rise residents.</p>	

## Recommendations

That Cabinet:

1. Notes the contents of the report.
2. Delegates authority to the Brent Cross Programme Director to finalise and enter into agreements for short term temporary use of land acquired for the Brent Cross Scheme until it is brought into the development or utilised for other purposes, as set out in [paragraph 1.29](#).

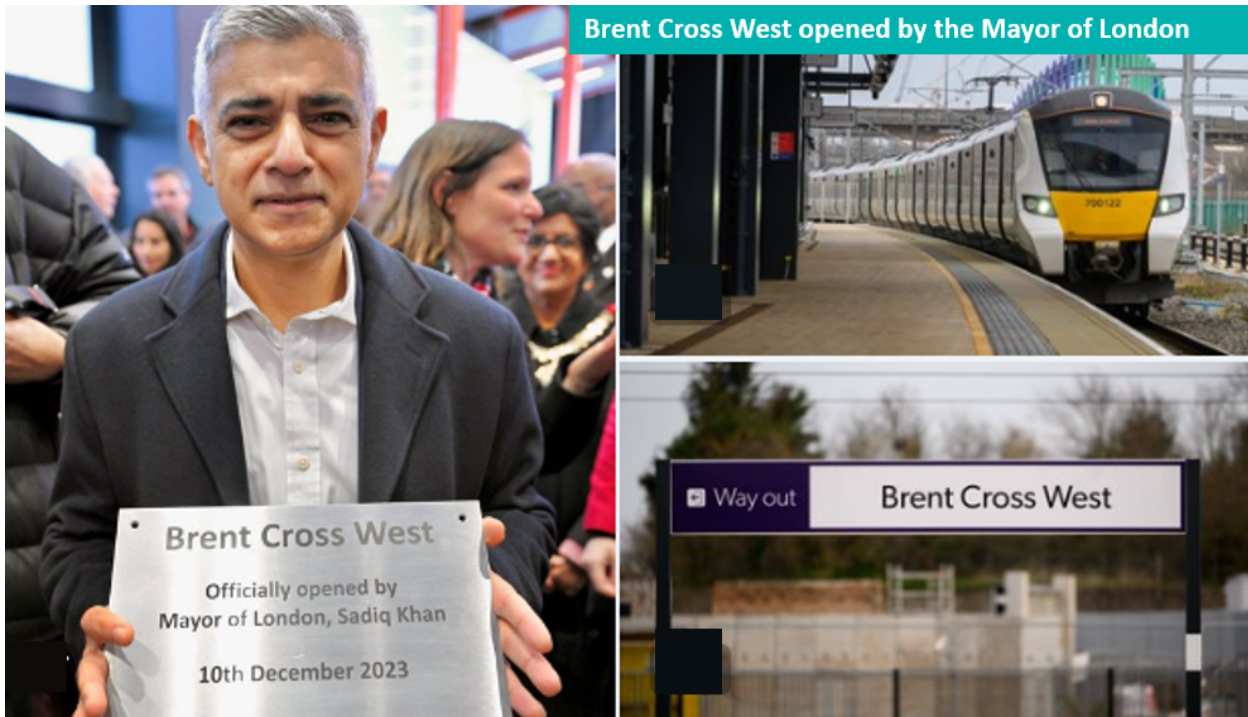
### 1. Reasons for the Recommendations

- 1.1 The last full update report on Brent Cross was submitted to the Cabinet on 18<sup>th</sup> October. That report can be read here [PUBLIC - Brent Cross Cabinet Report - October 23.pdf \(modern.gov.co.uk\)](#)
- 1.2 This report provides updates to progress on the Brent Cross Programme since the last report and seeks to inform Cabinet of the ongoing activity within the development area, including community engagement, physical works update, and upcoming events.
- 1.3 Notable progress since the last update includes the following:
  - Formal opening of the new Brent Cross West Station
  - Development of proposals for council investment in plot 1, the first office plot of Brent Cross Town, which has been pre-let in part to Sheffield Hallam University.
  - The official opening of The 108 Baseball facility just outside the new station.
  - An update on the completion of the first new homes delivered by the programme, which will re-house residents of the Whitefield Estate low rise.
  - Confirmation that the update to the Brent Cross South Business Plan has been adopted.
  - Various updates on other council led delivery which forms part of the scheme including the replacement for the Hendon Waste Transfer Station and land acquisition strategy.

#### **Brent Cross West Station opening**

- 1.4 Brent Cross West Station opening to the public on Sunday 10th December. The event was marked by the unveiling of a commemorative plaque by the Mayor of London Sadiq Khan.
- 1.5 The opening event was a success and included live music and performances, food provided by local vendors and activities for kids and adults to take part in. Over 5,000 people attended on the day, many travelling by train to visit the station alongside many local residents.
- 1.6 A wide range of news stories were published around the station opening date, notably a report on BBC London News. There was also a significant amount of interest from railway enthusiasts with a number of YouTube videos published showing off the new station which have generated well over 200,000 views. The response and feedback to the new station has been positive with many commenting on the size, quality and character of the different parts of the station.
- 1.7 A video has been produced promoting the station and explaining the wider benefits it brings as part of the Brent Cross development <https://youtu.be/BGR9pLjExfM?feature=shared> and a range of photos from the opening day are included below.

- 1.8 A full summary of press coverage of the opening, along with a wider update on communications and engagement across the programme is included in [section 7](#) of this report.



### Station Contracts Close Out

- 1.9 Following the successful opening of the station there is, as is usual with all projects of this type at this stage of delivery, still a significant amount of work to do to finalise the account and close out the major contracts which were put in place to deliver the station. There are two significant contracts involved at Brent Cross West: the station construction contract itself

with VolkerFitzpatrick, and the Implementation Agreement with Network Rail. The project team will now focus on closing out these contracts to formally bring the station project to an end. There are a number of outstanding matters to be resolved, mostly relating to the Network Rail contract, and these may take some time to resolve, using the established process of dispute resolution set out in the contract.

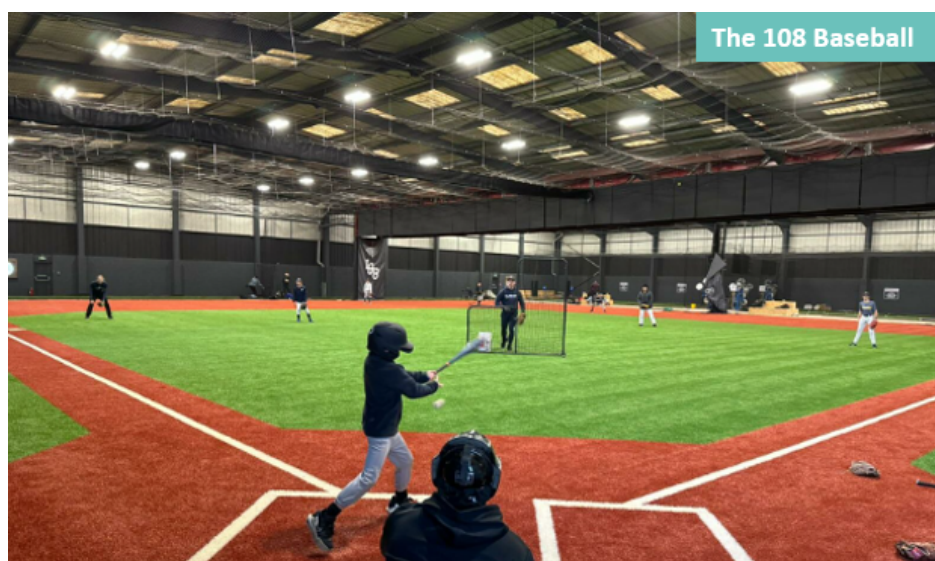
## **Brent Cross Town Update**

### **Site Works Update**

- 1.10 The Brent Cross Town skyline continues to change, with 7 tower cranes now on site and several buildings close to topping out. The first building due to be completed by the Brent Cross Joint Venture will be plot 12 which will provide new homes for residents moving from the Whitefield Estate high rise buildings, and is scheduled to finish in the later part of 2024. An image showing the development is included below. You can see the latest site wide drone images on the [Brent Cross Town website here](#).



- 1.11 The 108 Baseball facility, which is a meanwhile use for one of the vacated Claremont industrial estate units, had its formal opening event on the 23<sup>rd</sup> January. The facility has been opened for walk in bookings since December and has been hosting a number of baseball and softball teams and community sessions. The facility is a real asset to the existing community and to the new development and is a one minute walk from Brent Cross West station.





- 1.12 Brent Cross Town continues to take shape with works progressing well on the early development plots and public realm. Park View Avenue, which links Claremont Road to the new station, is now open for pedestrians and cyclists and is due to be open to road users shortly. Claremont Park is also now open 24 hours a day.
- 1.13 Plot 12 is expected to complete later this year with residents from the Whitefield Estate high rise blocks moving in soon after completion. Works are also progressing on Plots 25, 202, 203 and 13 which are expected to be completed in 2025.
- 1.14 Physical progress can be seen in the latest drone video available on the Brent Cross Town website at the following link [November 2023 Drone Footage - Brent Cross Town](#)

#### **Plot 1**

- 1.15 A report was submitted to Cabinet on the 12<sup>th</sup> December outlining the proposal for council investment in Plot 1 of the Brent Cross development. The recommendation to proceed with the proposal was approved by Cabinet, subject to confirmation of the updated authorisation limits budget by Full Council on 30<sup>th</sup> January, and subsequent approval of the capital addition at Budget Council on the 27<sup>th</sup> February. Following this, works are expected to start on site in the coming months post subsidy control approval and additional due diligence on the final terms of the agreement.

#### **Brent Cross Town (BXS) Business Plan**

- 1.16 As reported to cabinet in October 2023, the Brent Cross Team have been working with joint venture partners Related Argent to update the business plan for Brent Cross Town. The plan provides the over-arching strategy, to which the joint venture partners are working towards delivering Brent Cross Town (BXT). As the project comes forward and BXT evolves, the Business Plan will be updated to reflect progress with phase delivery, changes in market activity, current economic conditions and forecasts.
- 1.17 Since the update to cabinet in October 2023 the update to the business plan has been finalised and adopted. This sets the framework for the next phases of the development to come forward.
- 1.18 While the business plan foresees the development of the scheme in a number of phases, the joint venture will continue to assess individual plot opportunities as and when they become available in response to difficult market conditions.
- 1.19 The adoption of the business plan sets the scene for the second phase proposal to be finalised. As reported to the cabinet in October 2023 it is expected that Plot 1 (the first office building) may be the subject of a site-specific Phase Proposal and that several other plots around the station and north of the new High Street, will constitute the following phase. The second phase proposal will need to be approved ahead of start on site of plot 1. More detail on future phase proposals, as they emerge, will be reported to future cabinet meetings.

#### **Controlled Parking Zone (CPZ) Update**

- 1.20 The remainder of CPZ area UC4 (Claremont Road, Prayle Grove area) and UC5 (Golders Green Estate) will follow Barnet Council's policy for CPZ implementation as originally planned. In summary, the implementation of a CPZ will be undertaken following a comparison of monitoring surveys to assess the impact on parking after the opening of Brent Cross West station and Claremont Park use/visits. The first survey has been undertaken in Nov-23 and the follow up survey will be undertaken after station opening at a date to be determined, but to be more effective, during the summer when the park is most visited to assess the worst-

case scenario. An experimental CPZ will be introduced for the whole area that will follow the standard LBB process with a detailed consultation (for a minimum of six months) from the date of the implementation by engaging with residents, businesses, schools, and local groups in the area.

### **Community Engagement**

- 1.21 The project team continue to run a monthly drop-in session on the third Thursday evening of every month at the Brent Cross Town Visitor Pavilion.
- 1.22 Teams from Related Argent, Barnet Council and L&Q are on hand to answer questions from residents in the local area (particularly those most impacted by construction). This is in addition to regular opening hours at the Visitor Pavilion where Welcome Hosts are available daily to answer questions about the programme.

### **Community Space in Plot 13**

- 1.23 Plot 13 is one of the first residential plots of the Brent Cross Town development and is currently under construction. The planning design for this plot includes 171sqm of community space at the ground floor level. The S106 requires the Brent Cross Town developer to deliver this space to a shell and core finish, with the council then arranging the fit out and operation of the space, which will be covered in more detail in future reports to Cabinet. This work is actively underway, and future reports to Cabinet will include additional detail on how the space will be managed and operated.

### **Brent Cross Infrastructure (Delivered by the Council)**

#### **Plots 53/54**

- 1.24 Works on the first replacement homes of the programme are nearing completion. These plots will house residents who have chosen to relocate from the Whitefield Estate low rise units. The units are substantially complete with just final finishes and snagging works being undertaken and will be ready for residents to move in from late February.



#### **Whitefield Estate Low Rise Demolition**

- 1.25 Once all residents have moved into their new homes, the demolition of the vacated Whitefield estate low-rise units will take place. This is being undertaken under licence by Related Argent which will allow the majority of HGVs / demolition vehicles to be routed through the existing work site. Importantly this will keep lorries off Claremont Road and allow for more efficient logistics management for contractors delivering the works. Demolition works are expected to start in spring this year following all utilities disconnections.

#### **Waste Transfer Station**

- 1.26 As reported to the Cabinet meeting on the 18<sup>th</sup> October 2023, the council have an obligation to construct a replacement Waste Transfer Station (WTS) for the now decommissioned Hendon Waste Transfer Station, with a plot of land at Geron Way being the primary option.
- 1.27 The Cabinet will also be aware that an alternative site has been considered for the replacement facility as proposed by North London Waste Authority (NLWA) and London Energy Limited (who will be the end users of the site). To enable sufficient time to review this option the council and NLWA have agreed a variation to the settlement agreement which requires a new facility to be provided by a certain date. This reduces the council's risk in delaying construction of the facility at Geron Way. The design for the site at Geron Way will be completed to RIBA stage 4, but construction will not begin until a decision is made on the appropriateness of the alternative site. Further updates will be provided to cabinet once the review of the alternative site has been progressed sufficiently.

#### **Hendon Waste Transfer Demolition**

- 1.28 The Brent Cross Regen team are considering options for procurement for demolition of the vacant Hendon Waste Transfer Station. Following completion of the procurement process the building will be demolished with works expected to start between March and May this year. This will remove the ongoing business rates liability (c.£200,000 p.a) to the council of this property sitting vacant. The team are also exploring potential temporary uses for the land following demolition until it is required to be brought into the development.

#### **Land Management**

- 1.29 As the programme has developed a number of land parcels have been procured for development. In some cases, not all of the procured land has been required leaving some areas left over following completion of works. While proposals for long term use of these parcels of land are being developed, the Brent Cross team are looking at short term uses as a way of generating income from these sites. An added benefit of short term uses is that it also reduces ongoing security and maintenance costs of these plots sitting vacant. Cabinet is requested to delegate to the Brent Cross Programme Director acting in the best interest of the council to negotiate and enter into suitable agreements for these parcels of land.

#### **Infrastructure**

- 1.30 As reported to Cabinet in October 2023, a strategy for the remaining land which is covered by approved Compulsory Purchase Orders but not yet transacted has been developed. In October 2023 Cabinet delegated authority to the Deputy Chief Executive in consultation with the Cabinet Member for Homes and Regeneration to finalise and implement the strategy once finalised. The strategy has since been finalised and has moved to implementation.
- 1.31 The strategy sets out the land that is still deemed required to implement improvements specifically to active travel options in the area focusing on Staples Corner. Land falling outside of this area will not be purchased through CPO powers as it is not expected to form part of future works. There are some plots of land which the council are seeking to enter into extensions to the notice period which will allow more time to assess if these plots are required.
- 1.32 In order to implement the strategy, the council will issue Notices of Entry for land it intends to procure, and letters of confirmation for land it will not be procuring, and extension agreements for any land where the notice period is to be extended.

#### **Brent Cross South Retail Park**

- 1.33 The Retail Park remains fully let.
- 1.34 Heads of Terms and the subsequent variation to the project agreement have been completed to provide the framework for bringing the Retail Park into the Brent Cross Town Joint Venture. Progress incorporating the Retail Park into the wider scheme will be reported to future Cabinet meetings.

## **2. Alternative Options Considered and Not Recommended**

- 2.1 None other in the context of this report

## **3. Post Decision Implementation**

- 3.1 The Council and its advisors will continue to progress all work streams to ensure delivery of the Brent Cross regeneration programme as outlined in this report. Delegated Powers Report and Officer Decision Reports will be drafted as required and recorded on the Brent Cross decisions register to ensure a good audit trail of decisions relating to the scheme.

## **4. Corporate Priorities, Performance and Other Considerations**

### **Corporate Plan**

- 4.1 The Brent Cross Cricklewood regeneration scheme seeks to embody the key themes of the corporate plan including people place and planet.
- 4.2 The Brent Cross Town development will have an on-site energy centre and the largest air source heat pump installation in Europe. It will provide low carbon heating the planned 6,700 new homes and all energy supplied will come from 100% renewable sources.
- 4.3 The Brent Cross Town community fund has now been running for over 5 years and supports local community groups each year with funding towards improvement projects, yet again putting local people at the heart of the development.

### **Corporate Performance / Outcome Measures**

- 4.4 A benefit realisation plan is in place to measure the numerous benefits being delivered by the Brent Cross development. Many of these have been baselined from the original business case and include tangible benefits such as new homes, school places, sq. ft of open/green space and numerous other measures.
- 4.5 In addition to the above, the Brent Cross Town Joint Venture have worked with Manchester University to develop the Flourishing Index, which seeks to measure how well the people at Brent Cross Town and the surrounding communities are doing. Baseline data has been recorded and future surveys will provide insight into health and wellbeing of residents as the development comes forward. Progress on the Flourishing Index will be reported to Cabinet in more detail later in 2024.

### **Sustainability**

- 4.6 Brent Cross Town will address the urgent challenge of the global Climate Crisis, achieving net zero carbon by 2030 at the latest.
- 4.7 The development is addressing this with low-carbon construction, renewable power, circular economy principles, carbon offsetting — and by empowering everyone who lives and works in Brent Cross Town to make low-carbon lifestyle choices of their own.

### **Corporate Parenting**

4.8 None in the context of this report.

### **Risk Management**

- 4.9 Risk management has been applied across all levels of the programme. Owners and mitigation plans are identified, and risks are measured against impact and likelihood to give an overall rating. High rating risks are escalated and reported through the defined reporting procedure with top risks reported to the Brent Cross Governance Board. Currently the high-level risks and mitigations are summarised below:
- 4.10 Infrastructure Requirement – Brent Cross North is in a state of deferral. Infrastructure currently required within the planning permission that was the responsibility of the shopping centre owner currently has no programme for delivery. The regen team are working with the shopping centre owner on a strategy to review planning requirements and triggers. Some funds may need to be spent on land to protect scheme delivery in the short term.
- 4.11 Brent Cross West delivery costs – While the station is now completed and the station delivery contract is in the process of being closed out, there does remain a risk around a number of claims with Network Rail pertaining to historic programme delays under the Implementation Agreement for the Rail Systems and Sidings works. Both parties agreed to pause the escalation process on these claims in the buildup to the station opening. As discussed in section 1.9, focus will now turn to closing out all remaining claims and disputes with Network Rail. Until these are agreed there remains a cost risk relating to how much the council may be able to recover from NR.
- 4.12 Brent Cross West Station Operating Costs – As part of the original station business case and grant agreement, it was agreed that the Council would take on the shortfall in operational cost of the station until it became profitable. Income generated from the purchase of the Retail Park has been identified as a source to cover shortfall, however until actual revenues from the station are measured the budget position remains at risk. Initial passenger numbers are encouraging, and the council will be receiving interim updates on trips throughout the year.
- 4.13 Resources - The most important control mechanism for the council is to employ experienced staff who will provide diligent review and challenge contractor costs and reject any costs which are not reasonably and properly incurred. The council's Client and Brent Cross West delivery team comprises professionals, used to working on the railway within Network Rail and are experienced in delivering large railway projects. There is a need to ensure resilience within the programme in the event that key persons depart the project, as well as to update the succession planning strategy.
- 4.14 Economic Change – The wider economic situation presents a challenge to both delivery and marketability of the development. Brent Cross Town development partners are exploring/reviewing diversification of offer within the Brent Cross development area and the business plan has been updated in light of the challenging economic conditions. For the council, increased construction costs for the remaining scope is likely, most notably for the construction of the Waste Transfer Station. The programme team continues to assess the changing situation and are taking a pragmatic approach, considering alternative materials where possible if lead times are becoming an issue.
- 4.15 Plot 1 Investment – Should the investment in Plot 1 not go ahead or be delayed then start on site of the first office plot could be delayed and risk missing the required completion date of

the occupier. The council team have engaged with external legal and investment advisors to ensure compliance with relevant subsidy control regulations.

- 4.16 Retail Park Acquisition - The key risk associated with the acquisition of the Retail Park is ensuring that the acquisition has no negative impact on the General Fund. The council has in place the required structures and will update as required to enable it to manage the Retail Park against these short-term variables while also working with Related Argent to ensure the timing of bringing the Retail Park into the development works in the best interest of the council.

#### **Insight**

- 4.17 None in the context of this report

#### **Social Value**

- 4.18 Industrial placement for T-Level and L3 plumbing confirmed for students from Barnet and Southgate College, and we await time scales to plan for when placements will start on site, but hopefully from February 2024. Work experience placements with Galliford Try are also confirmed for Level 2 Bricklaying, Electrical, plumbing and Carpentry students. Galliford Try local labour stats remain close to the 20% target.
- 4.19 Midgard are providing Mapledown School with pro bono design and production of new signage for the reception and school exterior. Midgard continue to struggle to come close to the local labour target and Related Argent are increasing pressure and support to resolve.
- 4.20 A hoarding has been designed and installed near Brent Cross West station to promote jobs and careers at BXT. The team sourced candidates through contractors to be featured on the hoarding with positive messaging, to attract new talent to the development. Six Year 10 work experience students from Whitefield School completed a one-week placement at BXT.
- 4.21 We will be visiting the council owned unit on Brent Terrace known as Cardiff House in January to confirm its potential suitability as a venue for the The Skills Centre (TSC). Shell are seeking to fund TSC directly, with most of these funds used for the Brent Cross skills centre without Shell branding. Related Argent (RA) are also looking into other venue options. RA and the Brent Cross Joint Venture also need to confirm their willingness for Shell funding to be used and under what conditions. All things being well, the centre launch is planned for September 2024.
- 4.22 Following a meeting with Women Into Construction (WIC) and submission of a proposal, plans are being drawn up to launch a programme for BXT later this year.
- 4.23 Brent Cross West railway station opened in December. The project has seen 102 Barnet residents helping to build the station and more than 20% of the local workforce from Barnet and neighbouring boroughs Brent and Camden. 5 young people were recruited as part of the government's Kickstart Scheme as well as apprentices. We have received the Brent Cross West Close Out report for review.

### **5. Resource Implications (Finance and Value for Money, Procurement, Staffing, IT and Property)**

- 5.1 The Council has put in place procedures to ensure the effective monitoring of the financial performance of the Brent Cross Programme. The Brent Cross Governance Board comprising senior officers of the council, including the Chief Executive and the Director of Finance, receives a detailed report each month setting out the financial performance of the Brent

Cross Programme. This report includes a breakdown of the performance against the approved budgets and details of the individual Officers responsible for managing the budgets included within the Brent Cross Programme.

#### **Land Acquisitions**

5.2 The approved budget is £65.962m. Cumulative spend to date is £62.986m. The current year forecast for 2023/24, inclusive of in-year spend, is £4.487m.

#### **Brent Cross Town Land Acquisitions**

5.3 The approved budget is £33.657m. Cumulative spend to date is £17.781m. The current year forecast for 2023/24, inclusive of in-year spend, is £8.261m.

#### **Brent Cross West Station**

5.4 The approved budget is £389.145m. Cumulative spend to date is £344.733m. The current year forecast for 2023/24, inclusive of in-year spend, is £23.882m.

#### **Critical Infrastructure**

5.5 The approved budget is £55.993m. Cumulative spend to date is £49.793m. The current year forecast for 2023/24, inclusive of in-year spend, is £4.743m.

#### **DLUHC Grant Funding**

5.6 The total £416.573m grant has now been received (as of July 2022). The council continue to work with Department for Levelling Up, Housing and Communities (DLUHC) on closing off the DLUHC funded elements and will be updating further on the repayable element of the grant once income from the Brent Cross Town scheme starts to materialise.

## **6. Legal Implications and Constitution References**

6.1 All of the activity and legal transactions contemplated in this report will be carried out pursuant to and in compliance with all relevant statutory and legal requirements, including all procurement activity which will be undertaken in accordance with the Council's Contract Procedure Rules and the Public Contracts Regulations 2015 (as amended) or any replacement public procurement regime that may become law in the UK as applicable.

6.2 The terms of reference of Cabinet includes the following responsibilities:

- The Executive will exercise all of the local authority functions which are not the responsibility of any other part of the local authority, whether by law or under this Constitution
- Development of proposals for the budget (including the capital and revenue budgets, the fixing of the Council Tax Base, and the level of Council Tax) and the financial strategy for the Council.
- Monitoring the implementation of the budget and financial strategy.
- Recommending major new policies (and amendments to existing policies) to the Council for approval as part of the Council's Policy Framework and implementing those approved by Council.
- Approving policies that are not part of the policy framework.
- Management of the Council's Capital Programme.

- 6.3 Under Part2D of the Council’s constitution, Cabinet is responsible for key decisions, namely:
- an executive decision which is likely to result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the budget for the service or function to which the decision relates; or
  - an executive decision which is likely to be significant in terms of its effects on communities living or working in an area of two or more wards of the Borough.
  - A decision is significant for these purposes if it involves expenditure or the making of savings of an amount in excess of £1m for capital expenditure or £500,000 for revenue expenditure or, where expenditure or savings are less than the amounts specified above, they constitute more than 50% of the budget attributable to the service in question;
- 6.4 Under Part4B1 of the Council’s constitution, agreements for the temporary use of land (a lease or licence) are required to be approved by either an approved officer, a member of the Cabinet or by the Cabinet, depending on the amount of rent/consideration and whether the proposed arrangement is for less than best consideration. Cabinet may delegate the approval of these.

## 7. Consultation

### Consultation and engagement on the Brent Cross Cricklewood programme is ongoing

- 7.1 We continue to work with our delivery partners to ensure residents living in the development area are kept up to date on the project and are aware of opportunities available to them from employment and skills, funding, and new amenities.
- 7.2 Our print and digital channel strategy aims to ensure residents are informed about the project including any disruptive construction works and can have their say on important parts of the regeneration.
- 7.3 Transformingbx.co.uk (which launched in February 2020) continues to be a well-used resource with over 75K unique users visiting the site to date and our November 2023 and December 2023 e-newsletters were opened by over 600 people.
- 7.4 The latest three-month [construction update](#) was issued in September 2023 providing an update to residents on Brent Cross West, Plots 53 and 54 (replacement homes for Whitefield Estate residents) and the Experimental Controlled Parking Zones currently in place in the area.
- 7.5 Brent Cross Town will also be distributing its community newsletter in late January. This newsletter will cover the latest updates on the development and construction activity for residents to be updated on.
- 7.6 Both [community@brentcrosstown.co.uk](mailto:community@brentcrosstown.co.uk) and [transformingbx@barnet.gov.uk](mailto:transformingbx@barnet.gov.uk) also continue to be channels that residents can contact us with any questions, requests or concerns about the project. While our monthly drop-in sessions, held the third Thursday of the month are also in place for residents to come and speak to the project team.
- 7.7 Good news stories from across the development are regularly published on the project website and you can read all of these in full at [Transformingbx.co.uk/news](https://transformingbx.co.uk/news)

### Brent Cross West Opening

- 7.8 Over the past three months, our communications activity has been strongly focused on raising awareness of the opening of Brent Cross West, an important milestone for the



programme. We worked with our partners, media outlets and press to amplify awareness of the station opening.

### **Community**

- 7.9 In the run up to the opening, we organised a 'special preview' for local residents to be the first to see how the station looks, meet the station management team and ask any questions they had. A dozen residents joined the work round the week before station opening.
- 7.10 To build excitement for the station and highlight the opening of a new public bridge that would better connect residents on either side of the station, we commissioned a local artist to [co-create a community artwork](#) that was revealed at station opening. Over 60 residents helped create the artwork across six sessions including local school children.
- 7.11 For the opening day, we ensured that the community was involved in different ways, including having local food retailers serving coffee, food and drinks. We also had a local steel band play music throughout the day. Workshops were also family-friendly, such as bookmark making, Play-Doh and Christmas decorations crafts workshop.

### **Brent Cross West media and press coverage**

- 7.12 Our ['first look'](#) video started to drive awareness of the station from the end of September. To date it has been viewed over 7K times.
- 7.13 It also supported the announcement of the station opening date on 10 November, which generated several press releases that created a buzz in the run up to station opening:
- [TimeOut London](#) and [Ian Visits](#)
  - [London News](#) and [RailFreight](#)
  - [Barnet Post](#) and [Rail Advent](#)
  - [Hampstead and Highgate](#) and [Times](#)
  - [Brent and Kilburn Times](#) and [Yahoo](#)
- 7.14 A media preview was held with key media outlets and railway bloggers which resulted in some great features in key media outlets including [Ian Visits](#), [Geoff Tech](#), [My London](#) and [Evening Standard](#).
- 7.15 A few days before station opening, it was announced that celebrity and Barnet resident, Tony Blackburn, will be heard at stations between Bedfordshire and south London, as well as Brent Cross West station itself. The announcement created excitement on BBC Radio, as well as online, with articles from [BBC News](#), [Evening Standard](#), [Secret London](#), [London Post](#), [This is Local London](#), [Hampstead and Highgate](#), [Kilburn Times](#), [Rail UK](#) and [London Reviews](#).
- 7.16 Brent Cross West opened on Sunday 10 December 2023 and this generated a large volume of media attention, with the Mayor of London's official opening moment bringing in live coverage. Some national media coverage included:
- [BBC News website](#), [The Independent](#), [Evening Standard](#) and [MSN](#)
  - [TimeOut](#), [Londonist](#), [Mail Online](#), [London Post](#) and [Architects Journal](#)
  - [LondonWorld](#), [The MJ](#), [OnLondon](#), [Rail Professional](#) and [Rail UK](#)
  - [PA Media \(via Yahoo\)](#) and [AOL](#)

Local coverage included:

- [Barnet Times \(front page and page 7\), Hackney Gazette , Brent and Kilburn Times, Ham&High , Harrow Online and Luton Today](#)

### Social media coverage

- 7.17 As well as media and press coverage, the station opening generated a lot of buzz online across social media posts. Partners, colleagues, and members of the public shared snippets of the opening day. Our Barnet Council content across Facebook, LinkedIn, Twitter and Instagram have received over 90 thousand impressions, with hundreds of clicks, comments and likes.
- 7.18 On YouTube, many railway bloggers travelled miles to hop on the first train and shared their experience of the opening day. Over 20 videos were published, with over 10 hours of user generated content covering the celebrations, opening ceremony, and interviews from key project leads. One of the key railway bloggers who attended and posted about the station was the popular Geoff Marshall, whose video received 136k views.

### BXC programme coverage

- 7.19 Last October, Brent Cross Town's new artwork at Claremont Park called 'Yesterday, Tomorrow', designed by artist Steven Wilson, was covered in the [Evening Standard](#). This artwork is inspired by the history and culture of the local area.
- 7.20 Another colourful artwork was unveiled at the eastern entrance of Brent Cross West station the week before opening to coincide with Barnet Council's London Borough of Culture Bid. Called '*Time passes & still I think of you*' by Giles Round is dedicated to the artist's late mother who worked in Brent Cross shopping centre. Outlets covering this artwork include [Barnet Post](#), [Harrow Online](#), [Brent and Kilburn Times](#), [Barnet First](#), [A.J Wells](#) and [Building Design](#).
- 7.21 Due to the latest updates and news happening across the regeneration programme, this has caught the attention of some media outlets who have published overall updates about the new 'park town'. The [RIBA journal](#) released an article covering the programme and its background, as well as the [Evening Standard](#), highlighting the new neighbourhood that will be built in Barnet.
- 7.22 In January 2024, the news coverage is looking at what the new year has in store for the development. One of the new milestones that are expected to take place is Brent Cross Town's first residential building to be completed and welcome residents; this was featured in [Barnet Post](#), [Ham & High](#) and [Brent and Kilburn Times](#).
- 7.23 We also were featured in [Wood Central](#), highlighting how our Brent Cross Town is a good example of net-zero planning, and will pave the direction for future towns.
- 7.24 Construction firm Galliford Try secured an £87 million contract to deliver a further phase of Brent Cross Town. This was covered by construction-focused news outlets, including [Construction.co.uk](#) and [Construction News](#).

### The Times coverage

- 7.25 The local Times newspaper series has carried several stories over the past couple of months about the project, alerting readers to events and announcements across the programme.
- [Brent Cross Town retirement village announced](#)
  - [A panoramic view of Brent Cross Town](#)

- [Topping out of Plot 12](#)
- [Brent Cross West opening date announced](#)
- [Brent Cross West officially opens](#)

## 8. Equalities and Diversity

8.1 Decision makers should have due regard to the public sector equality duty in making their decisions. The equalities duties are continuing duties and they are not duties to secure a particular outcome. The equalities impact will be revisited on each of the proposals as they are developed. Consideration of the duties should precede the decision. It is important that Cabinet has regard to the statutory grounds in the light of all available material such as consultation responses. The statutory grounds of the public sector equality duty are found at section 149 of the Equality Act 2010 and are as follows:

A public authority must, in the exercise of its functions, have due regard to the need to:

- Eliminate discrimination, harassment, victimisation, and any other conduct that is prohibited by or under the Act.
- Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it.
- Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

Having due regard to the need to advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, the need to:

- Remove or minimise disadvantages suffered by persons who share a relevant protected characteristic that are connected to that characteristic.
- Take steps to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it.
- Encourage persons who share a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

The steps involved in meeting the needs of disabled persons that are different from the needs of persons who are not disabled include, in particular, steps to take account of disabled persons' disabilities.

Having due regard to the need to foster good relations between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to:

- Tackle prejudice, and
- Promote understanding.

Compliance with the duties in section 149 may involve treating some persons more favourably than others; but that is not to be taken as permitting conduct that would otherwise be prohibited by or under the Act. The relevant protected characteristics are:

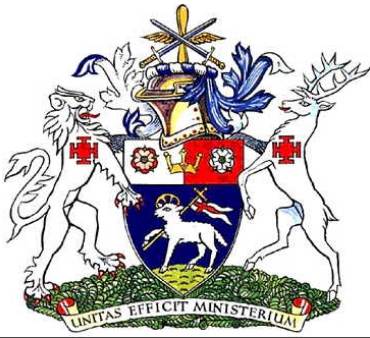
- Age

- b) Disability
- c) Gender reassignment
- d) Pregnancy and maternity
- e) Race
- f) Religion or belief
- g) Sex
- h) Sexual orientation
- i) Marriage and civil partnership

## **9. Background Papers**

### **9.1 Last Brent Cross Report to the LBB Cabinet 18<sup>th</sup> October 2023**

<https://barnet.moderngov.co.uk/documents/s80352/PUBLIC%20-%20Brent%20Cross%20Cabinet%20Report%20-%20October%202023.pdf>

**Cabinet**

<b>Title</b>	Homeless Action in Barnet, 36b Woodhouse Road, London N12 0RG – New Lease
<b>Date of meeting</b>	6 <sup>th</sup> February 2024
<b>Report of</b>	Councillor Barry Rawlings – Leader of Council & Cabinet Member for Resources & Effective Council.  Councillor Ross Houston – Deputy Leader of Council & Cabinet Member for Homes & Regeneration.
<b>Wards</b>	Woodhouse Ward
<b>Status</b>	Public
<b>Key</b>	Key
<b>Urgent</b>	No
<b>Appendices</b>	Appendix 1 - Agreed Heads of Terms.
<b>Lead Officer</b>	Sal Waheed Head of Property and Portfolio Management e. <a href="mailto:sal.waheed@barnet.gov.uk">sal.waheed@barnet.gov.uk</a> t. 07562 206 027
<b>Officer Contact Details</b>	Howard Roddis Property Surveyor

e. [howard.roddis@barnet.gov.uk](mailto:howard.roddis@barnet.gov.uk)

t. 07729075178

## Summary

Homeless Action in Barnet has been occupying these premises for several years with no lease and this lease will formalise their occupation of the property.

The lease will be for a term of 25 years from commencement at a peppercorn rent with mutual break options on the 8th and 12th anniversaries of lease commencement on 6 months' notice.

## Recommendations

1. That Cabinet approve the grant of a new lease to Homeless Action in Barnet for a term of 25 years at a peppercorn rent with mutual break options on the 8th and 12th anniversary of lease commencement.
2. That Cabinet authorises the Head of Property and Portfolio Management, in consultation with the Leader and the Deputy Leader, to enter into and conclude the lease substantially in accordance with the heads of terms appended or with such variations as may be approved by the Head of Property and Portfolio Management, in consultation with the Leader and the Deputy Leader.

### 1. Reasons for the Recommendations

- 1.1 The freehold of 36b Woodhouse Road, London is owned by London Borough of Barnet.
- 1.2 Homeless Action in Barnet (Charity No. 1155559) is a charity supporting homeless people across the London Borough of Barnet. They have been undertaking this role for approximately 25 years from these premises, although no lease has ever been entered into documenting their occupation of this property.
- 1.3 Homeless Action in Barnet originally took on the building in a shell condition in 1997 and fitted it out themselves. It has previously been considered that in return for the works undertaken to the offices by Homeless Action in Barnet, they should be permitted to occupy the building for 50 years at a peppercorn rent. While no council resolution to this effect can be found, Council officers and Homeless Action in Barnet have confirmed their recollection of the agreement independently of each other and draft documents were circulated during the late 1990's consistent with this approach.
- 1.4 A new lease is proposed to Homeless Action in Barnet for a term of 25 years at a peppercorn rent. The lease will be subject to mutual break options on the 8th & 12th anniversaries of lease commencement.
- 1.5 The Council has valued the building and allowing for the restrictive planning use of the building ("voluntary sector advice and day centre for the homeless"), the age, the assumed shell specification and parking, assess this to be £30,000 per annum. It is proposed that the council waives this rent and grants Homeless Action in Barnet a lease at a peppercorn rent to reflect

their benefit to the community and cost savings to the Council in not having to provide this service themselves.

## **2. Alternative Options Considered and Not Recommended**

2.1 Do nothing. The Council needs to protect its property assets and the grant of the lease is needed to do this.

2.2 Rental Option

## **3. Post Decision Implementation**

3.1 If the recommendation is approved, the lease will be drafted and completed shortly thereafter.

## **4. Corporate Priorities, Performance and Other Considerations**

### **Corporate Plan**

4.1 The grant of this lease will secure Homeless Action in Barnet's ongoing occupation of its premises for a minimum of 8 years. This will enable them to continue tackling inequalities in the borough, as the Council's Corporate Plan 2023-26, by supporting homeless people and reduce poverty by providing support to homeless people to assist them in finding places to live, a key step on the path to employment.

### **Corporate Performance / Outcome Measures**

4.2 Not applicable for this report.

### **Sustainability**

4.3 Not applicable for this report.

### **Corporate Parenting**

4.4 In line with Children and Social Work Act 2017, the Council has a duty to consider Corporate Parenting Principles in decision-making across the Council. The outcomes and priorities in the refreshed Corporate Plan, Barnet 2024, reflect the Council's commitment to the Corporate Parenting duty to ensure the most vulnerable are protected and the needs of children are considered in everything that the Council does.

### **Risk Management**

4.5 Not applicable for this report.

### **Insight**

4.6 Not applicable for this report.

### **Social Value**

4.7 Not applicable for this report.

## **5. Resource Implications (Finance and Value for Money, Procurement, Staffing, IT and Property)**

5.1 There are none.

## **6. Legal Implications and Constitution References**

6.1 Under Table A of Part 4B1 of the Council's Constitution, a transaction for less than best consideration must be reported to Cabinet.

6.2 The Council has a duty to consider whether a lease for nil value contravenes subsidy control rules (as set out in the Subsidy Control Act 2022 ("the Act"). To determine whether there has been a contravention, the Council must consider a four-limbed test, where each condition must be met. The four limbs are as follows:

a) Is the financial assistance given, directly or indirectly, from public resources by a public authority?

b) Does the financial assistance confer an economic advantage on one or more enterprises?

c) Is the financial assistance specific? That is, has the economic advantage been provided to one (or more than one) enterprise, but not to others?

d) Will the financial assistance have, or is it capable of having, an effect on competition or investment within the UK, or trade or investment between the UK and another country or territory?

After considering the above, the advice is that it is unlikely a lease for nil value will have an effect on competition or investment within the UK (or trade or investment between the UK and another country). As a result, the grant of the lease at nil value is not deemed to contravene the subsidy control rules.

## **7.**

7.1 No consultation required for this report.

## **8. Equalities and Diversity**

8.1 Under the Equality Act 2010, the Council must have due regard to the need to:

a) eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under the Act;

b) advance equality of opportunity between those with a protected characteristic and those without; and

c) promote good relations between those with a protected characteristic and those without.



8.2 The 'protected characteristics' referred to are: age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, and sexual orientation. It also covers marriage and civil partnership with regard to eliminating discrimination.

8.3 It is envisaged that there will be no impact on any individuals or groups as a result of the proposal in this report.

## **9. Background Papers**

9.1 None.

This page is intentionally left blank

## 4rAppendix 1

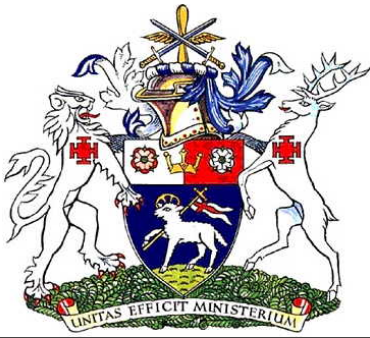
### AQAgreed Heads of Terms

A	LANDLORD:	The Mayor & Burgesses Of The London Borough Of Barnet
B	TENANT:	Homeless Action in Barnet 36B Woodhouse Road London N12 0RG Charity Number 1155559
C	TERM	A term of 25 years from on commencement of the lease.
D	DEMISE	Comprising part of the ground and part of the first floor of 36B Woodhouse Road, London N12 0RG, as indicated on the lease plan.
E	RENT	Peppercorn (Nil)
F	RENT REVIEW:	None.
G	RENT DEPOSIT	Nil
H	BREAK OPTION	There will be a mutual break option on the 8 <sup>th</sup> and 12 <sup>th</sup> anniversary of the lease, upon 6 months' written notice.  Tenant break option to be conditional on payment of advance service charge (if any) demanded at least 28 days prior to the break date and delivery of the premises free of occupation.
I	SECURITY OF TENURE:	Contracted <b>inside</b> the Security of Tenure provisions contained in the Landlord and Tenant Act 1954 part II
J	OUTGOINGS:	All outgoings will be the responsibility of the Tenant.
K	REPAIRS:	The Tenant will keep the interior of the premises in good and substantial repair and condition.
L	USE:	The Demise is to be used as offices and meeting spaces for charities and other organisations in support of homeless people only. The Tenant is responsible to ensure that the relevant planning consent is in place for their intended use.

M	ALIENATION	The Tenant will not be permitted to assign, underlet, charge, part with possession, or otherwise dispose of the premises or any part of the demise unless the transfer is to another charity or organization supporting homeless people in which case the landlord's consent will be required.
N	ALTERATIONS:	Absolute bar on structural alterations. Internal non-structural alterations will be permitted without the landlord's consent so long as any alteration undertaken will be reinstated at the end or sooner determination of the lease, unless the landlord agrees otherwise.
O	INSURANCE:	Landlord to insure the building and tenant to reimburse.
P	INDEMNITY:	The Tenant will indemnify the Landlord and keep the Landlord indemnified against all losses, claims, demands, actions, proceedings, damages, costs or expenses or other liabilities arising in any way from the grant of the lease and the use of the premises by the Tenant.
Q	LEGAL FEES	Each party to bear own costs in this matter.
R	ADDITIONAL CLAUSES	<p>As the Landlord's standard form of lease.</p> <p>Right to park vehicles in the car park, noting that at all time, 3 spaces have to be made available to the occupiers of the West Wing currently occupied by Rephael House.</p> <p>The tenant will use reasonable endeavours to acknowledge the Council's support in providing the property to the tenant at nil rent. In particular, the tenant will install a sign inside the entrance of the demised premises, clearly visible to visiting members of the public stating that the property is provided rent free from the London Borough of Barnet, or other similar reasonable wording to be agreed. The Tenant will also use reasonable endeavours to acknowledge the support of the London Borough of Barnet in all publicity material and annual reports.</p>
S	SERVICE CHARGE	<p>The lease will state that the Landlord will be obliged to repair and maintain the exterior of the building and the external common areas.</p> <p>However, so long as the Tenant is in occupation of the demise, this duty will pass to the tenant insofar as it relates to the exterior of the Tenant's demised premises only. By way of confirmation, the Landlord will retain responsibility for the exterior repair and maintenance of the adjoining premises forming part of the same building known as West Wing, 36b Woodhouse Road currently occupied by Rephael House.</p> <p>While the Tenant is undertaking the Landlord's obligation to repair and maintain the external common areas and the part of the exterior of the office building occupied by the tenant, no Service Charge will be due from the tenant.</p> <p>If at any time during the Lease the expenditure incurred by the Tenant in undertaking the landlord's common area and exterior maintenance described above exceeds £5,000 pa (subject to annual indexation to CPI on each anniversary of the Lease), then the Tenant may serve notice on</p>

		<p>the Landlord ending the Tenant's obligation to carry out the repair and maintenance of the exterior and common areas of the building. 28 days after receipt of said notice, the management of the common areas and exterior of the Tenant's premises will be transferred to the Landlord and the Landlord may thereafter invoice the tenant Service Charge in respect of its costs in carrying out the said common area and exterior maintenance in accordance with the Service Charge provisions contained in the Lease.</p> <p>The tenant's contribution to the Service Charge will at no time exceed £5,000 per annum (subject to annual indexation to CPI on each anniversary of the Lease) and for the avoidance of doubt, any expenditure incurred by the Landlord in carrying out its maintenance and repair obligations that exceeds the Tenant's annual Service Charge Cap, will not be rolled forward to future years' service charge.</p> <p>The Service Charge is to be paid quarterly in advance on the usual quarter days (this follows the payments under the lease under the adjacent premises).</p>
T	FORFEITURE	<p>The Tenant will covenant not to do anything which causes or is likely to cause the Council's reputation to be brought into material disrepute. The parties will agree to act in good faith towards each other in relation to this agreement.</p>
U	LANDLORD WORKS	<p>The landlord will repair, replace where necessary and repaint the timber window frames, doors and frames, fascia and soffit boards to the exterior of the Tenant's premises. Landlord will also repair perimeter fencing. Once these works are completed the ongoing maintenance will be the tenant's responsibility as part of the service charge.</p>
V	LANDLORD'S AGENT	<p>Barnet Estates  c/o London Borough of Barnet  2 Bristol Avenue, London, NW9 4EW  Contact: Howard Roddis  Telephone: 07729 075178  e-mail: <a href="mailto:howard.roddis@barnet.gov.uk">howard.roddis@barnet.gov.uk</a></p>
W	LANDLORD'S SOLICITOR	<p>HB Public Law  C/O Harrow Council  PO Box 2 Civic Centre, Station Road, Harrow, HA1 2UH.  Contact: TBC  Telephone: 020 8424 1889  DX 30450 HARROW 3</p>
X	TENANT'S AGENT	
Y	TENANT'S SOLICITOR	<p>Tenant to represent themselves in this matter.</p>



**Cabinet**

<b>Title</b>	Procurement to support Housing Regulatory Services to ensure the safety of residential premises
<b>Date of meeting</b>	6 <sup>th</sup> February 2024
<b>Report of</b>	Councillor Ross Houston Deputy Leader and Cabinet Member for Homes & Regeneration
<b>Wards</b>	All
<b>Status</b>	Public
<b>Key</b>	Key
<b>Urgent</b>	Yes
<b>Appendices</b>	None
<b>Lead Officer</b>	Luke Ward – Director, Brent Cross <a href="mailto:Luke.ward@barnet.gov.uk">Luke.ward@barnet.gov.uk</a> 0208 359 6445
<b>Officer Contact Details</b>	Belinda Livesey, Head of Housing Regulatory Services <a href="mailto:belinda.livesey@barnet.gov.uk">belinda.livesey@barnet.gov.uk</a> 020 8359 7438.

**Summary**

To support the work undertaken by the Council's Housing Regulatory Services it is necessary to procure a partner to assist with delivery of safety inspection and statutory obligations in relation to private residential premises.

**Recommendations**

Cabinet is requested to agree:

1. To run an urgent accelerated procurement exercise to commission a contractor to fulfil the Council's statutory duties under the Parts 1-4 Housing Act 2004 and legislation relevant to ensure minimum mandatory safety standards are met in relation to private sector accommodation.

2. To delegate authority to the Deputy Chief Executive in consultation with the Deputy Leader and Cabinet Member for Homes and Regeneration to award and enter into a contract with the winning bidder.

## **1. Reasons for the Recommendations**

- 1.1 These recommendations will enable the Council to ensure that the appropriate inspections and enforcement action takes place in relation to private sector accommodation.

## **2. Alternative Options Considered and Not Recommended**

- 2.1 Consideration was given to not procuring a contractor but due to the likely cost of the work this is required.
- 2.2 Consideration was given to completing a non urgent procurement exercise but due to the need to start the work by April this is not viable.
- 2.3 Consideration was given to completing this work in house, but given the current number of staff and size of workloads this isn't viable.

## **3. Post Decision Implementation**

- 3.1 An accelerated procurement exercise will be undertaken working with the Procurement Team to ensure compliance with the relevant legislation and procedures.

## **4. Corporate Priorities, Performance and Other Considerations**

### **Corporate Plan**

- 4.1 The project will support the Quality Affordable Homes priority within the Places strand of Our Plan for Barnet by improving the condition of housing in the borough.

### **Corporate Performance / Outcome Measures**

- 4.2 There are currently no specific measures relating to this proposal.

### **Sustainability**

- 4.3 There are no sustainability issues related to this report

### **Corporate Parenting**

- 4.4 The decision has no direct or indirect impact on looked after children and care leavers.

### **Risk Management**

- 4.5 Failure to complete this procurement exercise quickly, will leave the Council unable to meet its legal requirements under parts 1-4 of the Housing Act 2004 within an appropriate timescale.

### **Insight**

- 4.6 The procurement exercise will be completed and evaluated in line with the Council's standard procurement procedures.



## **Social Value**

- 4.7 Completion of the work following inspection and the service of remedial notices will help the council to protect some of the most vulnerable members of society, who often end up in sub-standard private sector accommodation.

## **5. Resource Implications (Finance and Value for Money, Procurement, Staffing, IT and Property)**

- 5.1 Capital funding is being requested as part of the Capital Additions for approval at February Cabinet to cover the costs of the procurement.
- 5.2 This decision will ensure a fair procurement process is undertaken to deliver value for money for the Council.
- 5.3 There are no IT or property implications of this report

## **6. Legal Implications and Constitution References**

- 6.1 The Housing Health and Safety rating system (HHSRS) was introduced in the Housing Act 2004. This is a risk-based evaluation tool to help identify and protect against potential risks and hazards to health and safety from any deficiencies identified in dwellings. The HHSRS assesses 29 categories of housing hazard. Each hazard has a weighting which will help determine whether the property is rated as having category 1 (serious) or category 2 (less serious)
- 6.2 The Council has a mandatory duty to take action to reduce category 1 hazards identified under the Housing Act 2004. There is a discretionary duty under category 2.
- 6.3 On inspection other mandatory legal duties may be identified that require action to improve property conditions to a legal minimum standard.
- 6.4 Under Regulation 28 (10) of the Public Contracts Regulations 2015 (PCR), where urgency means that the Council cannot comply the time limits laid down in the PCR, the council can run an accelerated procurement process in a minimum of 25 days
- 6.5 Under the Council's Constitution, Part 2D, Cabinet is responsible for functions including:  
- Development of proposals for the budget (including the capital and revenue budgets, the fixing of the Council Tax Base, and the level of Council Tax) and the financial strategy for the Council;  
-Monitoring the implementation of the budget and financial strategy;  
-Recommending major new policies (and amendments to existing policies) to the Council for approval as part of the Council's Policy Framework and implementing those approved by Council;  
-Approving policies that are not part of the policy framework;  
-Management of the Council's Capital Programme; and All key decisions

## **7. Consultation**

- 7.1 No public consultation has been undertaken in relation to this report. The procurement exercise will be publicly available.

## **8. Equalities and Diversity**

8.1 Decision makers should have due regard to the public sector equality duty in making their decisions. The equalities duties are continuing duties they are not duties to secure a particular outcome. The equalities impact will be revisited on each of the proposals as they are developed. Consideration of the duties should precede the decision. It is important that Cabinet has regard to the statutory grounds in the light of all available material such as consultation responses. The statutory grounds of the public sector equality duty are found at section 149 of the Equality Act 2010 and are as follows:

A public authority must, in the exercise of its functions, have due regard to the need to:

- a) Eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act;
- b) Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;
- c) Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

Having due regard to the need to advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to:

- a) Remove or minimise disadvantages suffered by persons who share a relevant protected characteristic that are connected to that characteristic;
- b) Take steps to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it;
- c) Encourage persons who share a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

The steps involved in meeting the needs of disabled persons that are different from the needs of persons who are not disabled include, in particular, steps to take account of disabled persons' disabilities.

Having due regard to the need to foster good relations between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to:

- a) Tackle prejudice, and
- b) Promote understanding.

Compliance with the duties in this section may involve treating some persons more favourably than others; but that is not to be taken as permitting conduct that would otherwise be prohibited by or under this Act. The relevant protected characteristics are:

- a) Age
- b) Disability
- c) Gender reassignment
- d) Pregnancy and maternity
- e) Race
- f) Religion or belief
- g) Sex
- h) Sexual orientation
- i) Marriage and civil partnership

<b>9. Background Papers</b>
9.1 None

This page is intentionally left blank

**Cabinet**

<b>Title</b>	<b>Pan London Vehicle for Children's Complex Commissioning Ltd</b>
<b>Date of meeting</b>	6 February 2024
<b>Report of</b>	Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council Councillor Pauline Coakley Webb – Cabinet Member for Family Friendly Barnet
<b>Wards</b>	All
<b>Status</b>	Public
<b>Key</b>	Key
<b>Urgent</b>	No
<b>Appendices</b>	None
<b>Lead Officer</b>	Chris Munday , Executive Director - Executive Director Children & Families <a href="mailto:chris.munday@barnet.gov.uk">chris.munday@barnet.gov.uk</a>
<b>Officer Contact Details</b>	Queensley Uzomba, Programme Manager <a href="mailto:queensley.uzomba@barnet.gov.uk">queensley.uzomba@barnet.gov.uk</a>
<b>Summary</b>	
<p>In November 2022, the Children, Education and Safeguarding Committee agreed in principle for the London Borough of Barnet to become a member of a not-for-profit company, now known as the Pan London Vehicle for Children's Complex Commissioning Ltd (PLV Ltd).</p> <p>This report seeks endorsement of the Committee's decision and seeks approval to appoint a Borough representative to the Company's Members' Group.</p>	
<b>Recommendations</b>	

**That Cabinet resolves to:**

1. Become a Member of the Pan London Vehicle for Children’s Complex Commissioning Ltd, a Company Limited by Guarantee that will be owned by London Boroughs, including the London Borough of Barnet (the ‘Company’)
2. Note that Full Council on 30 January 2024 is recommended to approve the appointment of the Executive Director for Children and Families to the Company’s Board of Directors on terms set out in the Company’s governance documents.
3. Delegate authority to the Chief Executive, in consultation with the Executive Director for Children & Families, the Leader of the Council and Cabinet Member for Resources & Effective Council, to make company member/shareholder decisions on particular matters set out in the Company’s governance documents and reserved for decision by the constituent Boroughs’ as company members/shareholders on the Company’s Members’ Group, to enable the Members Group to carry out its functions efficiently and effectively.

**1. Reasons for the Recommendations**

- 1.1 The Pan-London Vehicle for Children’s Complex Commissioning Ltd (PLV Ltd) is a joint endeavour between London boroughs to support the collaborative planning, commissioning and delivery of services for children from London with the most complex needs, including a new secure welfare provision.
- 1.2 A report to the Children, Education and Safeguarding Committee in November 2022 set out the principles of PLV Ltd and the Committee resolved to agree, in principle, for the London Borough of Barnet to become a Member of the Company.
- 1.3 In November 2022, the Committee also resolved to refer the decision to become a Member of PLV Ltd to Council, because at the time, the Council were operating under a committee system of governance, so the next tier up and appropriate body to make this decision would have been Full Council.
- 1.4 As the Council’s Constitution has changed from a committee system of governance to a cabinet and scrutiny system, Cabinet is now the appropriate body to make the executive decisions recommended in this report.
- 1.5 As of January 2024, 31 boroughs have secured in principle agreement to become a Member of PLV Ltd, and if approved by Cabinet, the London Borough of Barnet will be part of the first wave of Members that will work together to implement the Company’s governance arrangements and shape its delivery model.
- 1.6 The purpose of the Members Group for PLV Ltd will be to provide a forum for joint review and decision making by the Members as owners/shareholders in connection with the discharge of Member functions as set out in the Company’s governance documents.

- 1.7 The Council's Representative on the Member's Group must have individual delegated authority from the Council to make decisions to enable the PLV Members' Group to carry out its functions.
- 1.8 Becoming a Member during this implementation stage will not put the Council at financial risk and financial risks are limited as PLV Ltd is a Company limited by guarantee.

## **2. Alternative Options Considered and Not Recommended**

- 2.1 Not to become a member of Pan London Vehicle for Children's Complex Commissioning Ltd – this is not recommended for the reasons set out in the report to the Children, Education and Safeguarding Committee on 17 November 2022, and as set out in this report.
- 2.2 Alternative options to setting up the Company were also considered and rejected for the reasons set out in the report to the Children, Education and Safeguarding Committee on 17 November 2022.

## **3. Post Decision Implementation**

- 3.1 Subject to Cabinet approval of the recommendations set out in this report, the Executive Director for Children & Families will, in consultation with the Executive Director for Strategy & Resources and the Council's Monitoring Officer:
- Complete the processes required for Barnet Council to become a member of PLV Ltd.
  - Work in partnership with other London boroughs to continue developing and subsequently finalise the governance documents required to run PLV Ltd.

## **4. Corporate Priorities, Performance and Other Considerations**

### **Corporate Plan**

- 4.1 In line with the Council's Corporate Plan (2023 – 2026), becoming a member of PLV Ltd will help to further the Council's aspiration to be a *"Family Friendly borough where children and young people have the best start in life with the best education, the right support and safeguarding when they need it, and the right tools to live their lives successfully into adulthood. This especially applies to our children in care and care leavers, who we are 'corporate parents' for."*

### **Corporate Performance / Outcome Measures**

- 4.2 Becoming a member of PLV Ltd will enable the successful delivery of the following:
- 4.2.1 The Council's Placement Sufficiency Strategy (2023-2027), which sets out how the Council will meet its sufficiency duty.
- 4.2.2 The Children and Young People's Plan (2023 – 2027), which sets out how the Council will meet the needs of Barnet's most vulnerable children by:
- *“ensuring that there is sufficient placement choice that provides safe and secure homes for our children in care and*
  - *ensuring the provision of high-quality local placements and support for children and young people with special educational needs and disabilities.”*
- 4.3 As set out in section 22G of the Children Act 1989, the Council is required to ensure, so far as reasonably practicable, that it can offer enough suitable accommodation in its area to meet the needs of the children in its care. However, like other London boroughs, the London Borough of Barnet, is unable to provide for the needs of all children within the local authority's boundaries due to the much-highlighted crisis in the sufficiency of placements for looked-after children including:
- a lack of specialist local provision for children with multiple and complex needs;
  - a lack of secure welfare provision nationally, with no provision at all in London and
  - issues with recruitment and retention within the children's residential care workforce.
- 4.4 This means that, for some children, the overriding consideration is for them to be placed as close to Barnet as is possible and appropriate.
- 4.5 PLV Ltd will provide a mechanism for Barnet to achieve this, by collaborating with London boroughs to tackle the above sufficiency challenges through joint planning, commissioning and delivery of services that are within / close to London. This will keep as many of Barnet's children as possible close to their families, communities and support networks.

### **Sustainability**

- 4.6 There are no direct impacts on sustainability arising from the proposals contained in this report. PLV Ltd will carry out its future business activities with due regard for environmental sustainability and climate change.

### **Corporate Parenting**

- 4.7 When exercising its functions, in relation to looked after children, the Council has a duty to consider the corporate parenting principles as set out in section 1 of the Children and Social Work Act 2017.
- 4.8 The majority of the Company's business activities will be to improve services for London's looked after children, therefore becoming a member of PLV Ltd demonstrates the Council's commitment to fulfilling its corporate parenting duties.



4.9 The Company’s future business activities will be underpinned by the corporate parenting principles.

**Risk Management**

4.10 PLV Ltd offers the most equitable way of taking forward a collaborative commissioning arrangement with London boroughs, without an imbalance of risk and reward between the participating councils.

4.11 Risks that are specific to the proposed secure welfare provision were set out in the report to the Children, Education and Safeguarding Committee on 17 November 2022.

4.12 There will be unique risks associated with other commissioning projects to be delivered by the Company, and these will be managed through the Company’s financial and business planning process.

4.13 The risks that are most relevant to this implementation phase, and the recommendations in this report are as follows:

<b>Risk</b>	<b>Mitigation</b>
The company does not achieve its objectives.	If PLV Ltd does not work, the Council can cease to be a Member of the Company by serving written notice - the terms of which will be set out in the Company’s governance documents.
The company encounters financial difficulties and ceases to operate.	On becoming a member, the Council will agree to be liable for the debts of the Company up to a specific amount, should the Company be wound up whilst the Council is a member (or in the period of one year after the Council ceases to be a member). It is proposed that this is a nominal amount of £1.  Becoming a Member during this implementation stage will not put the Council at financial risk.

**Insight**

4.14 Pan London insight data, informed the proposals set out in the report to the Children, Education and Safeguarding Committee on 17 November 2022 and will continue to shape the direction and business activities of PLV Ltd.

## **Social Value**

- 4.15 The proposals within this report have no direct implications on social value however, the Company's future procurement activities will consider wider social, economic and environmental benefits.

## **5. Resource Implications (Finance and Value for Money, Procurement, Staffing, IT and Property)**

- 5.1 The report to the Children, Education and Safeguarding Committee on 17 November 2022 included financial modelling to illustrate the costs and financial implications of running the proposed secure welfare provision that will be owned by PLV Ltd. This financial modelling will be refreshed once the local planning authority has made a decision on the planning application to build the facility. The assumed date for planning committee is November 2024, subject to the project meeting the relevant milestones.
- 5.2 The costs and financial implications associated with other commissioning projects that will be delivered by the Company will be set out and managed through the Company's financial and business planning process.
- 5.3 The majority of expenditure that will be incurred by the Company during the implementation period will be covered by external grants.

## **6. Legal Implications and Constitution References**

- 6.1 The decisions recommend in this report are executive functions under the Local Government Act 2000 and can therefore be made by Cabinet. Under Part 2 of the Council Constitution (Terms of Reference and Delegation of Duties to the Cabinet) the Executive (Cabinet) has the following responsibility: The Executive will exercise all of the local authority functions which are not the responsibility of any other part of the local authority, whether by law or under this Constitution.
- 6.2 There are a number of statutory provisions that the Council can rely upon up set up and become a member of the Company, including:
- 6.2.1 The General Power of Competence under section 1 of The Localism Act 2011.**
- This authorises the Council to do anything that an individual with full capacity can do, including for commercial purposes, and includes setting up and participating (including borrowing/investment/provision of loans) in a company.
- 6.2.2 Section 111 of The Local Government Act 1972**
- This authorises the Council to "to do anything (whether or not involving the expenditure, borrowing or lending of money or the acquisition or disposal of any property rights) which

is calculated to facilitate, or is conducive or incidental to, the discharge of any of their functions”.

The ‘Incidental Power’ combined with the Councils’ functions under the Children Act 1989 potentially authorises the establishment of a joint company to facilitate the delivery of those functions. The Council’s functions here would be those under Section 25 of the Children Act. Further, Part III of the Children Act 1989, Section 27, supports collaborative approaches between local authorities for the benefit of discharging their responsibilities for children.

6.2.3 Further, the use of a company to build, develop and operate the Secure Children’s Homes does not amount to trading or acting for commercial purpose because the Company will be focused on providing services and goods to the Company’s members, and is being established to operate principally for the London Boroughs to meet their statutory responsibilities.

- 6.3 The Company will be a company limited by guarantee (“CLG”) and owned by the London local authorities. The Company will not be focussed on profit generation and it is intended that any surplus generated by the Company will be reinvested into its activities. Under public procurement rules (Regulation 12 of The Public Contracts Regulations 2015) this legal structure will enable the Company Members to contract freely with the Company for its services without a competitive public procurement process being undertaken. This will not change under the new Provider Selection Regime, or the new Procurement Act 2023 due to come into force later this Year.
- 6.4 As a CLG, the Company will be registered at Companies House and will be subject to the Companies Act 2006. The Company member local authorities will be the equivalent of the shareholders of a company limited by shares and as such will in effect ‘own’ the Company. In turn, the Company will own its assets (i.e. the Secure Children’s Homes).
- 6.5 Where an officer is appointed as a director of the Company then consideration should be given to their position and responsibilities within the Council, and the potential conflicts of interest that this creates. Officer directors should not advise the Council as a company member/shareholder or commissioner of the Company on action or decisions to take relevant to the Company (the reserved matters). The existence of apparent bias or predetermination towards the Company by a member when decisions are made (whether by officers or elected members) can give rise to actions for judicial review. Therefore the officer appointed to the Board of Directors on the Company should not also be the person appointed by the Council as their shareholder/Company representative on the Members’ Group.
- 6.6 Bevan Brittan LLLP is advising on setting up the Company and drafting all of the Company and associated documents.

## **7. Consultation**

- 7.1 The following stakeholders were consulted on the proposals set out in the report to the Children, Education and Safeguarding Committee on 17 November 2022:

- The Association of London Directors of Children’s Services;
- London Councils’ Executive, Leaders’ Committee and Lead Members;
- Society of London Treasurers;
- Local authorities (children’s social care and youth offending teams);
- Central government (Department for Education, the Mayor’s Office for Policing and Crime, OFSTED, Ministry of Justice);
- Clinical experts and practitioners within the field of children’s services and health;
- Third sector organisations delivering children’s services and
- Children and young people with lived experience of SCH.

7.2 Engagement, consultation and coproduction with stakeholders, including children with lived experience and their families / carers, continue to shape the proposals for a secure welfare provision in London and this type of consultation and engagement will inform all of the Company’s future business activities.

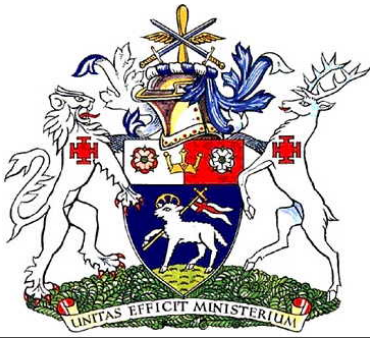
## **8. Equalities and Diversity**

8.1 The current placement sufficiency challenges, including the lack of secure welfare provision, are exacerbating poorer outcomes for London’s children, particularly those from ethnic minority backgrounds. PLV Ltd aims to improve a range of outcomes for these children and will help to address the racial disparities and issues relating to their overrepresentation, particularly in secure welfare provision.

8.2 The Company will undertake Equalities Impact Assessments to consider the impact of its future business activities and to ensure that its policies, practices and decisions are fair and do not inadvertently discriminate against any protected group.

## **9. Background Papers**

9.1 [PLV Ltd and secure children's home - Children, Education & Safeguarding Committee, Thursday 17th November, 2022](#)



AGENDA ITEM 16

**Cabinet**

<b>Title</b>	Opendoor Homes Acquisitions
<b>Date of meeting</b>	6 February 2024
<b>Report of</b>	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes and Regeneration
<b>Wards</b>	All
<b>Status</b>	<b>Public</b> with accompanying exempt appendix - Exempt from publication in accordance with paragraph 3 of Schedule 12A of the Local Government Act 1972 on account that it contains information relating to the financial or business affairs of any particular person including the authority holding the information
<b>Key</b>	Key
<b>Urgent</b>	No
<b>Appendices</b>	Appendix A – Full Business Case (FBC) (Exempt) Appendix B – Net Zero Tool Report
<b>Lead Officer</b>	Elliott Sweetman, Group Director Development and Property <a href="mailto:Elliott.Sweetman@barnethomes.org">Elliott.Sweetman@barnethomes.org</a> 0208 359 5261
<b>Officer Contact Details</b>	Russell Buchanan, Project Manager <a href="mailto:Russell.Buchanan@BarnetHomes.org">Russell.Buchanan@BarnetHomes.org</a> 0208 359 6002

**Summary**

This paper seeks to outline a proposal to deliver approximately 300 homes to assist the Council with increasing affordable supply and relieving homelessness cost pressures.

These pressures are being driven by several macro-economic factors including high interest rates, inflation, and an imbalance of supply and demand in the private rented sector (PRS). If the pressures are not mitigated, or there is a change in the wider economic environment, those pressures could reach up to £9m within the next 5 years.

The Barnet Group has extensive experience through its delivery of acquisition programmes since 2016, which have delivered over 700 affordable homes across several schemes. These schemes include almost 200 homes for the HRA at affordable rents, almost 450 homes for TBG Open Door Limited (ODH) and have attracted over £11m in additional grant funding from the GLA.

This paper outlines the options have been considered for the delivery of an additional 300 acquired homes as a means of increasing good quality affordable supply as an alternative to temporary accommodation.

## Recommendations

- 1. Subject to full council agreeing to increase the borrowing limit and approving the Capital Programme that Cabinet approves,**
  - **Creation of a £70m loan facility with TBG Open Door Limited to acquire 300 homes from the open market and let them at a combination of Local Housing Allowance and social rents.**
  - **Establishment of a capital budget of £31.5m to subsidise purchases.**
- 2. Delegates authority for the Deputy Chief Executive, in consultation with the Director of Finance, to agree the Facility Loan Agreement and any additional security documents that may be required with TBG Open Door Limited, and any other related documents required, including any consent required from the Council pursuant to its agreements with TheBarnetGroup.**
- 3. Delegates authority for the Deputy Chief Executive, in consultation with the Deputy Leader and Cabinet Member for Homes and Regeneration, to approve a review of activity after 100 homes have been acquired to determine if the program should continue.**
- 4. That the Cabinet delegate authority for the Deputy Chief Executive to agree the loan facility with TBG Open Door Limited.**
- 5. That Cabinet note that the existing loan facility of £170m for the current acquisitions program will be 'suspended' at £105m, so there will be £65m undrawn from that facility.**

### 1. Reasons for the Recommendations

- 1.1 In late September 2023 a presentation was made to the Council outlining the anticipated Housing General Fund (GF) financial pressures arising from increased homelessness in the current and future years to 2028/29. These pressures are being driven by a number of macro-economic factors including high interest rates, inflation, and an imbalance of supply and demand in the private rented sector (PRS). If the pressures are not mitigated, or there is a change in the wider economic environment, those pressures could reach up to £9m within the next 5 years.

- 1.2 As part of the presentation a number of suggested additional mitigations were discussed, including a further programme of acquisitions. This paper seeks to outline a proposal to deliver approximately 300 homes to assist the Council with increasing affordable supply and relieving homelessness cost pressures.
- 1.3 **Increasing costs of temporary accommodation**
- The success of our previous actions to mitigate homelessness demand had led to reduction in the number of households in temporary accommodation, and as a result, stable costs of provision. However, with a number of wider external factors impacting on housing supply, since October 2022 we have witnessed a surge in both homelessness demand, and the costs of sourcing temporary accommodation from the private sector.
- 1.4 Inflation in the cost of temporary accommodation has seen the average annual net cost to the Housing GF of new two and three bedroomed emergency accommodation increase from between £2,500 to £3,500 in Q1 2022/23 to £6,300 to £7,500 in Q1 2023/24.
- 1.5 In addition to this, the Councils' Revenues and Benefits service is now experiencing significant temporary accommodation contribution loss. In 2018, the UK Government changed the way temporary accommodation was contributed to, moving from payment from the Department for Work and Pensions (DWP) of 90% of the January 2011 Local Housing Allowance rate plus a £40 per week management fee, to payment of the former and the management fee replaced with a one-off grant paid by the Department of Levelling Up, Housing and Communities (DLUHC) which was previously known as Ministry of Housing, Communities & Local Government. formerly DCLG). Since that time, the grant has largely offset the loss of management fee, however with temporary accommodation numbers growing this is no longer the case. Projections from the Revenues and Benefits service indicate a £5m deficit loss in 2023/24, rising to between £6-8m in 2024/25
- 1.6 Whilst it may be argued that where demand falls in the future, the grant from DLUHC may offset the deficit element, the grant is not ring-fenced so therefore any reduction in deficit would enable the grant funding to be used for other purposes.
- 1.7 Given the above and coupled with the fact that properties either owned by the General Fund or let as private rented sector offers through TBG Open Door Limited qualify as private rented sector lettings achieving full Housing Benefit contribution from the DWP, a total cost avoidance figure for each acquisition of £11,000 per annum is anticipated. Further, the cost avoidance figure must be considered alongside new Housing GF pressures as costs avoided apply to not only existing demand, but future demand that is expected to be realised over the MTFS term.
- 1.8 Rising borrowing costs have meant a continuation of the Open Door Homes (ODH) 500 scheme on current terms is no longer viable. This scheme was approved by Housing and Growth Committee on 16 September 2019 and agreed the acquisition of up to 500 affordable homes from the open market. The cost of borrowing has continued to increase in recent months and recently peaked at 5.95%. As such, a different approach is required to agree a way forward and continue to deliver quality affordable homes as an alternative to temporary accommodation that continues to provide value for money and is sustainable for both the Council and TBG Open Door Limited.
- 1.9 A range of options have been considered for the continuation of the delivery of acquired homes as a means of increasing affordable supply and analysis of both the current market and our previous activity has been used to help determine realistic assumptions and inputs in relation to the availability of stock and operating and asset costs.
- 1.10 **Proposal to acquire 300 homes by TBG Open Door Limited**

TBG Open Door Limited is a subsidiary company of Barnet Homes, which is a subsidiary of The Barnet Group, of which the Council is the sole shareholder. TBG Open Door Limited holds Registered Provider and charitable status.

1.11 This would involve the Council borrowing funds from the Public Works Loans Board and lending to TBG Open Door Limited at cost, with no on-lending charge (advice from Savills has confirmed that no margin is required if the borrowing is to be used for Social Housing), through a loan facility. TBG Open Door Limited would then acquire the portfolio, refurbish, and offer homes to Barnet housing applicants at affordable rents.

#### 1.12 **Benefits**

- Properties would be let on Assured Shorthold Tenancies and as such considered to be Private Rented properties for housing benefit purposes. This would mean that the Council is not exposed to temporary accommodation contribution loss.
- Opendoor Homes would not be required to pay SDLT by virtue of its charitable status.
- There are no constraints on the volume of homes supplied through this vehicle, providing that the programme remains financially viable for Opendoor Homes.

#### 1.13 **Disbenefits**

- Requires financial support from the Council to deliver the programme. Although, any funding provided by the Council will be repaid by TBG Open Door Limited following repayment of the principal loan.

#### 1.14 **Recommendation**

It is recommended that the Council approve the proposal to deliver more affordable homes through TBG Open Door Limited acquisitions, with key benefits including:

- Revenue savings delivered per unit throughout the life of the loan term, contributing to MTFS targets.
- An ability to use the programme to support other Council services, such as Family Services or Childrens services in delivering savings.
- Support of the long-term growth of TBG Open Door Limited and its ability to deliver new homes with less reliance on the Council.
- Provides Barnet housing applicants with good quality, affordable homes with greater security of tenure than much of the private rented sector.

1.15 Over the next 5 years and the forthcoming MTFS period, the portfolio is expected to generate savings of £4.2m, and an annual budget reduction of £1.23m by the end of the period. Costs have been modelled at a borrowing rate of 5.75%. Should the cost of borrowing be less than that, the benefits to both the Council and TBG Open Door Limited will also increase accordingly.

1.16 Council approval would enable benefits to be achieved from Q2 2024/25. The advantages of which are:

- It provides good quality, affordable homes with greater security of tenure than the private rented sector.
- It helps some client groups where there are currently few alternatives (e.g. care leavers or asylum seekers).
- It continues to provide an option for Barnet leaseholders seeking to sell their home, helping those potentially in hardship.



- It provides a means through which the Council can reduce reliance on more expensive forms of housing assistance, such as temporary accommodation, and help alleviate cost pressures.

## **2. Alternative Options Considered and Not Recommended**

### **2.1 Do nothing**

This option would mean that the Council does not take action to increase the supply of affordable homes in the short-term through open market acquisitions.

### **2.2 Benefits**

- A 'do-nothing' option would mean that no borrowing is required.

### **2.3 Disbenefits**

- This option would not increase the volume of affordable homes available for Barnet residents.
- The Council would have no alternative options to meet immediate homelessness demand and face increasing cost pressures without short to medium mitigation of new supply.

### **2.4 Housing GF acquisitions.**

This option would involve the acquisition of homes from the open market funded by GF borrowing via the Public Works Loans Board and held in the Council's General Fund.

### **2.5 Benefits**

- Rents for properties delivered could be set at the Local Housing Allowance rate, aiding programme financial viability.
- The Council would receive the full housing benefit contribution from the DWP that the Council incurs for housing benefit applications as opposed to the reduced level of 90% of the January 2011 Local Housing Allowance rate.
- The Council would retain full control of homes acquired.

### **2.6 Disbenefits**

- The Council would be required to pay Stamp duty Land Tax for each property acquired.

### **2.7 HRA Acquisitions**

This option would involve the acquisition of homes to be held in the Housing Revenue Account funded by HRA borrowing via the Public Works Loans Board.

### **2.8 Benefits**

- There is no restriction on the volume of homes that could be acquired subject to funding availability.
- The Council would retain full control of homes acquired.
- The Council would not be required to account for Minimum Revenue Provision (MRP) to offset borrowing and thus face reduced revenue costs through delivery.
- The HRA would benefit from a 0.4% reduction in borrowing costs through the PWLB due to use of funds for the provision of social housing.

## 2.9 Disbenefits

- The Council would be required to pay Stamp duty Land Tax for each property acquired where no grant is obtained.
- The HRA business plan is facing significant cost pressures and has limited capacity for further borrowing. An additional programme may likely lead to reduced headroom for other schemes such as Grahame Park North-East

## 3. Post Decision Implementation

- 3.1 Once the recommendations are approved legal due diligence regarding the establishment of a new loan facility will commence. Once this is completed TBG Open Door Limited will begin the process of acquiring homes.
- 3.2 If approved and once the new loan agreement is in place, no further loan drawdowns will be approved on the existing acquisition loan facility of £170m. It is expected that the drawn loans will be £105m once the current acquisition program achieves 300 homes.

## 4. Corporate Priorities, Performance and Other Considerations

### 4.1 Corporate Plan

The acquisition of homes from the open market through TBG Open Door Limited is aligned with the Housing Strategy, Homelessness and Rough Sleeper Strategy and LB Barnet's Corporate Plan 2023 - 2026 priorities which are:

- *Caring for People* - The delivery of acquired homes, let at sub-market rents will provide opportunities for more households to be provided with quality homes at affordable rent levels.
- *Caring for our Places* - The programme will provide affordable, good quality homes for a wide range of housing needs, located within easy reach of essential services.
- *Caring for our Planet* - Acquired homes will be delivered with the required investment to enhance energy efficiency ratings, with all properties reaching a minimum C rating.

### 4.2 Corporate Performance / Outcome Measures

The programme will be monitored monthly through the Council's contract monitoring processes in place with The Barnet Group. A formal report will be made to the Council following the purchase of each 100 homes.

### 4.3 Sustainability

The council has set ambitious targets to become net zero as an organisation by 2030 and net zero as a borough by 2042. To achieve this, the council recognises the importance, and necessity, to embed sustainability considerations into all decision making and council activity. Properties acquired will be delivered with enhanced energy efficiency ratings, through improvements delivered during the initial refurbishment process. Having used the Net Zero toolkit, there is a positive impact on achieving sustainable outcomes through the recommendations of this report. See appendix B.

### 4.4 Corporate Parenting

The Council has a number of care leavers in temporary accommodation. Increasing the supply of affordable homes is therefore a corporate parenting issue.

### 4.5 Risk Management

There are several risks to TBG Open Door Limited through delivery of a new programme:

<b>Risk</b>	<b>Mitigant</b>
Long term inflation risk where cost inflation exceeds 2.5% pa	Impact of inflation to be monitored and review of tenant rents in line with LHA inflation to mitigate increased costs.
Better than expected house price inflation will likely impact on the average cost per unit and result in fewer units being acquired.	Each unit will be assessed using pre-existing robust financial assessment methods. Where units do not meet the requisite financial criteria, these will not be pursued.
Borrowing costs continue to increase, impacting on the viability of the programme.	Where borrowing costs exceed tolerance thresholds, no further funds will be drawn down without further negotiation and mitigants discussed with the Council.
Void and bad debt assumptions prove to be insufficient	Flexibility has been built into the modelling to enable the setting of a lower maximum borrowing rate to increase void and bad debt assumptions
A change in temporary accommodation contribution regulations may reduce the cost avoidance amounts achieved therefore reducing the benefits of the programme	Cost avoidance achieved to be closely monitored. Where units are unencumbered with grant, both parties have the option to dispose of assets where long-term benefits are not expected to be achieved.

#### 4.6 Insight

The Barnet Group (TBG) has assisted the Council in acquiring affordable homes to meet its wider corporate objectives since 2016. In that time TBG has:

- Established an experienced Acquisitions Team that retains extensive organisational knowledge and expertise in delivering acquired homes.
- Developed robust processes for delivering homes that meet organisational, regulatory and governance requirements.
- Delivered over 700 affordable homes across a number of schemes, including almost 200 homes for the HRA at affordable rents, and almost 450 homes for TBG Open Door Limited.
- Assisted the Council in meeting the demand of niche client groups, such as rough sleepers (55 units), care leavers and Ukrainian and Afghan refugees (50 units)
- Attracted over £11m in additional grant funding from the Greater London Authority.

#### 4.7 Social Value

Increasing the supply of affordable homes will create new opportunities for housing for Barnet's housing applicants.

### 5. Resource Implications (Finance and Value for Money, Procurement, Staffing, IT and Property)

5.1 An application for grant funding has been made with the Greater London Authority (GLA). Whilst the application of grant may present increased on-going management costs for TBG Open Door Limited through scheme reporting and auditing by the GLA, it would also serve to enhance the benefits derived through the programme.

5.2 It is proposed to fund units in the programme as follows:

*Breakdown of proposed portfolio by funding type*

<b>GLA grant funding</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>Total</b>
£85k grant per unit (LHA)	50	50	0	100
£200k grant per unit (social rent)	25	25	0	50
Nil grant	25	25	100	150
<b>Total</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>300</b>

5.3 Over the next 5 years and the forthcoming MTFs period, the portfolio is expected to generate savings of £4.2m, and a budget reduction of £1.23m by the end of the period.

*Medium-Term Financial Strategy Savings achieved*

<b>£'000s</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>
TA cost avoidance	300	923	1,576	1,938	1,989
TA contribution loss	250	750	1,250	1,500	1,500
Capital borrowing cost	(301)	(904)	(1,507)	(1,808)	(1,808)
MRP	(61)	(192)	(338)	(429)	(454)
<b>Net</b>	<b>188</b>	<b>579</b>	<b>981</b>	<b>1,201</b>	<b>1,225</b>
Budget impact	188	388	404	220	24

5.4 Over the full 45-year loan term, the Council can expect the following benefits:

Savings per unit year 1	£3,763
Average savings per unit (years 1-	£3,923
Total revenue saving per unit (year	£209,992 plus £319,871 capital repaid

5.5 A loan facility of £70m and a total budget of £120m is required to deliver the programme assuming grant funding, broken down as follows:

*Capital required to deliver 300 homes.*

<b>£'000s</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>Total</b>
ODH borrowing	20,021	20,158	29,877	70,056
Council contribution	9,065	9,065	13,314	31,444
GLA grant funding	9,250	9,250	-	18,500
<b>Total</b>	<b>38,337</b>	<b>38,473</b>	<b>43,191</b>	<b>120,000</b>

5.6 The £70m loan facility between the Council and TBG Open Door Limited will consist of £64.5m capital expenditure for property purchases and £5.5m working capital to fund revenue deficits for TBG Open Door Limited in the early years.

5.7 The £31.5m contribution would be funded via borrowings. The costs of these borrowings would be funded via TA cost avoidance. The general fund MTFs reflects the costs of borrowing as per below., subject to interest rate fluctuations.

	2024/25	2025/26	2026/27	2027/28	2028/89	Total
Financing costs of targeted acquisitions of affordable homes through Opendoor Homes	454	920	938	490	29	2,831

## 6. Legal Implications and Constitution References

### Recommendation 1:

- 6.1 The Council has the power to borrow and invest for any purpose relevant to its statutory functions in accordance with Sections 1 and 12 of the Local Government Act 2003 (as amended) in order to meet its statutory functions in the Housing Act 1996 (as amended).
- 6.2 The Council has the power to make the proposed loan by using the general power of competence under Section 1 of the Localism Act 2011 (as amended). This gives the Council the power to do anything that an individual may do (unless specifically prohibited).
- 6.3 The Council must take cognisance of the Subsidy Control Act 2022 (as amended) and more particularly the subsidy control rules outlined in said act. The Council has to ensure that the proposed loan does not contravene the subsidy control rules.
- 6.4 Furthermore, in order to address commercial risk and protect the Council's interest the proposed loan and Funding Loan Agreement should be subject to: (a) satisfactory legal and financial due diligence; (b) satisfactory loan to property value assessments; (c) agreeing a commercial rate of interest for the loan facility, commensurate with the degree of risk involved; (d) the Council securing the loan, for example, by way of a first charge on the properties being purchased.
- 6.5 It is important that a proper audit trail is maintained in respect of the following: the Council's compliance with the Constitution specifically increasing the Council's borrowing limit and impact this may have on the Council's budget; and the Council's compliance with the Subsidy Control Act 2022 (as amended) in respect of the proposed loan.
- 6.6 The proposed loan must be subject to the Council entering into an appropriate Facility Loan Agreement which protects the Council's interests and also ensuring there are appropriate governance mechanisms in place for the Council to monitor TBG Opendoor Limited adherence to the Facility Loan Agreement.
- 6.7 The Council has previously sought advice on the previous subsidy regime, State Aid, from Savills. The subsidy control regime has changed and therefore it would be prudent to seek updated legal advice on the new subsidy regime, as introduced by Subsidy Control Act 2022 (as amended).

### Recommendation 2:

- 6.8 In relation to Recommendation 2, relating to the delegation of final terms of the Facility Loan Agreement and the completion of the necessary funding and security documents to the Deputy Chief Executive, this is permissible under section 9E of the Local Government Act 2000.

### Recommendation 3:

6.9 In relation to Recommendation 3, relating to delegating authority for the Deputy Chief Executive, in consultation with the Deputy Leader and Cabinet Member for Homes and Regeneration , to approve a review of activity after 100 homes have been acquired, this is permissible under section 9E of the Local Government Act 2000.

6.10 Under Part2D of the Council's constitution Cabinet is responsible for key decisions, which include an executive decision which is likely to result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the budget for the service or function to which the decision relates; a decision is significant for these purposes if it involves expenditure or the making of savings of an amount in excess of £1m for capital expenditure or £500,000 for revenue expenditure or, where expenditure or savings are less than the amounts specified above, they constitute more than 50% of the budget attributable to the service in question.

6.11 TBG Open Door Limited is subject to the requirements of a shareholder agreement dated 2 February 2016 made between the Council, The Barnet Group and other via a deed of adherence.

## **7. Consultation**

7.1 Consultation was undertaken in the development of the Borough's Housing Strategy and Homelessness and Rough Sleeper Strategy 2023-2028 which aims to increase access to affordable, good quality housing across all tenures.

## **8. Equalities and Diversity**

8.1 Under the Equality Act 2010, the Council must have due regard to the need to:

- a) Eliminate discrimination, harassment, victimisation, and any other conduct that is prohibited by or under this Act.
- b) Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it.
- c) Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

8.2 The 'protected characteristics' referred to are: age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, and sexual orientation. It also covers marriage and civil partnership with regards to eliminating discrimination

8.3 The Council is committed to improving the quality of life for all, and wider participation in the economic, educational, cultural, social, and community life in the Borough.

8.4 It is envisaged that there will potentially be a positive impact on all groups due to the proposed increased supply of good quality, affordable housing.

## **9. Background Papers**

9.1 Agenda for Housing and Growth Committee on Monday 16th September, 2019, 7.00 pm (moderngov.co.uk)  
<https://barnet.moderngov.co.uk/ieListDocuments.aspx?CIId=696&MIId=9929&Ver=4>

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A  
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank



**Department :** The Barnet Group  
**Project Title :** ODH Acquisitions

**Survey Responses : Please insert this into your report for consideration**

S No.	Survey Parameters	Survey Response (as applicable)	Mitigation (as applicable)
6	<b>Resource Outputs</b> - impact on materials		We are acquiring existing properties and will use existing materials where appropriate. Our contractors are required to have a waste management plan which ensure waste is recycled where possible.
7	<b>Energy</b> - impact or level of influence on use of energy/power		We carry out a survey and obtain an Energy Performance Certificate (EPC) prior to acquisitions. Our refurbishment aims to improve energy performance and a new EPC is obtained once works are completed.
11	<b>Positive Choices &amp; Behaviours</b> - impact on resident's choices and behaviours		Where appropriate we fit more energy efficient heating and lighting systems. Refurbishment may also include improved insulation and replacement of window and door.

This page is intentionally left blank



## Cabinet

<b>Title</b>	<b>Touchpoint Housing LBB Portfolio Purchase</b>
<b>Date of meeting</b>	6 February 2024
<b>Report of</b>	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes and Regeneration
<b>Wards</b>	All
<b>Status</b>	Public with accompanying exempt appendix - Exempt from publication in accordance with paragraph 3 of Schedule 12A of the Local Government Act 1972 on account that it contains information relating to the financial or business affairs of any particular person including the authority holding the information.
<b>Key</b>	Key
<b>Urgent</b>	No
<b>Appendices</b>	Appendix A – Full Business Case (FBC) (Exempt)
<b>Lead Officer</b>	Elliott Sweetman, Group Director Development and Property <a href="mailto:Elliott.Sweetman@barnethomes.org">Elliott.Sweetman@barnethomes.org</a> 0208 359 5261
<b>Officer Contact Details</b>	Russell Buchanan, The Barnet Group <a href="mailto:Russell.Buchanan@BarnetHomes.org">Russell.Buchanan@BarnetHomes.org</a> 0208 359 6002
<b>Summary</b>	
In November 2017, the Council approved a deal with a Fund Manager, Cheyne Capital Management, for the delivery of approximately 150 homes in the Greater London area. The homes were to be leased by Cheyne Capital, through an SPV (Touchpoint Housing	

(LBB) Ltd), to the Council for a CPI indexed 40-year term and an option for the Council to acquire Touchpoint Housing LBB's interest for a small nominal payment at the end of the lease. To make the scheme tax efficient, a head lease and under lease structure was put in place enabling the properties to be leased back to Touchpoint Housing (LBB) Ltd. This meant that Touchpoint Housing (LBB) Ltd acted as landlord and tenants were offered properties as a private sector placement, achieving full LHA.

Changing economic conditions meant that mid-way through the programme in 2019/20, Cheyne were unable to continue supporting the programme on the agreed terms and interest rate. After pausing the programme, Cheyne attempted to sell the portfolio to investors. These attempts ultimately proved unsuccessful.

Late in 2022, Cheyne approached Barnet Homes seeking amendments to lease terms to render the portfolio sellable. After seeking legal advice, this request was declined on the basis that the proposed changes were of no commercial benefit to the council.

Cheyne then approached Barnet Homes with an offer to either acquire the portfolio or agree to the lease amends with a financial incentive of £0.25m plus £0.125m towards legal costs. The situation has further evolved, with an agreed offer for purchase of £20m.

The paper summarises issues relating to the Touchpoint Housing (LBB) Ltd portfolio and recommends that a loan facility of £20.6m be established between the Council and TBG Open Door Ltd, and for TBG Open Door Ltd to acquire the portfolio and assume the role of head lessor in the existing leasing structure.

## Recommendations

- 1. That Cabinet approves the purchase of the Touchpoint Housing LBB portfolio by TBG Open Door Limited.**
- 2. That Cabinet approves the transfer of leases held by Touchpoint Housing LBB to TBG Open Door Limited, varying lease rent inflation as outlined at 1.13.**
- 3. Subject to full council agreeing to increase the borrowing limit and approve the Capital Programme that Cabinet approves the establishment of a £20.6m loan facility with TBG Open Door Limited to facilitate the purchase.**
- 4. Delegates authority for the Deputy Chief Executive, in consultation with the Director of Finance, to agree the Facility Loan Agreement any additional security documents and any other related documents required, including any consent required from the Council pursuant to its agreements with The Barnet Group and from the Council as landlord of the underleases affected.**

### 1. Reasons for the Recommendations

#### 1.1 Introduction

In March 2018, the Council approved a deal with Cheyne Capital Management for the delivery of approximately 150 homes in the Greater London area. The homes were to be leased by Cheyne Capital, through an SPV (Touchpoint Housing (LBB) Ltd) (Touchpoint), to the Council for a CPI indexed 40-year term with an option to acquire the portfolio for £1 (plus Stamp Duty Land Tax) at the end of the lease term. To make the scheme tax efficient, a head lease and under lease structure was put in place enabling the properties to be leased by Touchpoint to the Council, and then leased back to Touchpoint. This

meant that Touchpoint acted as landlord and tenants were offered properties as a private sector placement, achieving full Local Housing Allowance rents (LHA).

- 1.2 Unfortunately, changing economic conditions meant that mid-way through the programme in 2019/20, Cheyne were unable to continue supporting the programme on the agreed terms and interest rate. The portfolio now holds 73 units in total after two properties were sold through CPO.
- 1.3 After pausing the programme, Cheyne attempted to sell the portfolio to investors through a variety of methods. These attempts ultimately proved unsuccessful as potential buyers were unable to agree to acquire due to there being 73 individual leases with differing lease end dates. Late in 2022, Cheyne approached Barnet Homes seeking amendments to lease terms to render the portfolio sellable.
- 1.4 Following further dialogue with Cheyne and rejection of an offer to waive 3 months' rent in order for the council to agree to the amendments, Cheyne approached Barnet Homes with an initial offer to either acquire the portfolio for £24.27m (the total cost incurred by Cheyne in developing the portfolio) or agree to the lease amends with a financial incentive of £0.25m plus £0.125m towards legal costs.
- 1.5 Negotiations have now concluded with an agreed offer for purchase of £20m and for agreeing to the lease amends (£0.5m incentive plus £0.125m towards legal costs), and we are now in a position where we believe further negotiation will yield no additional results.
- 1.6 The 73 Touchpoint properties are currently occupied by Barnet housing applicants who hold ASTs with the landlord Touchpoint. Properties were let as private sector placements and do not currently contribute to the number of households in temporary accommodation.
- 1.7 Touchpoint may require their landlord's consent to the transfer of their headleases, or some of them, to TBG Open Door Ltd and will need to request any such consent as part of the due diligence process. Touchpoint will require the Council's consent to the transfer of the underleases made between the Council and Touchpoint.

#### 1.8 **Options for resolving matters with Cheyne Capital**

We have now arrived at two final options for resolving the lease issues with the portfolio:

1. Agree to the lease amendments in exchange for an incentive of £0.5m and £0.125m as payment towards legal costs.
2. Agree to acquire the portfolio from Touchpoint at a discounted rate of approximately 18% on the cost paid to initially acquire it (a discounted cost of £20m for the 73 units)
3. Do nothing.

- 1.9 A 'do nothing' option, whilst possible, will likely expose the Council to longer-term risks such as the portfolio being sold to an investor the Council does not approve of who is prepared to acquire the portfolio at a discounted price without the lease amendments. It would also increase the risk of Touchpoint not engaging with freeholders in respect of superior lease extensions thus presenting a long-term financial risk in relation to the value of assets in the portfolio.

#### 1.10 **Proposal**

- 1.11 TBG Open Door Ltd (ODH) is a subsidiary company of Barnet Homes, who in turn are a subsidiary of The Barnet Group, of which the Council is the sole shareholder. TBG Open

Door Limited is a community benefit company and holds Registered Provider and, for tax purposes, has charitable status.

- 1.12 The acquisition of the portfolio from Touchpoint by TBG Open Door Limited would involve the Council borrowing funds from the Public Works Loans Board and lending to TBG Open Door Limited at cost, with no on-lending charge (advice from Savills has confirmed that no margin is required if the borrowing is to be used for Social Housing), through a loan facility. TBG Open Door Limited would then acquire the portfolio, retaining the existing head lease and under lease structure.
- 1.13 Headlease rents from Council to TBG Open Door Limited would be reduced for the first four years to offset MRP costs incurred by the Council, followed by annual lease rent inflation of 1.25% to facilitate repayment of the loan.
- 1.14 Lease terms would be extended from 36 to 45 years to allow additional capacity for the loan to be repaid. Funds already paid by Touchpoint and held by Barnet Homes for freeholder lease extension costs (in the region of £0.44m) would be retained by TBG Open Door Limited for exercising lease extensions as per the original intention. Freeholder lease extensions will commence post purchase.
- 1.15 A loan facility of £20.6m would be in place with the Council to cover a cost of purchase of up to £20.3m, to include legal and valuation costs, and £0.3m working capital to offset short-term revenue deficits for TBG Open Door Limited. For the purchase to proceed, funds would be required to be drawn down at a maximum rate of 5.40%. If borrowing costs exceed this, TBG Open Door Limited will not be able to proceed with the purchase.

#### **1.16 Benefits**

- The Council benefits from removal of lease rent CPI indexation risk.
- Certainty of expenditure with lease rent inflation fixed for the duration of the term.
- Removes the risk that the portfolio will be sold to an investor the Council does not approve of.
- Generates significant savings over the duration of the lease term when compared to the existing leasing arrangements.

#### **1.17 Disbenefits**

- The Council retains long-term lease liability.
- Increases debt exposure with TBG Open Door Limited.

#### **1.18 Recommendation**

It is recommended that an option for TBG Open Door Limited to pursue the purchase of the portfolio is agreed. Whilst the offer to agree to the lease amends does include a financial incentive, it does not consider TBG officer time that would be required to facilitate it. This, coupled with the fact that the proposed amends largely serve Touchpoint's purposes and appear to increase liability on the part of the council, means that the preferred option would be for TBG Open Door Limited to acquire the portfolio. The fact that properties are already tenanted with Barnet housing applicants and have been managed by TBG for several years now also helps to alleviate some of the risk when compared to the acquisition of a new portfolio. Of the proposed options, TBG Open Door Limited acquiring the portfolio does appear to represent the most viable long-term option for all parties.

## **2. Alternative Options Considered and Not Recommended**

### **2.1 Option 1: Do nothing**

The Council is not obliged to agree to the lease amends, nor are they required to purchase the portfolio. A 'do nothing' option in this instance would mean that neither resolution is agreed.

#### **Benefits**

- Would mean that the Council is not exposed to additional debt.

#### **Disbenefits**

- Would likely expose the Council to a risk of the portfolio being sold to an investor that the Council does not approve of.
- Potentially increases the risk of the head lessor not engaging.

### **2.2 Option 2: Agree to the lease amendments**

This option would see the Council agree to the proposed lease amendments by Cheyne Capital in exchange for an incentive of £0.5m and £0.125m towards legal costs.

#### **Benefits**

- Would mean that the Council is not exposed to additional debt.
- The Council benefits from a £0.5m incentive

#### **Disbenefits**

- Exposes the Council to more risk in respect of lease liability.
- Does not capitalise on the opportunity to remove CPI indexation liability.
- Would likely expose the Council to a risk of the portfolio being sold to an investor that the Council does not approve of.
- Facilitating the lease amendments will cost officer time to deliver, potentially reducing the benefit of the financial incentive.

### **2.3 Option 3: Council acquires the portfolio in the General Fund**

This option would involve the acquisition the portfolio funded by GF borrowing via the Public Works Loans Board and held in the Council's General Fund.

#### **Benefits**

- The Council benefits from removal of lease rent CPI indexation risk
- Lease liability removed on consolidation from 2025 when the lease would have to be accounted for on the Council's Statement of Financial Position (balance sheet)
- Portfolio secured at a discounted rate.
- Removes the risk of the portfolio being sold to an investor the Council does not approve of.

#### **Disbenefits**

- Stamp Duty Land Tax (SDLT) costs to be incurred in addition to the proposed portfolio cost.

- Potential increase in temporary accommodation (TA) numbers as properties would no longer be considered private rented sector (PRS) placements to a third-party landlord and subsequent contribution loss associated.

## **2.4 Option 4: Council acquires the portfolio in the Housing Revenue Account (HRA)**

This option would involve the acquisition of the portfolio to be held in the Housing Revenue Account funded by HRA borrowing via the Public Works Loans Board.

### **Benefits**

- The Council benefits from removal of lease rent CPI indexation risk
- Lease liability removed on consolidation from 2025 when the lease would have to be accounted for on the Council's Statement of Financial Position (balance sheet)
- Portfolio secured at a discounted rate.
- Removes the risk of the portfolio being sold to an investor the Council does not approve of.
- Benefits through an additional 40-point reduction on PWLB borrowing rates through the delivery of social housing.

### **Disbenefits**

- Affordability question for the HRA and leaves little headroom for future investment opportunities.
- Potential policy challenge concerning rent levels, with the portfolio rents achieving LHA to support viability which may in future exceed 80% of market rent.

## **3. Post Decision Implementation**

- 3.1 Once the recommendations are approved and authority is provided to proceed with the purchase, due diligence work will commence on the portfolio. This will include a formal valuation and novation of leases, with variations to lease rent inflation. Alongside this, work will also commence on the arrangement of a loan facility between the Council and TBG Open Door Limited to facilitate the purchase.

## **4. Corporate Priorities, Performance and Other Considerations**

### **4.1 Corporate Plan**

The acquisition of the portfolio from Touchpoint is broadly aligned with LB Barnet's Corporate Plan 2023 – 2026 priorities as follows:

- Caring for people – The delivery of acquired homes, let at sub-market rents will provide opportunities for Barnet's housing applicants to be provided with quality homes at affordable rent levels.
- Caring for our places – The programme will continue to provide affordable, good quality homes for housing applicants, located within easy reach of essential services and managed by a responsible social landlord.
- Caring for our planet – Homes will be delivered with the required investment to enhance energy efficiency ratings, with all properties achieving a minimum C rating.



- An engaged and effective council – The purchase of the Touchpoint portfolio aligns the corporate plan objective of being financially responsible through delivering long-term financial savings for the borough when compared to the existing leasing programme.

### **Corporate Performance / Outcome Measures**

- 4.1 Performance of the portfolio will be monitored through the council's contract monitoring processes in place with Barnet Homes.

### **Sustainability**

- 4.2 The council has set ambitious targets to become net zero as an organisation by 2030 and net zero as a borough by 2042. To achieve this, the council recognises the importance, and necessity, to embed sustainability considerations into all decision making and council activity. By accepting this report, the properties in the portfolio will have the required long-term investment to enhance their energy efficiency ratings and achieve a minimum C rating.

### **Corporate Parenting**

- 4.3 Properties will continue to be managed by Barnet Homes, as they are currently and therefore will have no direct impact on looked after children or care leavers.

### **Risk Management**

- 4.4 The portfolio is already held on a long-term leasing structure, and therefore the Council is already exposed to the risks associated with that programme. A decision to acquire the portfolio contributes to reducing exposure to some of these risks, however there are two key risks specifically associated with this proposal:

- A risk that the portfolio is valued less than the agreed purchase price – whilst we expect this to be unlikely, given the value of the assets (without professional costs and refurbishment) when initially acquired in 2018/19 was £20.5m and that house prices have inflated in that time, a valuation of the portfolio under the agreed £20m purchase price would mean that the purchase would not proceed.
- A risk that long-term tenant rental inflation falls below the new lease rent inflation of 1.25% per annum – Lease rents in the portfolio are currently indexed to CPI. The new lease rent inflation post purchase of 1.25% is proposed largely to enable repayment of the loan by TBG Open Door Limited, whilst also expected to be consistently lower than CPI and tenant rental inflation. This indicator will be monitored closely, and stress testing has been provided as part of the analysis of the proposal.

### **Insight**

- 4.5 The proposed lease amendments have been reviewed by lawyers on behalf of the Council and discussed with Cheyne Capital's representatives. Lawyers have advised that there is no commercial benefit to the Council agreeing to the proposed lease amendments and that they expose the Council to greater risk.
- 4.6 In light of the legal advice received, Barnet Homes has analysed the performance of the portfolio and its projected costs over the remaining lease term. This has provided a basis against which proposed options to acquire the portfolio have been assessed.

4.7 The performance of the portfolio will be monitored through the Council's contract monitoring processes with Barnet Homes to ensure the benefits of acquiring the portfolio are realised.

**Social Value**

4.8 There are no additional social value elements derived through the acquisition of the portfolio.

**5. Resource Implications (Finance and Value for Money, Procurement, Staffing, IT and Property)**

**5.1 Benefits to the Council**

The impacts of TBG Open Door Limited acquiring the portfolio compared to agreeing to the lease amends are outlined in the table below.

	<b>Acquiring</b>	<b>Existing</b>
NPV	£Nil	(£5m)
Capital receipts	£20.6m	Nil
Total revenue surplus @36 years	(£7m)	(£13.9m)
Total revenue surplus @45 years	(£8.1m)	N/A
Total lease rent	£61.4m	£62.3m
Incentive from Cheyne (excl. staffing costs)		£0.5m

5.2 Whilst agreeing to the lease amends will provide an incentive in the short-term, TBG Open Door Limited acquiring the portfolio does deliver significant long-term benefits to both TBG Open Door Limited and the Council. For the Council, this option significantly outperforms the current leasing arrangement, saving £6.9m on potential revenue costs over the remainder of the lease term. For TBG Open Door Limited, acquiring the portfolio results in an income generating portfolio that generates sufficient surpluses to repay the loan by year 43.

**5.3 MTFS benefit**

Acquiring the portfolio delivers long-term revenue benefits. Short-term benefits are minimal as lease rents proposed are designed to ensure the Council is exposed to no additional pressure.

MTFS 5-year benefit

<b>£'000s</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>
<b>Current revenue cost</b>	<b>150</b>	<b>210</b>	<b>257</b>	<b>263</b>	<b>270</b>
Cost post purchase	59	114	156	157	148
MRP	91	96	101	106	111
<b>Net</b>	<b>150</b>	<b>210</b>	<b>257</b>	<b>263</b>	<b>259</b>
<b>Benefit</b>	-	-	-	-	<b>11</b>
Budget +/-	-	-	-	-	11

5.4 Over the subsequent 5 years the option to acquire the portfolio would deliver further revenue savings of £228k.

**5.5 Capital budget required**

A loan facility of £20.6m is required to facilitate the purchase, broken down as follows:

- £20m to acquire the portfolio from Touchpoint
- £0.35m to fund legal and due diligence costs of acquiring the portfolio
- £0.25m working capital to fund short-term revenue deficits incurred by TBG Open Door Limited

## 5.6 Stress testing

Modelling has assumed borrowing at current PWLB rates. Should rates fluctuate, this will have no impact on the Council as lease rents are adjusted to ensure the scheme does not present any revenue pressure for the Council for the first four years. This means there is no short to medium term impact for the Council. As such, the borrowing rate largely impacts TBG Open Door Limited. A summary of outcomes for TBG Open Door Limited is provided below.

### *Impact of varying borrowing rates*

	Total surplus	Repayment year
5.45%	(£0.5m)	47
5.40%	£0.3m	45
5.35%	£1.2m	45
5.25% base	£3.6m	43
5.20%	£4m	43
5.15%	£4.7m	43

- 5.7 With borrowing costs exceeding 5.40% meaning that the loan will not be fully repaid within the 45-year term, it is proposed to only proceed where funds can be drawn-down by TBG Open Door Limited where they do not exceed 5.40%.

## 6. Legal Implications and Constitution References

### Recommendation 3:

- 6.1 The Council has the power to borrow and invest for any purpose relevant to its statutory functions in accordance with Sections 1 and 12 of the Local Government Act 2003 (as amended) in order to meet its statutory functions in the Housing Act 1996 (as amended).
- 6.2 The Council has the power to make the proposed loan by using the general power of competence under Section 1 of the Localism Act 2011 (as amended). This gives the Council the power to do anything that an individual may do (unless specifically prohibited).
- 6.3 The Council must take cognisance of the Subsidy Control Act 2022 (as amended) and more particularly the subsidy control rules outlined in said act. The Council has to ensure that the proposed loan does not contravene the subsidy control rules.
- 6.4 Furthermore,, in order to address commercial risk and protect the Council's interest the proposed loan and Funding Loan Agreement should be subject to: (a) satisfactory legal and financial due diligence; (b) satisfactory loan to property value assessments; (c) agreeing a commercial rate of interest for the loan facility, commensurate with the degree of risk involved; (d) the Council securing the loan, for example, by way of a first charge on the properties being purchased.
- 6.5 It is important that a proper audit trail is maintained in respect of the following: the Council's compliance with the Constitution specifically increasing the Council's borrowing

limit and impact this may have on the Council's budget; and the Council's compliance with the Subsidy Control Act 2022 (as amended) in respect of the proposed loan.

6.6 The proposed loan must be subject to the Council entering into an appropriate Facility Loan Agreement which protects the Council's interests and also ensuring there are appropriate governance mechanisms in place for the Council to monitor TBG Opendoor Limited adherence to the Facility Loan Agreement.

6.7 The Council has previously sought advice on the previous subsidy regime, State Aid, from Savills. The subsidy control regime has changed and therefore it would be prudent to seek updated legal advice on the new subsidy regime, as introduced by Subsidy Control Act 2022 (as amended).

#### **Recommendation 4:**

6.8 In relation to Recommendation 4, relating to the delegation of final terms of the Facility Loan Agreement facility and the completion of the necessary funding and security documents to the Deputy Chief Executive, this is permissible under section 9E of the Local Government Act 2000.

6.9 The 73 Touchpoint Housing LBB properties are currently occupied by Barnet housing applicants who hold ASTs with the landlord Touchpoint Housing. Properties were let as private sector placements and do not currently contribute to the number of households in temporary accommodation.

6.10 Council Constitution, Part 2B (Terms of Reference and Delegation of Duties to Cabinet) – the Cabinet is responsible for

- Management of the Council's Capital Programme
- All key decisions, which include namely:

4.1 an executive decision which is likely to result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the budget for the service or function to which the decision relates; .

4.3 a decision is significant for the purposes of above if it involves expenditure or the making of savings of an amount in excess of £1m for capital expenditure or £500,000 for revenue expenditure or, where expenditure or savings are less than the amounts specified above, they constitute more than 50% of the budget attributable to the service in question.

6.11 TBG Open Door Limited is subject to the requirements of a shareholder agreement dated 2 February 2016 made between the Council, The Barnet Group and other via a deed of adherence. Under the shareholder agreement the Council's approval is required to the acquisition of material assets with a value exceeding £170,000 per year.

6.12 Touchpoint will require the Council's consent to the transfer of the underleases made between the Council and Touchpoint under the terms of the underleases. If the Council will approve the recommendations in this report such consent is given in principle.

## **7. Consultation**

7.1 Tenants will receive a statutory notification of a change of landlord as part of the purchase process.

## **8. Equalities and Diversity**

8.1 Under the Equality Act 2010, the Council must have due regard to the need to:

- a) Eliminate discrimination, harassment, victimisation, and any other conduct that is prohibited by or under this Act.
- b) Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;
- c) Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

8.2 The 'protected characteristics' referred to are: age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, and sexual orientation. It also covers marriage and civil partnership with regards to eliminating discrimination

8.3 The Council is committed to improving the quality of life for all, and wider participation in the economic, educational, cultural, social, and community life in the Borough.

8.4 It is not envisaged that there will not be any disproportionate impact on any individuals or groups as a result of the implementation of the approvals recommended within this paper.

## **9. Background Papers**

9.1 Assets, Regeneration & Growth Committee, 27 November 2017, Item 13 (open Market Purchases of Affordable Housing): [Agenda for Housing and Growth Committee on Monday 27th November, 2017, 7.00 pm \(moderngov.co.uk\)Open Market Purchases of Affordable Housing.pdf \(moderngov.co.uk\)](#)

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A  
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank





## Cabinet

AGENDA ITEM 18

<b>Title</b>	Small Sites Programme – Former Nightingale Nursery
<b>Date of meeting</b>	6 February 2024
<b>Report of</b>	Leader of the Council and Cabinet Member for Resources and Effective Council – Councillor Barry Rawlings Deputy Leader and Cabinet Member for Homes and Regeneration – Councillor Ross Houston
<b>Wards</b>	East Barnet
<b>Status</b>	Public with accompanying Exempt Report (not for publication by virtue of paragraph 3 of Schedule 12a of the Local Government Act 1972 as amended as this relates to information of a financial or business nature)
<b>Key</b>	No
<b>Urgent</b>	No
<b>Appendices</b>	Exempt Report
<b>Lead Officer</b>	Abd Arai - Assistant Director Development Delivery Email: <a href="mailto:abid.arai@barnet.gov.uk">abid.arai@barnet.gov.uk</a> Tel: 07904515496
<b>Officer Contact Details</b>	Sanjay Sharma - Senior Development Manager Development Delivery Email: <a href="mailto:sanjay.sharma@barnet.gov.uk">sanjay.sharma@barnet.gov.uk</a> Tel: 07956111072

### Summary

The Small Sites Modular Programme was approved by the Housing and Growth Committee in November 2021.

This report sets out a proposal to deem the land at 23 Victoria Road, Barnet, EN4 9PH, formerly known as Nightingale Nursery (the Site), surplus to requirements, and seeks approval to bring the Site forward for residential development by including it into the Small Sites Modular programme, delivering six affordable modular homes.

This opportunity enables the Council to meet affordable housing targets outlined in the Borough's corporate objectives, while also developing more difficult small sites. The Site, together with the sites at East Barnet Library, Whetstone Close and Reets Farm Close comprise a programme which will deliver 40 new homes to be held in the Council's Housing Revenue Account (HRA). It is proposed that all homes are rented at social rent levels with Council secure tenancies and delivered to passivhaus standard (a voluntary standard for energy efficiency in buildings that reduces the buildings ecological footprint. It results in ultra-low energy buildings that require little energy for space heating or cooling).

The Council will grant EDAROTH (developer/contractor) a short-term lease at a peppercorn rent on the Site to deliver the new homes. Upon practical completion the leases will collapse, and unencumbered freehold title will revert back to the Council.

Funding has been secured to deliver the new homes with a pending grant application with the Greater London Authority (GLA).

## Recommendations

1. That Cabinet approves that the former Nightingale Nursery Site is surplus to requirements and approves the development proposals to deliver new homes on the Site through the Small Sites Programme.
2. That Cabinet delegate authority to the Deputy Chief Executive to take such actions and make such decisions to enable and facilitate the proposals set out in this report:
  - (i) to include to appropriate the whole or part of the Site including to planning purposes and to authorise any steps lawfully required in connection with the same,
  - (ii) to consider any objections in connection with any intended appropriation,
  - (iii) to engage Section 203 of the Housing and Planning Act 2016; and to negotiate and settle any claims resultant on engaging it,
  - (iv) to dispose of the Site as outlined in this report,
  - (v) to apply for all required statutory consents,
  - (vi) as otherwise may be required in accordance with all lawful requirements and as detailed at section 6.
3. That the Cabinet delegate authority to the Deputy Chief Executive in consultation with the Cabinet Member for Homes and Regeneration to enter into and conclude such documents as required to give effect to the proposals outlined in this Report or agree alternative terms based on the broad principles outlined at 1 above and enter into and conclude such documents or to agree variations to any documents as may be required from time to time.

### 1. Reasons for the Recommendations

- 1.1 To deliver an increase in housing completions requires the Council and the wider public sector to increase its own pipeline of housing delivery. To that end, the Council has reviewed its assets to consider all suitable sites for redevelopment potential. With a third of the Borough in designated green belt, the Council has to be innovative in how new homes can be built in the Borough. The Corporate Plan, Barnet 2023-26, includes several key priorities that the development of the Site will contribute towards, including, ensuring decent quality housing, investing in communities, and delivering the right homes which people can afford.

1.2 Barnet is the second most populated borough in London, with over 389,300 residents. The population is expected to grow to over 451,000 by 2041, placing further pressure on housing within the borough. The Housing Strategy 2023-28 states there is currently not enough suitable housing in Barnet for everyone to have a safe, secure, and affordable home. Barnet have committed to delivering 1,000 new council homes to be let at 50% or less of the average market rent.

1.3 Delivering more affordable homes will support the growing housing need in the borough.

1.4 Small sites (under 0.25 ha) are delivering a third of new homes in Barnet.

1.5 The proposed six new homes at Nightingale Nursery together with the 34 other new homes under the Small Sites Modular Programme will contribute to these targets and requirements.

### 1.6 The Site

The Site is known as the former Nightingale Nursery, 23 Victoria Road, Barnet, EN4 9PH.

Key components of the Site are:

- Size of Site is 0.17ha (0.41 acres)
- Previously used as a pre-school nursery
- Located off Victoria Road via an access road.

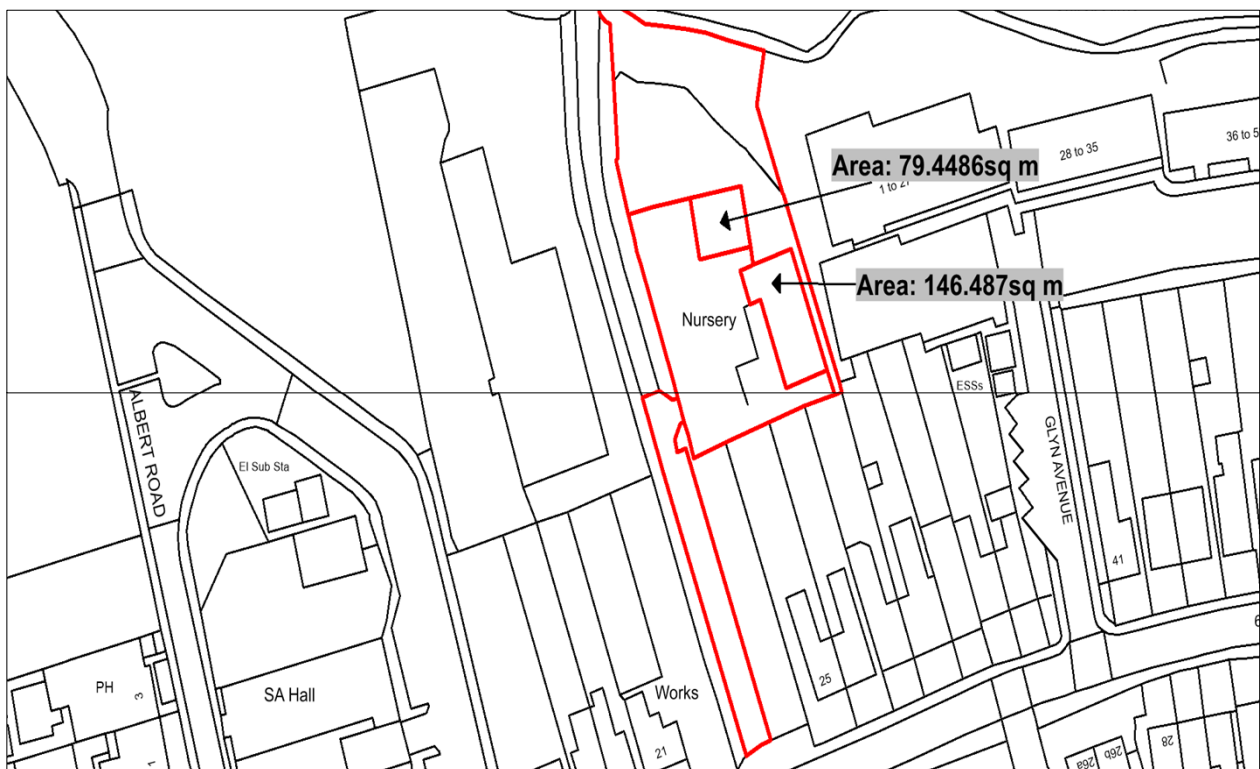


Figure 1: Red line plan of the former Nightingale Nursery

## **2. Alternative Options Considered and Not Recommended**

2.1 The development opportunities for the Site were considered at the Property Review Board on the 26 September 2023. The discounted options were:

### **2.2 Do Nothing**

"Do Nothing Option", the Site would be left untouched and would continue to remain in its current dilapidated state.

### **2.3 Rental Option**

Repurposing the site for rental purposes, such as another children's nursery or a building that could be hired for daytime and evening adult or children's classes. However, the Site in its current state would need significant modernisation to meet current sustainable standards and achieve an EPC Rating A.

### **2.4 New Build Childrens Nursery Facility (Demolition & New Build)**

Proposed a sustainable new build children nursery on the Site. This approach involves demolishing the existing structure and replacing it with a modern, environmentally friendly nursery facility which would require capital expenditure.

## **3. Post Decision Implementation**

3.1 Following Cabinet approval, a Conditional Agreement For Lease (CAFL) will be drafted and entered into with EDAROTH for the former Nightingale Nursery.

3.2 Securing grant funding from GLA.

3.3 Obtaining site surveys and title reports to de-risk delivery.

3.4 Preparing and submitting planning application.

3.5 Satisfying the condition's precedent in the CAFL prior to mobilisation.

3.6 Upon practical completion of the works the leases with EDAROTH will be terminated.

## **4. Corporate Priorities, Performance and Other Considerations**

### **4.1 Corporate Priorities**

4.1.1 The Council's Corporate Plan 2023-26 sets out the aim to ensure Barnet puts caring for People, our Places and the Planet at the heart of everything we do.

4.1.2 Caring for People – The Small Sites Programme will deliver new affordable residential homes which will allow residents to remain within their local community.

4.1.3 Caring for our Places – We want to create a desirable place to live, we are delivering contemporary, state of the art sustainable affordable homes. We have sought to provide a mix of accommodation for a variety of occupiers.

4.1.4 Caring for the Planet - sustainability at the heart of everything we do – becoming a net zero Council by 2030. We will work with local people, communities and businesses across the borough to make Barnet net zero by 2042. We will work to create a place fit for the future, where everyone benefits from improved green infrastructure, green employment and business opportunities.

4.1.5 Delivering the right homes to meet diverse needs now and for future generations, that people can afford and are in the right places, is a key priority and challenge for the Council.

4.1.6 The Corporate Plan further sets out how the Council will deliver these ambitions within financial constraints by making efficient use of money and working more closely with partners in order to deliver for the residents of Barnet.

4.1.7 The 2021 London Plan and draft Local Plan recognise the need to deliver more housing in the Borough. The Council's Housing Strategy 2023-2028 continues to emphasise that delivering more homes that people can afford is a key priority and sets out how the Council will deal with a number of challenges including high prices, a shortage of affordable housing and the potential threats to the qualities that make the borough attractive.

4.1.8 Barnet's Joint Health and Wellbeing Strategy 2021-25 recognises the importance of access to good quality housing in maintaining Well-Being in the Community.

4.1.9 Lack of affordable housing is highlighted in Barnet's Joint Strategic Needs Assessment (JSNA) as one of the top five concerns identified by local residents in the latest Residents' Perception Survey.

## 4.2 Sustainability

4.2.1 In May 2022, Barnet declared a Climate and Biodiversity Emergency. Barnet is committed to becoming a Net Zero council by 2030 and a place no later than 2042.

4.2.2 In January 2023, the borough launched its BarNET ZERO campaign, which seeks to bring communities, residents, and businesses together to achieve this goal.

- The new homes will be delivered using offsite modern methods of construction which provide:
- Premanufactured Value (PMV) of more than 60% meaning over half the construction takes place off site.
- Increased energy performance with an EPC Rating A as a minimum.
- Net Zero carbon with a fabric first design with air source heat pumps and solar photovoltaic panels. The homes achieve net zero carbon emissions for all regulated, operational energy.
- The new homes ultimately achieve the same overall performance as Passivhaus standard.

## 4.3 Corporate Parenting

4.3.1 The nursery facility on the Site has been closed for a number of years and it is not considered that this decision will have a direct impact on looked after children. The increased availability of high-quality affordable housing will have an indirect positive benefit and a reduction in temporary accommodation.

#### **4.4 Risk Management**

4.4.1 A key benefit of the transactional structure of this project is the transfer of development risk away from the Council to EDAROTH.

#### **4.5 Performance of the developer/construction contractor**

4.5.1 The Council will retain the freehold title of the site and will grant the EDAROTH a short-term lease at a peppercorn rent on the site to enable EDAROTH to deliver the new homes. The leases will contain provisions to enable the Council to take back ownership of the land/ land and buildings. The Council will place longstop dates on the development to enable it to terminate the lease if the development has not been built within the agreed timeframe.

#### **4.6 Revenue**

4.6.1 The Small Sites Modular Programme was previously approved in November 2021 at the Housing and Growth Committee will be funded through a combination of Public Works Loan Board (PWLB) borrowing and GLA grant.

#### **4.7 Social Value**

4.7.1 Increasing the value of existing assets through bringing forward development on underutilised or redundant land towards supporting local housing needs by helping to provide new opportunities for housing, in particular, affordable housing.

4.7.2 Any contractors or parties involved in the development will be encouraged to provide opportunities for employment, training and apprenticeships for local people and use local suppliers where appropriate.

### **5. Resource Implications (Finance and Value for Money, Procurement, Staffing, IT and Property)**

#### **5.1 Finance**

5.1.1 A capital bid for the full small sites programme (General Fund and HRA) inclusive of the proposed six units has been completed totalling £12.8m, funded by a mix of PWLB borrowing and GLA grant. The formal approval of the allocation will be as part of the 2024/25 budget being presented to budget council on the 27th February 2024.

#### **5.2 Value for Money**

5.2.1 The delivery of the development will secure new affordable housing to address need within the borough which will reduce the increasing dependence on temporary accommodation and will secure substantial opportunity to meet strategic housing objectives.

#### **5.3 Procurement**

5.3.1 The primary purpose of the transaction for the Small Sites Modular programme is a land transaction through the granting of a lease as such it falls outside of the Public Contracts Regulations 2015.

#### **5.4 Staffing, IT and Property**

5.4.1 There are not considered to be any staffing or IT issues arising from this transaction.

5.4.2 Brings forward development on underutilised or redundant land held by the Council.

### **6. Legal Implications and Constitution References**

6.1 Council Constitution Part 2D sets out the terms of reference of Cabinet which includes the following responsibilities:

- Management of the Council's Capital Programme.

6.2 Where land is subject to third party rights it may be prudent to appropriate the land for planning purposes to extinguish third party rights thereby engaging sections 203 and 204 of the Housing and Planning Act 2016 ("HPA 2016"). Section 122 of the Local Government Act 1972 ("LGA 1972") empowers a local authority to appropriate land held by it from one statutory purpose to another if it considers the land is no longer required for the purpose for which it is currently held. Such matters will be explored through the process of Site and legal review. The Council in contemplation of the justification of its use of planning appropriation powers will need to satisfy the same criteria as those set out for the use of its compulsory purchase powers, that is that the use of these powers is necessary to promote the social economic or environmental wellbeing of all or any or all resident persons in its area.

6.3 Nightingale Nursery site is held in the General Fund (GF). The provisions relating to any disposal of GF land are governed by the provisions of s 123(2) of the "LGA 1972"). This states that except with the consent of the SoS no disposal of land shall take place under that section save by way of a short tenancy, except for a consideration not less than the best that can be reasonably obtained.

6.4 Section 123(7) of the 1972 Act states that a short tenancy comprises the grant of a term for less than seven years. The proposed leases to EDAROTH do not therefore require the consent of the Secretary of State..

### **7 Consultation**

7.1 A detailed briefing session was held with East Barnet Ward Members on the 17 November 2023.

7.2 On the exchange of the agreement for lease with the Council, EDAROTH will be engaging with the local community in preparation of a planning application for the site.

### **8 Equalities and Diversity**

- 8.1 The 2010 Equality Act outlines the provisions of the Public-Sector Equalities Duty which requires Public Bodies to have due regard to the need to:
- Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010.
  - Advance equality of opportunity between people from different groups and foster good relations between people from different groups.
- 8.2 The proposals in this report are not considered at this stage to raise any negative impacts for equalities and demonstrate that the Council has paid due regard to equalities as required by section 149 of the Equality Act 2010.

## **9 Background Papers**

- 9.1 Housing & Growth Committee, 16 November 2021, Item 14 – Modular Microsite Proposals Development Sites for Disposal: [Agenda for Housing and Growth Committee on Tuesday 16th November, 2021, 7.00 pm \(moderngov.co.uk\)](#)



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A  
of the Local Government Act 1972.

## AGENDA ITEM 22

Document is Restricted

This page is intentionally left blank